

Terry Trueblood Recreation Area



FY2013 BUDGET & FY2013-2015 FINANCIAL PLAN for the City of Iowa City

**City of Iowa City
Adopted Budget for the
Fiscal Year Ending June 30, 2013 &
FY2012 - 2016 Capital Improvements Program (CIP)**

Council:



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Mayor
AT-LARGE**



**Susan Mims,
Mayor Pro Tem
AT-LARGE**



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DISTRICT A**



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**ADMIN ASSISTANT TO
THE CITY MANAGER**
Adam Bentley

APPRECIATION

This financial plan includes the ideas and recommendations of many citizens, the City Council and City staff. During the year many suggestions are received from citizens in the City Council hearings and informal contacts. The major impact of the City Council upon this financial plan is in the priorities and programs adopted by the City Council during the current year.

While other departments were intensely involved in the preparation of this financial plan, most of the credit for this document goes to the members of the Finance Department. Particular gratitude is expressed to the City Manager, Finance Director, Budget/Management Analysts, Finance Management Analyst, Finance Administrative Secretary, Document Services Center and Information Technology Services.

While we surely appreciate all contributions to this budget, it must be remembered that the real thanks must go to the City employees, who, on a daily basis, transform this document into the City's program of services.

CITY OF IOWA CITY
Adopted Budget for the
Fiscal Year Ending June 30, 2013
and the
FY2013 – 2015 Financial Plan
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CITY OF IOWA CITY

June, 2012

To the Honorable Mayor and City Council Members:

With this letter, I am transmitting the City of Iowa City adopted budget for fiscal year 2012-2013. Although an annual budget is required to be adopted by Iowa State Code, the three-year financial plan (2013-2015) and five-year capital improvement program (2012-2016) are included for planning purposes. A financial plan is one of the most important documents that a City prepares because it identifies the services to be provided and how those services are to be financed.

You will note that the budget document is considerably different in format from prior years. With a strategic plan in place, we are in the process of adding performance measurement, goals and objectives to the budgetary units. We are hopeful that these changes will provide the reader with an improved understanding of municipal operations and how budgetary decisions relate to city council's established priorities.

PRIORITIES & ISSUES

Over the course of the past year, we undertook a strategic planning effort which identified the city's main goals for the foreseeable future. The following issue areas were identified as priorities:

- Economic and community development
- Development of the downtown and near downtown areas
- Neighborhood stabilization
- A strong and sustainable financial foundation
- Coordinated communication and customer service orientation

It is our intent to support these initiatives through budget appropriations, departmental operations, and employee direction so that the organization as a whole is moving in the same direction.

There were two uncertainties which influenced the preparation of this budget: 1) uncertainties in the national economy and their potential impact on municipal operations; and 2) proposals by both the governor and state legislature for revisions to commercial property tax law. Fortunately, economic conditions have remained stable enough that further adjustment to the proposed budget were not necessary, and the 2012 legislative session closed without passing a property tax reform bill.

We are seeing lower growth in property tax valuations when compared with prior years. Revaluation occurs biennially and the FY2013 budget is based on a revaluation year (2011) in which total property valuation growth was approximately two percent (2%).

In addition to this, a recent judgment by the Iowa Supreme Court has generated a number of appeals with county assessors across the state for reclassification of multi-unit structures from commercial to residential. Residential properties are subject to an assessment limitation order in the state of Iowa which established taxable value at 50.75% of assessed value in FY2013, versus the 100% taxable value used for commercial properties. Since the final ruling in 2011, a number of commercial property owners in Iowa City have formed cooperative housing units in order to qualify for reclassification as residential property. This trend is expected to continue in future years.

The combined effect of slower growth in valuations and the loss of taxable value due to cooperative housing conversions has limited growth in property tax revenue. This will require continued review of city operations, service delivery, and alternative revenue sources.

BUDGET GOALS

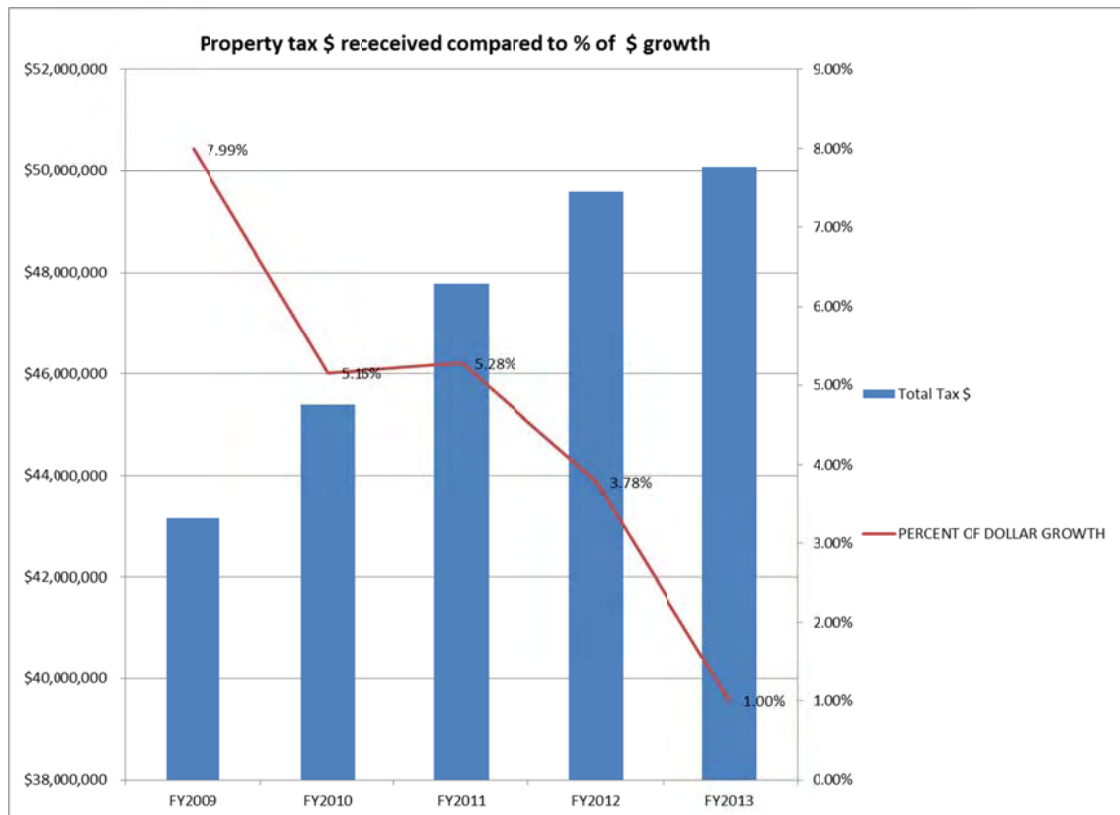
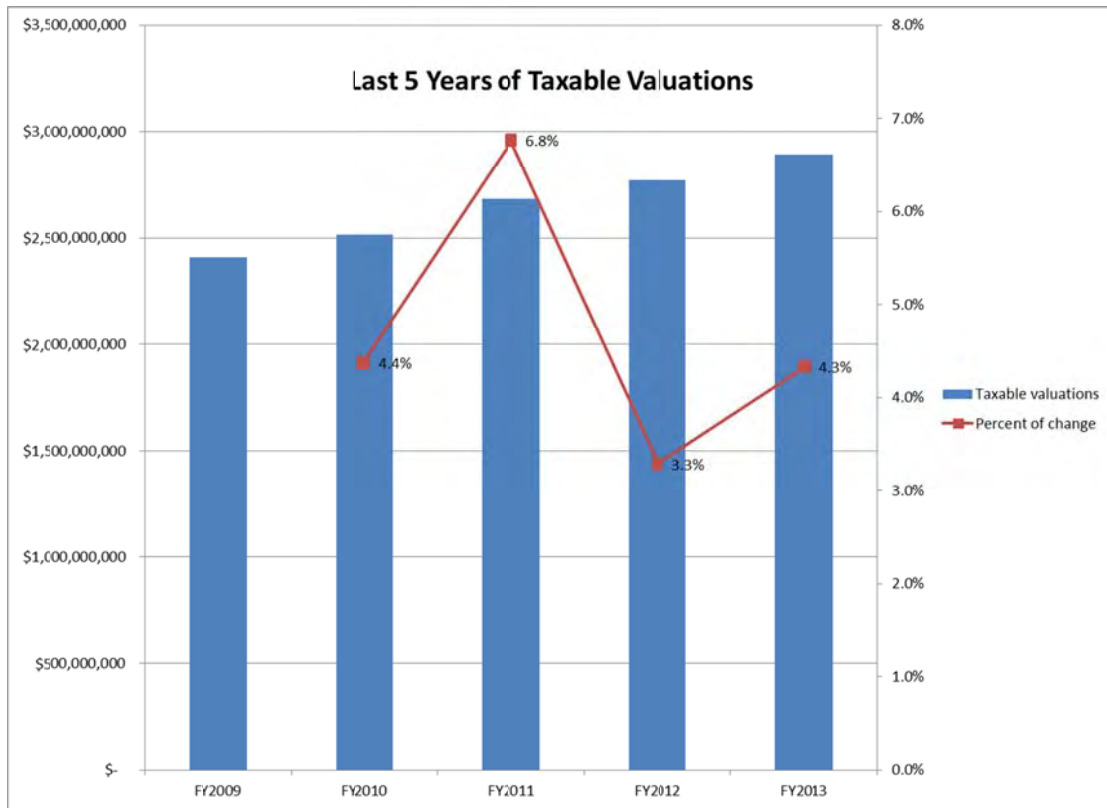
My goals in developing this year's budget were to:

- Reduce costs where possible, while continuing to provide high quality services
- Identify and eliminate redundancies that may exist within the organization
- Examine existing and potential new revenue sources
- Promote and plan for economic development and redevelopment throughout the City to ensure strong property values
- Determine appropriate staffing levels
- Provide for necessary improvements to existing infrastructure and prioritize capital projects
- Uphold fiscal integrity and maintain adequate cash reserves

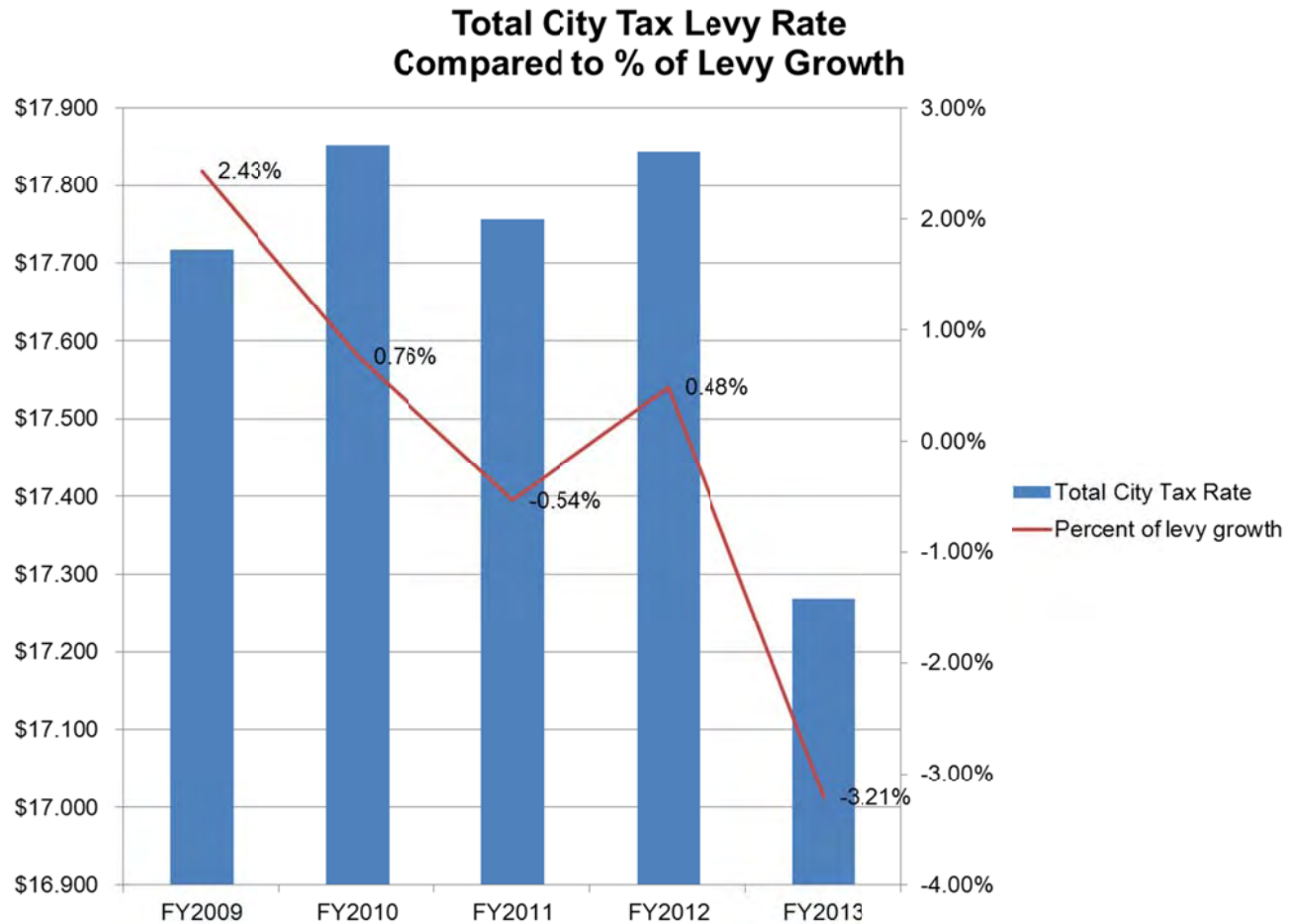
FINANCIAL PLAN OVERVIEW

Iowa City's taxable valuation increased 4.6% for FY2013 due to the State of Iowa increasing the rollback limitation. The assessment limitation order (rollback) worked in our favor this year due to a significant increase in agricultural land valuations across the state. We do not expect this trend to continue. Projections for the second and third years (FY2014-2015) are based on building permits and remain flat at two percent (2%). With the estimated taxable valuations, Iowa City is proposing a decrease in the overall tax rate, down (3.21%) from FY2012.

The following graphs depict taxable valuations, tax revenue, tax levies, and the percent of change from previous year.



The FY2013 total property tax rate is \$17.269 per \$1,000 of taxable valuation, and is (3.21%) less than the FY2012 tax rate. The following graphic illustrates the combined effect of annual changes in assessed valuations, assessment limitations (rollback) and the City levy rate.

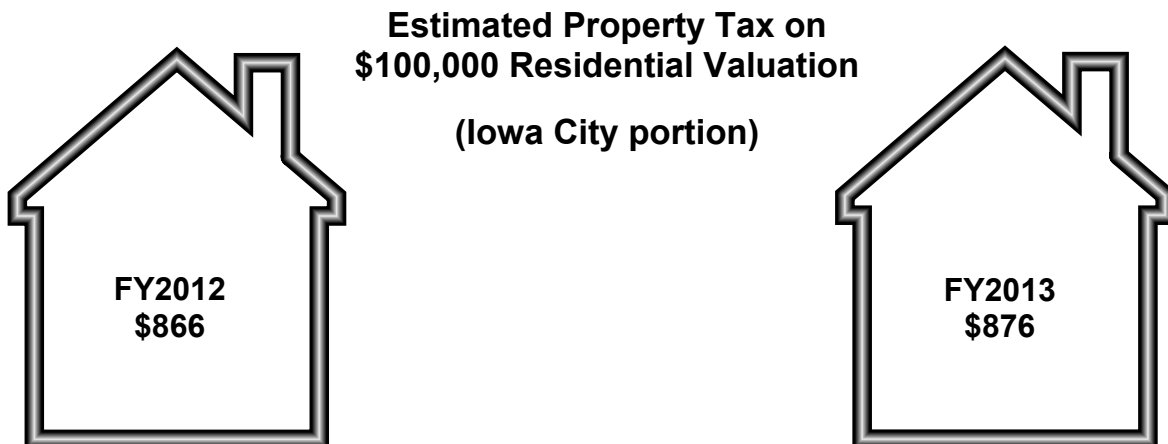


The total tax rate is comprised of a number of individual levies, as provided in the Code of Iowa Section 384 for specific purposes. The following chart compares individual levy rates for FY2012-2013. Of note, the Employee Benefit tax levy for FY2013 is down (9.4%) when compared with the FY2012 due to reclassification of Transit operations to a Business-type Fund. This is discussed further in the budget highlights section of this document.

The City's property tax asking for FY2012 and FY2013 are as follows:

LEVIES	FY2012 Certified		FY2013 Adopted	
	Dollars	Tax Rate per \$1,000	Dollars	Tax Rate per \$1,000
General Fund Tax Levies:				
General	\$ 22,460,112	8.100	\$ 23,486,337	8.100
Transit	\$ 2,634,211	0.950	\$ 2,754,570	0.950
Tort Liability	\$ 961,321	0.347	\$ 907,298	0.313
Library	\$ 748,670	0.270	\$ 782,878	0.270
Subtotal:	\$ 26,804,314	9.667	\$ 27,931,083	9.633
Special Revenue Levies:				
Emergency	\$ -	-	\$ -	-
Employee Benefits	\$ 9,776,526	3.526	\$ 9,257,850	3.193
Subtotal:	\$ 9,776,526	3.526	\$ 9,257,850	3.193
Debt Service	\$ 13,009,149	4.649	\$ 12,934,350	4.443
Total City Levy Property Taxes:	\$ 49,589,988	17.842	\$ 50,123,283	17.269
%Change from prior year:	3.78%	0.48%	1.08%	-3.21%

The following chart demonstrates the combined effect that the assessment limitation order (rollback) and decreased levy rate will have on residential properties in Iowa City between FY2012 and FY2013.



	FY2012	FY2013
Assessed Valuation	\$100,000	\$ 100,000
Taxable Valuation	\$ 48,530	\$ 50,752
City Levy	\$ 17.842	\$ 17.269
Property Taxes	\$ 866	\$ 876

Revenue projections for the Special Revenue Funds are based on authorized grants and funding from other entities. User fee estimates for business-type activities are based on FY2011 actuals and assume one percent (1%) growth, annually.

EXPENDITURE TRENDS & PROJECTIONS

- **Personnel costs** are projected to decrease in FY2013 as we return to 26 pay days, versus the 27 pay days in FY2012 (estimated at \$1.1 million). Staff reductions by attrition were not amended for in FY2012 but are reflected in projections for FY2013. The cost of employee benefits is increasing at a greater pace than wages due to legislated increases in retirement contributions.

	FY2011	FY2012	FY2013	FY2014	FY2015
	Actual	Budget	Budget	Projected	Projected
Salary & Wages	\$ 36,220,743	\$ 39,788,112	\$ 39,002,909	\$ 39,992,307	\$ 41,057,695
Group Insurance	7,130,293	7,404,731	7,101,120	7,291,358	7,489,837
FICA	2,140,466	2,336,648	2,287,260	2,339,269	2,397,626
Retirement Contributions	3,465,304	4,676,438	4,974,345	5,581,353	6,030,922
Other Employee Benefits	110,096	102,316	107,140	107,140	107,140
Total Employee Benefits	12,846,159	14,520,133	14,469,865	15,319,120	16,025,525
Total Personnel Costs	\$ 49,066,902	\$ 54,308,245	\$ 53,472,774	\$ 55,311,427	\$ 57,083,220
Benefits as a % of Personnel Costs	26%	27%	27%	28%	28%

Wages and benefits for most employees are determined by collective bargaining agreements. A three-year agreement with the Fire union will expire June 30, 2013; AFSCME and Police unions have three-year contracts in place for July 1, 2012 through June 30, 2015. Following is a summary of the cost of living adjustments (COLAs) negotiated by each of the unions:

Cost of Living Adjustments (COLAs)	FY2013		FY2014		FY2015
	June 24, 2012	Dec 23, 2012	July 7, 2013	Jan. 5, 2014	July 6, 2014
Union Agreement					
AFSCME	1.4%	1.5%	1.3%	1.3%	2.2%
Police (PLR)	1.4%	1.5*	1.3%	1.25*	2.2%
Fire (ICAPFF / IAFF / AFL-CIO)	1.4%	1.5%	N/A	N/A	N/A

*Formula for 12/23/12 and 01/05/14 increases varies for PLR members, applying to Step 6 employees only.

Cost of living adjustments for administrative, confidential, and supervisory employees have been approved at the same rate as union employees for FY2013.

- **Health insurance premiums** and administrative costs are projected to increase one percent (1%) in FY2013 due to a lower-than-average claims experience in recent years and increased employee contributions in fiscal years 2013 – 2015. An increase in employee contributions was negotiated in the AFSCME and Police union agreements as shown in the following table:

Health Insurance Plan:	FY2011	FY2012	FY2013	FY2014	FY2015
Single Deductible	\$ 200	\$ 350	\$ 350	\$ 350	\$ 500
Family Deductible	200	350	425	450	700
Single Co-Pay	600 / 650	800	825	840	900
Family Co-Pay	600 / 650	800	950	1,100	1,450
Single Contribution/Month	20	40	40	40	40
Family Contribution/Month	60	60	70	75	80
Note: The Unions bargained for different amounts in FY2011.					

Three percent (3%) premium increases are projected for health insurance in FY2014 and FY2015.

- **Retirement Contributions - IPERS:** The Iowa Public Employees' Retirement System (IPERS) maintains a 60/40 split between employer and employee plan contributions, the employer share is set to increase from 8.07% in FY2012 to 8.67% in FY2013. Legislation passed in 2010 does allow IPERS to adjust the combined contribution rate by up to one percent (1.0%) annually as of July 1, 2012.

IPERS Retirement Contributions					
	FY2011 Actual	FY2012 Budget	FY2013 Budget	FY2014 Projected	FY2015 Projected
Employer Contribution:	6.95%	8.07%	8.67%	8.67%	8.67%
Employee Contribution:	4.50%	5.38%	5.78%	5.78%	5.78%
Total Annual Rate:	11.45%	13.45%	14.45%	14.45%	14.45%
All Budgetary Funds: (in millions)					
	\$ 1.76	\$ 2.34	\$ 2.47	\$ 2.53	\$ 2.60
% Increase in dollars:	5.4%	33.0%	5.6%	2.3%	2.6%
% Increase in employer rate:	4.5%	16.1%	7.4%	0.0%	0.0%
% Increase in employee rate:	4.7%	19.6%	7.4%	0.0%	0.0%

IPERS covers all municipal employees, with the exception of sworn police officers and fire fighters.

- Retirement Contributions - MFPRSI:** The Municipal Fire & Police Retirement System of Iowa (MFPRSI) Board of Trustees sets annual contribution rates for cities and employees based on independent actuarial opinion. The rate for FY2013 has been approved at 26.12%, and is expected to increase to 30.90% by FY2014 and 33.80% by FY2015. The employee contribution is currently fixed at 9.40%. As a result of significant increases in recent years and an unbalanced contribution formula, the Iowa League of Cities is advocating for legislative changes to the System.

MFPRSI - Public Safety Retirement Contribution					
Annual Contribution Rate (as a % of wages)					
	FY2011 Actual	FY2012 Budget	FY2013 Budget	FY2014 Projected	FY2015 Projected
Employer Contribution	19.90%	24.76%	28.08%	30.90%	33.80%
Employee Contribution	9.4%	9.4%	9.4%	9.4%	9.4%
Total Annual Rate:	29.3%	34.2%	37.5%	40.3%	43.2%
General Fund Expense:	\$2,653,589	\$ 2,273,077	\$ 3,647,296	\$ 3,012,021	\$,395,578
% Increase in dollars:	22.7%	37.5%	16.5%	13.8%	12.7%
% Increase in employer rate:	17.1%	24.4%	13.4%	10.0%	9.4%
% Increase in employee rate:	0%	0%	0%	0%	0%

- Services and Supplies:** We continue to utilize zero-base budgeting for all professional services, training and education. All other expenditure projections for services and supplies are based on FY2011 actuals.

A considerable increase in vehicle fuel prices occurred gradually over the course of FY2011 and on into early FY2012. For this reason, gasoline and diesel fuel costs are projected at eleven and twelve percent (11%, 12%), respectively for FY2012 and FY2013, and two percent (2%) in FY2014 and FY2015.

Annual Percentage Change (%) in Average Weekly Rack Price					
	FY2008	FY2009	FY2010	FY2011	FY2012*
Gasohol	27%	-26%	9%	22%	19%
Diesel	38%	-26%	1%	24%	18%
Note: Based on Friday prices.					
*FY2012 data is through 08.10.11; \$.22 swing from 07.08.11 to 08.10.11.					

Fuel prices also influenced our projections for goods and services due to transportation costs. We have assumed a four percent (4%) CPI in FY2012 and FY2013 for all supplies, as well as for services which are transportation-heavy such as hauling, courier and postal services.

For other services (repair and maintenance, printing, databank and financial services), we've assumed a two percent (2%) CPI for FY2012 and 2013, and 1.8% for FY2014-15. This includes intra-city charges for administrative services provided to the business-type funds.

Property, casualty and liability insurance costs are projected at five percent (5%) annually. Natural gas and electric rates are not projected to increase until calendar year 2014, at which point we've allowed for a five percent (5%) rate increase.

- **Capital Improvements:** We utilize zero-based budgeting for capital outlay in excess of \$5,000. Capital improvements in excess of \$25,000 are budgeted within the five-year capital improvements program (CIP). Total of all capital improvements for FY2013 is \$49.6 million, with \$46.0 million in the capital improvement program (CIP). Annual repair and maintenance projects budgeted within the CIP total \$2.57 million for FY2013.

Overall, the City's fund balance is projected to decrease by \$9.6 million in FY2013 due to redemption of \$5.6 million in General Obligation Bonds, Series 2004 from tax increment financing cash on hand; and a July 1, 2012 advance refunding of \$4.9 million Water Revenue Bonds, Series 2002 from bond proceeds received in FY2012.

FY2013 BUDGET HIGHLIGHTS

General Fund: There are no new service initiatives presented with this budget. We are able to present a balanced General Fund budget in FY2013 through a combination of changes made in operations and a number of external factors.

- A reduction in the city property tax levy was possible due to reclassification of Transit Operations to a business-type activity outside of General Fund.
- Employer contribution rates from the MFPRSI and IPERS pension systems are lower than previously estimated.
- Health insurance premiums and administrative costs are projected to increase one percent (1%) in FY2013 due to a lower-than-average claims experience in recent years and increased deductibles, co-pays and employee premium contributions in fiscal years 2013 – 2015.
- Staffing levels have been reduced by (3.5) FTEs. This includes (.50) Human Rights Investigator, (1.0) Associate Planner and (2.0) Document Services Specialist)

- A \$28.00 Electronic Plat Submission Fee will go into effect as of July 1, 2012, with revenue assigned to Housing Inspection.

Transit Operations – Fund Reclassification & Fare Increase: Since FY2008, Court Street Transportation Facility has generated surplus revenue for Transit Operations, making it viable as a business-type activity. For this reason, Transit Operations will be reclassified as a business-type activity at the start of FY2013, with existing cash balances transferred out of General Fund. This change also eliminates funding from the Employee Benefits Levy, which would have generated an estimated \$966,000 for Transit Operations in FY2013.¹ To further assist in balancing Transit's FY2013 budget, there will be a restructuring of transit routes, privatization of the auto body repair function, and a fee increase from \$.75 per ride to \$1.00 per ride this fiscal year. Bus pass fees are also recommended to increase 28%. The last bus fare increase was in 1997.

Stormwater Management - Fee Increase: A 25% rate increase has been approved for FY2013 which is projected to generate an additional \$160,000 annually. This is the second year of a proposed three-year rate increase. User fees will be increase from \$2.50/month per Equivalent Residential Unit (ERU) to \$3.00/month. These rate increases are necessary to provide funding for stormwater capital projects including \$250,000 in FY2012 for Scott Park Development and \$250,000 for Lower Muscatine / Kirkwood to First Avenue. An additional \$500,000 is budgeted in FY2015 for improvements to the system near Riverside Drive and the University of Iowa Arts Campus.

UniverCity Neighborhood Partnerships: A proposal was submitted by staff to continue this program on a smaller scale in FY13, utilizing a combination of City funds (\$160,000 from General Fund) for renovation costs and \$100,000 from the University of Iowa for down-payment assistance, as well as a small repair program for landlords and homeowners. Local banking institutions will continue to provide low-interest loans for the acquisition of the properties during the renovation phase.

Staff Reductions: In an effort to streamline operations and reduce costs, department directors and I have begun the task of reviewing city services as permanent staff positions are vacated. This review began in early 2011. Through this process, we identified (11.12) FTEs city-wide for elimination by attrition. An additional reduction of (4.0) FTEs was proposed with this financial plan. Specific position changes can be found on pages 74-75 of this document. Department directors are evaluating and reassigning essential duties of the eliminated positions in order to maintain a level of service acceptable to internal and external customers. It is my intent to continue this program and monitor the effect of these decisions in the coming year.

Aaa Bond Rating: The City continues to maintain its Moody's Investor Services' Aaa bond rating, which is the highest rating achievable. This rating has been accomplished

¹ The employee benefits levy can only be utilized for General Fund and Road Use Tax Fund employee benefits per Iowa Code.

through prudent financial management, a strong local economy, and healthy financial reserves. The General Fund's unassigned fund balance, which is an indicator of the City's financial well-being, is projected at 27-30% of expenditures, in line with Council's cash balance financial policy. General obligation bond issues planned for FY2013 – 2015 are estimated at \$10.2, \$7.9 and \$3.5 million, respectively.

Bond Refunding / Redemption: The municipal bond market continues to be in our favor. Due to the unusually low interest rates, Iowa City's financial advisor continues to work closely with the Finance Director to identify interest savings on previously issued bonds. Water Revenue Bonds, Series 2003, will be refunded on July 1, 2012 with an estimated interest savings of \$688,000. General Obligation Bonds, Series 2004, will be redeemed on June 1, 2013 utilizing TIF monies.

The FY2012 - 2016 Capital Improvements Program (CIP): The five-year program continues to reflect council-stated priorities from prior fiscal years; placing emphasis on flood recovery and mitigation projects and economic development initiatives. Federal and state grant revenue is budgeted at \$113.3 million over the five-year period FY2012-2016. Local Option Sales Tax revenue, approved by voter referendum for flood recovery projects, ends in FY2014 and is expected to provide \$32.4 million for the same time period.

Significant projects planned for the immediate / near-term include (project costs are for FY2012-2016):

- **Iowa City Multi-Use Parking Facility (\$15.6 million):** A new multi-use parking/commercial / residential facility is proposed at the intersection of Linn and Court Streets with construction to begin in FY2013. This project will provide an additional 600 parking spaces, with financing to come from the Parking Fund (\$4.6 million) and parking revenue bonds (\$11.0 million). The commercial/workforce residential component is expected to be built by a private developer.
- **South Wastewater Plant Expansion (\$49 million):** This project will redirect and consolidate North Treatment Plant operations into the South Treatment Plant. Project estimate does not include demolition of the north facility (\$5 million). Funding sources are to include \$32.6 million in federal and state grants, \$13.6 million from local option sales tax revenue and \$1.9 million from user fees / cash on-hand.
- **Iowa City Gateway Project (\$34.2 million):** This project will reconstruct and elevate 4,200 feet of Dubuque Street, Park Road Bridge and adjacent trails. Project funding includes 20.2 million from local option sales tax, \$11.5 million in grant funding and \$2.1 million from general obligation bonds.
- **Taft Speedway Levee Project (\$11.8 million):** This project will provide flood protection the Idyllwild neighborhood and Parkview Church area, and assist in

maintaining access to the Peninsula neighborhood during flooding conditions by protecting Foster Road. Funding includes \$8.0 million in state disaster assistance and \$3.7 million from general obligation bonds.

- **Terry Trueblood Recreation Area (\$8.0 million):** This is the final year for this project's phased development of the former S&G Materials site on South Gilbert Street / Sand Road. Funding is to include \$2.2 million from state grants, \$4.6 million from general obligation bonds, \$600,000 from General Fund and \$550,000 in contributions / donations.
- **First Avenue / Iowa Illinois Railroad Crossing Improvements (\$6.6 million):** This project will construct an overpass to replace the at-grade crossing of the IAIS Railroad at First Avenue. Funding sources include \$2.4 million in federal grants and \$4.0 million from general obligation bonds.
- **Landfill Gas to Energy Project (\$2.0 million):** This is a joint project with the University of Iowa which will utilize landfill gas for energy production at the Oakdale Campus. Iowa City's contribution to the project includes \$2.0 million from Landfill Operations for methane gas conditioning and compression equipment.
- **Airport improvement projects** total \$1.65 million in FY2013, with 95% in federal grant funding.
- **Dubuque / I-80 Pedestrian Bridge (\$2.1 million):** This pedestrian bridge extends an existing pedestrian trail north along Dubuque Street, crossing the interstate and providing a connection to the Butler Bridge Trailhead.
- **Burlington / Madison Intersection and Median (\$1.6 million):** This project will reconstruct the intersection of Burlington and Madison to improve pedestrian and traffic flows, including a landscaped median from the Iowa River to Madison Street. Water and sewer mains will be replaced during the course of construction. The project is designed to address changes related to the U of I Recreation Center and future growth. Funding includes a \$700,000 contribution from the University of Iowa and \$400,000 in state grant funding.
- **Animal Shelter Relocation & Replacement (\$4.3 million):** While this project is currently budgeted in FY2012, an extension request has been filed with the Federal Emergency Management Agency (FEMA) for construction through 2015. Federal funding is approved for a structure of equivalent size and scope as the facility destroyed in the flood. Staff is currently working with other jurisdictions to determine their needs and intended participation in order to size the facility appropriately.

CONCLUSION

While the City of Iowa City's current financial condition remains strong, the national economy is still recovering from the recession. I expect continued debate at the state level this next legislative season regarding commercial property tax law. We will need to meet these challenges by continuing to review what we do and how we do it; viewing it as an opportunity for change. My goal is to place the City in a stronger position than it's been in order to meet the needs of the future while focusing on the priorities identified by City Council. Implementation of this year's budget will allow the City to continue to move forward, meeting its objectives while remaining a vibrant and desirable community for our residents and businesses.

Preparation of the proposed FY2013-2015 budget has required a concerted effort on the part of departmental staff and administration. Each and every individual who contributed to the process and production of this document has my deepest appreciation. I particularly want to call out the outstanding performance of the Finance Department who made a special effort to accommodate this changed budget format.

Respectfully submitted,

A handwritten signature in black ink, reading "Thomas M. Markus". The signature is fluid and cursive, with a large initial "T" and "M".

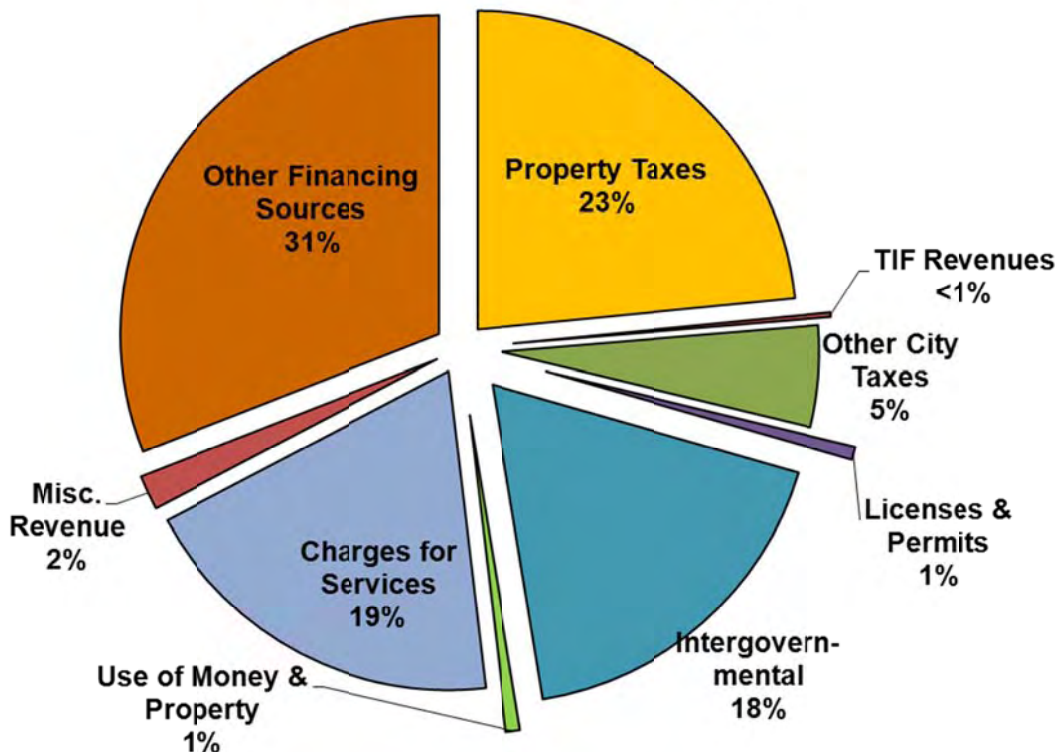
Thomas M. Markus
City Manager

Financial Comparisons – All Funds

	FY2011 Actual	FY2012 Amended Budget	FY2013 Adopted Budget
Revenue & Other Sources			
Taxes	48,679,501	50,440,767	50,914,435
Other City Taxes	10,865,460	11,149,084	11,031,846
Licenses & Permits	1,413,665	1,223,447	1,440,389
Use of Money & Property	1,505,531	1,264,679	1,535,026
Intergovernmental	39,614,750	89,253,297	38,627,081
Charges for Services	40,653,159	40,807,916	41,066,638
Miscellaneous	7,410,013	5,889,590	3,771,813
Transfers in	46,972,625	96,551,554	54,738,103
Debt Sales	29,283,746	17,267,000	11,000,000
Sale of Assets	1,194,494	3,863,330	944,650
Total Revenue & Other Sources - All Funds:	227,592,944	317,710,664	215,069,981

Revenues & Other Financing Sources For All Funds

FY2013: \$215,069,981



**City of Iowa City - All Funds
Total Revenues & Other Financing Sources
by Revenue Type**

- ALL FUNDS -

	FY2011 Actual	FY2012 Amended Budget	FY2013 Adopted Budget	% Chg from Prior Yr
Taxes Levied on Property	47,825,752	49,594,682	50,407,375	2%
Delinquent Property Taxes	7,688	0	0	
TIF Revenues	846,061	846,085	507,060	-40%
Other City Taxes:				
Utility Tax Replacement Excise Taxes	819,975	862,430	773,713	
Utility franchise tax	725,479	840,000	853,000	
Mobile Home Taxes	69,414	66,654	65,546	
Hotel/Motel Taxes	745,526	780,000	739,587	
Other <i>Local Option Taxes</i>	8,505,066	8,600,000	8,600,000	
Total - Other City Taxes	10,865,460	11,149,084	11,031,846	-1%
Licenses & Permits	1,413,665	1,223,447	1,440,389	18%
Use of Money & Property	1,505,531	1,264,679	1,535,026	21%
Intergovernmental:				
Federal Grants & Reimbursements	10,214,773	50,002,802	26,091,621	
Road Use Taxes	5,890,842	5,863,720	6,379,028	
Other State Grants & Reimbursements	20,963,655	30,230,302	2,500,298	
Local Grants & Reimbursements	2,545,480	3,156,473	3,656,134	
Total - Intergovernmental	39,614,750	89,253,297	38,627,081	-57%
Charges for Services				
Water Utility	8,031,705	8,501,949	8,184,531	
Sewer Utility	12,758,469	12,752,498	12,758,469	
Parking	4,152,945	3,803,667	3,701,583	
Landfill/Garbage	8,249,946	8,233,856	8,303,889	
Transit	1,751,041	1,808,110	2,135,500	
Cable TV, Internet & Telephone	804,200	786,726	814,200	
Housing Authority	78	0	78	
Storm Water Utility	630,966	783,759	950,000	
Other Fees & Charges for Service	4,273,809	4,137,351	4,218,388	
Total - Charges for Services	40,653,159	40,807,916	41,066,638	1%
Miscellaneous	7,410,013	5,889,590	3,771,813	-36%
Other Financing Sources:				
Regular Operating Transfers In	46,972,625	95,501,560	54,738,103	
Internal TIF Loan Transfers In	0	1,049,994	0	
Proceeds of Debt	29,283,746	17,267,000	11,000,000	
Proceeds of Capital Asset Sales	1,194,494	3,863,330	944,650	
Total - Other Financing Sources	77,450,865	117,681,884	66,682,753	-43%
Total Revenues & Other Financing Sources:	227,592,944	317,710,664	215,069,981	-32%

CITY OF IOWA CITY, IOWA
FY2013 BUDGET

MAJOR REVENUES BY OBJECT
- ALL FUNDS -

Account Description	FY2011 Actual	FY2012 Budget	FY2013 Adopted Budget	Amt Chgd From FY2012	% Changed From FY2012
Taxes					
Property Taxes	47,833,443	49,594,682	50,407,376	812,694	
T.I.F Revenues	846,062	846,085	507,060	-339,025	
Other City Taxes	10,865,460	11,149,084	11,031,845	-117,239	
Total Taxes	59,544,965	61,589,851	61,946,281	356,430	.58
Licenses And Permits					
Licenses & Permits	1,417,362	1,228,197	1,444,085	215,888	
Franchise Fees	804,200	786,726	814,200	27,474	
Total Licenses And Permit	2,221,562	2,014,923	2,258,285	243,362	12.08
Intergovernmental Revenue					
Federal Grants	9,827,345	28,826,918	24,489,261	-4,337,657	
FEMA Reimbursements	387,428	3,879,584	0	-3,879,584	
State Grants	20,752,997	32,647,615	2,301,992	-30,345,623	
Road Use Tax	5,890,842	5,863,720	6,379,028	515,308	
State Disaster Assistance	0	14,683,065	1,602,360	-13,080,705	
Miscellaneous State Revenue	35,250	24,929	24,898	-31	
28E Agreements	2,545,346	3,155,448	3,656,000	500,552	
Total Intergovernmental R	39,439,208	89,081,279	38,453,539	-50,627,740	-56.83
Governmental Charges For Services					
Building & Development Fee	304,404	313,847	299,819	-14,028	
Police Services	101,050	116,816	110,970	-5,846	
Animal Care Servs	24,347	23,171	24,347	1,176	
Fire Services	7,179	20,022	9,779	-10,243	
Culture And Recreation	783,129	726,506	847,794	121,288	
Library Chgs For Servs	114	92	114	22	
Misc Chg For Serv	127,351	89,178	207,204	118,026	
Total Governmental Charge	1,347,574	1,289,632	1,500,027	210,395	16.31
Charges For Services Business Type Activ					
Water Charges For Services	8,038,944	8,510,236	8,191,771	-318,465	
Wastewater Charges For Ser	12,682,773	12,717,183	12,682,773	-34,410	
Refuse Charges For Service	3,349,466	3,216,291	3,403,410	187,119	
Landfill Charges For Servi	5,083,840	5,195,547	5,083,840	-111,707	
Stormwater Charges For Ser	630,966	783,759	950,000	166,241	
Transit Fees	1,060,227	1,034,714	1,364,106	329,392	
Total Charges For Service	30,846,216	31,457,730	31,675,900	218,170	.69
Miscellaneous Rev					
Fines & Fees	1,400,369	1,402,544	1,400,369	-2,175	
Contrib & Donations	359,102	2,265,481	292,475	-1,973,006	
Intra-city Charges	2,779,569	2,687,672	2,627,333	-60,339	
Other Misc Revenue	1,446,140	672,405	694,782	22,377	
Total Miscellaneous Rev	5,985,180	7,028,102	5,014,959	-2,013,143	-28.64
Special Assessments					
Special Assessments	3,322	0	0	0	
Total Special Assessments	3,322	0	0	0	.00
Use Of Money & Property					
Interest Revenues	988,810	790,899	987,180	196,281	
Rents	1,098,725	1,018,859	1,151,002	132,143	
Parking Meter Revenue	837,631	827,736	837,631	9,895	
Parking Lot Revenue	225,195	240,387	225,195	-15,192	
Pkg Ramp Revenue	3,822,064	4,031,475	3,913,175	-118,300	

CITY OF IOWA CITY, IOWA
FY2013 BUDGET

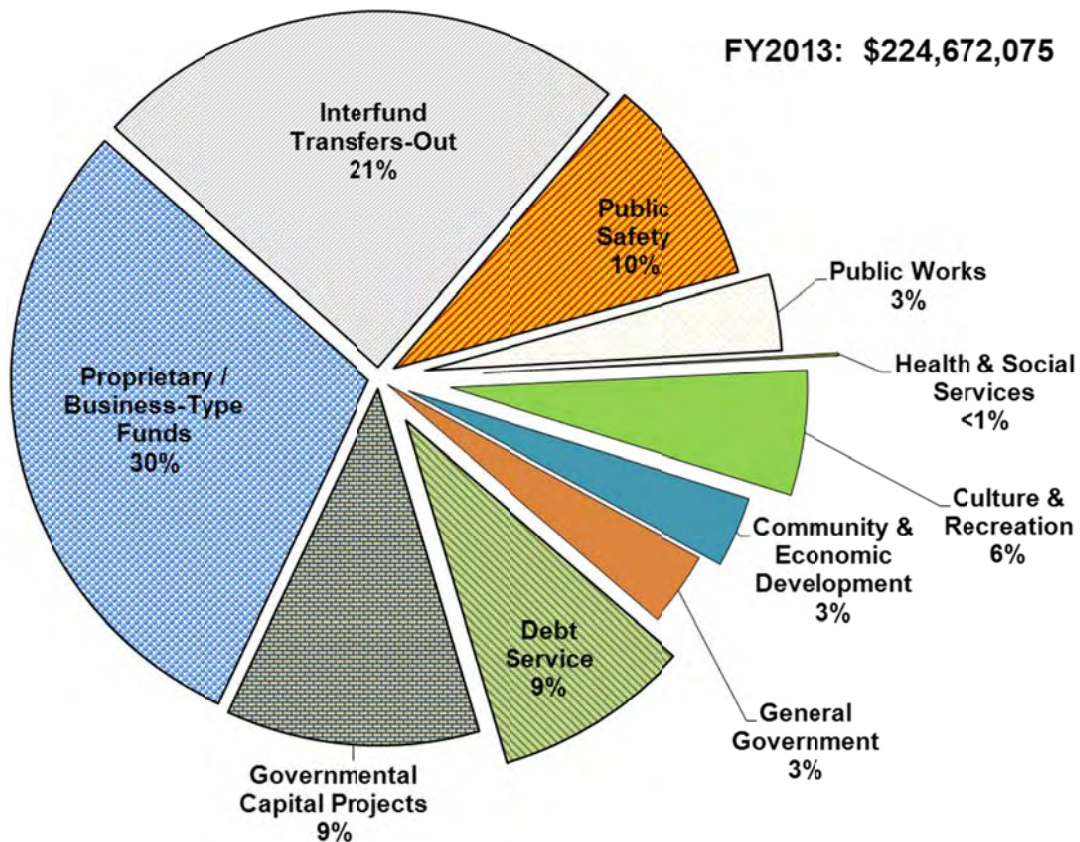
MAJOR REVENUES BY OBJECT
- ALL FUNDS -

Account Description	FY2011 Actual	FY2012 Budget	FY2013 Adopted Budget	Amt Chgd From FY2012	% Changed From FY2012
Parking Impact Fee	590,772	124,000	82,000	-42,000	
Total Use Of Money & Prop	7,563,197	7,033,356	7,196,183	162,827	2.32
Other Financing Sources					
Debt Sales	27,488,246	15,060,000	10,200,000	-4,860,000	
Sale Of Assets	1,202,763	4,013,330	944,650	-3,068,680	
Employee Benefits Levy Tra	8,834,770	10,081,096	9,130,917	-950,179	
General Levy Transfer In	293,960	270,912	209,729	-61,183	
Emergency Levy Transfer In	4,997	0	0	0	
General Fund CIP Funding	955,543	5,561,412	0	-5,561,412	
From Road Use Tax	1,556,796	1,146,644	1,038,139	-108,505	
Local Option Taxes Transfe	1,403,011	21,859,845	8,505,066	-13,354,779	
Transfers From Tif Distric	-41,274	1,049,994	0	-1,049,994	
Miscellaneous Other Operat	325,810	216,398	3,250,739	3,034,341	
From Water Operations	1,810,702	3,136,730	623,784	-2,512,946	
From Wastewater Operations	1,415,261	4,488,292	1,183,784	-3,304,508	
From Parking Operations	551,771	3,209,497	0	-3,209,497	
From Airport Operations	83,644	495,945	11,892	-484,053	
From Refuse Operations	0	56,000	0	-56,000	
From Landfill Operations	7,228,839	6,798,742	500,000	-6,298,742	
From Broadband	80,000	80,000	66,500	-13,500	
From IC Housing Authority	18,000	18,000	18,000	0	
From Stormwater	555,437	616,342	0	-616,342	
Debt Service Funding	9,415,147	9,420,018	7,657,418	-1,762,600	
Abatements Funding	955,001	1,907,644	838,147	-1,069,497	
From FY12 GO Bonds	0	9,638,005	0	-9,638,005	
From FY13 GO Bonds	0	0	10,022,156	10,022,156	
From 05 GO Bonds	485,667	0	0	0	
From 06 GO Bonds	280,383	751,349	0	-751,349	
From 07 GO Bonds	3,704	69,705	0	-69,705	
From 08 GO Bonds	340,014	880,119	0	-880,119	
From 09 GO Bonds	1,580,947	3,067,528	0	-3,067,528	
From 10 GO Bonds	3,830,288	3,122,620	0	-3,122,620	
From 11 GO Bonds	2,534,673	6,494,338	0	-6,494,338	
From Parking Revenue Bonds	0	0	11,000,000	11,000,000	
Misc Transfers In	704,133	45,940	223,500	177,560	
Interfund Loan Proceeds	887,274	1,568,867	0	-1,568,867	
Interfund Loan Repayment	878,129	499,572	458,332	-41,240	
External Loan Proceeds	2,562,778	383,907	1,142,054	758,147	
External Loan Repayments	1,795,500	2,207,000	0	-2,207,000	
Insurance Recoveries	619,822	0	0	0	
Total Other Financing Sou	80,641,736	118,215,791	67,024,807	-51,190,984	-43.30
Total REVENUES	227,592,960	317,710,664	215,069,981	-102,640,683	-32.31

	FY2011 Actual	FY2012 Amended Budget	FY2013 Adopted Budget
Expenditures & Transfers Out			
Public Safety	\$ 18,703,397	\$ 22,167,577	\$ 21,449,889
Public Works	13,434,330	14,178,323	7,718,182
Health & Social Services	-	-	290,707
Culture & Recreation	11,804,919	12,898,367	12,685,436
Community & Economic Development	19,119,500	24,882,370	7,217,647
General Government	7,460,374	8,283,931	7,618,655
Debt Service	14,053,245	28,725,872	20,226,046
Governmental Capital Projects	18,654,703	80,670,510	25,723,659
Proprietary / Business-Type Funds	69,838,459	91,866,575	67,003,751
Transfers-Out	46,972,625	96,551,554	54,738,103
Total Expenditures & Transfers Out - All Funds:	\$ 220,041,552	\$ 380,225,079	\$ 224,672,075

**Expenditures & Transfers Out
by Program Area
For All Funds**

FY2013: \$224,672,075



City of Iowa City - All Funds
Total Expenditures & Transfers Out
By State Program Area

- ALL FUNDS -

	FY2011 Actual	FY2012 Amended Budget	FY2013 Adopted Budget	% Chg from Prior Year
Governmental Activities				
Public Safety				
Police Department/Crime Prevention	9,953,601	11,341,839	11,503,375	
Fire Department	6,233,120	7,532,403	7,300,212	
Building Inspections	1,544,709	1,660,827	1,645,323	
Animal Control	597,548	748,358	728,699	
Other Public Safety	374,419	884,150	272,280	
Total - Public Safety	18,703,397	22,167,577	21,449,889	-3.2%
Public Works				
Roads, Bridges, & Sidewalks	2,832,032	3,562,456	3,659,485	
Street Lighting	554,733	502,280	502,636	
Traffic Control and Safety	1,049,002	1,054,282	1,053,412	
Snow Removal	788,961	363,854	506,487	
Highway Engineering	1,124,037	1,321,826	1,281,936	
Street Cleaning	322,697	12,413	86,684	
Other Public Works	6,762,868	7,361,212	627,542	
Total - Public Works	13,434,330	14,178,323	7,718,182	-45.6%
Health & Social Services				
Other Health and Social Services	-	-	290,707	
Total - Health & Social Services	-	-	290,707	N/A
Culture & Recreation				
Library Services	5,567,595	5,863,980	5,822,606	
Parks	2,172,243	2,430,559	2,327,128	
Recreation	2,891,578	3,210,426	3,292,076	
Cemetery	372,868	407,382	369,553	
Other Culture and Recreation	800,635	986,020	874,073	
Total - Culture & Recreation	11,804,919	12,898,367	12,685,436	-1.7%
Community & Economic Development				
Community Beautification	539,256	719,391	536,273	
Economic Development	538,370	1,121,935	921,678	
Housing and Urban Renewal	2,062,332	1,861,456	1,453,265	
Planning & Zoning	749,477	881,513	749,917	
Other Com & Econ Development	15,230,065	20,298,075	3,556,514	
Total - Community & Economic Development	19,119,500	24,882,370	7,217,647	-71.0%
General Government				
Mayor, Council, & City Manager	604,418	792,808	658,625	
Clerk, Treasurer, & Finance Adm.	3,081,072	3,482,623	3,266,143	
Legal Services & City Attorney	601,425	675,608	671,956	
City Hall & General Buildings	479,595	515,138	511,382	
Tort Liability	1,000,494	977,511	922,125	
Other General Government	1,693,370	1,840,243	1,588,424	
Total - General Government	7,460,374	8,283,931	7,618,655	-8.0%

**City of Iowa City - All Funds
Total Expenditures & Transfers Out
By State Program Area**

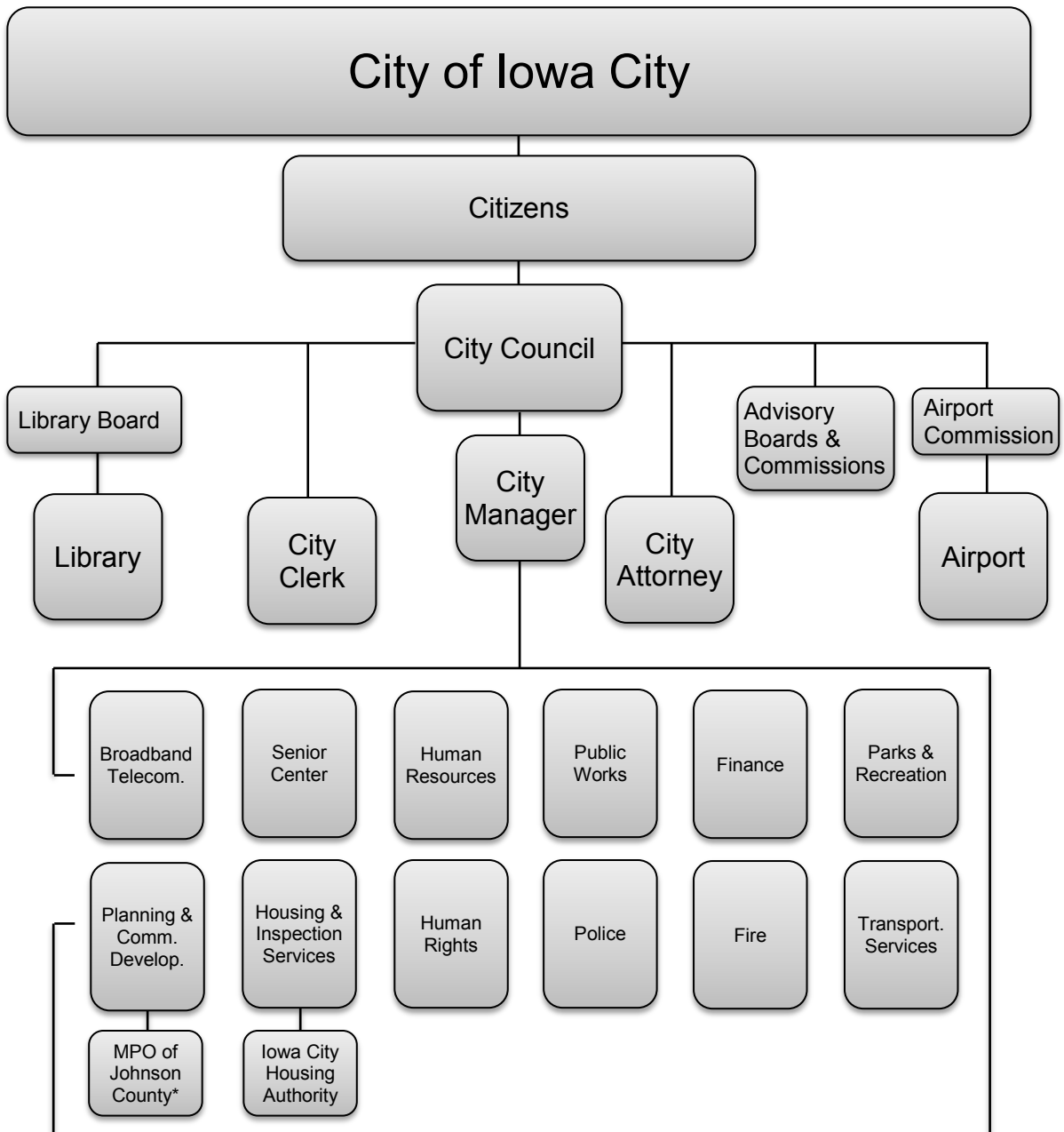
- ALL FUNDS -

	FY2011 Actual	FY2012 Amended Budget	FY2013 Adopted Budget	% Chg from Prior Year
Governmental Activities				
Debt Service	14,053,245	28,725,872	20,226,046	-29.6%
Gov Capital Projects	18,654,703	79,620,516	25,723,659	
TIF Capital Projects	-	1,049,994	-	
Total - Governmental Capital Projects	18,654,703	80,670,510	25,723,659	-68.1%
Total - Governmental Activities	103,230,468	191,806,950	102,930,221	-46.3%
Business-Type Activities				
Water Utility	5,603,536	6,292,589	5,915,667	
Sewer Utility	5,214,217	5,729,109	5,424,914	
Airport	350,678	335,411	335,651	
Landfill/Garbage	7,224,609	7,737,025	7,832,589	
Transit	0	0	5,979,400	
Cable TV, Internet & Telephone	658,492	711,708	717,476	
Housing Authority	7,304,023	7,615,102	7,279,101	
Storm Water Utility	715,969	736,808	731,702	
Other Business Type	3,007,144	3,864,334	3,250,859	
Enterprise Debt Service	25,836,902	9,231,789	9,313,719	
Enterprise Capital Projects	13,922,889	49,612,700	20,222,673	
Total - Business-Type Expenditures	69,838,459	91,866,575	67,003,751	-27.1%
Total - All Expenditures	173,068,927	283,673,525	169,933,972	-40.1%
Total - Transfers Out	46,972,625	96,551,554	54,738,103	-43.3%
Total Expenditures & Transfers Out:	220,041,552	380,225,079	224,672,075	-40.9%

CITY OF IOWA CITY, IOWA
FY2013 BUDGET

MAJOR EXPENDITURES BY OBJECT
- ALL FUNDS -

Account Description	FY2011 Actual	FY2012 Budget	FY2013 Adopted Budget	Amt Chgd From FY2012	% Changed From FY2012
Personnel					
Salaries & Wages	36,220,743	39,788,112	39,002,909	-785,203	
Social Security Contrib	2,140,466	2,336,648	2,287,260	-49,388	
Retirement Contributions	3,465,304	4,676,438	4,974,345	297,907	
Other Employee Benefits	7,240,389	7,507,047	7,208,260	-298,787	
Total Personnel	49,066,902	54,308,245	53,472,774	-835,471	-1.54
Services					
Court Services	40,684	26,862	38,254	11,392	
Professional Serv.	6,815,952	1,827,441	1,380,844	-446,597	
Medical Services	253,136	754,025	258,702	-495,323	
Mailing & Data Services	389,111	385,326	411,854	26,528	
Training & Educ.	349,272	496,259	472,077	-24,182	
Insurance	2,400,751	2,177,277	1,689,315	-487,962	
Utility Services	3,071,878	3,177,637	3,049,683	-127,954	
Repair & Maint.	1,665,534	1,655,117	1,612,572	-42,545	
Specialized Services	1,986,454	1,707,184	2,089,167	381,983	
Intra-city Chargebacks	9,070,701	8,943,856	8,996,475	52,619	
Grants / Loans	7,332,852	7,486,230	3,472,957	-4,013,273	
Miscellaneous Charges & Fe	7,727,154	7,773,086	7,368,255	-404,831	
Total Services	41,103,479	36,410,300	30,840,155	-5,570,145	-15.30
Supplies					
General Supplies	543,532	816,745	632,377	-184,368	
Operating Supplies	2,572,093	2,705,816	2,912,613	206,797	
Fuels & Lubricants	560,463	668,609	687,545	18,936	
Repair & Maint.	990,703	1,435,764	1,079,982	-355,782	
Total Supplies	4,666,791	5,626,934	5,312,517	-314,417	-5.59
Capital Outlay					
Land & Buildings	14,590,669	13,049,008	1,204,500	-11,844,508	
Improvements Other Than Bu	16,639,984	124,563,646	45,284,867	-79,278,779	
Rolling Stock	4,332,638	1,460,748	1,057,000	-403,748	
Operating Equipment	962,288	2,858,755	1,121,266	-1,737,489	
IT Hardware/Software	373,373	1,402,556	211,000	-1,191,556	
Library Materials	691,010	712,680	738,215	25,535	
Total Capital Outlay	37,589,962	144,047,393	49,616,848	-94,430,545	-65.56
Debt Service					
Debt Service	40,641,965	42,917,981	30,354,178	-12,563,803	
Total Debt Service	40,641,965	42,917,981	30,354,178	-12,563,803	-29.27
Other Financial Uses					
Transfers Out	46,972,627	96,551,554	54,738,103	-41,813,451	
Contingency	0	362,638	337,500	-25,138	
Total Other Financial Use	46,972,627	96,914,192	55,075,603	-41,838,589	-43.17
Total EXPENDITURES	220,041,726	380,225,045	224,672,075	-155,552,970	-40.91
Net REVENUE/EXPENDITURES	-7,551,234	62,514,381	9,602,094	-52,912,287	-84.64



Administration of the Metropolitan Planning Organization of Johnson County (MPOJC) is provided by Planning and Community Development Staff.

CITY OF IOWA CITY STRATEGIC PLAN

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Background & Summary of
Council Priorities from the
June 2012 Progress Report

City of Iowa City Strategic Plan

Background: During the spring of 2011, the City of Iowa City initiated a strategic planning process that included input from various stakeholders in the community. This included a community survey, conducted by the Thomas Group, which sought input from the public on community priorities and services. Iowa City then contracted with the University of Iowa's Institute of Public Affairs (IPA) for facilitation services related to the FY 2012-13 Strategic Plan. The strategic planning process involved multiple steps, including gathering input from the general public, front-line city staff, department directors and the City Council. The process was completed with two City Council work sessions taking place on November 29th and December 5th of 2011. The strategic planning process focused on the following areas:

- Issues, Concerns, Trends and Opportunities
- On-Going or Committed Projects
- Significant and New Projects, Programs, Policies and Initiatives
- Organizational Effectiveness

The FY 2012-13 Strategic Plan is an outline illustrating the primary areas of focus in the current year. Numerous additional projects, initiatives and policy matters that are not mentioned in this document will be carried out or addressed throughout the year as appropriate. The priorities in the FY 2012-13 Strategic Plan are intended to be fluid and may change over time as determined appropriate by the City Council.

Established Priorities: The FY 2012-13 Strategic Plan established a prevailing organizational focus as the following:

1. Economic and Community Development
2. Development of the Downtown and Near Downtown Areas
3. Neighborhood Stabilization
4. A Strong and Sustainable Financial Foundation
5. Coordinated Communication and Customer Service Orientation

In addition to acknowledging numerous on-going or committed projects (See Capital Improvements Program, June 2012 Status Report), the City Council identified the following new projects and initiatives that fall within the above-mentioned focus areas:

- Actively work with the Iowa City Community School District (ICCSA) on a joint strategy to maintain and build upon the success of schools in established neighborhoods while ensuring new elementary schools are planned as integral and sustainable components of neighborhoods
(Neighborhood Stabilization)
- Develop an economic development strategy for targeted commercial properties outside of the previously noted downtown and near downtown districts
(Economic and Community Development)
- Conduct a comprehensive organizational assessment focusing on communication strategies and the organizational customer service culture
(Coordinated Communication and Customer Service Orientation)

The City Council also discussed a number of topics related to organizational effectiveness. Many of these issues will be fully examined through the above-mentioned organizational assessment. City Council also directed staff to undertake a succession planning process and become more strategic and engaged in working with state and federal government representatives.

June, 2012 Status Report: The City Manager's office is coordinating various actions that contribute to successful outcomes in each of the identified focus areas. The June, 2012 Status Report explains each of the following issue areas, names a primary staff contact, defines the anticipated steps needed to achieve the desired outcomes, and presents a timeline for completion of specifically outlined projects. The report also includes pertinent activities or projects identified by staff that Council may wish to consider in future budget processes. Following is a summary of priorities, specific goals and actions, and staff progress to date. Additional sections of the June 2012 report are incorporated throughout this budget document, where appropriate.

FY 2012-13 Strategic Planning Status Report: Summary of Council Priorities

Council Priorities	Goal	Defined Actions	Progress to Date
Economic and Community Development	The City strives to expand and diversify the economic base of the community, particularly in existing planned commercial and industrial areas that have established supporting infrastructure.	<ul style="list-style-type: none"> - Move forward with capital investment and other targeted strategies for existing commercial locations in the community. - Work to streamline the economic development process. - Identify policies, programs and other activities that can assist economic development efforts community-wide. 	<p>Strategies for the identified targeted areas have proceeded and include such steps as land acquisition, traffic studies and environmental reviews</p> <p>Several tangible steps have been taken to streamline development and businesses processes</p>
Development of the Downtown and Near Downtown Areas	It is the City's goal to promote growth of the Downtown and Near Downtown areas in a manner that builds upon the existing vibrancy of the region, serves persons of all ages and backgrounds, and compliments the surrounding neighborhoods and University community.	<ul style="list-style-type: none"> - Commence work on planned capital projects, including a new parking facility, the conversion of Washington Street to two-way traffic and the Downtown maintenance project. - Facilitate private investment through partnerships on strategic properties. - Investigate new programs aimed to increase the marketability of existing properties and also increase the amount of usable space within the district's building stock. 	<p>The Washington Street two-way conversion was completed and staff is working to prepare for the CDB streetscape improvements.</p> <p>Several investments in small businesses have been made. Several larger public/private partnerships have been announced or are being actively discussed.</p> <p>Staff is actively engaged with the Iowa City Downtown District and working on a number of promising issues with that group and the University.</p>

FY 2012-13 Strategic Planning Status Report: Summary of Council Priorities

Council Priorities	Goal	Defined Actions	Progress to Date
Neighborhood Stabilization	The City aims to invest in and deliver core services to neighborhoods in a manner that enhances overall stability and maintains the intended character while facilitating new opportunities to improve the quality of life.	<ul style="list-style-type: none"> - Analyze programs, policies and investment decisions in the following areas: <ul style="list-style-type: none"> ▪ Land use regulations, ▪ Public infrastructure and open space, ▪ Private building stock, ▪ Open stakeholder communication, ▪ Updated planning documents, Nuisance mitigation - Actively work with the ICCSD on collaborative efforts to strengthen neighborhood schools 	<p>Council adopted several zoning code modifications and staff is researching future changes that will help create a healthy diversity of housing in neighborhoods.</p> <p>Staff has implemented and is working on various nuisance mitigation strategies.</p> <p>Investment in the private building stock continues through programs such as UniverCity. Several key stakeholder groups have been engaged and will help shape future progress toward this priority.</p>
A Strong and Sustainable Financial Foundation	The City aims to create a strong and sustainable financial foundation that will provide needed stability and flexibility while utilizing taxpayer dollars in the most efficient and responsible manner.	<ul style="list-style-type: none"> - Review and recommend changes to financial policies and practices - Maintain City's AAA Bond Rating - Continue to update and improve the analysis within and the readability of the annual budget document - Earn the GFOA Distinguished Budget Presentation Award 	<p>New policies have been adopted, including a new purchasing manual. The City also had its AAA bond rating reaffirmed.</p> <p>The City Council approved staffing changes, which allowed for greater resources to focus on financial analysis and the budget document.</p>

FY 2012-13 Strategic Planning Status Report: Summary of Council Priorities

Council Priorities	Goal	Defined Actions	Progress to Date
Coordinated Communication and Customer Service Orientation	The City strives to be a high-functioning, customer service orientated organization that actively supports and engages stakeholders through clear, open and innovative communication methods.	Conduct a comprehensive organizational assessment focusing on internal and external communication, as well as overall customer service.	Council approved a reorganization plan that takes effect in July of 2013. This will result in an official communication strategy for the City and a greater focus on customer service improvements in all aspects of the organization.
Organizational Effectiveness	The City shall proactively look toward the future to ensure that services are continually able to be delivered at high levels and that relationships with external stakeholders are strong and productive.	<ul style="list-style-type: none"> - Complete a 5 year succession plan - Enhance working relationships with State and Federal representatives - Secure state and federal funding for local projects 	<p>Staff is currently developing the five year succession plan with completion targeted for the fall or winter of 2012</p> <p>Council has engaged the lobbying services of Davis Brown and is actively working with our partners at the Metro Coalition and Iowa League of Cities on State legislative issues.</p>

FY 2012-13 City Council Strategic Plan

Priority:	Economic and Community Development
Staff Contact:	Jeff Davidson, Director of Planning and Community Development
Goal:	The City strives to expand and diversify the economic base of the community, particularly in existing planned commercial and industrial areas that have established supporting infrastructure.

Action Plan:

The City Council has indicated a strong desire to promote private investment in established commercial areas and strategic green-field sites that have previously been targeted for new development. The areas that will be focused on in the coming year include, but are not limited to:

- Towncrest
- Sycamore Mall and First Avenue
- Highway 6 / Highway 1
- 420th Street Industrial Park
- Moss Green and Northgate

Each of these areas have different needs and varied market potentials. In the coming year staff will be focusing on specific projects in each of these locations. Additionally, staff will be looking at more generalized strategies that could help facilitate economic development investments throughout the community.

Towncrest

This area has been the focus of planning efforts over the last several years. In the coming year, staff will work to facilitate redevelopment of several key properties and also begin work on a streetscape project that will improve the function and aesthetic of the area. These initial projects are intended to serve as a catalyst for future investment in this business corridor.

Sycamore Mall and First Avenue

With the pending departure of Von Maur, staff is actively working with the private owners of the Sycamore Mall on a new strategy for the property. The loss of the anchor tenant presents a great challenge, but also a unique opportunity to reinvent the commercial space. Staff has been encouraged after some initial conversations with the property owners and will certainly work closely with the owners in the next several months. Staff is also preparing for several significant capital projects in this retail corridor. These street improvement projects will aim to promote better traffic flow in this often congested region.

Highway 6/ Highway 1

This area remains a viable commercial corridor, in large part because of the high traffic counts. One of the primary efforts that staff will be focusing in the coming months is a plan for the City-owned Public Works and Transit property. As the City transitions its municipal operations to the S. Gilbert Street location, new prime development space will become marketable. Staff is currently working on environmental reviews and is planning to prepare a draft RFP for the property in late 2012. The City still has operations on the site, and as a result any development will likely need to be phased in until such time that all operations can be relocated. During the budget preparation process for FY 2014, staff will be looking at options to expedite the transfer of all operations to the S. Gilbert Street campus.

420th Street Industrial Park

The City has invested considerable money in infrastructure development and recently achieved a shovel ready status designation for prospective industrial enterprises. In the coming year, the public capital projects should be substantially completed. ICAD and City staff continues to receive inquiries about the property. It is expected that interest will continue to grow as the economy rebounds and capital projects are completed. As inquiries about the property increase, staff will be assisting ICAD with the necessary evaluations.

Moss Urban Village and Northgate

The Moss Urban Village area is one with great potential due to its location off of I-80. However, there are significant infrastructure improvements that are necessary to accommodate the planned growth. Staff is actively working with Pearson and the Moss Urban Village owners on potential access arrangements that could allow for a phased development approach to this property. The Northgate corporate park is continuing to experience build out. Staff will be working with that property owner to assist with prospective businesses.

In addition to the more location specific actions listed above, staff will be focusing on broader policies and projects that can influence economic development throughout the community. Examples of such efforts will include:

- Closer collaboration with ICAD, including helping launch their planned co-working project in Iowa City
- Investigation of additional co-working projects with private or non-profit entities
- Review of CDBG programs and policies that facilitate economic development activity
- Continued analysis of zoning classifications and provisions, as well as other policies that may be unnecessarily restricting specific development projects
- Analysis of potential future capital investments that could facilitate private investment
- Streamlining of the internal economic development and business operation processes within the City
- Investigating the cost/benefit of a retail analysis and recruitment consultant

Creating a healthy economic development environment through appropriate land use policies, incentive programs, stakeholder relationships and strategic capital investments is a continuing priority for City

staff. Focus on these broader economic development issues will help maximize the private investment that results from the more targeted strategies in the specific areas that Council has identified with this goal.

Progress to Date:

In 2011 the Council adopted a new set of economic development policies that are helping to guide decisions pertaining to public incentives. These policies are serving as a valuable standard for staff and elected officials. Staff will continue to evaluate the effectiveness of these policies and recommend any changes as necessary in the future. Staff is also evaluating the cost and benefits associated with a retail recruitment consultant. Many cities contract for such services in an effort to boost regional and national exposure of local commercial properties. This evaluation is ongoing and will be reviewed with Council at a future date.

Towncrest

This spring witnessed the completion of the free medical clinic building façade project. This project illustrates the type of redevelopment that can be expected in the district. Additionally, staff finalized the acquisition of the Kerr-McGee property on First Avenue and Muscatine. Staff intends to market this property for redevelopment. Further discussions on a new medical office building and a streetscape project in the district are progressing and staff is optimistic that these projects will materialize in the coming months.

Sycamore Mall and First Avenue

Staff continues to have regular discussions with the Sycamore Mall ownership team and the new General Manager. The mall is working on plans for physical improvements to the property and staff expects to receive a plan in the summer of 2012. City staff members are currently planning some landscaping improvements to the vegetation between Highway 6 and the Sycamore Mall. These improvements will enhance the visibility and provide a more aesthetically welcoming appearance to the property. Other areas of focus for the mall management team appear to be improvements to the property signage, an interior common space remodel and additional special events. In June, the City Council will be considering a CDBG small business loan for Title Boxing, which plans to locate in a vacant space within the mall.

Staff is also coordinating four significant capital projects in the area that are expected to last two or more construction seasons. Those include improvements to Sycamore and Lower Muscatine roads, as well as the grade separation project on First Avenue and the State's repaving of Highway 6. These projects will each have a positive impact on the traffic flows in this commercial district.

Highway 6/ Highway 1

Much of staff's focus on this corridor has been on the publicly owned land located at the southeast corner of Highway 6 and Riverside Drive. A phase one environmental study has been completed and a phase two study is in-progress. Once the extent of any environmental concerns is known, the City will initiate remediation actions or will issue an RFP for potential development. The site still houses municipal facilities. Staff is exploring options for expediting relocation plans for those operations. The eventual development may likely need to be phased, depending on the timing of such relocations.

Moss Urban Village and Northgate

Staff continues to work with the property owners of Moss Urban Village as they push forward with developing their prime real estate. Access to the property remains the most critical issue, as the cost of connecting Oakdale Boulevard from the west is too prohibitive at this time. As a result, the City has partnered with the property owner on a traffic study that contemplates alternative access arrangements. That study is being reviewed by the property owners, the City and Pearson, as the alternatives would likely involve use of their property. Once access issues are better defined, staff expects that development discussions will resume.

Staff continues to work with the Northgate property owners and ICAD on attracting new business to the Northgate business park. There remains interest in the developable property and staff is optimistic that some new projects will commence in coming year. Also in Northgate the Council recently approved use of Midwestern Disaster Area Revenue Bonds for an Iowa City Cancer Treatment Center facility.

420th Street Industrial Park

In May of 2012, the City Council approved a bid award for the rail spur project in the industrial Park. This project, which was funded in part by a State grant, will help increase the marketability of this property. Also in that same month, the Council received the official shovel ready designation for this property from the State of Iowa. This designation will help elevate the marketability of the property and will increase its exposure to companies working with State economic development officials. Both City staff and ICAD representatives continue to market the property and respond to inquiries from businesses and site location consultants.

Other Location Specific Projects

The City is actively working to enhance the marketability of the Downtown and Riverfront Crossings areas. These efforts are detailed in the Downtown strategic plan objective that follows.

Additionally, the City Council partnered with the State on an incentive package to assist with the expansion of ALPLA, a global bottling company that has a growing operation in Iowa City. The City should receive confirmation in the coming months as to whether ALPLA will make that investment in its Iowa City plant.

The City recently agreed to vacate right-of-way to the University of Iowa. This vacation will facilitate a parking lot development that will allow for a substantial investment in the medical campus, including a new tower that will serve as the Children's Hospital. This campus expansion will have a significant economic impact on the local economy.

On a smaller scale, the City funded two small business startups through the CDBG micro-enterprise program. Those projects include the Trumpet Blossom Café and Molly's Cupcakes. A third small business loan for Title Boxing is pending Council approval. The City also used discretionary economic development funds to seed the Busy Co-Working startup, which is now open in downtown Iowa City. The City is hoping that this venture will expose entrepreneurs to business resources and contacts needed to grow their ideas in the Iowa City community.

Other Economic Development Efforts

In addition to location specific investments, staff is working on various other initiatives aimed at assisting economic development efforts and streamlining other processes impacting businesses in the community. In April, the Council adopted code changes pertaining to the redevelopment of non-conforming properties. These changes will make it less onerous to redevelop or improve such sites in the community. The Council also broadened sidewalk café standards and gave staff the administrative authority to approve such uses. This will allow for a turnaround period in a matter of days as opposed to a couple of weeks. Lastly, staff has initiated a review of the City's commercial zoning classifications. In conducting this review staff has invited members of the business community to the table for their insight and input. Changes stemming from this review will be presented to Council at a later date.

In an effort to better accommodate the business community, staff has initiated a pilot program focusing on our development intake process. One criticism of the City has been that it is too time consuming to coordinate discussions with all the departments and that some issues or additional legislative requirements are not identified upfront, thus leading to the expenditure of additional time and money and delays in the project approval process. In order to mitigate these occurrences, staff is piloting a 'one stop shop' approach to our intake. A cross-departmental team is now available to meet with prospective developers each week. During these meetings all impacted departments are available to provide initial comments, raise red flags, and make suggestions. At these meetings, staff can also spell out the legislative timeline and expected fees. The initial feedback on this approach has been very positive and thus staff will continue to refine this process in the coming year.

The City Council adopted a buy local policy in April of 2012. This policy will encourage more local business and will foster greater business relationships with those entities in Johnson County. Along with this policy change, the new procurement regulations simplified the business climate for vendors and service providers interested in doing business with the City.

With the completion of the fourth fire station, the Fire Department has initiated the process for updating the City's current Insurance Services Office (ISO) fire protection rating of Class 3. This review took place in May and the City is currently awaiting results. An improvement in the rating to a Class 2 could positively impact property insurance rates for some commercial and industrial business owners. If an upgraded ISO rating is achieved, some of the potential cost savings for businesses will be realized at the same time as the City's property tax rate will drop \$.57. This property tax reduction for FY 13 was the largest among the Metro Coalition cities. Staff will continue to explore ways to further reduce the City's tax rate, while maintaining valued public services in the coming years.

Future Budget Considerations:

A number of the programs and investment decisions that staff will be analyzing will require budgetary support. At this time there are no specific recommendations that will require a budget adjustment or future allocation of funds. Any future recommendations that have a budgetary impact will be detailed in specific action items or in the FY 14 budget proposal to Council.

FY 2012-13 City Council Strategic Plan

Priority:	Development of the Downtown and Near Downtown Areas
Staff Contact:	Jeff Davidson, Director of Planning and Community Development
Goal:	It is the City's goal to promote growth of the Downtown and Near Downtown areas in a manner that builds upon the existing vibrancy of the region, serves persons of all ages and backgrounds, and complements the surrounding neighborhoods and University community.

Action Plan:

Staff will be focusing on three distinct geographic areas including Downtown Iowa City, the Northside Marketplace and Riverfront Crossings. Each of these areas requires individual, yet coordinated, development strategies. In the coming year staff will work to build on the policies and projects that the City has recently undertaken in a manner that will leverage further private investment in these core central areas of the community.

Downtown Iowa City

The successful formation of the SSMID presents a unique opportunity to bring together property owners, businesses, the University of Iowa and Iowa City. With a better coordinated vision and additional resources from all stakeholders, there will be opportunities for desired progress. City staff will remain integrally involved with the SSMID and will offer needed support throughout this first year and beyond. In conjunction with the SSMID, the City will be actively looking for ways to build upon the success of special events that successfully bring visitors to the Downtown. Festivals and other special events are a critical component to the success of the area and there needs to be a continual effort to improve and expand the scope of such activities.

In 2007 and 2011, the City partnered on two separate market analyses related to Downtown Iowa City. The Marketek and Divaris studies both highlighted the market potential for the area. It is now incumbent upon staff, in partnership with our stakeholders, to pursue policies and projects that will help more fully realize the potential of the central business district.

Staff is currently preparing for two significant capital projects that will directly impact the Downtown region. The conversion of Washington Street from one-way to two-way traffic will improve vehicular and pedestrian traffic flow and advance the marketability of this important retail corridor. The downtown maintenance project will improve the physical condition of the infrastructure and streetscape. Staff will be working closely with the SSMID to prioritize potential projects with an eye toward making the area more attractive and inviting for patrons. Additionally, staff will evaluate other potential public improvement projects for the region that may be included in future budget proposals to the City Council.

There are a number of existing projects that are in various stages of development that will have a positive impact on downtown. The University's announcement of the Voxman-Clapp building location at

the corner of Clinton and Burlington is tremendously positive. That project will require careful coordination between the City and University on infrastructure improvements and traffic management. Staff is currently preparing to market the 'John Wilson building' property on the eastern edge of the Downtown. This property has great potential to attract significant private investment and add to the vibrancy of the entire district. ICAD's effort to establish a co-working space in Downtown as well as the ongoing renovation of the former Vito's space will help to infuse new activity in the coming year. The recent fire at the Bruegger's and Van Patten House properties also presents unique redevelopment opportunities. Staff will be working to assist in the successful completion of these projects, as well as several other potential downtown projects that are currently being contemplated by various property owners and developers.

Lastly, staff will be investigating ways to facilitate new private investment in the area. Among the items that staff will be looking at include land use policies and regulations, as well as potential new grant and/or loan programs to assist in the rehabilitation of exterior and/or interior spaces of existing buildings. Such programs would aim to increase the marketability of properties and also increase the amount of usable space within the district's existing building stock.

Riverfront Crossings

The Riverfront Crossing area, located immediately south of Downtown, is intended to serve as a pedestrian orientated mixed-use neighborhood. Extensive planning for this area has been undertaken. Staff is working with consultants on zoning code changes that will be necessary to achieve the established vision for that area. Such changes will be presented to the Council in the coming months. Earlier this year, Council created a new Urban Renewal Area for the Riverside Drive area, which anchors the western edge of the district. Staff also expects to recommend that Council expand the City / University urban renewal area south to encompass a greater portion of the Riverfront Crossings area.

Several critical capital projects are currently underway in the Riverfront Crossing area. The multi-use parking facility with an accompanying mixed-use development, as well as the decommissioning of the north wastewater plant will both help facilitate future private investment in the region. Additionally, staff continues to advocate for a passenger rail connection to Chicago with an eventual station location in the Riverfront Crossings area. Establishing rail service would be an incredible boost to the community and would directly impact the marketability of the Riverfront Crossings area.

In the coming year staff will focus on finishing the planning, regulatory and financial incentive policies as well as commencing work on the initial capital projects. These actions will help lay the groundwork for future private investment. Additionally, staff will focus on private projects already in some stage of development, such as the anticipated Riverside Drive hotel project. Evaluation of future public capital projects that could help speed the development of the area will be considered with the FY 2013-14 budget submittal to Council.

Northside Marketplace

This area recently benefited from streetscape improvements that advanced the aesthetics and improved pedestrian and bicycle accommodations. This area will be included in many of the staff analyses that are described in the neighborhood stabilization goal. Similarly, the efforts to investigate ways to facilitate new private investment that were described in the Downtown section of this goal will be broad enough

to encompass the Northside Marketplace. Other potential public investments will be considered for the FY 2014 budget.

Progress to Date:

Downtown and Northside Marketplace

Staff has been actively participating with the SSMID board and various subcommittees. The group is currently recruiting an Executive Director. While that process is wrapping up, staff is actively engaged in a number of critical conversations about the district. Examples of such topics being discussed include parking policies, taxi stands, sign regulations, and maintenance practices. Staff expects that these conversations will lead to policy and/or project recommendations that will be forwarded to Council later in 2012.

Of particular note, the SSMID board and staff have agreed that it would be prudent for the City to contract with an urban design team before making a several hundred thousand dollar investment in maintenance projects in the Central Business District. The design team could review the 1998 streetscape plan and suggest modernizations that will meet the changing needs of patrons and also more definitely tie the downtown to the Northside Marketplace, River front Crossings and the University property. Staff and the SSMID group are currently discussing the appropriate steps to take for this initiative.

The SSMID group has initiated their first special event / public art project, called BenchMarks. This project involves the painting of over 100 public benches in the Central Business District. The pilot program was completed in May and additional benches will be painted throughout the summer in conjunction with festivals and other public gatherings. The program is expected to continue in subsequent years. 2012 also ushered in the inaugural One Book Two Book festival, which was very successful and showed great promise as an annual event showcasing the library and Downtown Iowa City. Lastly, the SSMID group and the City worked to facilitate the very successful Asics Fan Fest that welcomed thousands of wrestling fans from across the country in conjunction with the Olympic Wrestling Trials.

Earlier this year, the City completed the Washington Street two-way conversion project. The public has responded very well to this project and there has been no significant challenges post conversion. Additionally, Council approved new sidewalk cafe standards including allowing for administrative approvals to expedite business operations. An ordinance change allowing for greater density in exchange for Class A office space was also approved by Council.

There are several individual projects that are at different phases at the current time. Staff is working to make certain that the following projects remain active:

- Rehabilitation of the former Vito's building continues and a new office tenant has been secured for the second story space. Staff is optimistic a first floor tenant will be announced in the coming months.
- The Park at 201 is the name of the new high rise building at the Wells Fargo site, which was approved by Council in April. Work has commenced on the site and construction is expected to be completed in 2013.
- Numerous small business investments have been made in the past few months including:

- Busy Co-working
- Trumpet Blossom Cafe
- Molly's Cupcakes
- Council has authorized funding for the ICAD Co-Lab and staff is working with the ICAD board to finalize the business plan for this venture.
- Staff is preparing the 'John Wilson building' RFP, which will be released after the environmental testing activities are completed.
- A committee comprised of staff and Council members is currently reviewing proposals for the multi-use parking facility building at the former St. Pat's property.
- Staff is actively working with the owners of the two downtown properties that were damaged by a fire last fall. The Bruegger's corporation is currently in the process of securing City permits for their new building.
- Staff is currently assisting with a rezoning application and associated special exception for the Sabin property repurposing. If approved, this action will facilitate a drive-thru banking facility and ultimately the University's Voxman-Clapp project.

Riverfront Crossings

Riverfront Crossings is in its early planning stages, however a number of significant happenings are occurring in 2012. The City Council recently approved an expansion of the south waste water plant, which will lead to the decommissioning of north plant. This will free up valuable space that will serve as an anchor for the district.

Council recently created a new Urban Renewal Area on the western edge of the district covering the Riverside Drive area, immediately west of the river. This financial incentive tool could be used to spur redevelopment. Demolition has already occurred on the site that will become home to a new hotel in 2013. This project is being initiated with public financial assistance.

In the coming months, staff expects to bring before Council an expansion of the City / University Urban Renewal Area. Also expected is a new form based zoning code that will help spur the desired mixed use development in the region.

Future Budget Considerations:

None at this time.

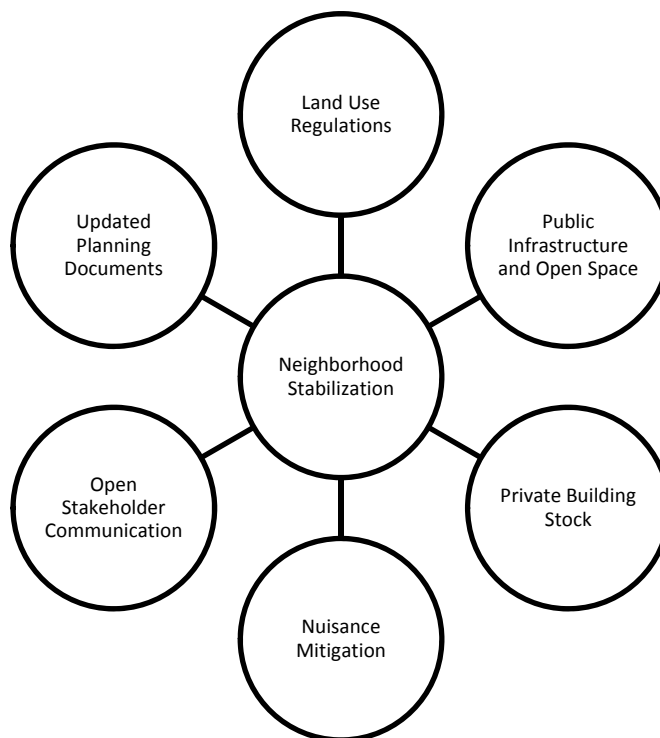
FY 2012-13 City Council Strategic Plan

Priority:	Neighborhood Stabilization
Staff Contact:	Jeff Davidson, Director of Planning and Community Development Geoff Fruin, Assistant to the City Manager
Goal:	The City aims to invest in and deliver core services to neighborhoods in a manner that enhances overall stability and maintains the intended character while facilitating new opportunities to improve the quality of life.

Action Plan:

The Council has indicated a strong desire to stabilize the neighborhoods surrounding the city core. An effective stabilization strategy requires a review and analysis of the City's policies, programs, communications and capital investment decisions that directly shape and influence a neighborhood's character and livelihood. Such a strategy should recognize the importance of maintaining a neighborhood's character while also creating an environment that facilitates complementary development opportunities.

In the coming year staff will focus on the central planning district neighborhoods, however many aspects of the neighborhood stabilization review will have implications throughout the community. In order to achieve Council's goal, staff will be focusing on the elements illustrated by the following radial diagram that influence strong neighborhoods:



Land Use Regulations

Land use policies directly influence the manner in which neighborhoods develop. Therefore it is critical that staff analyze the policies and code provisions that govern land use in the neighborhoods that Council seeks to stabilize. Throughout the year staff will be reviewing various aspects of land use regulations, including but not limited to:

- Appropriate densities provided by zoning classifications
- Permitted uses within the zoning classifications
- Permitted number of unrelated habitants per unit
- Permitted number/mix of bedrooms per unit/structure
- Parking requirements
- Open space requirements
- Appropriateness of additional historic or conservation districts
- Potential density bonuses for desirable development characteristics and/or targeted locations
- Land assembly and subdivision policies
- Demolition permit requirements
- Security plan requirements

Public Infrastructure and Open Space

Public infrastructure and open space plays a critical role in neighborhoods. Well maintained and appropriately planned infrastructure and open space can directly influence a neighborhood's character and can further attract private investment that sustains neighborhoods over the long-term. Over the next year staff will be evaluating the adequacy of planned public investments in the following areas:

- Street maintenance (including concrete and brick)
- Utilities
- Sidewalks
- Alleys
- Signage and pavement markings
- Traffic calming provisions
- Street trees and plantings
- Parkland amenities
- Recreational trails

Private Building Stock

Facilitating private investment in the existing building stock can reinvigorate neighborhoods while reducing undesirable redevelopment pressures or the spread of blighted conditions. The city has several programs that aim to encourage investment in the residential building stock of neighborhoods. Those include:

- UniverCity
- General Rehabilitation Improvement Program (GRIP)

- Housing Authority down payment assistance program

Staff will be evaluating the effectiveness of these programs, as well as their funding levels to ensure they are having the intended impact in the core neighborhoods. In addition, staff will be researching other programs that aim to accomplish increased investment in the private building stock, including residential improvement districts and single-family infill programs.

Nuisance Mitigation

Stable neighborhoods benefit from actions that effectively reduce or eliminate habitual sources of nuisances and quickly address incidents creating sporadic nuisances. Effective nuisance mitigation strategies can improve the livability of neighborhoods and remove barriers to desired private investment. In reviewing our nuisance mitigation strategy in the core neighborhoods staff will consider the following:

- Policies or programs that reduce the number of non-conforming uses and rooming houses
 - Amortization of non-conforming uses
 - Nuisance ordinances that can trigger the loss of non-conforming status
 - Creation of a City “non-conforming use buyout program” to strategically reduce such uses in critical areas of neighborhoods
- Requirement that duplexes are ‘leased as licensed’
- Evaluation of the existing effectiveness of the rental permit sanction provision of the code
- Review of Police Department policies on enforcement of disorderly house and other criminal laws in neighborhoods
- Review of the existing trash, debris and litter ordinance
- Review trash receptacle standards (residential container storage and commercial dumpsters)
- Active participation on the Partnership for Alcohol Safety (PAS) taskforce
- Exploration of further potential collaboration with the University of Iowa

Open Stakeholder Communication

Any effective neighborhood stabilization strategy must include open dialogue and exchanges of ideas with stakeholder groups. Staff believes it will be essential to involve both neighborhood representatives and members of the development community in future neighborhood stabilization discussions. Additionally, it may be appropriate to conduct more comprehensive stakeholder surveys.

Similarly, staff will be evaluating mechanisms that can more effectively solicit stakeholder feedback on a continual basis. This includes evaluation of the optional "Good Neighbor Policy", as well enhanced electronic communication channels through website improvements and/or smartphone applications.

Neighborhood schools also have a role in neighborhood stabilization efforts. Thus communicating and actively working with the ICCSD will be an important part of the overall

stabilization strategy. Staff will be seeking to establish two-way communication mechanisms with the ICCSD that promote increased coordination in school and neighborhood planning.

Finally, the City needs to make sure that it reaches out to the University, which has a keen interest in making sure that neighborhoods adequately support students, faculty and staff. Strong neighborhoods and well-planned communities can be strong assets for the University and support its efforts to recruit a high-quality student body and workforce to the area.

Updated Planning Documents

Ultimately, the success of neighborhoods also depends on well-conceived planning documents that guide staff and elected officials in future decisions. To this end, staff has initiated processes that will seek public input on the City's Comprehensive Plan. Furthermore, staff is reviewing neighborhood scale plans in other communities that may be appropriate to initiate in select Iowa City neighborhoods.

Progress to Date:

Land Use Regulations

In April and May of 2012, the City Council passed three significant zoning changes that aimed to more effectively regulate multi-family developments particularly around the off-campus housing area. Those three ordinances included:

- Amending the definition of a household to include no more than three unrelated persons in all zoning classifications
- Creating a graduated density formula for the development of one, two and three bedroom apartments in select zoning classifications
- Increasing the parking requirement for three bedroom units in a newly defined University Impact Area

These changes will have a profound impact on future development, most notably in those areas close to downtown and the university campus where a diversity of housing stock is desired to achieve vibrant neighborhoods.

Staff is currently researching further changes, including the identification of areas where increased density or a private dormitory concept may be appropriate. Simultaneously, staff is reviewing existing zoning provisions to ensure that the various provisions are having the intended consequences on development and our neighborhoods.

Public Infrastructure and Open Space

Most of staff's efforts in this area will be focused in the development of the Capital Improvements Program budget for FY 14. When developing recommendations, staff will focus on capital improvements that enhance and strengthen our neighborhoods. Examples of recently completed or scheduled projects that accomplish this objective would be the North Market Square Park rehabilitation and the planned brick street replacement on Dewey.

There is currently a public hearing set in June of 2012 for the repurposing of CDBG funds for a Fairmeadows Park (2500 Miami Drive) improvement project. Staff identified this park in the southeast part of town as a good candidate for a splash pad, which will boost the park's appeal to children, young adults and families. Staff will continue to explore other similar opportunities throughout the year.

Private Building Stock

Although State grant funds are no longer available for the UniverCity program, Council has authorized funding that will help sustain the program in FY13. In FY12 the program has renovated and sold 14 houses. By the end of the fiscal year, staff expects that 7 additional houses will have closed or have signed purchase agreements. It is estimated that another four houses will be completed under this program in FY13. Feedback from this program has been overwhelmingly positive, with many neighbors crediting it with stabilizing their neighborhoods and spurring additional private investment. Staff will explore funding sources that can help sustain this widely popular and successful program in the years ahead.

Staff also continues to implement its more traditional rehabilitation program, General Rehabilitation Improvement Program (GRIP). To date in FY12 the program rehabilitated 11 homes and has committed funds for another 10 homes. The investment in these properties totals approximately \$380,000. This program invests in the private building stock and helps preserve structures for owner-occupied habitants.

As part of the Council approved annual CDBG Action Plan, staff will begin a new program for FY 13 that will provide a combination of low and no interest loans and forgivable loans to homeowners to make exterior, emergency and comprehensive repairs to their homes in targeted areas of Iowa City. These areas include the UniverCity program boundaries, the Towncrest area and the Grant Wood area. 50% of each loan will be forgiven if the home is maintained as the owner's primary residence for 5 years or 10 years after the project is complete. The rehabilitation projects will be exterior and emergency repairs with a \$10,000 maximum per project, funded through CDBG funds. Comprehensive repairs will be made with HOME funds, with \$24,999 being the maximum project amount. HOME-funded rehabilitation projects require all code items and other safety issues be addressed on the interior and exterior (including all fences or outbuildings). Any of the projects may also be supplemented with existing Iowa City Housing Rehab funds when needed. The Housing and Community Development Commission recommended \$200,000 in funding for assistance with this new effort.

Staff has conducted some preliminary research on single-family infill programs and residential improvement districts. More research is needed on this subject before any recommendation can be formulated.

Open Stakeholder Communication

Going forward, staff is making a concerted effort to engage a variety of stakeholders in these important community discussions. In recent months staff has met with residents in the following neighborhoods:

- College Hill
- Northside
- Goosetown
- Glendale

- Miller-Orchard
- Parkview Terrace

The recent public discussions on diversity and the City's changing demographics have led to creation of an ad-hoc committee. This committee will likely discuss issues concerning the stability of our neighborhoods. It will be important that the City fully engages in these discussions and examines outcomes that will help strengthen specific neighborhoods and the larger community in general.

As additional regulatory changes are considered staff will meet with neighbors and also engage the development community. The City Manager intends to continue his Developer Roundtable meeting and staff had a productive meeting with the Home Builders Association on recent zoning changes that should serve as a foundation for discussions on future issues pertaining to development.

Staff has also engaged the ICCSD in discussions pertaining to their future plans for both new and existing facilities in the district. We hope to establish and build an open dialogue that will allow for greater collaboration in the months and years ahead. Similarly, staff has reached out to the University to involve them in future development issues that impact housing and neighborhoods that serve their students, faculty and staff.

Nuisance Mitigation

To date, staff has been reviewing the effectiveness of current nuisance mitigation policies and practices. There has been a particular focus on the rental permit sanction provisions in the code. Staff has compiled statistics on the number of properties that have been subject to some phase of this process for each year the ordinance has been in effect (2003 to present). Staff is continuing to review that information and will determine if any changes should be recommended for adoption by the Council.

Staff is also increasing the use of a code provision that allows for annual property inspections (instead of once every two years). The annual inspections can be triggered by nuisance and/or criminal complaints. In cases where properties are generating violations, a more frequent inspection schedule can provide incentive for property owners to take steps to limit nuisance violations.

Earlier this year, staff sent notice to owners of duplexes that those units must be leased to the public in a manner consistent in which they are licensed by the City. Prior to this notice there were cases of entire duplexes being leased to a single tenant or group of tenants. The clarification that staff made with these property owners is that each unit in a duplex must be leased separately. Staff also updated the City's rental disclosure form in an effort to provide more clear information on existing regulations. This form is required to be completed for all rental permits.

The City has also taken steps to increase over-occupancy enforcement efforts. Staff is proactively looking at rental advertisements and has also worked with University of Iowa officials to use their student directory. By reviewing these sources staff can attempt to identify over-occupancy situations before any nuisances are generated.

Staff has had conversations with neighborhood groups about their experiences and top nuisance concerns. Common themes in those discussions seem to be recurring problems with non-conforming properties and aesthetic concerns with trash, debris and related receptacles. Staff is reviewing current policies in these areas and will consider potential methods to alleviate these concerns. This may result

in ordinance modifications, which would come before Council for review at a later date. Staff is also in the process of shifting internal resources to conduct more targeted trash and debris patrols. Such patrols will be targeted to areas where complaints are most often received and will likely be conducted at times when the problems seem to peak (e.g. following special events).

Finally, staff is investigating ways to enhance community reporting of nuisance violations. This includes the development of a mobile application that would allow people to submit complaints with location and picture capabilities via their mobile device. This type of service would likely be rolled out at the same time the City completes its website redesign.

Updated Planning Documents

Staff launched the “Good Ideas” campaign and held several public forums to solicit input on the City’s Comprehensive Plan. Comments received electronically as well as in the public forums are helping to shape an update to this important planning document. Staff anticipates that an updated comprehensive plan will be available for public review and Council approval in late summer or early fall of 2012.

Future Budget Considerations:

A number of the programs and investment decisions that staff will be analyzing will require budgetary support. At this time there are no specific recommendations that will require a budget adjustment or future allocation of funds. Any future recommendations that have a budgetary impact will be detailed in subsequent reports or will be included in the FY 14 budget submittal to Council.

FY 2012-13 City Council Strategic Plan

Priority:	A Strong and Sustainable Financial Foundation
Staff Contact:	Kevin O'Malley, Finance Director
Goal:	The City aims to create a strong and sustainable financial foundation that will provide needed stability and flexibility while utilizing taxpayer dollars in the most efficient and responsible manner.

Action Plan:

In order to achieve this Strategic Plan goal, the City is focusing in two primary areas. First, staff will be recommending to Council several new financial policies that will provide a greater level of financial stability. Secondly, staff will continue to enhance the level of financial analysis presented to the public so that our elected officials will have a greater informational foundation on which to base future decisions. This includes a continued emphasis to improve the Financial Plan document and ultimately achieve the GFOA Distinguished Budget Presentation Award.

Staff has completed or is currently revising or creating the following financial policies:

- Economic Development Policies
- Purchasing Policies and Procedures
- Target Fund Balances
- Debt Service Coverage Levels
- General Fund Contingency Level
- Annual review of rates, user charges and fines

In addition to the above-mentioned specific policies, staff is carefully examining our operations and noting examples of the City providing subsidized service beyond our borders. In reviewing these situations, staff will develop plans to ensure that the City is being equitably reimbursed for such services.

The revised purchasing manual was adopted by the Council in the spring of 2012. The remaining items will be incorporated into the presentation of the proposed Fiscal Year 2013-14 budget document.

Throughout the year staff will be working to improve the financial analysis presented to the Council and general public. Furthermore, staff is continuing efforts to make the annual financial plan more readable and user friendly. Among the top priorities in this area include:

- Refinement of individual department narratives, including performance and comparative metrics
- Introduction of a ten-year financial trend analysis section in the Financial Plan
- Expanded detail of line-item expenditures in the budget document

Through enhanced information, greater transparency and well rooted financial policies, the City can create a strong and sustainable financial foundation that will provide needed stability and flexibility while utilizing taxpayer dollars in the most efficient and responsible manner.

Progress to Date:

In 2011, the Council adopted economic development policies that aim to guide decisions on financial support of private projects. These policies have been applied to numerous projects and appear to be serving an effective purpose. The policies send a clear message to the private sector as to the type of projects and level of support that the City is willing to consider. This helps frame discussions and focuses the attention on projects that provide the desired outcomes for the community.

In April of 2012, the City Council adopted a new purchasing manual. This manual provided much needed updates to all purchasing related policies. The new policies are intended to streamline the procurement process while also ensuring that the most competitive pricing options are obtained. Additionally, the manual created a local preference policy aimed at keeping more public dollars in the local economy. Staff will closely monitor the effectiveness of the new policies and also solicit feedback from the local business community. Any needed changes or adjustments will be brought back to Council for consideration.

In May of 2012, Moody's conducted a review of the City as part of the bond rating process. The review resulted in Moody's reaffirming the City's AAA bond rating for the recently issued general obligation bonds. The excellent bond rating led the City to securing the lowest interest rates on bonds in recent memory. Iowa City remains as one of four Iowa cities with that highest rating. Nationally, less than 200 cities currently have a AAA Moody's bond rating.

Also in May of 2012, the Council approved a shifting of personnel resources within the Finance Department. That change resulted in the elimination of a three quarter time Purchasing Clerk position and the addition of a second full-time Budget Analyst position. This change will help facilitate progress toward the specific items in this strategic plan goal. Specifically, the second Budget Analyst position will provide the ability to expand upon budget narratives, comparative analysis, financial trends and performance measures. These efforts will enhance the effectiveness of the organization and also better inform the general public and elected officials about the City's overall fiscal performance.

Staff has requested that the Government Financial Officers Associations (GFOA) provide feedback on the City's recently adopted FY 13 budget. The comments received, as well as the initiatives already underway in the Finance Department will help the City achieve the GFOA Distinguished Budget Presentation Award in the future.

Lastly, staff continues to evaluate services that stretch beyond our borders. In these instances staff is reviewing the level of subsidy and determining steps to ensure that in the future the City is equitably reimbursed for such services.

Future Budget Considerations:

None at this time

FY 2012-13 City Council Strategic Plan

Priority:	Coordinated Communication and Customer Service Orientation
Staff Contact:	Geoff Fruin, Assistant to the City Manager
Goal:	The City strives to be a high-functioning, customer service orientated organization that actively supports and engages stakeholders through clear, open and innovative communication methods.

Action Plan:

The City Manager's Office is conducting a comprehensive organizational assessment focusing on communication strategies and the organizational customer service culture. The assessment is targeting the following issue areas:

1. Communications
 - a. Internal
 - i. Review of interdepartmental communication methods
 - ii. Identification of barriers to effective internal communication (e.g. technology)
 - b. External
 - i. Assessment of clarity in City communication to various audiences
 - ii. Review of effectiveness of current communication methods (e.g. website, advertisements, direct mail, etc.)
 - iii. Identification of emerging communication methods and barriers to effective usage
 - iv. Initiate a website redesign process
 - v. Consider any needed changes to the branding of the City and/or activities, amenities or services (e.g. use of logos)
2. Customer Service Orientation
 - a. Transactional Processes
 - i. identification of transaction-orientated public services
 - ii. Assessment of process efficiency, accessibility, and convenience
 - iii. Barriers to efficiency (technology, information sharing, training, policies, etc.)
 - b. Organizational Culture
 - i. Assessment of policies and programs aimed to recognize and encourage outstanding customer service
 - ii. Identification of mechanisms to facilitate and encourage ideas for customer service enhancement
 - iii. Opportunities for skill enhancements, cross-training and promotion of increased awareness pertaining to other city services or programs

It is anticipated that the assessment will conclude with the development of an organizational communication and customer service plan. That plan is expected to be ready for presentation to Council in the late fall or winter of 2012-13.

Progress to Date:

In April of 2012, the City Council approved a staff reorganization that will serve as the foundation of a more centralized and strategic approach to organizational communication. That reorganization, which becomes effective on July 1st, eliminates the Document Services division of the Finance Department and moves the remaining two employees of that division into the City Manager's office. Those two employees will be joined by the City's Web Developer to form a central communication team. With guidance from the City Manager, the communication team will work with departments to develop well-coordinated public messaging. The primary responsibility of the new communication team in the first year will be to conduct an organizational assessment and develop a communication and customer service plan for the City. The group will also lead an employee committee tasked with redesigning Iowa City's main website.

The new communication team will also assume oversight of the front desk responsibilities at City Hall during regular business hours. Two part-time employees will split desk coverage and offer front line customer service assistance to visitors and those contacting City Hall via phone or email. Staff is also preparing plans for an authorized remodel of the front lobby area. The redesign aims to create a more welcoming environment for both City Hall and the Police Department. After plans are prepared they will be reviewed with Council and then bid out for completion later in 2012.

Part of the organizational focus in the coming year will be to make sure staff has access to communication related resources and training opportunities. To that end, the Personnel Division arranged for communications training for City staff that took place in May. Several staff members participated in this effort. Similar opportunities will be evaluated throughout the year.

A significant barrier to internal communications lies in the City's decentralized and dated computer platform. Several years ago the City attempted to rectify this situation; however, the software vendor failed to perform under the terms of the agreement. The City is currently reviewing additional software proposals that would allow for a more centralized approach with information sharing advantages. Such a system will also facilitate the automating of several processes within the organization, and would result in easier access to information and ultimately better informed decision-making. Implementation of such a system will likely need to be phased in over several years. Staff expects to bring Council a formal recommendation on this matter in the summer of 2012.

Future Budget Considerations:

Both the website redesign and new internal computer software platform will require a significant commitment of public funds. Those items will be presented to Council at a later date after specific recommendations are formulated by staff.

FY 2012-13 City Council Strategic Plan

Priority:	Organizational Effectiveness
Staff Contact:	Tom Markus, City Manager
Goal:	The City shall proactively look toward the future to ensure that services are continually able to be delivered at high levels and that relationships with external stakeholders are strong and productive.

Action Plan:

The City Manager's office is focusing on two key areas in order to meet City Council expectations. First, staff is conducting a succession plan for the organization. This effort is being jointly led by staff from the City Manager's Office and Human Resources. The succession plan process includes analyzing the staffing of each department and identifying management and highly skilled positions that are likely to experience turnover during the next five years. Additionally, the plan will identify key challenges and/or opportunities presented by the anticipated staff turnover. Such examples may include the loss of highly technical or specialized skills, and general institutional knowledge. The plan will identify strategies to better prepare the organization for the anticipated turnover in key positions.

Secondly, the City Manager is actively working to build relationships and establish more effective lines of communication with our Federal and State elected representatives. As Federal and State lawmakers consider legislation and appropriations that impacts our community, it is increasingly important that Iowa City has a strong voice in Des Moines and Washington D.C. With a focus on the adopted 2012 Legislative Priorities, the City Manager is working with our elected officials, lobbyist and membership organizations to make certain that the City's perspective is fully understood and considered at all levels of government. Similarly, the City is continually identifying key projects that may align with Federal and/or State initiatives. This will allow the City to more proactively leverage local funds and progress with flood mitigation, economic, public safety and other key local projects.

Progress to Date:

Succession Plan

Staff has completed phase one of the organizational succession plan effort. This phase included a high-level demographic analysis of the organization, as well as an internal analysis of management positions with a focus on those that have a high probability of turnover due to retirement or other known circumstances in the next five years. This analysis highlighted the need for further succession planning, as it revealed a significant number of people holding management level positions that are currently or will soon become eligible for retirement.

Staff is currently working on phase two of the succession plan effort. Phase two focuses on the following efforts:

- Identifying strategies that will help transfer institutional knowledge and expertise in the areas of the organization where management level position turnover is anticipated

- Evaluating current service delivery strategies and identifying opportunities to achieve greater efficiencies and value through restructuring when management level position become vacant
- Identifying skill sets and values that will be sought for future management level positions
- Developing opportunities to promote such values and skill sets among current and future employees through targeted training and performance assessments / professional development tools

Staff anticipates that the phase two succession planning analysis will produce actions that have applicability across the entire organization. Additionally, there will likely be more detailed actions that focus on a few specific areas of the organization, which are expected to experience the greatest amount of management turnover in the next five years. The largest area of focus will be on the Public Works department.

Partnership with State and Federal Officials

The City Council adopted its annual legislative priorities in January of 2012 and has authorized the hiring of the Davis Brown Law Firm for lobbying services at the State level. Staff is actively working with Davis Brown, the Metro Coalition and the Iowa League of Cities to ensure that the City's position is being presented effectively. Communication with our lobbyist occurs on a weekly basis at minimum, with more frequent contact as needed. Communication with our partners in the Metro Coalition occurs every other week, with more frequent contact as needed.

Staff continues to seek State and Federal funding opportunities for local projects. Below is a listing of state and federal grants secured since the adoption of the strategic plan:

- The Iowa Economic Development Authority announced a fourth round of funding for the Single Family New Construction (SFNC) Program, thus extending this program into 2012-13. Iowa City is eligible to receive \$1,390,227, which will allow for approximately 32 new homes for this program aimed at rebuilding the housing stock after the 2008 flood. To date, Iowa City has assisted with 93 new housing units with another 15 to be completed by March of 2012. After this latest round of funding is spent, Iowa City will have assisted with approximately 140 new housing units since the 2008 flood.
- The City applied for and was awarded \$1.7 million in additional CDBG buyout funds for the Park View Terrace neighborhood. The additional funds will allow for the acquisition and demolition of four additional homes. With the newly awarded funding, the total CDBG buyout program since the flood of 2008 totals over \$17 million.
- The City will be applying to access an additional \$850,000 in CDBG-DR funds for development of multi-family affordable housing. A project consisting of seven affordable units to be built by Skogman on the northeast corner of Hickory Trail and First Avenue was selected after a review committee considered several alternatives.
- Iowa City was awarded a 6% increase, or \$639,218, in federal Community Development Block Grant (CDBG) funding for the 2012-13 fiscal year. The increase is especially positive news, given that most other communities across the country received a 10% or larger reduction in funding. The long-term CDBG funding trend is still negative as the current allocation is approximately 33% below that of ten years ago.

- Iowa City's allocation for the federal HOME program, which focuses on affordable housing, was reduced to \$381,851, representing a 36% reduction from last year. This cut is consistent with cuts from other cities across the country. In the last ten years the City's annual HOME funding has been reduced by 47%.
- The Iowa City Police Department filed a joint application with the Johnson County Sheriff's Office for a \$32,164 U.S. Department of Justice grant. This grant will help offset costs to training police staff at the Cedar Rapids shooting range.

In addition to seeking out funding for community projects, staff has actively been communicating our position on statewide legislative proposals impacting cities. While most communication is channeled through our lobbyists, staff also corresponds directly with our legislators and travels to Des Moines, when deemed appropriate. Examples of such proposals include:

- Commercial Property Tax Reform - Both the House and Senate had advanced discussions and debates on commercial property tax reform, including reclassifying apartments as residential uses. However, no agreement was reached and thus the property tax structure remains status quo.
- Municipal Use of Red Light Cameras – The City communicated its position to continue to allow municipal governments the right to decide if such technologies were appropriate for use within their jurisdictions. A ban of such technologies was introduced but did not succeed through both chambers.
- Preemption of Occupancy Regulations – A legislative proposal surfaced that would have restricted a city's right to regulate occupancy of residential structures by the number of unrelated persons. Iowa City is one of many cities throughout the country that uses such regulations to ensure safe living conditions and mitigate neighborhood nuisances. The proposal to preempt a city's ability to regulate on this basis did not succeed.
- Low-Head Dam Program Funding – Iowa City advocated for the State to restore the low head dam program, which had not received funding in the past year. This state program helps communities ensure that dams are safe and also can allow for greater recreational uses on rivers. Iowa City is looking at needed changes to the Burlington Street dam and this program may provide financial assistance to carry that effort forward. The approved state budget restored a million dollars of funding for this project.
- Road Use Tax – This revenue source has not kept up with increasing maintenance needs of our transportation infrastructure. As a result, more work is being deferred or completed with other revenue sources (e.g. general obligation bonds). While there was some discussion on an increase in the road use tax, no proposals materialized in the spring session.
- Tax Increment Financing – There was significant statewide attention on Tax Increment Financing (TIF) this session. Iowa City worked with the Metro Coalition to advocate for changes that would make the process more transparent, provide for a better data collection mechanism and strengthen the antipiracy regulations that govern the economic development tool. Cities will now be required to submit annual TIF reports to the State, which will be collected in a searchable database. Individual TIF projects now require a public hearing, which will invite more

opportunity for community discussion and input from other taxing jurisdictions. Finally, municipalities can no longer relocate businesses from other jurisdictions unless there is a written agreement between the communities or there is a public finding that without such incentive there will be a statewide loss of employment or wage earnings.

- 411 Pension System - No structural changes to this public safety pension system were seriously considered. There was an effort to restore State funding to help offset rapidly escalating costs for cities, however no such funding was secured.
- Passenger Rail Funding – No action was taken in the spring session as the legislature is awaiting the completion of an IaDOT study on the proposed service from Chicago to Omaha. In May, the IaDOT announced the preferred route, which runs through Iowa City. Further study is being conducted on the preferred route and the final report is expected in late 2012 or early 2013. Staff has attended both IaDOT passenger rail advisory committee meetings in Des Moines this spring. These meetings help ensure that everyone is updated on the project timeline. The meetings have also connected staff with other project advocates across the state. Staff is currently working with those partners to develop an advocacy strategy. In the past few months, staff made presentations on this project to the IaDOT passenger rail advisory committee, the Iowa Passenger Rail Association and local service groups. In conjunction with the Greater Des Moines Partnership and the Iowa City Area Chamber of Commerce, the City sponsored an educational event in May featuring nationally known transit advocate John Robert Smith, CEO of Reconnecting America.

Staff attended a number of advocacy events in Des Moines this spring. Examples of such events included those hosted by the Iowa City Area Chamber of Commerce, Iowa League of Cities and various professional associations that involve management level staff. The City also actively participated in the Chamber of Commerce's annual Washington D.C. legislative trip this past spring.

In the coming year, staff will be evaluating the effectiveness of both our state and federal lobbying efforts. Any recommendations that stem from this evaluation will be forwarded to Council at a later date and will also be included in subsequent status reports.

Future Budget Considerations:

None at this time

INTRODUCTION TO THE FINANCIAL PLAN

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Financial and Fiscal Policies
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Full Time Equivalents (FTE) Summary

FINANCIAL AND FISCAL POLICIES

The City of Iowa City's financial policies set forth the basic framework for the overall fiscal management of the City. These policies assist the decision-making process of the City Council. These policies provide guidelines for evaluating both current activities and proposals for future programs.

Most of the policies represent long-standing principles, traditions and practices, and follow generally accepted accounting principles which have guided the City in the past and have helped maintain financial stability.

OPERATING BUDGET POLICIES

- The City will prepare an annual balanced budget for all operating funds. A balanced budget is one that has revenues sufficient to equal expenditures.
- The City will maintain a budgetary control system to ensure adherence to the budget and will prepare monthly reports comparing actual revenues and expenditures to budgeted amounts.
- Operating budgets are established on a fund/department/program basis.
- A contingency account will be maintained in the annual General Fund operating budget to provide for unanticipated expenditures or to meet unexpected small increases in service delivery costs, budgeted annually at approximately $\frac{3}{4}$ of one percent of expenditures and transfers out. The City Council will be informed semi-annually on staff initiated amendments from the contingency account to the operating programs within the General Fund.
- Budget amendments may be made throughout the year with approval of the Department Director, Director of Finance and the City Manager. The City Council formally reviews and approves all amendments processed by staff twice a year in August/September and May.
- Increases or amendments to operating budgets are made only in the following situations:
 - emergency situations
 - transfer from contingency
 - expenditures with offsetting revenues or fund balance
 - carry-over of prior year budget authority for expenses that had not been paid as of the end of the fiscal year.

OPERATING BUDGET PREPARATION CRITERIA

General Guidelines:

- Maintain the fiscal integrity of the City's operating and capital improvement budgets in order to provide services and to construct and maintain the City's infrastructure.
- Maintain the City's responsible fiscal position and AAA bond rating.
- Present budget data to the City Council in a format that will facilitate annual budget decisions based on a three-year planning perspective. Provide the City Council with a summary of the three-year forecasts.
- Encourage citizen involvement in the annual budget decision-making process through public hearings, informal meetings, budget briefs and related informational efforts.

Service Level Guidelines:

- Deliver service levels which are consistent with the citizens' willingness to pay and the City's available resources.
- Base decisions to reduce service levels or eliminate programs on City-wide priorities.
- Recognize that City employees are one of the City government's most valuable resources and are essential to the delivery of high quality, efficient services.

Revenue Guidelines:

- Property tax levy rates will not exceed the limits as established by the State of Iowa.
- Revise user fee rate structures to charge the costs of service provided to the benefiting customers, while maintaining sensitivity to the needs of low income citizens.
- Support federal and state legislation which provides property tax relief. Oppose legislation which imposes local service mandates without fiscal support.

Expenditure Guidelines: Support responsible management efforts to increase productivity by providing resources for office automation, preventive maintenance, risk management/employee safety, and employee training.

REVENUE POLICIES

- The City will try to maintain a diversified and stable revenue system to minimize short-run fluctuations in any one revenue source.
- The City will attempt to maximize benefits from major revenue sources as a way of maintaining a stable property tax rate.
- The City will follow an aggressive policy of collecting revenues.
- The City will establish all user charges and fees at a level related to the full cost (operating, direct, and indirect) of providing the service, whenever practical.
- The City will review licenses, fees, and charges annually to determine if the revenues support the cost of providing the service.
- The finance goal of Recreation programs is for fees to provide 50% of departmental funding.
- Parking, Refuse, Wastewater Treatment, Stormwater, Landfill, Broadband Telecommunications and Water funds will be self-supporting through user fees.
 - Rate adjustments will be submitted to the City Council by ordinance if state or locally legislated, or by resolution (if not state or locally legislated).
- The City will use up to 5% of the annual Road Use Tax allocation to fund employee benefits for the Streets and Traffic Engineering personnel.

ECONOMIC DEVELOPMENT POLICIES

- It shall be the policy of Iowa City to maintain an economic development plan. The purpose of the plan is to attract new development including residential, commercial and industrial uses. Further, the purpose of the plan is to retain the city's existing business operations and to encourage them to expand and foster spin-off business operations. The city's plan also supports organizations which help to incubate, grow, foster, and create new business operations by providing non-traditional collaborative environments.
- The expected results of the economic development plan are: increased economic activity, more jobs, lower unemployment, higher wages, greater property values, more tax revenues, more ownership and entrepreneurial opportunities and revitalization of underutilized or blighted areas.
- The city will consider the use of incentive programs including city, state and federal economic development funds, tax increment financing, public private partnerships and other tools in order to achieve the expected results.

- Various evaluative tools including financial pro forma's, written evaluation reports, established benefit metrics, and other performance tools shall be used to monitor the use of economic incentives from the early stages of project development through the issuance of an incentive and post incentive to make sure the objectives are met.
- Developers who receive incentives will be expected to enter into development agreements which delineate the terms, conditions, understandings and the expected results of receiving an incentive.
- It will be the policy of the City of Iowa City to endeavor to attract, recruit, retain, foster and develop business that is new to our region or metropolitan statistical area (MSA) through the use of incentives. The city will not actively recruit business from other jurisdictions within our MSA unless a business is seeking to expand or considering a relocation outside the state. Should businesses from jurisdictions within our MSA wish to locate in the City of Iowa City we will notify our neighboring jurisdiction of the interest. It will be the general practice of the City of Iowa City to not provide economic incentives to business wishing to relocate from another jurisdiction within our MSA unless a business is seeking to expand or considering a relocation outside the state.
- When incentive programs are utilized they will be used to maximize the benefits to the City of Iowa City. The dollar amount of the incentive and time duration of the incentive shall be smallest amount necessary to achieve the maximum amount of city benefit as determined by the City of Iowa City, City Council.
- Despite the need for the program to be flexible and nimble in order to respond to the ever changing economic conditions of the marketplace it will be the policy of the city to insure that the process of using incentives is an open and transparent public process which instills confidence in the public's understanding of how economic development incentives are utilized.

CAPITAL IMPROVEMENT PROGRAM BUDGET POLICIES

- The City will develop a multi-year Capital Improvement Program (CIP), which will be reviewed and updated annually, comply with City Council goals and be compatible with the Comprehensive Plan whenever possible.
- The complete multi-year CIP funding plan must be balanced each year by matching projected expenditures with proposed revenue sources by fund.
- Funding for projects should be obtained through borrowing from:
 - bond market, general obligation or revenue bonds
 - enterprise fund operations and reserves
 - internal loans

- The City may utilize General Fund cash balances to fund capital projects whenever available and feasible. For the Airport, it is policy that the General Fund will match up to \$100,000 in grants received per year.
- The City shall utilize available funding sources for capital improvements whenever practical and feasible such as but not limited to:
 - federal and state grant funds
 - special assessments
 - developer contributions
- The City will maintain its physical assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of the capital plant and equipment from current revenues when possible.

RESERVE POLICIES

- The City will establish a contingency line-item in the annual General Fund operating budget to provide for unanticipated expenditures or to meet unexpected small increases in service delivery costs, budgeted at $\frac{3}{4}$ of one percent of expenditures and transfers out.
- Operating cash balances at fiscal year-end will be maintained at a level to ensure sufficient cash flow throughout the fiscal year. Undesignated cash balance in the General Fund will not go below 15% of total expenditures, with a ceiling of 25%. Cash balances in excess of 25% will be considered for tax relief.
- Reserves will be maintained in the Water, Wastewater and Parking Funds in accordance with existing bond covenant provisions.
- Reserves will be maintained for equipment replacement and for unexpected major repairs in the following areas: Parking, Wastewater, Water, Landfill, Transit, Broadband Telecommunication, Equipment Replacement, Information Technology Services, and Central Services as well as Library Computer Equipment and Parkland Acquisition and Replacement.
- Reserves, based on actuaries, will be maintained for the Risk Management Loss Reserve, Medical and Dental Insurance Funds.
- All City trucks, cars and necessary accessories will be maintained on a replacement cost basis each year. A separate reserve fund has been set up to fund these replacements. Additions to the fleet are made through allocations in the annual budget. Fire Department vehicles and Transit buses will be purchased through the issuance of debt.
- All general obligation debt will be paid from the Debt Service Fund. General

Obligation debt applicable to Enterprise Fund projects will be paid out of the Debt Service Fund, but will be abated from revenues from the respective Enterprise Fund(s).

INVESTMENT POLICIES

- Disbursement, collection, and deposit of all funds will be managed to insure maximum investment opportunity for City funds.
- The City will strive to maximize the return on its investment portfolio, with the primary objective of preserving capital in accordance with the City's investment policy and prudent investment practices.
- All City funds not restricted by bond issue covenants will be pooled for investments, with interest allocations made monthly.

DEBT POLICIES

- The City will confine long-term borrowing to capital improvements and Community and Economic Development initiatives. Short term borrowing will be applicable for large dollar rolling stock (buses, fire apparatus) purchases and computer systems.
- Total general obligation debt will not exceed 5% of total taxable assessed value of real property.
- The debt service property tax levy shall not exceed 30% of the total property tax levy.
- The City will follow a policy of full disclosure on every financial report and bond prospectus.
- The City will use "pay as you go" financing to fund general capital improvement projects, whenever feasible and practical.

COMPENSATED ABSENCES

Administrative employees hired prior to June 15, 1983 and all other employees hired prior to June 29, 1985, upon death, retirement or termination (except firefighters) are entitled to be paid for one-half of the total accumulated sick leave hours at the current effective hourly rate for that employee up to the sick leave payout amount calculated as of June 28, 1985, whichever is less.

After June 28, 1985, employees accumulate vacation, sick leave, and other benefits at various rates depending on bargaining group and length of service. Employees are paid for their total unused vacation time upon death, termination (except firefighters) or

retirement. However, sick leave can only be used during employment. The cost of compensated absences are recognized when payments are made to employees and the City amends the budget at that time.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING POLICIES

- Quarterly financial reports will be prepared.
- A three-year financial plan for all operating funds will be prepared by the City Manager and presented to the City Council for their review.
- A Multi-Year Capital Improvement Program budget will be prepared, reviewed and revised annually.
- An independent audit will be performed annually for all City funds.
- The City will produce a Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting principles as outlined by the Governmental Accounting Standards Board.

PURCHASING POLICIES

Purchases for all City departments for the City of Iowa City shall be in accordance with the City's Purchasing Policy Manual (April 17, 2012). Methods of source selection are as follows:

Public Improvements:

- Competitive sealed bidding shall be used for Public Improvement Contracts of vertical infrastructure – buildings, parking facilities, utilities and trails of \$125,000 or greater (Code of Iowa). This process shall consist of:
 1. Public hearing on plans and specifications
 2. Approval of plans and specifications by City Council or Commission
 3. Invitation for bids
 4. Bid opening
 5. Bid acceptance and bid evaluation
 6. Bid award – City Council/Commission authorization
- The competitive quotation process is required for vertical infrastructure public improvement projects estimated between \$69,000 and \$125,000. This process shall consist of:
 1. Notice to bidders
 2. Bid opening
 3. Bid evaluation
 4. Bid acceptance and award by City Manager or Commission
 5. Notice of award in minutes of next meeting of

City Council or Commission

- Competitive sealed bidding shall be used for Public Improvement Contracts of horizontal infrastructure – roads, streets, bridges and culverts of \$67,000 or greater (Code of Iowa). This process shall consist of:
 1. Public hearing on plans and specifications
 2. Approval of plans and specifications by City Council or Commission
 3. Invitation for bids
 4. Bid opening
 5. Bid acceptance and bid evaluation
 6. Bid award – City Council/Commission authorization
- The informal quotation process is required for public improvement projects and street, bridge and culvert projects under \$67,000. This process shall consist of:
 1. Invitation to bid
 2. Bid opening
 3. Bid evaluation
 4. Bid acceptance and award by City Manager over \$20,000, Department Director or designee up to \$20,000.

Professional Services: Within approved budgets, the City Manager may approve contracts up to \$50,000 and the City Council approves contracts over \$50,000. For contracts greater than \$10,000 but no more than \$50,000, the City utilizes the informal competitive procedure, obtaining a minimum of 3 written proposals. For contracts greater than \$50,000, the competitive bidding procedure is used with formal sealed bids and request for proposal. Specific guidelines for Professional Services are outlined on pages 5 & 12 of the Purchasing Policy Manual.

Major Purchases: City Manager approval is required on all purchases \$150,000 or less. City Council approval is required on purchases over \$150,000.

Emergency Purchases: In the event of an emergency, supplies, services or construction may be purchased without regard to normal purchase selection procedures to protect the health and welfare of the public. The City Manager shall keep the City Council informed of the extent of the emergency. Please see the Purchasing Policy Manual, page 14, for emergency purchase procedures.

Gifts/Conflict of Interest/Prohibited Interest in Public Contracts: Conduct shall be in accordance with the Code of Iowa - Chapters 68B.22 Gifts, 331.342 Conflict of Interest and 362.5 Prohibited Interest in Public Contract. A City officer or employee shall not have an interest, direct or indirect, in any contract or job of work or material or the profits thereof or services to be furnished or performed for the officers or employees of the City. Please see the Purchasing Policy Manual page 18 for specifics.

RISK MANAGEMENT POLICIES

- It shall be the policy of the City of Iowa City to assume the risk of property damage, liability and dishonesty in all cases in which the exposure is so small or dispersed that the loss would not significantly or adversely affect the operations or financial position of the City.
- Insurance will not be purchased to cover loss exposures below prevailing deductible/retention amounts of current insurance held by the City of Iowa City, unless such insurance is required by statute or by contract, or in those instances in which it is desirable to obtain special services, such as inspection or claim adjustment services in connection with insurance. The deductible/retention amounts will be reviewed once annually by the Director of Finance and the Risk Manager to ensure appropriateness of the amounts.
- Insurance will be purchased where possible against all major exposures which might result in loss in excess of the City's insurance reserve through the purchase of the following types of insurance:
 - All risk insurance on real and personal property.
 - General liability insurance.
 - Automobile liability insurance.
 - Fidelity and crime insurance.
 - Catastrophic workmen's compensation insurance.

The City will self-insure in those instances where the cost of insurance is so high that it would be more cost effective to assume the risk.

- Real property will be insured on replacement cost basis, as determined by a competent appraisal service, against as wide a range of perils as possible. The value will be reviewed once annually by the Risk Manager and the City's insurance advisor.
- Loss prevention recommendations made by insurance companies, the state fire marshal or local fire authorities will, whenever possible, be implemented. In those cases in which such recommendations are not followed, a written report in which an explanation or justification is made will be filed with the Director of Finance and the City Manager within 30 days of receipt of the report.
- Insurance will be purchased only through licensed agents or agencies who have the staff and technical competence to adequately service the insurance provided.
- Insurance will be placed only in insurance companies rated A+ or A in Bests. Insurance placed in other companies will require a written report of the particulars, such report to be filed with the Risk Manager.

- The administration of the risk management policy will be a responsibility of the Risk Manager. Such responsibility includes placement of insurance coverage, maintenance of property appraisals and inventories, processing of claims and maintenance of loss records, and supervision of loss prevention activities.
- Settlement of claims are handled through the Risk Management Division and/or City Attorney Office. The Risk Manager is authorized to settle claims up to \$3,000, the City Manager authorizes claim settlements between \$3,000 and \$20,000 and City Council approval is needed for settlements above \$20,000.

PREPARATION OF THE FINANCIAL PLAN

Introduction

This Three-Year Financial Plan is for fiscal years FY2013 through FY2015, which begins July 1 and ends June 30. The Financial Plan includes a one-year annual budget as required by Iowa Code, and provides two projection years as a planning tool. The purpose of the overview is to disclose the basis on which the financial plan has been prepared.

The role of a government's operating budget differs from that of a private business. Budgets are an important internal planning tool for business, but they also play an external role for governmental entities. A multi-year financial plan informs parties inside and outside government of future objectives and provision of services to its constituents.

The three-year plan also permits a more comprehensive review of the City's financial condition, allowing analysis of current and future needs and requirements. During preparation of the plan, careful review is made of property tax levy rates, utility and user fee requirements, ending cash balances by fund, debt service obligations, bond financing needs, capital outlay for equipment purchases, and major capital improvement projects.

This document contains operating budgets for the governmental funds: general, special revenue, debt service, capital project and permanent funds. It also includes business type funds and internal service funds. Internal service fund activities are considered non-budgetary in that they are not formally appropriated, reported to the State of Iowa or included in the adopted budget resolution approved by City Council each year. This is in accordance with the state's filing requirements. Financial summaries for "All Funds" exclude these non-budgetary funds.

Budget projections are summarized by major revenue and expenditure categories within each division. A separate multi-year Capital Improvements Program (CIP) shows budgeted revenue and expenditures for FY2012 through FY2016.

Basis of Accounting

The cash basis of accounting has been used for preparation of this document. Revenues are projected on when they'll be received, not necessarily when they are earned, and expenditures are projected for when they will be paid out rather than when they are incurred.

The government-wide financial statements and proprietary funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Agency funds do not have a measurement focus and use the accrual basis of accounting. Under the accrual method, revenues are recorded when earned and

expenses are recorded at the time liabilities are incurred. The City applies all applicable Financial Accounting Standards Board pronouncements issued on or before November 30, 1989, except those that conflict with GASB pronouncements, in accounting and reporting for these funds.

All governmental funds are accounted for using a current financial resources measurement focus, which generally includes only current assets and current liabilities on the balance sheet. The modified accrual basis of accounting is used for these funds. Under the modified accrual basis, revenue is recognized when susceptible to accrual, which is in the period in which it becomes both available (collectible within the current period or soon thereafter to be used to pay liabilities of the current period) and measurable (the amount of the transaction can be determined). Revenue accrued includes property taxes, intergovernmental revenue, and interest earned on investments (if they are collected within 60 days after the year-end). Expenditures are recorded when the related fund liability is incurred. Principal and interest on long-term debt, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. The City maintains its records on a modified cash basis of accounting under which only cash receipts, cash disbursements and encumbrances, investments, and bonded debt are recorded. These modified cash basis accounting records have been adjusted to the accrual or modified accrual basis, as necessary.

Annual Preparation Schedule

In August, the Finance Department writes a manual of directions and updates all forms. The manual contains: 1) directions for completing the forms, 2) descriptions of expenditures that may be budgeted in a particular line item, and 3) projected prices or inflation factors for various supplies, service contracts, vehicle maintenance service, telephone and postal services, and office furniture and equipment.

The City Manager instructs the Department Heads on whether any changes in level of service can be factored into the proposed financial plan. This is done before the actual budget process starts. Changes to the financial plan are done annually during the budget process. All revenue and expenditure estimates are re-evaluated and revised if necessary.

In September, the manual and forms for the next financial plan are distributed to Department and Division Heads. They also receive salary projections, a three year history of each Department's/Division's actual line item expenditures, and projected revenues and costs for the three years covered by the Financial Plan. (The Finance Department projects revenues individually and uses a combination of inflation factors and individual costs to project expenditures.)

In October, the forms are returned. These include the Department/Division's adjustments to line item revenue and expenditure projections, their travel request, their capital outlay request, and professional services required.

In November, the Finance Department reviews the forms and compiles them all into a budget. All budget forms and adjustments are forwarded to the City Manager.

By mid-December, the City Manager and Finance Department decide which modifications to operations will be made. A tax levy is computed. Analysis is done so all funds have required balances or zero balances. Then the Proposed Financial Plan document is printed.

City Council reviews the Proposed Financial Plan during the month of January.

In February, The Proposed Financial Plan and a memo of Council's changes are presented to the public. A public hearing is held at least one week prior to the final adoption.

In March, the final Financial Plan is adopted. The State of Iowa requires a one-year budget be adopted by March 15 of each year. The applicable year in Iowa City's three-year Financial Plan is adopted as the annual budget to satisfy State requirements.

Amending the Adopted Budget

Department Directors and appointed staff are responsible for analyzing monthly financial reports to determine if expenditures will exceed budgeted appropriations. The Finance Department also monitors the status of actual revenues and expenses compared to budget, working directly with department/division management to resolve any problems identified within the line item budget.

Examples of items which may require an amendment include: grant-funded activities, unanticipated repair of equipment or buildings, temporary employee wages and overtime. On amendment requests, departments/divisions explain the reason for additional funding and are asked to suggest a funding source:

- 1) Reallocation of budget appropriations within their own budget;
- 2) New or increased revenues (grant funding, increase participation/user fees);
- 3) Contingency funding (use of cash balance).

Requests are then reviewed by the Budget/Management Analyst and forwarded to the Finance Director and City Manager for approval. If the request is approved, the amendment is processed so that subsequent budget comparison reports will reflect the change. Requests must be submitted for review by early spring (a date set by the Finance Department annually) as is necessary to compile reports for publication and state certification.

Amendments are typically presented to the City Council twice a year, with a public hearing held each time to allow for citizen input. The first public hearing is usually held in early fall, the second and/or final hearing is in late spring. All amendments must be formally approved and certified to the State of Iowa by May 31st, as required by law.

Financial statements which compare the fiscal year's actual revenues and expenditures to budgeted authority are published by the 1st of December immediately following the end of the fiscal year (June 30). These statements are also presented for the City as a whole in the notes to that year's Financial Report. Legal compliance is met if actual expenditures do not exceed the budgeted expenditures by program areas: Public Safety, Public Works, Health & Social Services, Culture and Recreation, Community and Economic Development, General Government, Debt Service, Capital Projects and Business Type/Enterprises.

Financial Plan Preparation Schedule FY2013 – 2015

August 10	Distribution of Performance Measure packets to departments.
August 24 – 31	Individual meetings with staff. Provide support, as needed, with measurements, goals and objectives.
September 7	Performance Measurement data, goals and objectives due to Finance Administration
September 14 or 21	Distribution of FY13 financial planning materials to departments.
October 5	FY13 budget proposals due to Finance Administration.
October 5-14	Proposals forwarded to City Manager for review.
October 17 – November 4	City Manager, Finance Administration, department directors and managers review financial plan.
October 17 - November 11	Input approved adjustments from City Manager.
November 14 thru December 7	Preparation of the proposed financial plan and FY13 budget by Finance Administration.
December 15	Distribution of proposed Financial Plan to City Council. (PDF due to Clerk's office December 12-13)
January 2012	City Council budget work sessions.
January 25	State forms prepared.
January 31	Set Public Hearing & send hearing notice to newspaper.
February 14	Public Hearing.
February 28	City Council approves FY2013 budget , the FY2013-2015 Financial Plan and FY12-16 CIP Plan.

BUDGETARY FUND STRUCTURE

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds

- **General Fund** is the City's primary operating fund and includes activities in the following areas: general government administration, public work administration, public safety, cultural and recreational activities, community and economic development.
- **Special revenue funds** account for proceeds from specific sources (other than those accounted for within capital projects funds) which are usually required by law or regulation to be accounted for in separate funds and to be expended for specific purposes. Examples include the employee benefits tax levy; Community Development Block Grant (CDBG), HOME Program, Flood Recovery & Hazard Mitigation Grant monies; Road Use Tax receipts; activities of the Metropolitan Planning Organization of Johnson County (formerly known as JCCOG), General Rehabilitation and Improvement Program (GRIP) and UniverCity; and taxes generated for a Self-Supporting Municipal Improvement District (SSMID).
- **TIF Special Revenue Funds** account for activities specific to Tax Increment Financing Districts.
- **The Debt Service Fund** accounts for principal and interest payments on the City's general long-term debt. Funding is provided by the debt service property tax levy, transfers from Water Operations, and loan repayments.
- **Capital Project Funds** account for the acquisition and/or construction of major facilities and assets in excess of \$25,000.
- **Permanent Funds** account for resources in which the entity is restricted to expending earnings and not principal for purposes that support a specific program. This includes Iowa City's Perpetual Care Fund for Oakland Cemetery.

Business-Type Activities

- **Proprietary (Enterprise) funds** are primarily self-supporting in that they are financed by program and/or user fees for the services provided. Such functions for the City of Iowa City include Parking, Transit, Wastewater Treatment, Water, Refuse / Solid Waste, Landfill, and Stormwater Management. The Iowa City Airport, Broadband Telecommunications and Iowa City Housing Authority are also

classified as business-type funds. The Iowa City Airport is not self-supporting at this time and receives \$100,000 property tax subsidy each year. Broadband Telecommunications is funded through a non-exclusive franchise agreement. The Iowa City Housing Authority's primary funding source is through the Department of Housing and Urban Development (HUD)'s federal grant and voucher programs.

- **Internal service funds** are also self-supporting and financed on a cost-reimbursement basis through charges to the departments and divisions (budgetary units) which utilize their goods and services. Such activities are not reportable, based on the State of Iowa's budget filing requirements, nor are they reflected in the government-wide financial statements. Funds in this category include Equipment / Fleet Maintenance, Information Technology Services, Risk Management Loss Reserves, Central Services, and the Health and Dental Insurance Reserves.

Fiduciary funds account for resources held for the benefit of parties outside the city government. For this reason, fiduciary funds are not appropriated through the budget process, nor are they reflected in the government-wide financial statements. The City has two fiduciary funds: Project Green and Library Foundation.

Fund Balance

Fund balance is the difference between assets and liabilities on the governmental funds balance sheet. In fund financial statements, governmental funds identify specific fund balance amounts which are not available for general re-appropriation due to internal or external legal restrictions; or because the funds have been identified for a specific public purpose or use.

Portions of fund balance fall under one or more of the following four categories:

- **Restricted:** Restricted fund balance is cash on hand which has limitations imposed upon it by external creditors, grantors, contributors, laws and regulations of other governments or laws through constitutional provisions or enabling legislation.
- **Committed:** Monies which are committed have self-imposed limitations imposed at highest level of decision making within the organization. Such limitations require formal action at the same level to remove.
- **Assigned:** The assigned portion of the net position of a governmental fund that represents resources set aside by the government for a particular purpose.
- **Unassigned:** Residual net resources. Total fund balance in the general fund in excess of nonspendable, restricted, committed and assigned fund balance.

It is the City's policy to maintain an unassigned fund balance within the General Fund at a minimum of 15% and not to exceed 25% of the fiscal year's expenditures. Fund balance in excess of 25% is to be considered for tax relief.

The following summaries show projected cash balance through June 30, 2013.

**City of Iowa City
Fund Balance Projections by Major Fund
FY2011 – 2013**

Fund Type	General Fund	Debt Service Fund	Capital Projects	Non-Major Funds	Total Govt. Funds	Business-Type Funds	Total All Funds
Annual Report FY2011							
Beginning Balance	27,541,067	12,813,002	12,057,292	465,973	52,877,334	103,090,523	155,967,857
Actual Revenues	59,797,006	24,617,198	34,832,303	38,249,390	157,495,897	70,097,047	227,592,944
Actual Expenditures	(50,807,135)	(14,118,274)	(27,753,986)	(33,908,038)	(126,587,433)	(93,454,119)	(220,041,552)
Ending Balance	36,530,938	23,311,926	19,135,609	4,807,325	83,785,798	79,733,451	163,519,249
Re-Estimated FY2012							
Beginning Balance	36,530,938	23,311,926	19,135,609	4,807,325	83,785,798	79,733,451	163,519,249
Revenue	61,885,608	15,305,002	92,603,831	39,917,656	209,712,097	107,998,567	317,710,664
Expenditures	(81,371,086)	(28,725,872)	(104,694,174)	(41,519,496)	(256,310,628)	(123,914,451)	(380,225,079)
Ending Balance	17,045,460	9,891,056	7,045,266	3,205,485	37,187,267	63,817,567	101,004,834
Budget FY2013							
Beginning Balance	17,045,460	9,891,056	7,045,266	3,205,485	37,187,267	63,817,567	101,004,834
Revenue	57,735,884	14,237,901	35,780,266	21,696,847	129,450,898	85,619,083	215,069,981
Expenditures	(57,497,737)	(20,226,046)	(35,926,815)	(21,838,728)	(135,489,326)	(89,182,749)	(224,672,075)
Ending Balance	17,283,607	3,902,911	6,898,717	3,063,604	31,148,839	60,253,901	91,402,740

Overall, the City's fund balance is projected to decrease by \$9.6 million in FY2013 due to redemption of \$5.6 million in General Obligation Bonds, Series 2004 from tax increment financing cash on hand (Debt Service Fund); and a July 1, 2012 advance refunding of \$4.9 million Water Revenue Bonds, Series 2002 from bond proceeds received in FY2012 (Business-Type Funds).

City of Iowa City

Projected Changes in Fund Balance - FY2013

Fund	Estimated Beginning Balance	Total Receipts	Total Disburse- ments	Estimated Ending Balance
1 General	18,584,519	57,735,884	57,497,737	18,822,666
2 Debt Service	9,891,052	14,237,901	20,226,046	3,902,907
3 Capital Projects - Gen. Government	3,529,148	35,780,266	35,926,815	3,382,599
4 Capital Projects - Proprietary	315,007	25,419,500	31,222,673	(5,488,166)
5 CDBG & CDBG Rehab	1,802,268	703,173	698,542	1,806,899
6 HOME Program	131,534	795,893	704,989	222,438
7 Road Use Tax	76,047	6,837,109	6,924,057	(10,901)
8 Other Shared Revenue	29,409	-	390,163	(360,754)
9 Energy Efficiency and Conservation Grant	(430,283)	12,000	27,165	(445,448)
10 UniverCity Neighborhood Partnership	78,225	1,910,000	1,916,423	71,802
11 Metropolitan Planning Org. of Johnson Co.	47,576	645,644	663,783	29,437
12 Employee Benefits	1,517,661	9,706,070	9,658,198	1,565,533
13 Peninsula Apartments	68,965	59,728	49,734	78,959
14 TIF	(102,516)	507,221	285,931	118,774
15 Council Economic Development Capital	(34)	-	-	(34)
16 GRIP-General Rehab. & Improv. Program	(81,941)	240,000	240,000	(81,941)
17 Self-Supported Municipal Improv. District	-	279,743	279,743	-
18 Perpetual Care	120,932	266	-	121,198
19 Parking	2,688,139	4,863,902	4,351,520	3,200,521
20 Parking Debt Service	1,527,519	846,250	838,975	1,534,794
21 Transit	-	6,489,260	6,033,630	455,630
22 Wastewater Treatment	9,066,164	13,110,517	11,329,423	10,847,258
23 Wastewater Treatment Debt Service	12,158,604	4,726,240	6,411,888	10,472,956
24 Water	5,450,012	8,360,557	9,368,041	4,442,528
25 Water Debt Service	9,287,148	2,093,604	2,062,856	9,317,896
26 Refuse Collection	393,863	2,953,839	3,017,382	330,320
27 Landfill	17,767,939	6,816,906	5,315,207	19,269,638
28 Airport	99,210	394,424	393,375	100,259
29 Stormwater Management	98,560	951,914	731,702	318,772
30 Broadband Telecommunications	1,527,107	829,068	783,976	1,572,199
31 Housing Authority	7,557,863	7,763,102	7,322,101	7,998,864
BUDGETARY TOTAL	103,199,697	215,069,981	224,672,075	93,597,603
32 Equipment	6,522,528	5,768,479	5,582,731	6,708,276
33 Risk Management Loss Reserve	2,943,263	900,389	1,138,749	2,704,903
34 Information Technology	2,209,145	1,900,264	1,998,268	2,111,141
35 Central Services	716,878	248,975	189,342	776,511
36 Health Insurance Reserve	7,652,200	7,902,239	7,506,750	8,047,689
37 Dental Insurance Reserve	75,389	358,672	358,495	75,566
NON-BUDGETARY TOTAL	20,119,403	17,079,018	16,774,335	20,424,086
GRAND TOTAL	123,319,100	232,148,999	241,446,410	114,021,689

Notes:

17 Self-Supported Municipal Improvement District approved for taxation beginning in FY2013.

21 Transit Operations were reclassified from General Fund operations to a stand-alone business-type activity beginning in FY2013.

City of Iowa City
Personnel Comparison of Full-Time Equivalents
FY2011 - FY2013

Cost Center / Operating Division	FY2011 Adopted	FY2012 Adopted	FY2013 Adopted	Change in FTEs FY2012-2013
City Council	7.00	7.00	7.00	-
City Clerk	4.00	4.00	4.00	-
City Attorney	5.60	5.60	5.60	-
City Manager	3.00	3.00	3.00	-
Personnel	4.00	4.00	4.00	-
Finance Administration	2.86	2.65	2.65	-
Accounting*	7.00	8.00	8.00	-
Purchasing	4.00	4.00	3.94	(0.06)
Revenue Division	7.88	7.88	7.88	-
Document Services	3.50	4.00	2.00	(2.00)
Tort Liability, Insurance	1.00	1.00	1.00	-
Operations & Maintenance	4.96	4.83	4.83	-
Human Rights	2.50	2.50	2.00	(0.50)
Police Department Administration	5.00	5.00	5.00	-
Criminal Investigation	8.00	9.00	10.00	1.00
Patrol	71.00	69.00	68.00	(1.00)
Records & Identification	6.00	6.00	6.00	-
Crime Prevention	1.00	1.00	1.00	-
Station Master	5.00	5.00	5.00	-
Johnson County Task Force Grant	1.00	1.00	1.00	-
Domestic Violence Grant	1.00	1.00	1.00	-
Fire Department	66.00	65.00	65.00	-
Shelter Operations & Administration	6.00	6.00	6.00	-
HIS Department Administration	2.00	2.00	2.00	-
Building Inspection	7.80	7.80	7.80	-
Housing Inspections	5.75	5.75	5.75	-
Flood Recovery*	0.40	0.40	0.40	-
Public Works Administration	2.00	2.00	2.00	-
Engineering Services	12.10	12.10	12.10	-
Parks & Rec Administration	2.00	2.00	2.00	-
Recreation	15.42	15.42	15.42	-
Parks	13.00	13.00	13.00	-
Forestry Operations	3.00	3.00	3.00	-
Cemetery Operations	3.00	3.00	3.00	-
CBD Maintenance Operations	3.00	3.00	3.00	-
Library	43.14	43.64	43.63	(0.01)
Senior Center Operations	6.31	6.50	6.50	-
PCD Department Admin	2.55	2.55	2.55	-
Urban Planning	3.50	3.50	2.50	(1.00)
Neighborhood Services	1.00	1.00	1.00	-
Non-Grant Community Development	1.05	0.85	1.20	0.35
Human Services		-	0.15	0.15
Economic Development	1.00	1.00	1.00	-
Total - General Fund	355.32	354.97	351.90	(3.07)

City of Iowa City
Personnel Comparison of Full-Time Equivalents
FY2011 - FY2013

Cost Center / Operating Division	FY2011 Adopted	FY2012 Adopted	FY2013 Adopted	Change in FTEs FY2012-2013
Parking Administration & Operations	32.75	32.75	29.25	(3.50)
Transit	56.25	56.25	51.75	(4.50)
Wastewater Treatment Admin. & Ops	25.60	25.40	25.40	-
Water Administration & Operations	32.75	32.75	32.75	-
Refuse Collection Admin. & Operations	20.35	20.35	20.35	-
Landfill Administration & Operations	15.50	17.50	17.50	-
Airport Operations	1.75	1.75	1.00	(0.75)
Cable TV Administration & Support	4.94	4.88	4.88	-
Local Access Pass Through	1.75	1.75	1.75	-
Storm Water Management Operations	1.90	2.10	2.10	-
Iowa City Housing Authority	13.25	13.25	13.13	(0.12)
Total - Business-Type Funds	206.79	208.73	199.86	(8.87)
Non-Reimbursable Personnel	0.26	0.55	0.55	-
Road Use Tax - Traffic Engineering	4.15	4.15	4.15	-
Road Use Tax - Street Maint. & Repair	25.50	25.50	25.50	-
UniverCity Neighborhood Partnership		0.20	0.20	-
CDBG Administration	1.28	1.28	1.23	(0.05)
CDBG Rehab-Project Delivery	1.60	1.60	1.40	(0.20)
HOME Administration	0.95	0.95	0.70	(0.25)
Flood Recovery & Mitigation Grants*	1.60	1.60	1.60	-
MPO of Johnson Co. - Administration	1.60	1.60	1.60	-
MPO of Jo. Co. - Transportation Planning	4.00	4.00	4.00	-
MPO of Jo. Co. - Human Services	1.00	1.00	-	(1.00)
Information Technology Services	11.30	11.80	10.86	(0.94)
General Fleet Maintenance	9.88	9.88	9.50	(0.38)
Equipment Replacement	1.38	1.38	1.25	(0.13)
Mail Service	0.75	0.75	0.75	-
Risk Management Administration	2.01	1.80	1.80	-
Library Development Office Salary	1.00	1.00	1.00	-
Capital Project Administration*	3.00	5.00	6.00	1.00
Total - Other Funds	71.26	74.04	72.09	(1.95)
GRAND TOTAL - ALL FUNDS:	633.37	637.74	623.85	(13.89)

* FTE count includes temporary permanent position(s), as follows:

Accounting: 1.0 Grant Accountant (FY2012-2013)

Flood Recovery & Mitigation Grants: 2.0 Associate Planner (FY2011-2013)

Capital Project Administration: 1.0 Systems Project Manager - ERP Software (FY2012-2013)

City of Iowa City
FTE Reconciliation FY2012 - FY2013

Operating Division / Position	FY2012 Amended			FY2013 Adopted		
	From	To	Net	From	To	Net
¹ FTE changes by resolution during FY2011/2012:						
Cable Television Division:						
Community Programmer	1.00	-	(1.00)			
Media Production Services Coordinator	-	1.00	1.00			
City Manager:						
Assistant City Manager	1.00	-	(1.00)			
Assistant to the City Manager	-	1.00	1.00			
Capital Projects Admin.: Special Projects Engineer	-	1.00	1.00			
Equipment:						
Buyer I - Equip.	0.50	0.75	0.25			
Equipment Clerk	0.76	0.50	(0.26)			
Library:						
Librarian II	7.16	7.00	(0.16)			
Library Web Specialist	0.75	1.00	0.25			
Library Assistant II	1.75	1.00	(0.75)			
Library Public Relations Specialist	-	0.65	0.65			
	12.92	13.90	0.98			
² FTE changes due to reassignment of cost center:						
Information Tech. Services: Purchasing Clerk	-	0.06	0.06			
Purchasing: Purchasing Clerk	1.00	0.94	(0.06)			
Fire:						
Captain/Inspector	1.00	-	(1.00)			
Firefighter	-	1.00	1.00			
Police:						
Patrol Officer	1.00	-	(1.00)			
Criminal Investigation Officer	-	1.00	1.00			
CDBG:						
Associate Planner	0.45	0.25	(0.20)			
Community Development Coord.	0.45	0.40	(0.05)			
HOME Program: Associate Planner	0.50	0.25	(0.25)			
Human Services: Associate Planner	-	0.15	0.15			
Non-Grant Community Development:						
Associate Planner	0.05	0.35	0.30			
Community Development Coord.	0.10	0.15	0.05			
Parking Admin. & Support:						
Operations Supervisor - Trans. Services	2.50	3.00	0.50			
M.W. I - Parking	4.00	4.50	0.50			
Transit Operations:						
Operations Supervisor - Trans. Services	3.50	3.00	(0.50)			
M.W. I - Parking	1.00	0.50	(0.50)			
	15.55	15.55	-			

City of Iowa City
FTE Reconciliation FY2012 - FY2013

Operating Division / Position	FY2012 Amended			FY2013 Adopted		
	From	To	Net	From	To	Net
³ Positions eliminated due to attrition:						
Airport - M.W. I	1.00	-	(1.00)			
Equipment: Equipment Clerk	0.50	-	(0.50)			
Housing Authority: Section 8 Coord.	0.12	-	(0.12)			
Human Rights: Human Rights Investigator	1.50	1.00	(0.50)			
Info.Tech. Services: Sr. Programmer / Analyst	1.00	-	(1.00)			
MPO of Jo. Co.: Human Services Coordinator	1.00	-	(1.00)			
Parking:						
Parking Enforcement Attendant	6.50	5.00	(1.50)			
Cashier	12.25	11.25	(1.00)			
M.W. I - Parking Systems	4.50	3.50	(1.00)			
M.W. II - Parking Systems (Night)	1.00	-	(1.00)			
Transit:						
Custodian	0.50	-	(0.50)			
M.W. II - Transit	2.00	1.00	(1.00)			
Urban Planning: Associate Planner	2.50	1.50	(1.00)			
	34.37	23.25	(11.12)			
⁴ Positions approved / eliminated with the FY2013 Budget Proposal:						
Airport Operations Specialist				0.75	1.00	0.25
Document Services: Doc. Services Specialist				2.00	-	(2.00)
Transit Operations:						
M.W. I - Transit				3.00	2.00	(1.00)
Body Repair Mechanic				1.00	-	(1.00)
				6.75	3.00	(3.75)
Net Change FY2012 - FY2013:			(13.89)			

Also of note, a number of significant changes occurred following formal adoption of the FY2013 budget which should be noted. An amendment will be prepared to reduce spending authority in the following areas:

⁵ Positions eliminated due to attrition:		From	To	Net
Housing Inspections:				
Housing/Development Regulations Inspector		1.00	-	(1.00)
Housing Inspector		1.00	-	(1.00)
Iowa City Housing Authority: Housing Assistant		1.00	-	(1.00)
Purchasing: Purchasing Clerk		0.75	-	(0.75)
Wastewater: Wastewater Lab Tech		1.00	-	(1.00)
		4.75	-	(4.75)
⁶ Positions approved by council resolution:		From	To	Net
Finance Administration: Management Analyst		-	1.00	1.00

GENERAL FUND SUMMARY

F Y 2 0 1 3

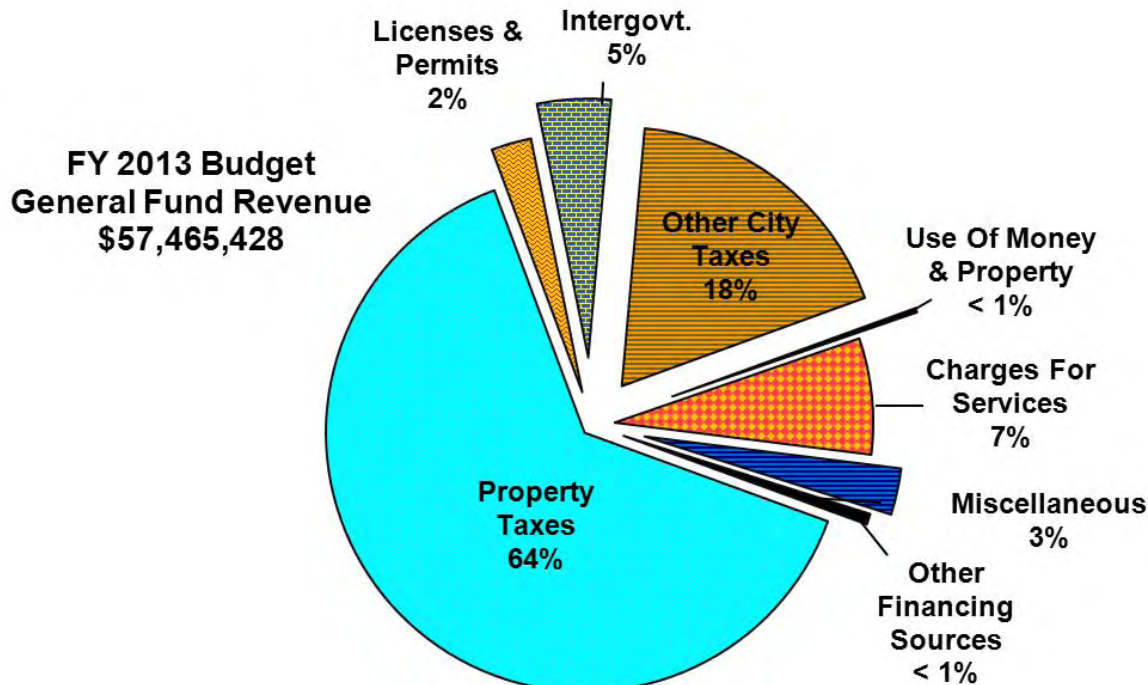
Revenues
Expenditures
Fund Balance

GENERAL FUND

General Fund is the City's main operating fund and includes activities in the following areas: Public Safety, Public Works, Health and Social Services, Cultural and Recreational Activities, Community and Economic Development and General Government Administration. We present a balanced budget for General Fund in FY2013, with revenue and expenditures projected at \$57.5 and \$57.3 million, respectively. There are no new service initiatives with this budget. Transit Operations will be reclassified as a business-type activity outside of the General Fund as of July 1, 2012. This change is discussed more thoroughly in this budget's transmittal letter and within the discussion of Transit Operations' FY2013 budget highlights (page 270).

A. General Fund Revenue

	FY2011 Actual	FY2012 Amended	FY2013 Adopted	FY2014 Projected	FY2015 Projected
1. Property Taxes	34,609,092	36,473,734	36,640,690	37,634,349	38,760,286
2. Other City Taxes	10,224,345	10,449,163	10,367,283	3,826,666	1,850,659
3. Licenses & Permits	1,408,811	1,211,428	1,435,534	1,435,534	1,435,534
4. Use Of Money & Property	137,422	114,396	158,714	158,714	158,714
5. Intergovernmental	3,393,060	3,855,983	2,642,643	2,608,634	2,594,870
6. Charges For Services	5,970,480	5,892,729	4,164,098	4,166,025	4,167,992
7. Miscellaneous	2,167,340	1,564,371	1,668,852	1,668,653	1,656,743
8. Other Financing Sources	1,538,165	2,037,286	387,614	393,940	400,484
Total Revenue:	\$59,448,715	\$61,599,090	\$ 57,465,428	\$51,892,515	\$51,025,282
% change from prior year	33.1%	3.6%	-6.7%	-9.7%	-1.7%



1. **Property Taxes** - Property tax revenue of \$36.6 million is the primary funding source for General Fund operations, providing an estimated sixty-four percent (64%) of total revenue in FY2013. There are a number of factors which determine the City's tax levy each year: property valuations by class, the state's annual Assessment Limitation Order (rollback), TIF district valuations and rebates, statutory limits on individual tax levies, the City's own Financial and Fiscal Policies, restrictions from external entities on other financing sources and funding requirements for projected expenditures.

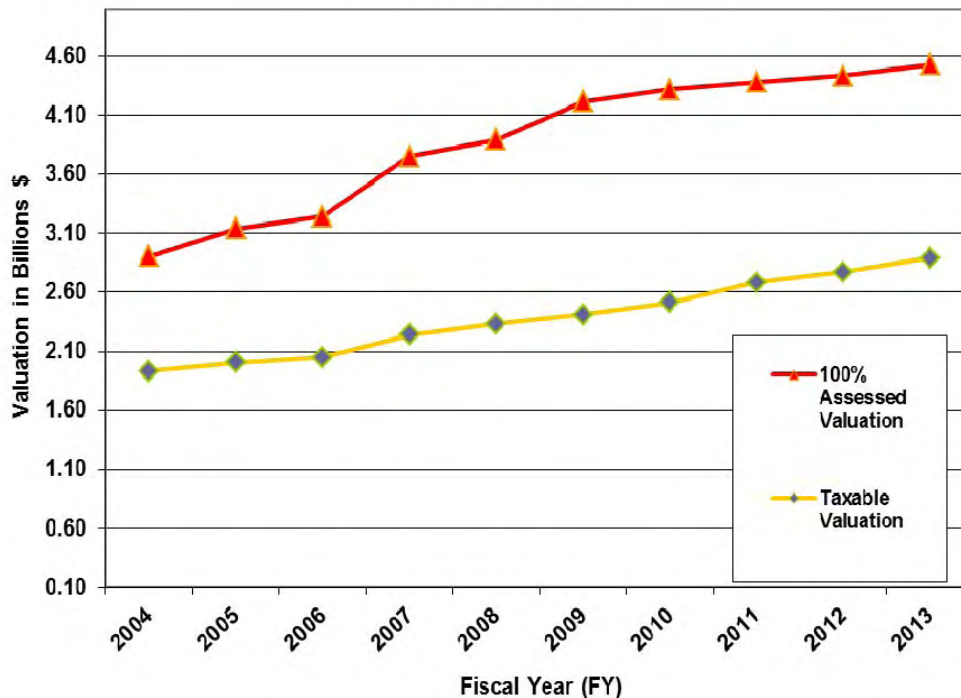
100% Assessment - Property valuations are set by the City and County Assessor. State law requires that all real property be reassessed every two years, specifically in odd-numbered years. Since 2002, valuations within the Iowa City corporate limits have increased an average of eight percent (8%) in revaluation years and three percent (3%) in non-revaluation years.

Certified valuations reported by the Johnson County Auditor's office for January 1, 2011 (a revaluation year), served as the basis for estimating property tax revenue in FY2013. Their report indicates a 2.08% increase in total assessed value from \$4.43 billion to \$4.53 billion in the last year.

Assessment Limitation Order / Rollback - The State of Iowa has a statutory growth limitation of four percent (4%) annually on taxable property valuations by class (residential, commercial, industrial, etc). Each year, the Department of Revenue's Assessment Limitation Order sets a 'rollback' value by class which, when applied, determines taxable valuations. An additional growth restriction is applied to the residential valuations, limiting growth in taxable value to agricultural valuations. In other words, the percentage change in taxable valuations for urban residential property each year is limited to either four percent (4%) or the growth in agricultural property, whichever is lower.

The following graph illustrates the impact of the rollback on taxable valuations. In FY2004 the residential rollback exempted \$.75 billion of Iowa City's residential assessed valuation. In FY2013 the residential rollback will exempt \$1.6 billion of residential assessed valuations. The rollback for FY2013 is 50.7518%, compared to 48.5299% for last year. This change amounts to an increase of 4.5% in taxable valuation.

100% Assessed vs. Taxable Residential Valuations



Taxable Valuation - Iowa City's aggregate taxable valuation for FY2013 has increased 4.25% for the debt service levy and 4.22% for operating levies over FY2012.

2. **Other City Taxes** – This category, estimated at \$10.4 million in FY2013, includes local option sales tax revenue of \$8.6 million, \$740,000 in Hotel Motel Taxes, \$411,000 in gas and electric excise taxes, and \$578,000 in utility franchise taxes.

a) *Local Option Sales Tax:* A one percent (1%) sales tax was approved by voter referendum on May 5, 2009, to provide funding for “remediation, repair and protection of flood-impacted public infrastructure”. Sales tax revenue is being receipted into the General Fund and transferred to the following capital projects designated by city Council as priorities under this definition: relocation of facilities at North Wastewater, elevation of North Dubuque Street and the reconstruction of Park Road Bridge. The sales tax went into effect on July 1, 2009 and sunsets on June 30, 2013.

- b) *Hotel Motel Tax:* This revenue source is a state-administered tax. Estimated at \$740,000 in FY2013, the seven percent (7%) tax on gross hotel/motel room rental receipts is distributed as follows:

Convention & Visitor's Bureau	25.00%
Police Patrol	47.50%
Parks & Recreational Facilities	27.50%
Total Hotel Motel 7% Tax	<u>100.00%</u>

- c) *Utility Replacement Excise Tax:* The Gas and Electric Excise tax is collected on the generation, distribution, and delivery of electricity and natural gas. This tax replaced the taxation on utility property in 1999. Cities are required to calculate property tax revenues with and without property valuations. The calculated difference is required to establish the General Property Tax Equivalents, the basis of the Iowa Department of Revenue distribution formula.
- d) *Utility Franchise Taxes on utility customers:* Senate File 478 was enacted by the Iowa state legislature during its 2009 session, establishing cities' right to impose a franchise tax on gas and electric utilities. On February 16, 2010, the Iowa City Council passed and approved an ordinance establishing a one percent (1%) tax to be expended for the following purposes:
- 1) Inspecting, supervising and otherwise regulating the MidAmerican Energy Company's gas and electric franchises.
 - 2) Public safety, including the equipping of fire, police and emergency services.
 - 3) Public infrastructure to support commercial and industrial economic development.

Of the \$853,000 estimate for FY2013, \$578,000 will go to the City's General Fund for maintenance of the right-of-way and operational costs associated with Fire Station #4. The remaining \$275,000 is for recurring Capital Improvement Projects (CIP) in the right of way.

3. Licenses & Permits –

This category consists of revenue received for building and rental housing permits/inspections, plumbing license and taxi license fees; beer, liquor and cigarette permit/license fees (state regulated), sign permits, burial permits, animal licensing and some miscellaneous fees. The FY2013 budget for Licenses and Permits is estimated at \$1.4 million. The Housing Inspections Division has recommended an increase of 5% on rental inspections.

4. Use of Money & Property – This revenue source consists of interest income and is budgeted at \$158,714 for FY2013.

5. Intergovernmental revenue is estimated at \$2.6 million in FY2013, a reduction of \$1.2 million in federal and state Transit operating grants. This revenue category includes state and federal grants, 28-E agreements, and contracts with local governmental entities.

The majority of intergovernmental revenue is the result of 28E agreements with local entities for services provided to area residents, as shown in the following schedule. The largest of these agreements is for fire protection services to the University of Iowa, estimated at \$1.6 million in FY2013, with \$1.4 million receipted into the General Fund. The remainder is deposited into the Employee Benefits Fund as reimbursement for a percentage of Fire employee benefits.

	FY2011	FY2012	FY2013	FY2014	FY2015
Intergovernmental Funding	Actual	Amended	Adopted	Projected	Projected
Local Governmental: 28E Agreements					
Coralville, Johnson County & Other Governments - Animal Services	\$ 65,712	\$ 92,500	\$ 122,001	\$ 122,001	\$ 122,001
IC Comm. Schools - Mercer Pool	117,908	98,163	99,404	99,404	99,404
County, Univ Heights, Hills - Library	417,592	424,363	423,840	423,840	423,840
Johnson County - Senior Center*	75,000	77,250	166,084	166,084	166,084
University Heights - Transit Services	32,844	33,279	-	-	-
UI, County, Coralville Contribution	45,805	10,000	5,000	5,000	5,000
Joint Public Safety Equipment Purchase					
Local Governmental Revenue:	754,861	735,555	816,329	816,329	816,329
State Revenue:					
Monies & Credits	25,352	13,000	13,000	13,000	13,000
Transit Assistance	503,330	355,099	-	-	-
Transit - Federal Pass-thru	91,035	91,035	-	-	-
Public Safety Grants	266,129	191,875	178,392	178,392	178,392
University of Iowa - Fire Protection	1,337,970	1,487,372	1,581,845	1,547,206	1,532,801
University of Iowa -Library Services	35,000	35,000	35,000	35,630	36,271
Total State Revenue:	2,258,816	2,173,381	1,808,237	1,774,228	1,760,464
Federal Revenue:					
Transit FTA Operating Grants	181,023	904,110	-	-	-
Public Safety Grants	27,405	40,137	17,203	17,203	17,203
FEMA Assistance / Reimbursements	159,224	-	-	-	-
Total Federal Revenue:	367,652	944,247	17,203	17,203	17,203
Misc. Other Intergovernmental	11,731	2,800	874	874	874
Total - Intergovernmental Funding:	\$3,393,060	\$3,855,983	\$2,642,643	\$2,608,634	\$2,594,870

*Note: Senior Center funding from Johnson County was proposed at \$166,000 for FY2013, based on the percentage of members living outside of Iowa City's corporate limits. Subsequent to budget adoption, the Johnson County Board of Supervisors approved funding of \$70,000. The FY2013 budget will be amended on July 1, 2012 to reflect this change. Senior Center staff are working with city administrators in order to identify other potential funding sources at this time.

6. **Charges for Services** are estimated at \$4.2 million in FY2013. This revenue category is reduced by the exclusion of Transit revenues of \$1.6 million. Included within this category is an administrative chargeback of \$2.6 million to the City's proprietary funds for services rendered by administrative divisions. Other divisions with fee-based services include: Parks and Recreation, Police (special events, contracted services), Fire (inspections), Housing & Inspection Services, Animal Care, and Cemetery services.
7. **Miscellaneous Revenue** - Miscellaneous revenue is estimated to receive \$1.7 million in FY2013. This category includes a variety of revenue sources, including parking fines (\$480,000), magistrate court fines and surcharges related to code enforcement (\$391,000) and library fines (\$212,000).

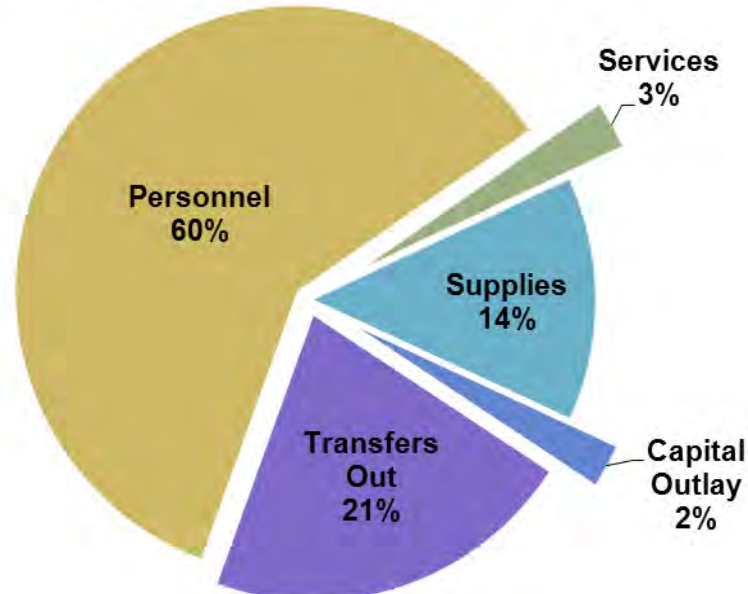
8. **Other Financing Sources** include proceeds from the sale of assets, allocation of funds to equipment replacement reserves, and operating support from other funds for specific staff positions. The category is budgeted at \$388,000 in FY2013.

Transactions that occurred within this category in prior years include the following: capital project funding of \$3.9 million to 420th Street industrial park from the General Fund cash balance. Also, \$1.5 million for Fire Station #4 construction, this transaction and the remodeling of Fire Station #2 were financed by loans from the Landfill fund. Future years require the General Fund to repay annual principal and interest payments to the Landfill fund.

B. **GENERAL FUND EXPENDITURES**

		FY2011	FY2012	FY2013	FY2014	FY2015
		Actual	Amended	Adopted	Projected	Projected
1.	Personnel	34,092,828	38,440,699	34,083,692	35,473,962	36,695,826
2.	Services	8,881,362	9,845,103	7,823,727	8,040,831	7,929,906
3.	Supplies	2,039,948	2,784,206	1,497,222	1,526,313	1,555,961
4.	Capital Outlay	1,895,070	1,577,387	1,365,034	1,046,950	1,055,808
5.	Transfers Out	3,635,447	28,156,340	12,144,393	5,540,843	3,599,968
6.	Contingency	-	362,638	337,500	337,500	337,500
	Total Expenditures:	50,544,655	81,166,373	57,251,568	51,966,399	51,174,969
	% Change	7.5%	60.6%	-29.5%	-9.2%	-1.5%

General Fund Expenditures
FY2013: \$57,251,568



1. **Personnel** –Personnel costs account for approximately sixty percent (60%) of budgeted expenditures within the General Fund in FY2013. Total costs are \$4.3 million less than last year due to the reclassification of Transit Operations and the return to 26 paydays per annum (versus 27 paydays in FY2012). Employee benefit costs are discussed in greater detail in this document's transmittal letter.
2. **Services** – Expenditures for services are budgeted at \$7.8 million in FY2013. Initial projections were based on FY2011 actual expenditures and projected at two percent (2%) annually. This is in line with the Consumer Price Index for All Urban Consumers (CPI-U) from May, 2012 (excluding food and energy), which indicates a 2.3% change in service expenditures from May, 2011.

A number of operating costs within the services category have more specific inflationary guidelines and methods of projection. This includes funding for the self-insured Risk Management (Loss Reserve) Fund; liability, fire & casualty insurance premiums; professional and consultant services; internal service fund charges (Equipment, Information Technology Services, Risk Management, and Central Services); training & education; building and equipment repair and maintenance services; vehicle and equipment rentals. These costs are adjusted individually by year, based on specific operating plans and projects, claims/loss history, trend analysis, and operations-specific needs, by year.

The Services category also includes funding for Community and Economic Development initiatives such as Aid to Human Service Agencies, Community Event Funding, support to the Iowa City Coralville Convention & Visitors Bureau, and Community and Economic Development Assistance, as follows:

\$276,173	Aid to Human Service Agencies
\$120,882	Community Event / Program Funding
\$186,382	ICCVB – Community / Economic Development Assistance
\$151,016	Economic Development Assistance

Reclassification of Transit Operations reduced this category by \$1.3 million in FY2013. When excluding Transit Operations from FY2012 expenditures for analytic purposes, the services expenditure category is up only half a percent (.5%) in FY2013.

3. **Supplies** - Supplies consist primarily of commodities that are consumed or depleted, such as office and cleaning supplies, vehicle fuel and materials for repair and maintenance of buildings, streets, and equipment. Individual items under \$5,000 which may have been categorized as capital outlay in prior years are now budgeted within the supplies category for FY2012 and beyond. This adjustment is in line with the capitalization threshold utilized in the comprehensive annual financial report.
4. **Capital Outlay** – General Fund capital outlay is budgeted at \$1.4 million in FY2013 and includes police vehicle replacements, library materials, operating equipment, and building maintenance and improvements of \$5,000 or greater.

5. **Transfers Out** – This category is budgeted at \$9.3 million in FY2013. Transfers out include local option sales tax funding of \$8.5 million for the Iowa City Gateway Project (Dubuque Street and Park Road Bridge). The FY2012 budget has carryover appropriation authority of \$28.2 million. That includes project funding for the Iowa City Gateway Project in the amount of \$9.2 million and project funding for the South Wastewater Plant Expansion in the amount of \$12.6 million. These two projects utilize the one cent sales tax revenue for flood impacted infrastructure. Also in FY2012, there is a transfer of \$3.8 million to the 420th Street Industrial Park and loan financing of \$1.5 million for the construction of Fire Station #4.
6. **Contingency** – A General Fund contingency amount is established each fiscal year for those unforeseen expenditures that arise following formal adoption of the annual budget. This amount is available for reappropriation by formal amendment, subject to recommendation from the Finance Director and City Manager, and approval by City Council. Contingency is budgeted at ¾ of one percent (1%) of General Fund expenditures (excluding transfers) - approximately \$337,500 in FY2013.

C. **FUND BALANCE**

It is part of the City's Financial Reserves policy that General Fund's unassigned fund balance not fall below fifteen percent (15%) of expenditures, with a ceiling of twenty-five percent (25%). During the FY2010 budget process, City Council further revised this policy, stating that fund balance in excess of twenty-five percent (25%) of expenditures could be considered for tax relief. In FY2012, \$3.8 million of the unassigned balance was utilized to finance the 420th Street Industrial Park in lieu of a loan from the Landfill fund.

General Fund's unassigned fund balance is relied upon to provide cash flow during the first quarter of the fiscal year as the majority of property taxes are not received until October/November. The following chart demonstrates how expenditures have exceeded receipts in the first three months over the past ten years.

3 Months @ Sept.	Receipts	Expenditures	Shortfall
FY2012	\$ 12,090,490	\$ 15,441,933	\$ (3,351,443)
FY2011	8,976,380	13,778,695	(4,802,315)
FY2010	8,934,768	13,186,810	(4,252,042)
FY2009	6,496,526	13,877,093	(7,380,567)
FY2008	7,041,379	12,484,773	(5,443,394)
FY2007	7,881,225	13,014,632	(5,133,407)
FY2006	6,315,525	12,105,987	(5,790,462)
FY2005	6,040,943	10,889,278	(4,848,334)
FY2004	4,595,488	11,049,590	(6,454,102)
FY2003	4,806,797	9,410,440	(4,603,643)

In February, 2009, the Government Finance Officers Association (GFOA) released GASB Statement No. 54, which redefines the terminology used for fund balance reporting. Following is a summary of General Fund balances utilizing the new definitions.

**General Fund
Assigned, Committed & Restricted Fund Balance**

	FY2011 Actual	FY2012 Amended	FY2013 Adopted	FY2014 Projected	FY2015 Projected
Unassigned:	\$ 18,508,052	\$ 14,974,708	\$ 15,250,990	\$ 15,239,528	\$ 15,152,263
Assigned:					
(Available for current and / or future operations)					
Fire Dept. Donations	500	500	500	500	500
Honor Guard Donation	1,054	1,054	1,054	1,054	1,054
Police Department Donations	1,448	1,448	1,448	1,448	1,448
Cemetery Flags & Flagpoles Program	1,212	1,212	1,212	1,212	1,212
\$ 4,215	\$ 4,215	\$ 4,215	\$ 4,215	\$ 4,215	\$ 4,215
Committed:					
(Available for current and / or future operations)					
Library Equipment Replacement Reserve	103,721	123,175	142,629	162,083	181,537
Park Land Acquisition Reserve	185,733	185,733	185,733	185,733	185,733
Library Computer Replacement Reserve	97,564	140,532	183,500	226,468	269,436
Park Land Development Reserve	23,437	23,437	23,437	23,437	23,437
Transit Reserve: Grant & Levy Restrictions	1,920,703	-	-	-	-
Fire Equipment Replacement Reserve	487,207	487,207	487,207	487,207	487,207
\$ 2,818,365	\$ 960,084	\$ 1,022,506	\$ 1,084,928	\$ 1,147,350	\$ 1,147,350
Restricted					
(Not available for general operations)					
Police Forfeiture Share	440,995	440,995	440,995	440,995	440,995
Local Option Sales Tax	14,050,814	-	-	-	-
Restricted Cash (Develop/Constr Escrows)	1,629,765	1,629,765	1,629,765	1,629,765	1,629,765
Restricted Fund Balance:	\$ 16,121,574	\$ 2,070,760	\$ 2,070,760	\$ 2,070,760	\$ 2,070,760
(Forfeitures, Dev./Constr. Escrows)					
General Fund Ending Fund Balance	\$ 37,452,206	\$ 18,009,766	\$ 18,348,470	\$ 18,399,430	\$ 18,374,587
Unassigned Fund Balance as a % of Expenditures:	37%	18%	27%	29%	30%

CITY OF IOWA CITY, IOWA
Financial Plan for 2013 - 2015

Fund: 1000 General

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	28,548,145	37,452,205	17,884,922	18,098,782	17,881,868
Property Taxes	34,609,092	36,473,734	36,640,690	37,634,349	38,760,286
Other City Taxes	10,224,345	10,449,163	10,367,283	3,826,666	1,850,659
Licenses And Permits	215,468	186,679	194,803	194,803	194,803
Construct. Permit & Inspect. Fees	1,193,343	1,024,749	1,240,731	1,097,701	1,240,731
Federal Intergovt. Revenue	367,652	944,247	17,203	17,203	17,203
State Intergovt. Revenue	2,243,761	2,160,381	1,795,237	1,761,228	1,747,464
Property Tax Credits	35,250	24,929	24,898	24,898	24,898
Local Intergovernmental Revenue	756,136	738,165	817,044	817,044	817,044
Building & Development Fees	275,558	283,847	270,973	270,973	270,973
Transit Fees	1,060,227	1,034,714			
Culture And Recreation	772,659	716,841	837,108	837,108	837,108
Misc. Charges For Services	179,203	210,889	220,771	222,698	224,665
Miscellaneous Rev.	105		10	10	10
Code Enforcement	411,418	283,581	411,418	411,418	411,418
Parking Fines	479,911	541,723	479,911	479,911	479,911
Library Fines & Fees	211,610	204,827	211,610	211,610	211,610
Contrib & Donations	104,720	30,981	41,475	41,475	41,475
Animal Adoption	12,268	11,270	12,268	12,268	12,268
Misc Merchandise	61,383	61,748	63,128	63,128	63,128
Intra-city Charges	2,779,569	2,687,672	2,627,333	2,627,333	2,627,333
Other Misc Revenue	268,351	261,142	263,810	263,611	263,701
Special Assessments	3,322				
Interest Revenues	111,286	87,500	107,205	107,205	107,205
Rents	486,710	448,457	373,894	373,894	373,894
Pkg Ramp Revenue	548,065	655,582	20,520	20,520	20,520
Royalties & Commissions	27,011	26,983	26,491	26,491	26,491
Disposal Of Assets	557,747	45,500	94,650	94,650	94,650
Road Use Tax	64,410	69,996	70,582	73,078	75,600
Intrafund Reserve Transfers	325,810	216,398	87,422	87,422	87,422
From Water Operations	20,438	23,034	23,784	25,316	26,947
From Wastewater Operations	20,438	23,034	23,784	25,316	26,947
From Airport Operations	10,219	11,517	11,892	12,658	13,418
From Broadband	55,000	55,000	55,000	55,000	55,000
From Ic Housing Authority	18,000	18,000	18,000	18,000	18,000
Interfund Loans	887,274	1,568,867			
Misc Transfers In	9,546	5,940	2,500	2,500	2,500
Loan Repayments	41,410	12,000	12,000	12,000	
Total Receipts	59,448,715	61,599,090	57,465,428	51,749,485	51,025,282
Personnel	34,092,828	38,440,699	34,083,692	35,473,962	36,695,826
Services	8,881,362	9,845,103	7,823,727	8,040,831	7,929,906
Supplies	2,039,948	2,784,206	1,497,222	1,526,313	1,555,961
Capital Outlay	1,895,070	1,577,387	1,365,034	1,046,950	1,055,808
Transfers Out	3,635,447	28,306,340	12,144,393	5,540,843	3,599,968
Contingency		362,638	337,500	337,500	337,500
Total Expenditures	50,544,655	81,316,373	57,251,568	51,966,399	51,174,969
Ending Balance	37,452,205	17,734,922	18,098,782	17,881,868	17,732,181
Restricted / Committed /Assigned	18,944,154	3,035,059	3,097,481	3,159,903	3,222,325
Unassigned Balance	18,508,051	14,699,863	15,001,301	14,721,965	14,509,856
% of Expenditures	37 %	18 %	26 %	28 %	28 %

CITY OF IOWA CITY, IOWA
FY2013 BUDGET

MAJOR REVENUES BY OBJECT

Account Description	FY2011 Actual	FY2012 Budget	FY2013 Adopted Budget	Amt Chgd From FY2012	% Changed From FY2012
Taxes					
Property Taxes	26,168,279	26,809,007	27,935,432	1,126,425	
Other City Taxes	10,224,345	10,449,163	10,367,283	-81,880	
Total Taxes	36,392,624	37,258,170	38,302,715	1,044,545	2.80
Licenses And Permits					
Licenses & Permits	1,408,811	1,211,428	1,435,534	224,106	
Total Licenses And Permit	1,408,811	1,211,428	1,435,534	224,106	18.50
Intergovernmental Revenue					
Federal Grants	208,428	944,247	17,203	-927,044	
FEMA Reimbursements	159,224				
State Grants	870,791	638,009	178,392	-459,617	
Miscellaneous State Revenue	35,250	24,929	24,898	-31	
28E Agreements	2,129,106	2,260,537	2,433,889	173,352	
Total Intergovernmental R	3,402,799	3,867,722	2,654,382	-1,213,340	-31.37
Governmental Charges For Services					
Building & Development Fee	275,558	283,847	270,973	-12,874	
Police Services	101,050	116,816	110,970	-5,846	
Animal Care Servs	24,347	23,171	24,347	1,176	
Fire Services	7,179	20,022	9,779	-10,243	
Culture And Recreation	772,545	716,749	836,994	120,245	
Library Chgs For Servs	114	92	114	22	
Misc Chg For Serv	51,655	53,863	80,703	26,840	
Total Governmental Charge	1,232,448	1,214,560	1,333,880	119,320	9.82
Charges For Services Business Type Activ					
Water Charges For Services	7,240	8,287	7,240	-1,047	
Refuse Charges For Service	1,620				
Transit Fees	1,060,227	1,034,714		-1,034,714	
Total Charges For Service	1,069,087	1,043,001	7,240	-1,035,761	-99.31
Miscellaneous Rev					
Fines & Fees	1,102,939	1,030,131	1,102,939	72,808	
Contrib & Donations	104,720	30,981	41,475	10,494	
Intra-city Charges	2,779,569	2,687,672	2,627,333	-60,339	
Other Misc Revenue	355,230	349,873	353,439	3,566	
Total Miscellaneous Rev	4,342,458	4,098,657	4,125,186	26,529	.65
Special Assessments					
Special Assessments	3,322				
Total Special Assessments	3,322				
Use Of Money & Property					
Interest Revenues	111,286	87,500	107,205	19,705	
Rents	486,710	448,457	373,894	-74,563	
Pkg Ramp Revenue	548,065	655,582	20,520	-635,062	
Total Use Of Money & Prop	1,146,061	1,191,539	501,619	-689,920	-57.90
Other Financing Sources					
Sale Of Assets	130,413	45,500	94,650	49,150	
Employee Benefits Levy Tra	8,435,816	9,664,727	8,705,258	-959,469	
Emergency Levy Transfer In	4,997				
From Road Use Tax	64,410	69,996	70,582	586	
Miscellaneous Other Operat	325,810	216,398	87,422	-128,976	

CITY OF IOWA CITY, IOWA
FY2013 BUDGET

MAJOR REVENUES BY OBJECT

Account Description	FY2011 Actual	FY2012 Budget	FY2013 Adopted Budget	Amt Chgd From FY2012	% Changed From FY2012
From Water Operations	20,438	23,034	23,784	750	
From Wastewater Operations	20,438	23,034	23,784	750	
From Airport Operations	10,219	11,517	11,892	375	
From Broadband	55,000	55,000	55,000		
From IC Housing Authority	18,000	18,000	18,000		
Misc Transfers In	9,546	5,940	2,500	-3,440	
Interfund Loan Proceeds	887,274	1,568,867		-1,568,867	
External Loan Proceeds	41,410	12,000	12,000		
Insurance Recoveries	427,334				
Total Other Financing Sou	10,451,105	11,714,013	9,104,872	-2,609,141	-22.27
Total REVENUES	59,448,715	61,599,090	57,465,428	-4,133,662	-6.71

CITY OF IOWA CITY, IOWA
FY2013 BUDGET

MAJOR EXPENDITURES BY OBJECT

Account Description	FY2011 Actual	FY2012 Budget	FY2013 Adopted Budget	Amt Chgd From FY2012	% Changed From FY2012
Personnel					
Salaries & Wages	25,112,438	28,174,556	24,828,191	-3,346,365	
Social Security Contrib	1,305,381	1,455,257	1,219,789	-235,468	
Retirement Contributions	2,721,308	3,746,216	3,745,964	-252	
Other Employee Benefits	4,953,701	5,064,670	4,289,748	-774,922	
Total Personnel	34,092,828	38,440,699	34,083,692	-4,357,007	-11.33
Services					
Court Services	26,052	25,819	26,643	824	
Professional Serv.	676,131	819,972	789,836	-30,136	
Medical Services	61,666	72,186	65,400	-6,786	
Mailing & Data Services	333,426	339,615	357,141	17,526	
Training & Educ.	295,799	406,245	388,927	-17,318	
Insurance	1,064,631	987,892	670,017	-317,875	
Utility Services	794,612	849,442	750,126	-99,316	
Repair & Maint.	643,967	886,995	739,043	-147,952	
Specialized Services	580,815	693,178	641,165	-52,013	
Intra-city Chargebacks	2,150,242	2,301,626	2,293,803	-7,823	
Grants / Loans	1,804,014	1,966,313	734,453	-1,231,860	
Miscellaneous Charges & Fe	450,007	495,820	367,173	-128,647	
Total Services	8,881,362	9,845,103	7,823,727	-2,021,376	-20.53
Supplies					
General Supplies	409,343	612,269	501,513	-110,756	
Operating Supplies	635,521	778,444	812,831	34,387	
Fuels & Lubricants	547,975	659,058	5,442	-653,616	
Repair & Maint.	447,109	734,435	177,436	-556,999	
Total Supplies	2,039,948	2,784,206	1,497,222	-1,286,984	-46.22
Capital Outlay					
Land & Buildings	255,765	79,920	109,500	29,580	
Improvements Other Than Bu	307,048	159,749	43,600	-116,149	
Rolling Stock	255,739	312,338	338,000	25,662	
Operating Equipment	286,229	334,423	230,719	-103,704	
IT Hardware/Software	177,226	63,113		-63,113	
Library Materials	613,063	627,844	643,215	15,371	
Total Capital Outlay	1,895,070	1,577,387	1,365,034	-212,353	-13.46
Other Financial Uses					
Transfers Out	3,635,447	28,156,340	12,144,393	-16,011,947	
Contingency		362,638	337,500	-25,138	
Total Other Financial Use	3,635,447	28,518,978	12,481,893	-16,037,085	-56.23
Total EXPENDITURES	50,544,655	81,166,373	57,251,568	-23,914,805	-29.46
Net REVENUE/EXPENDITURES	-8,904,060	19,567,283	-213,860	-19,781,143	-101.09

GOVERNMENT ACTIVITIES

PUBLIC SAFETY

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3

Police
Animal Services
Deer Control
Fire
Housing & Inspection Services

POLICE DEPARTMENT SUMMARY



Police Chief:

Sam Hargadine

Field Operations:

Captain Rick Wyss

Administrative Services:

Captain Jim Steffen

Administrative Office Location:

410 E. Washington St.

Phone (Front desk/non-emergency):

(319) 356-5275

MISSION STATEMENT/GOALS

The mission of the Iowa City Police Department is to protect the rights of all persons within its jurisdiction to be free from crime, to be secure in their possessions, and to live in peace. By pursuing the goals of education, prevention and enforcement, it is the primary objective of the Iowa City Police Department to pursue the ideal of a community free from crime and disorder in a fair, responsive, collaborative and professional manner.

The Police Department's goals further the City's strategic plan goals of: *Neighborhood Stabilization, Planning and Development of the Downtown and Near Downtown Areas, and Coordinated Communication and Customer Service Orientation.*

OBJECTIVES

1. Addressing the downtown bar scene, neighborhood house parties and the related underage drinking and intoxication related offenses.
2. Minimizing the effects of gangs and drugs on the community.
3. Establishing strategies to free up officer time for increasing Community Policing presence.
4. Effectively utilize the new Juvenile Investigator that was added to the Investigations Unit to address growing problems related to juvenile crime.

PERFORMANCE MEASURES*

	2007	2008	2009	2010
Total PAULA Arrests (Objective #1)	1002	879	852	529
Total DUI Arrests (Objective #1)	486	424	419	319
Total Violent Crimes (Objective #2)	253	259	247	188
Total Property Crimes (Objective #2)	1526	1688	1575	1541
Number of Officers (Objective #3)	73	72	74	80
Total Juvenile Violent Crime Arrests (Objective #4)	9	16	15	Not available
Total Juvenile Property Crime Arrests (Objective #4)	114	118	96	Not available

*A full performance measure report is available in Appendix A of this document.

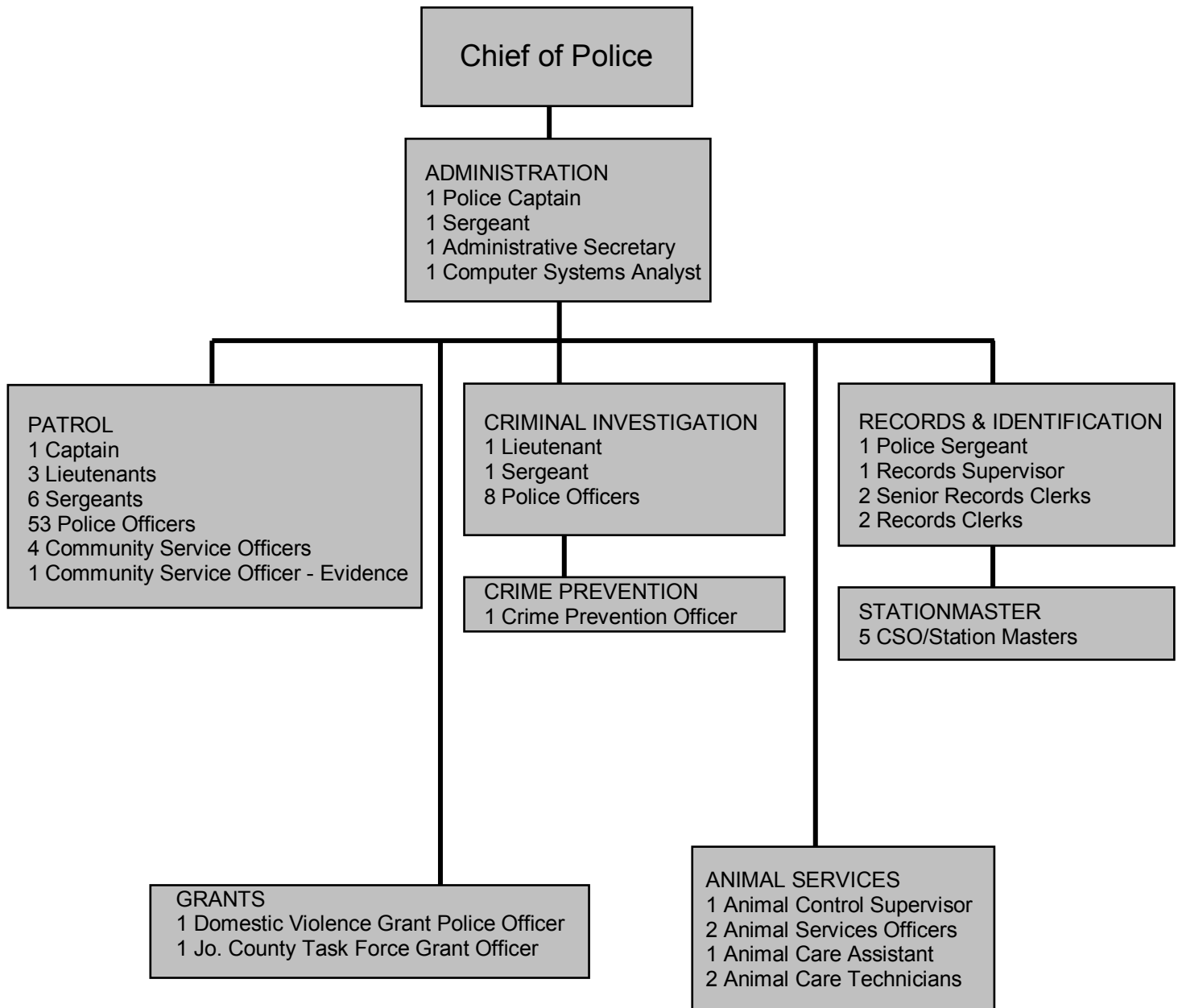
FY 2012 HIGHLIGHTS

This past year saw a couple of major projects come to fruition. For years the police department has needed to move its evidence storage from the basement of the Wilson Building due to deteriorating conditions. Mold and rodents were a constant problem and space is limited within the Police Department. For at least five years we have relocated our evidence storage in the basement of the Water Treatment Facility. Knowing that this is a temporary solution it gives us time to participate in a space needs study and lobby for new quarters for future expansion.

The second project was the completion of the Joint Emergency Communications Center (JECC) where two 911 answering centers were merged into one state of the art dispatching center. The police department lost 12 communication dispatch employees, but gained five Station Master positions that run the front desk operation 24 hours a day, seven days a week.

Major ordinance revisions occurred during this year. A juvenile curfew was enacted by the City Council and a "21 Only" bar ordinance was enacted also by council and later upheld by the voting citizens. Both of these ordinances have had a favorable impact on the quality of life in Iowa City. Citizen involvement and organized neighborhoods contributed greatly as well.

Police



**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 1000 General
Class: 42100 Police Summary

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	8,909,004	10,584,469	10,751,375	11,291,783	11,776,676
Other City Taxes	528,240	370,500	354,125	354,125	354,125
Fed Intergov Rev	27,405	17,203	17,203	17,203	17,203
Other State Grants	266,129	191,875	178,392	178,392	178,392
Local Govt 28e Agreements	45,805	10,000	5,000	5,000	5,000
Police Services	101,050	116,816	110,970	112,897	114,864
Fire Services	4,345	9,822	4,345	4,345	4,345
Code Enforcement	2,989	2,354	2,989	2,989	2,989
Printed Materials	18,166	24,150	21,000	21,000	21,000
Other Misc Revenue	27,007	14,650	20,562	20,651	20,741
Interest Revenues	214		214	214	214
Sale Of Assets	55,622		37,200	37,200	37,200
Misc Transfers In	4,776				
Total Receipts	9,990,752	11,341,839	11,503,375	12,045,799	12,532,749
Personnel	8,723,202	9,867,055	9,990,295	10,582,148	11,060,757
Services	815,138	1,011,119	932,746	943,324	953,758
Supplies	204,666	182,727	296,534	302,327	308,234
Capital Outlay	223,680	280,938	283,800	218,000	210,000
Other Financial Uses	24,066				
Total Expenditures	9,990,752	11,341,839	11,503,375	12,045,799	12,532,749

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ADMINISTRATIVE SECRETARY	1.00	1.00	1 CSO truck	25,000
COMM SERV OFFICER - EVIDENCE	1.00	1.00	4 Police Marksman Sniper Rifles	16,300
COMMUNITY SERVICE OFFICER	4.00	4.00	6 marked and 1 unmarked squad car	204,000
COMPUTER SYST ANALYST - POLIC	1.00	1.00	Marked squad car equipment	24,000
CSO/STATION MASTER	5.00	5.00	Police canine replacement (1)	14,500
POLICE CAPTAIN	2.00	2.00		
POLICE CHIEF	1.00	1.00		
POLICE LIEUTENANT	4.00	4.00		
POLICE OFFICER	64.00	64.00		
POLICE RECORDS CLERK	2.00	2.00		
POLICE SERGEANT	9.00	9.00		
RECORDS SUPERVISOR	1.00	1.00		
SR POLICE RECORDS CLERK	2.00	2.00		
	97.00	97.00		283,800

DEPARTMENT:

POLICE

DIVISION:

ADMINISTRATION

DESCRIPTION OF ACTIVITIES

The Police Department's administration division is responsible for oversight of police computer and technology systems, property and evidence, training and accreditation, planning and research and the following operating budgets:

- Patrol
- Criminal Investigations
- Records & Identification
- Station Master
- School Crossing Guards
- Training Intervention Procedures (TIPS) & Citizens Police Academy
- Johnson County Task Force Grant
- Domestic Violence Grant
- Animal Services

Computer and Technology Systems:

One civilian employee is tasked with the responsibility for the police information technology, CAD system support, records integration and technology for the Police Department. This includes wireless solutions and communication upgrades and the day to day support of all police computer hardware and software both in the station and mobile applications in the field. He is responsible to coordinate preparation, testing and implementation of computer programs and systems for department operations, assists in development of computer applications for the police department, coordinates computer usage, training, hardware and software maintenance and implementation, acts as liaison and interfaces with other city/outside agencies. He is also responsible to formulate computer system requirements and procedures for processing data, analyzes existing procedures and information requirements for computer applications, troubleshoots computer hardware and software problems and other police-related technology problems and determines the appropriate corrective action. This position maintains inventories, orders specialized computer supplies and equipment and provides computer training and education for department staff as required. Additionally, he participates in intra-governmental and

intergovernmental teams to evaluate technology-related projects, monitors systems use, participates in professional development to remain current on computer and other technology innovations and makes recommendations as needed.

Property and Evidence:

Property and Evidence maintain all property turned in to the department, including found property and that which is held for evidentiary purposes. Evidentiary items are prepared by staff for transport to applicable lab facilities, carefully recording the disposition of property when it is removed from the department. Staff is also responsible for the return and final disposition of the property.

Training and Accreditation:

This position is responsible for coordinating, documenting, and developing all the training for the Iowa City Police Department. Another large portion of his duties is to oversee the review of current general orders and the generation of new orders as part of the CALEA Accreditation process.

Planning and Research:

Staff assigned to Planning and Research provide analysis of statistical information in order to identify trends in the community. This helps determine how departmental resources are best deployed. Planning and Research also ensures the integrity of departmental documentation, and serves as the Media Public Information Officer.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 421100 Police Department Administration

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	667,654	734,723	741,344	765,283	785,854
Misc Transfers In	4,776				
Total Receipts	672,430	734,723	741,344	765,283	785,854
Personnel	612,425	681,843	666,336	689,672	709,976
Services	50,868	37,559	64,039	64,423	64,468
Supplies	9,137	15,321	10,969	11,188	11,410
Total Expenditures	672,430	734,723	741,344	765,283	785,854

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ADMINISTRATIVE SECRETARY	1.00	1.00		
COMPUTER SYST ANALYST - POLIC	1.00	1.00		
POLICE CAPTAIN	1.00	1.00		
POLICE CHIEF	1.00	1.00		
POLICE SERGEANT	1.00	1.00		
	5.00	5.00		

DEPARTMENT: POLICE DEPARTMENT

DIVISION: PATROL

DESCRIPTION OF ACTIVITIES

Personnel assigned to patrol operations are responsible for responding to calls for service and in-progress crimes. The officers assigned to the Uniform Patrol section carry out these duties year round, around the clock. Additionally, they participate in proactive patrol, enforce applicable laws, and are responsible for providing the community a point of contact for events which occur within their assigned area or “beat”. Officers assigned to the Patrol section are assigned to a specific watch, which is generally an eight-hour block of time during which the officer carries out their duties. The beat to which the officers are assigned is determined by the Watch Commander, who holds the rank of Lieutenant, and Field Supervisors, who hold the rank of Sergeant. Once officers are assigned to a beat, they are generally responsible for providing a police response to all incidents which occur in that beat during their watch. Beat officers are expected to establish or enhance communication between the Department and those residents, business employees, school officials and others within their beat so that the Department can be responsive to concerns. The beat officer is truly the “face of the Department” for many residents. Within the patrol unit, Officers are selected to receive specialized training, to including a Special Response Team, Crisis Negotiation Team, two K9 Units, one member on the Johnson County Metro Bomb Team, Field Training Officers and Crime Scene Technicians.

Revenue: While the majority of the Patrol Division’s revenue comes from General Levy property taxes, the Division does receive revenue from the reimbursement of costs associated with special events, the hotel/motel tax, and a small number of grants. The revenue generated from special event contracted patrol services is typically associated with events that require street closure; these revenues are reflected in cost center 421240.

**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 1000 General
Center: 421220 Patrol

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	6,237,376	7,564,878	7,671,570	8,075,663	8,443,302
Other City Taxes	528,240	370,500	354,125	354,125	354,125
Fed Intergov Rev	11,691				
Other State Grants	86,875	22,000	22,000	22,000	22,000
Local Govt 28e Agreements		10,000	5,000	5,000	5,000
Police Services	480	1,160	480	480	480
Fire Services	4,345	9,822	4,345	4,345	4,345
Code Enforcement	2,989	2,354	2,989	2,989	2,989
Other Misc Revenue	20,878	10,500	14,079	14,079	14,079
Interest Revenues	214		214	214	214
Sale Of Assets	55,622		37,200	37,200	37,200
Total Receipts	6,948,710	7,991,214	8,112,002	8,516,095	8,883,734
Personnel	6,040,585	6,951,364	6,959,231	7,416,641	7,779,553
Services	534,204	620,287	630,427	638,212	646,148
Supplies	152,451	138,625	238,544	243,242	248,033
Capital Outlay	221,470	280,938	283,800	218,000	210,000
Total Expenditures	6,948,710	7,991,214	8,112,002	8,516,095	8,883,734

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
COMM SERV OFFICER - EVIDENCE	1.00	1.00	1 CSO truck	25,000
COMMUNITY SERVICE OFFICER	4.00	4.00	4 Police Marksman Sniper Rifles	16,300
POLICE CAPTAIN	1.00	1.00	6 marked and 1 unmarked squad car	204,000
POLICE LIEUTENANT	3.00	3.00	Marked squad car equipment	24,000
POLICE OFFICER	53.00	53.00	Police canine replacement (1)	14,500
POLICE SERGEANT	6.00	6.00		
	68.00	68.00		283,800

DEPARTMENT: POLICE DEPARTMENT

DIVISION: CRIMINAL INVESTIGATIONS

DESCRIPTION OF ACTIVITIES

The investigation unit is comprised of thirteen sworn officers, a sergeant and a lieutenant. The Unit's primary function is to provide support to the Patrol Division by following through on investigations and complaints initially answered by uniformed officers. Police Investigations was established to solve crimes through the questioning victims, witnesses and suspects, accumulating physical evidence at the scene of a crime and by tracing stolen property or vehicles associated with a crime.

There are six general investigators who focus on financial crimes, sex crimes, assaults, crimes against people and property crimes. These investigators have received specialized training in a number of areas including; sex crimes, processing crime scenes, homicides, and financial crimes.

One officer is assigned as a computer and other electronic forensics investigator. This investigator works on cultivating evidence from electronic equipment that has been seized, assists with crimes that are perpetrated over the internet, and works with the Iowa Internet Crimes Against Children Task Force to counter the emerging threat of offenders using the internet or other online technology to exploit children.

One officer is assigned as a juvenile investigator. This investigator follows up leads on cases that involve juvenile victims and suspects. They work closely with the Iowa City Community School District, Juvenile Court, Department of Human Services, and the County Attorney's office through all phases of cases involving juveniles.

Three officers are assigned to the Street Crimes Action Team (SCAT). SCAT investigators continue to operate under the mission and philosophy of engaging in the proactive investigation and enforcement of street level criminal and narcotic investigations. The unit assumes additional responsibilities of investigating crimes of violence such as home invasions, robberies, weapon violations, gang activity, as well as a providing for a rapid response to problem locations which may require a sustained operation to reach successful resolution.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 421210 Criminal Investigation

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	961,597	1,045,242	1,150,321	1,212,620	1,263,340
Total Receipts	961,597	1,045,242	1,150,321	1,212,620	1,263,340
Personnel	905,062	971,125	1,079,652	1,141,488	1,191,736
Services	46,282	63,457	55,507	55,714	55,924
Supplies	12,043	10,660	15,162	15,418	15,680
Capital Outlay	-1,790				
Total Expenditures	961,597	1,045,242	1,150,321	1,212,620	1,263,340

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
POLICE LIEUTENANT	1.00	1.00		
POLICE OFFICER	8.00	8.00		
POLICE SERGEANT	1.00	1.00		
	10.00	10.00		

DEPARTMENT: POLICE DEPARTMENT

DIVISION: RECORDS & IDENTIFICATION

DESCRIPTION OF ACTIVITIES

Records and Identification is responsible for the recording, maintenance and retention of departmental records. This includes the reproduction and forwarding of records and/or data, provision of records to the public and statistical reporting to the National Crime Reporting System. The Records Division of the Iowa City Police Department is staffed with 1 Records Supervisor, 2 Senior Records Clerks, 2 Records Clerks, 2 Part time Temporary Clerks, 2 Part time Work Study Positions, and 2 Senior Citizen Volunteers. Records Personnel completed data entry and scanning of 10,076 incidents during 2010.

CITY OF IOWA CITY, IOWA FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 421230 Records & Identification

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	497,910	606,829	583,143	602,925	621,516
Printed Materials	18,166	24,150	21,000	21,000	21,000
Other Misc Revenue	1,720		1,720	1,720	1,720
Total Receipts	517,796	630,979	605,863	625,645	644,236
Personnel	444,884	499,286	486,529	504,749	521,748
Services	67,799	127,102	113,839	115,292	116,772
Supplies	5,113	4,591	5,495	5,604	5,716
Total Expenditures	517,796	630,979	605,863	625,645	644,236

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
POLICE RECORDS CLERK	2.00	2.00		
POLICE SERGEANT	1.00	1.00		
RECORDS SUPERVISOR	1.00	1.00		
SR POLICE RECORDS CLERK	2.00	2.00		
	6.00	6.00		

DEPARTMENT: POLICE DEPARTMENT

DIVISION: ICPD FORFEITURES

DESCRIPTION OF ACTIVITIES

Criminal forfeiture is an action brought as a part of the criminal prosecution of a defendant. It is an *in personam* (against the person) action and requires that the government indict (charge) the property used or derived from the crime along with the defendant. The money or items that are forfeited can only be used by law enforcement for law enforcement equipment or law enforcement related activities. The money or items cannot be used to supplant a budget or budgeted item. Forfeiture is governed by State of Iowa Code chapter 1133 in addition to federal guidelines.

CITY OF IOWA CITY, IOWA FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 421250 ICPD Forfeitures

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Police Services	19,185	50,000	19,185	19,185	19,185
Total Receipts	19,185	50,000	19,185	19,185	19,185
Services	6,138				
Supplies	14,524		15,620	15,929	16,244
Other Financial Uses	24,066				
Total Expenditures	44,728		15,620	15,929	16,244

DEPARTMENT:	POLICE DEPARTMENT
DIVISION:	CROSSING GUARDS

DESCRIPTION OF ACTIVITIES

Crossing Guards cover the City's 12 approved school crossings for the 180 scheduled days of school. Each guard is paid a salary of \$12.50 per crossing (once in the morning and once in the afternoon). Hand held stop signs and safety vests are provided by the City. Each crossing guard receives annual training in August before school begins in the fall. When a crossing guard cannot cover their assigned crossing, and a substitute is not available, the police department's Community Service Officers or Police Officers are assigned the task.

CITY OF IOWA CITY, IOWA FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 421320 Crossing Guards

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	60,554	65,649	62,813	62,813	62,813
Total Receipts	60,554	65,649	62,813	62,813	62,813
Personnel	60,524	64,988	62,813	62,813	62,813
Services		231			
Supplies	30	430			
Total Expenditures	60,554	65,649	62,813	62,813	62,813

DEPARTMENT: POLICE DEPARTMENT

DIVISION: CRIME PREVENTION

DESCRIPTION OF ACTIVITIES

The Crime Prevention Office of the Iowa City Police Department is staffed by one officer, based out of the Iowa City Police Substation on the City's Southeast side. The Crime Prevention Officer provides Crime Prevention programming and educational materials to youth and other members of the community, and acts as a liaison between the department and community groups. The Crime Prevention Officer is involved in the coordination and implementation of the following community activities: Safety Village, Citizen's Police Academy, Neighborhood Watch, Crime Free Business and National Night Out. Graffiti documentation and reporting, school notifications, business security cameras, and police activity reporting to schools and landlords is a part of the Community Monitoring and Action program of the Crime Prevention Division.

CITY OF IOWA CITY, IOWA FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 421340 Crime Prevention

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	72,208	112,984	109,928	115,404	119,780
Total Receipts	72,208	112,984	109,928	115,404	119,780
Personnel	67,459	96,080	98,929	104,289	108,548
Services	3,474	13,004	9,427	9,511	9,596
Supplies	1,275	3,900	1,572	1,604	1,636
Total Expenditures	72,208	112,984	109,928	115,404	119,780

	----- FTE -----			
	2012	2013	Capital Outlay	2013
Personnel Services				
POLICE OFFICER	1.00	1.00		
	1.00	1.00		

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General

Center: 421350 Training Intervention Procedures & Citizens Police Academy

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	-700	-25			
Other Misc Revenue	4,409	4,150	4,763	4,852	4,942
Total Receipts	3,709	4,125	4,763	4,852	4,942
Personnel		622	548	560	571
Supplies	3,709	3,503	4,215	4,292	4,371
Total Expenditures	3,709	4,125	4,763	4,852	4,942

Fund: 1000 General

Center: 421240 Patrol Contracted Services

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	-34,123	1,624			
Police Services	81,385	65,656	91,305	93,232	95,199
Total Receipts	47,262	67,280	91,305	93,232	95,199
Personnel	47,262	67,280	91,305	93,232	95,199
Total Expenditures	47,262	67,280	91,305	93,232	95,199

DEPARTMENT: POLICE DEPARTMENT

DIVISION: STATION MASTER

DESCRIPTION OF ACTIVITIES

Stationmasters staff the front desk of the Police Department twenty four hours a day seven days a week. They are the initial contact person for the public walk in traffic and for incoming phone calls. Stationmasters assess the reported issue and determine whether to transfer the complaint to the Joint Emergency Communication Center for follow up. They also release impounded vehicles, take messages for officers and supervisors, process active warrants following arrest for the department and assist officers in critical times.

CITY OF IOWA CITY, IOWA FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 421600 Station Master

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	312,472	401,910	372,691	385,646	399,054
Total Receipts	312,472	401,910	372,691	385,646	399,054
Personnel	271,641	308,335	310,937	323,142	335,786
Services	30,447	87,981	56,797	57,454	58,124
Supplies	6,384	5,594	4,957	5,050	5,144
Capital Outlay	4,000				
Total Expenditures	312,472	401,910	372,691	385,646	399,054

	----- FTE -----			
	2012	2013		2013
Personnel Services			Capital Outlay	
CSO/STATION MASTER	5.00	5.00		
	5.00	5.00		

DEPARTMENT: POLICE DEPARTMENT

DIVISION: GRANTS

DESCRIPTION OF ACTIVITIES

Johnson County Drug Task Force Grant:

One officer is assigned as a narcotics investigator. They investigate drug trafficking and assist in drug overdose death investigations. They are a member of the Johnson County Drug Task Force and the Cedar Rapids DEA task force. This investigator works closely with State and Federal agencies. The position of the narcotics investigator is partially paid through the Governor's Office on Drug Control Policy (ODCP) from the federally funded Byrne-JAG grant. The statistics generated through this grant are reported to the ODCP on a monthly basis. The grant also requires a semi-annual and annual report, along with a yearly audit and onsite inspection.

Domestic Violence Grant:

One officer is assigned as the domestic violence investigator. They follow up with victims whose perpetrator meets the definition of a domestic partner under the state code. This investigator works closely with the Domestic Violence Intervention Program and the Rape Victim Advocacy Program. This is funded in part from a grant received from the US Department of Justice, Office on Violence Against Women, which is administered by the Iowa Crime Victim Assistance Division of the Iowa Attorney General's Office. The domestic violence investigator also is required to make monthly, quarterly and annual reports to the state on the cases that are reported.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 421601 Jo County Task Force Grant

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	27,459	47,498	3,429	9,557	14,503
Fed Intergov Rev	15,714	17,203	17,203	17,203	17,203
Other State Grants	131,854	122,475	112,514	112,514	112,514
Total Receipts	175,027	187,176	133,146	139,274	144,220
Personnel	116,257	126,295	131,156	137,276	142,214
Services	58,770	60,778	1,990	1,998	2,006
Supplies		103			
Total Expenditures	175,027	187,176	133,146	139,274	144,220

	----- FTE -----			
Personnel Services	2012	2013	Capital Outlay	2013
POLICE OFFICER	1.00	1.00		
	1.00	1.00		

Fund: 1000 General
Center: 421602 Domestic Violence Grant

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	46,124	53,157	59,701	65,128	69,455
Other State Grants	47,400	47,400	43,878	43,878	43,878
Total Receipts	93,524	100,557	103,579	109,006	113,333
Personnel	92,804	99,837	102,859	108,286	112,613
Services	720	720	720	720	720
Total Expenditures	93,524	100,557	103,579	109,006	113,333

	----- FTE -----			
Personnel Services	2012	2013	Capital Outlay	2013
POLICE OFFICER	1.00	1.00		
	1.00	1.00		

DEPARTMENT: POLICE DEPARTMENT

DIVISION: ANIMAL SERVICES

MISSION STATEMENT/GOALS

Protect the health and safety of the public and animals through the enforcement of local and state laws. Operate a facility that embodies best practice standards in the humane treatment and housing of all animals in our care. Reduce euthanasia by promoting responsible pet care of all animals through education, progressive animal placement programs, and compassionate accessible population control resources. Provide programs and services that engage the public with the animal shelter community. Maintain a high standard of integrity, commitment, compassion and professionalism.

DESCRIPTION OF ACTIVITIES

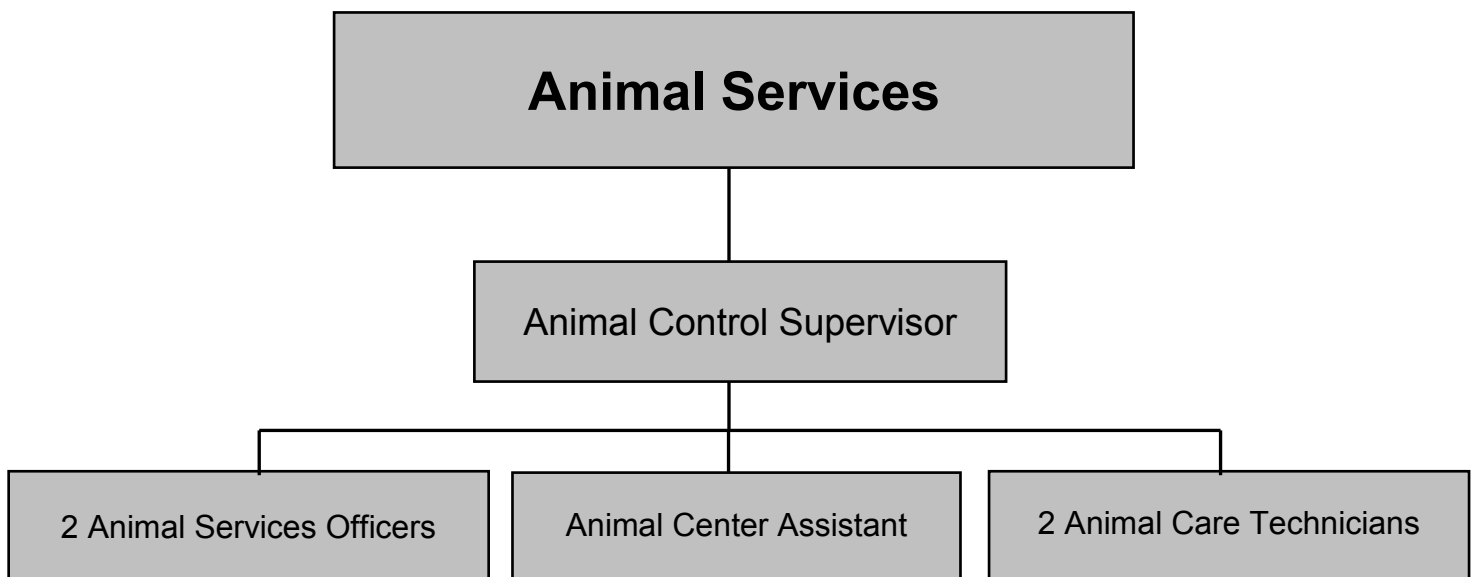
Field Enforcement: The division's two animal service officers, under the direction of the supervisor, are responsible for ensuring public health and safety through the enforcement of laws and ordinances which pertain to animals, issuance of licenses and permits for the keeping of animals both privately and commercially, investigation of animal neglect and cruelty including animal fighting, management of urban wildlife, the capture of stray domestic pets, livestock and exotic animals, and the quarantine of biting animals. Officers are also involved in public education throughout the community and within the Iowa City school district with regard to responsible care of animals, bite prevention, zoonotic disease prevention, and population control. Officers respond to service requests within Iowa City and contracted jurisdictions within Johnson County.

Animal Care and Adoption Center: The Iowa City Animal Care and Adoption Center is operated by the Animal Services division for the purpose of housing and caring for stray and abandoned animals throughout the Johnson County area. The Center houses approximately 125 animals per day. Two Animal Care Technicians (ACT's) and two temporary kennel assistants, under the direction of the supervisor, are responsible for the daily care and cleaning of all animals and holding areas, medical treatments, screening tests, exercise of animals, evaluation of temperament, and record keeping for each individual animal. Animal Care Technicians work directly with the public, assisting them with information about animals available for adoption.

One Animal Center Assistant and one temporary Center Assistant under the direction of the supervisor are responsible for office functions including the sale of animal licenses, permits, dog park tags, data input, preparation of adoption documents, statistical documentation for regional billing, and public relations.

Facility Replacement and Local Animal Service Agreements: The City is currently in the process of replacing the Animal Care and Adoption Center that was irreparably damaged during the flood of 2008. The Division currently operates out of a temporary facility on Sand Road. The new facility, to be constructed on Napoleon Lane, is slated to be funded through a combination of FEMA and State reimbursements, City funds, private donations, and contributions from local jurisdictions that will participate financially in the ongoing operation of the facility. CIP funds budgeted for FY 2012 will be carried forward to fund this facility, which is in the design process and is projected to be completed during FY 2015. The service area and exact size of the facility remain unknown as of the printing of this budget; agreements with local jurisdictions that will contract with the City for animal services are being finalized.

Non-recurring CIP project impact on operating costs: It is not expected that the new facility will substantially affect the Division's operating costs. When the new facility becomes operational, the Division will no longer budget for the temporary facility lease payments. No staffing changes are expected.



CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Division: 01900 Animal Care & Adoption

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	428,870	550,537	450,889	455,697	471,229
Misc Lic & Permits	23,403	22,661	23,403	23,403	23,403
Local Govt 28e Agreements	65,712	92,500	122,001	122,001	122,001
Animal Care Servs	12,079	11,901	12,079	12,079	12,079
Misc Chg For Serv	4,402	4,489	4,402	4,402	4,402
Code Enforcement	645		645	645	645
Animal Adoption	12,268	11,270	12,268	12,268	12,268
Misc Merchandise	11,067	16,000	11,067	11,067	11,067
Other Misc Revenue	39,103	39,000	41,945	41,945	41,945
Total Receipts	597,549	748,358	678,699	683,507	699,039
Personnel	420,469	496,318	460,758	473,836	486,588
Services	111,037	141,961	134,187	135,767	137,375
Supplies	51,959	58,144	57,754	58,904	60,076
Capital Outlay	14,084	51,935	26,000	15,000	15,000
Total Expenditures	597,549	748,358	678,699	683,507	699,039

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ANIMAL CARE TECHNICIAN	2.00	2.00	Animal Services Officers Truck	26,000
ANIMAL CENTER ASSISTANT	1.00	1.00		
ANIMAL CONTROL SUPERVISOR	1.00	1.00		
ANIMAL SERVICES OFFICER	2.00	2.00		
	6.00	6.00		26,000

Note: FY2012 Patrolling is \$79,125. FY2013 Patrolling is \$82,499. These amounts are included in the expenditures shown above.

DEPARTMENT / DIVISION:**DEER CONTROL**

MISSION STATEMENT/GOALS

Deer Control works to ensure the protection of public safety and property by monitoring and maintaining a safe deer population within the city limits of Iowa City.

DESCRIPTION OF ACTIVITIES

The Deer Management Plan was developed in an effort to address the excessive deer population within the Iowa City community. The City Manager's office is responsible for reviewing population and deer-vehicle accident counts, herd health, and previously implemented population control programs to determine the appropriate action for reducing the deer herd. The Deer Management Plan is updated annually and submitted to the City Council and the Natural Resource Commission for approval.

CITY OF IOWA CITY, IOWA FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 423300 Deer Control

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy			50,000	50,036	50,073
Total Receipts			50,000	50,036	50,073
Services			50,000	50,036	50,073
Total Expenditures			50,000	50,036	50,073

FIRE DEPARTMENT SUMMARY



Fire Chief:

Deputy Fire Chief:

Administrative Office Location:

Phone (Administration/non-emergency):

Andy Rocca

Roger Jensen

410 E. Washington St.

(319) 356-5260

DESCRIPTION OF ACTIVITIES

The Iowa City Fire Department is dedicated to providing the community progressive, high quality emergency and preventive services. Sixty-four full-time firefighters provide fire, medical, technical rescue, and hazardous materials emergency response to approximately 68,000 residents in the 24.4 square-mile incorporated area of Iowa City, including the University of Iowa main campus. The department operates from four fire stations and staffs four engine companies, one truck company, and a command vehicle. The Iowa City Fire Department collaborates with many other fire protection agencies at the local, state, and federal levels. Specialty areas include: Fire Investigations, the Johnson County Hazardous Materials Response Team, Special Operations Response Team, and Homeland Security and Emergency Management.

The department is organized into four functional program areas: Administration and Support, Fire Prevention, Fire Emergency Operations, and Fire Training and

Equipment. The Administration and Support Division is under the direction of the Fire Chief. The Fire Chief is responsible for all department activities as set out by Federal or State laws, and City ordinances. The Fire Chief reports to the City Manager. The Deputy Fire Chief is the second in command officer in the department and is responsible for homeland security initiatives, fire service accreditation, the maintenance and purchase computer hardware and software, and other special projects. The Battalion Chief assigned to the Administration and Support Division is responsible for maintenance of buildings and grounds, calendar administration, the Health & Safety Committee, uniforms, physicals and immunizations. The Administrative Secretary performs a wide variety of office-related duties to include: office receptionist, personnel transactions, payroll, bill processing, and maintaining office supplies and office machines.

The **Fire Prevention Bureau** is staffed by a Battalion Chief assigned as Fire Marshal and as such reports to the Deputy Fire Chief. The Fire Marshal is directly responsible for organizing all fire prevention activities, including fire/arson investigation, code enforcement inspections, and public education. A shift fire inspector conducts inspections of liquor license establishments, schools, day care centers, churches, and City buildings. Emergency operations personnel conduct fire safety inspections of all commercial and University of Iowa buildings.

The **Fire Emergency Operations Division** works a three-shift system. Each duty shift is comprised of 24 hours and consists of one Battalion Chief, one Captain, four Lieutenants, and 14 Firefighters. Minimum staffing for the department is 16 emergency response personnel. This division is directly responsible for all emergency incident response including: fire suppression, emergency medical responses, hazardous materials responses, and technical rescue.

The **Training and Equipment Division** is under the direction of the assigned Battalion Chief and the Training Officer. They plan, develop, and coordinate in-house training activities with the assistance of the Training Committee. This division is directly responsible for training in the areas of emergency medical services, technical rescue, fire suppression, and hazardous materials; The Division is also responsible for purchasing tools, equipment, radios, protective clothing; and purchase and repair of fire apparatus.

In addition to responding to over 4,400 emergency incidents annually, the Iowa City Fire Department provides proactive prevention services, such as fire safety inspections of commercial and University properties, site plan reviews, and fire

and environmental safety education. The department's community-driven strategic plan for fire protection services will guide the department's path into the future. The department attained accredited agency status through the Commission on Fire Accreditation International in 2008. The department Training Center is a regional facility that articulates with the Iowa Fire Service Training Bureau, Kirkwood Community College, and the Johnson County Mutual Aid Association. Iowa City Fire Department community projects include: fire safety education, fire station tours, juvenile firesetters intervention, a mobile fire safe house, a mobile fire sprinkler trailer, ride-along program, the Safety Village, and is a co-leader with Mercy Hospital of the Johnson County SAFE KIDS Coalition.

MISSION STATEMENT/GOALS

The mission of the Iowa City Fire Department is to protect our community by providing progressive, high quality emergency and preventive services.

The Fire Department's strategic plan and annual goals directly support the City's strategic plan goals of *Neighborhood Stabilization* and *Coordinated Communication and Customer Service Orientation*.

OBJECTIVES

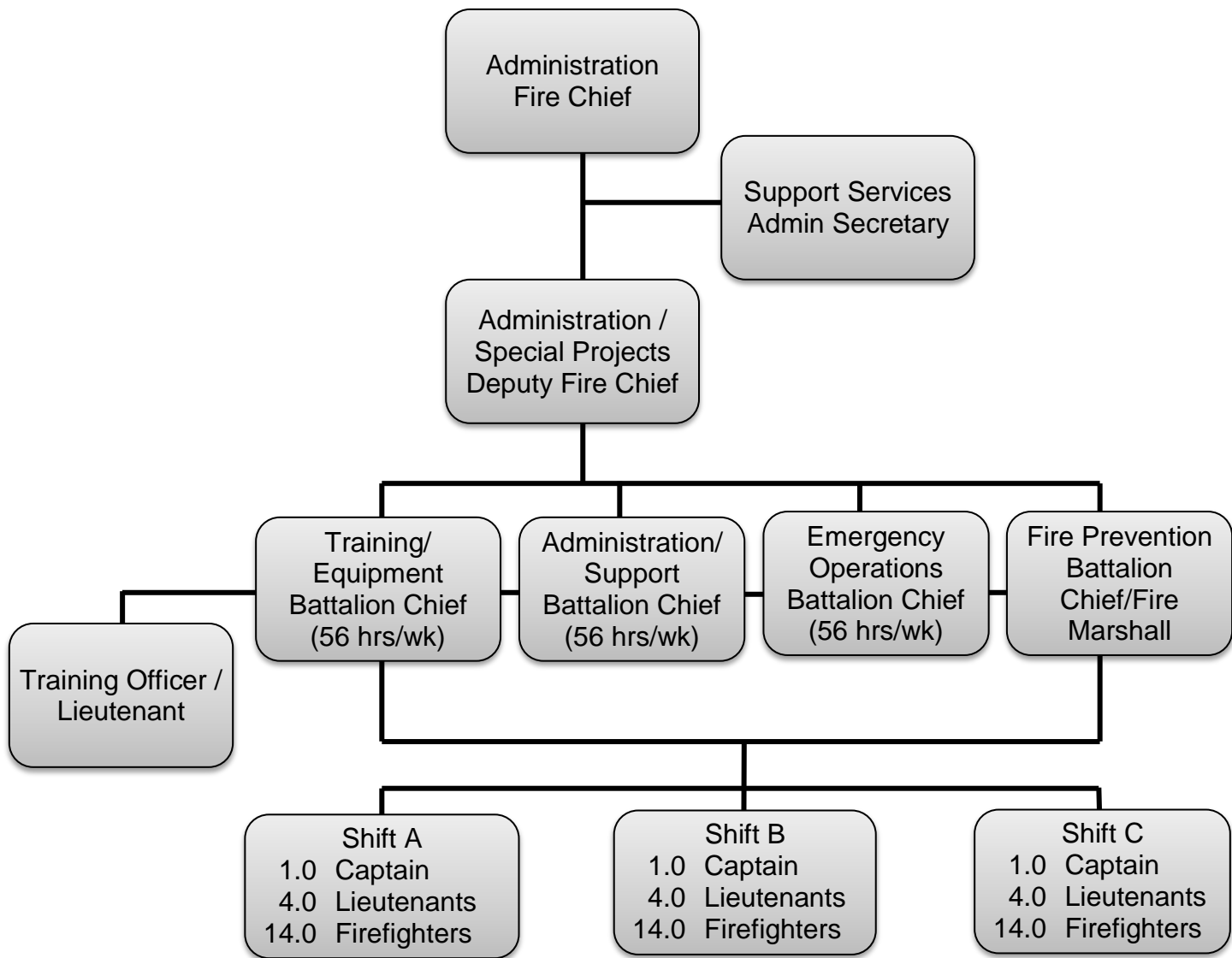
1. Improve emergency response times through data analysis and continuous improvement
2. Protect the community through fire prevention programs and services
3. Respond to emergency calls for service (fire, medical, haz-mat, and technical rescue)
4. Conduct individual, company, shift, and department training
5. Maintain facilities, apparatus, and equipment
6. Update the Fire Department FY2011-2016 Strategic Plan

Performance Measures: A full performance measure report is available in Appendix A of this document, in addition to the measures presented below.

PERFORMANCE MEASURES

	2008	2009	2010	2011
Average Response Time, Fire Incident (Objective #1)	5:34	5:43	5:30	4:48
Average Response Time, Non-Fire Incident (Objective #1)	5:53	5:23	6:10	4:52
Structure/Non-structure Fires per 1000 Population (Objective #2)	2.61	2.55	2.62	2.50
Total Structure Fires (Objective #2)	77	59	85	72
Total Non-Structure Fires (Objective #2)	100	114	93	100
Total Residential Structure Fires (Objective #2)	57	42	62	51
Total 1 or 2 Family Residential Structure Fires (Objective #2)	17	20	24	23
Total Commercial Fires (Objective #2)	69	87	79	88
Total Industrial Fires (Objective #2)	1	2	3	5
Non-Fire incidents per 1000 Population (Objective #3)	60.20	58.75	63.29	65.07
Total Non-Fire Incidents (Objective #3)	4,080	3,982	4,295	4,470
Sworn Firefighters per 1000 Population	.82	.82	.82	.93

Fire Department



CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Class: 42200 Fire Summary

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	4,522,595	7,281,949	5,389,544	5,765,339	6,103,285
Other City Taxes	257,545	497,000	510,000	518,000	535,000
Food & Liquor Licenses	105	23	105	105	105
Fed Intergov Rev		22,934			
State 28e Agreements	1,271,134	1,387,995	1,478,474	1,444,816	1,433,202
Fire Services	2,834	10,200	5,434	5,434	5,434
Contrib & Donations	1,730				
Printed Materials	8		8	8	8
Misc Merchandise		54			
Other Misc Revenue	1,087	6,550	1,087	1,087	1,087
Sale Of Assets	8,625				
Interfund Loans	209,178				
Total Receipts	6,274,841	9,206,705	7,384,652	7,734,789	8,078,121
Personnel	5,467,914	6,467,019	6,371,781	6,760,709	7,078,129
Services	446,348	599,852	576,577	578,966	581,334
Supplies	190,248	334,844	250,986	255,893	260,897
Capital Outlay	138,973	142,722	108,900	59,700	75,000
Other Financial Uses	31,358	1,662,268	76,408	79,521	82,761
Total Expenditures	6,274,841	9,206,705	7,384,652	7,734,789	8,078,121

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ADMINISTRATIVE SECRETARY	1.00	1.00	Automated External Defibrillators	10,000
BATTALION CHIEF	4.00	4.00	Building Collapse Kit	5,400
DEPUTY FIRE CHIEF	1.00	1.00	Inflatable Fire Education House	8,500
FIRE CAPTAIN	3.00	3.00	Respirator Fit Tester	14,000
FIRE CHIEF	1.00	1.00	Sidewalk/Driveway Replacement	8,000
FIRE LIEUTENANT	12.00	12.00	Tow Vehicle	63,000
FIRE LIEUTENANT/TRAINING	1.00	1.00		
FIREFIGHTER	42.00	42.00		
	65.00	65.00		108,900

Transfers In

Transfers Out

Fire Station 2 Repay	43,089
Fire Station #4	33,319
	76,408

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 422250 Fire Station 4 Operations

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	187,733	417,247	626,927	699,791	757,893
Other City Taxes		497,000	510,000	518,000	535,000
Contrib & Donations	500				
Total Receipts	188,233	914,247	1,136,927	1,217,791	1,292,893
Personnel	153,487	761,647	1,022,782	1,102,838	1,177,115
Services	540	77,067	39,940	38,582	37,169
Supplies	34,206	23,431	40,886	41,695	42,520
Other Financial Uses		52,102	33,319	34,676	36,089
Total Expenditures	188,233	914,247	1,136,927	1,217,791	1,292,893

Personnel Services	----- FTE -----		Capital Outlay	2013
	2012	2013		
FIRE LIEUTENANT	3.00	3.00		
FIREFIGHTER	9.00	9.00		
	12.00	12.00		

Transfers In	Transfers Out
	Fire Station #4
	33,319
	33,319

Fund: 1000 General
Center: 462300 Fire Equipment Replacement Reserve

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
State 28e Agreements	66,836	99,377	103,371	102,390	99,599
Total Receipts	66,836	99,377	103,371	102,390	99,599

HOUSING & INSPECTION SERVICES DEPARTMENT SUMMARY

Housing and Inspection Services Director:
Senior Building Inspector:
Senior Housing Inspector:
Housing Administrator:
Office Location:
Phone:

Doug Boothroy
Tim Hennes
Stan Laverman
Steve Rackis
410 E. Washington St.
(319) 356-5120

DESCRIPTION OF ACTIVITIES

Housing and Inspections Services Department (HIS) includes the following General Fund cost centers: HIS Administration, Building Inspection, and Housing Inspection. The Iowa City Housing Authority, also part of HIS, is funded with federal grants and shown separately here for this reason.

The **Building Inspection Division** enforces a number of codes and ordinances which relate to new construction and the maintenance of existing structures in order to protect the health and safety of the general public, and is entirely supported by permit and inspection-related fees. The division issues building permits for new construction, additions, alterations and repairs, sign and professional permits including mechanical, plumbing, fire sprinkler, and alarms. All building site plans are reviewed and inspections are conducted to ensure safe and proper construction in adherence with code. The division also enforces zoning ordinances and responds to complaints of nuisance-related ordinance violations.

The **Housing Inspection Division** inspects more than 16,780 rental units annually, working with property owners, managers, and tenants to ensure conformance with the Iowa City Housing Code. Code language establishes minimum health and safety standards considered necessary to protect and promote the welfare of tenants and the general public. The division also enforces zoning ordinances and responds to complaints of nuisance-related ordinance violations.

The **Iowa City Housing Authority** (ICHA) acts as a community leader for affordable housing, family self-sufficiency, and homeownership opportunities. We provide: Information & Education, Housing Assistance, Public & Private partnership opportunities.

The funding for all inspection services is projected to come from permit and inspection fees in FY2013.

MISSION STATEMENT/GOALS

The department is responsible for enforcing a broad range of public health and safety regulations (i.e., zoning, nuisance, building codes, rental housing, environmental, etc.) to protect the health, safety, and welfare of the general public. In addition, the department is responsible for providing affordable housing opportunities through the Housing Choice Voucher, Public Housing, and Homeownership programs.

The Housing and Inspection Services Department goals further the City's strategic plan goals of: *Neighborhood Stabilization, Economic and Community Development, and Planning and Development of the Downtown and Near Downtown Areas.*

OBJECTIVES

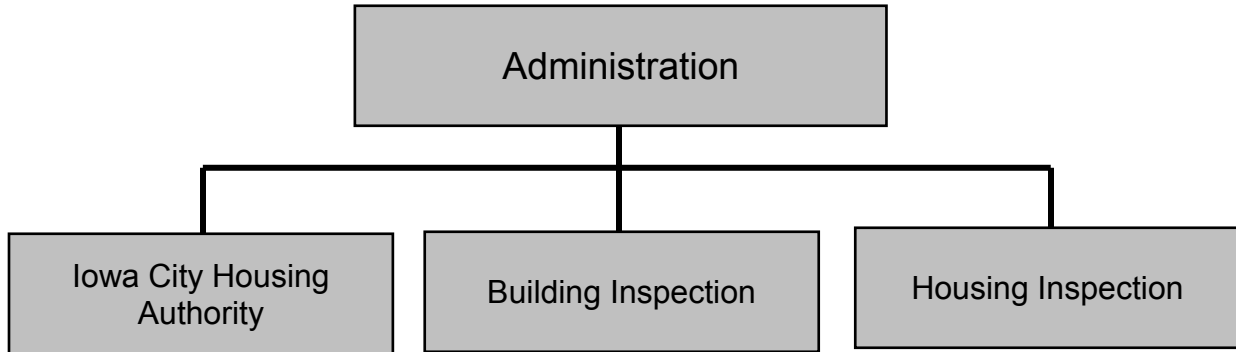
1. The inspection of all rental properties located in the City on a two year cycle.
2. Administration and compliance of the codes and ordinances adopted by the City of Iowa City that regulate buildings and properties located in the City.
3. Ensure that those individuals and companies that do business in the City meet the regulatory standards set forth in the building code and local ordinances for business and occupation in which they are operating.
4. Investigating and resolving housing and nuisance complaints for all properties.
5. Maintain a 90% lease-up rate (100% for the 5 1-bedroom and 4 2-bedroom units) for the Peninsula Apartments.

PERFORMANCE MEASURES*

	2008	2009	2010
Active Rental Permits (Objective #1)	3,584	3,658	3,768
Percent of Rental Voluntary Compliance (Objective #1)	98.5%	98%	98.6%
Building Permits Issued (Objective #2)	889	704	779
Construction Permits Issued (Objective #2)	2,945	2,172	2,384
Zoning/Nuisance Complaints (Objective #4)	2,026	2,053	2,140
Housing Authority Federal Revenue	\$6,307,111	\$6,643,329	\$7,793,433
Housing Authority Rental Revenue (Objective #5)	\$145,438	\$179,485	\$180,311

* A full performance measure report is available in Appendix A of this document.

Housing & Inspection Services



DEPARTMENT: HOUSING & INSPECTION SERVICES

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 424100 HIS Department Administration

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	236,040	278,735	231,293	254,010	275,888
Bldg & Development	800	1,900	800	800	800
Misc Chg For Serv			28,448	28,448	28,448
Code Enforcement	14,891		14,891	14,891	14,891
Printed Materials	479		479	479	479
Other Misc Revenue	31		31	31	31
Misc Other Operating Transfers	25,000	25,000	25,000	25,000	25,000
Total Receipts	277,241	305,635	300,942	323,659	345,537
Personnel	223,562	239,315	238,123	243,073	248,305
Services	53,549	66,121	62,679	80,443	97,086
Supplies	130	199	140	143	146
Total Expenditures	277,241	305,635	300,942	323,659	345,537

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
CODE ENFORCEMENT ASST.	1.00	1.00		
HIS DIRECTOR	1.00	1.00		
	2.00	2.00		

Transfers In	Transfers Out
ICHA/HIS Admin Servs	
25,000	
25,000	

DEPARTMENT: HOUSING & INSPECTION SERVICES

DIVISION: HOUSING INSPECTION

MISSION STATEMENT/GOALS

The mission of the Housing Inspection Division is to ensure the housing facilities are of the quality necessary to protect and promote the health, safety, and welfare of not only those persons utilizing these facilities, the general public as well. We strive to achieve these goals and contribute to the overall mission of the City by:

- The inspection of all rental properties located in the City on a two year cycle.
- The inspection of all housing related to the Housing Authority's Housing Choice Voucher Program.
- Investigating and resolving housing and nuisance complaints for all properties.

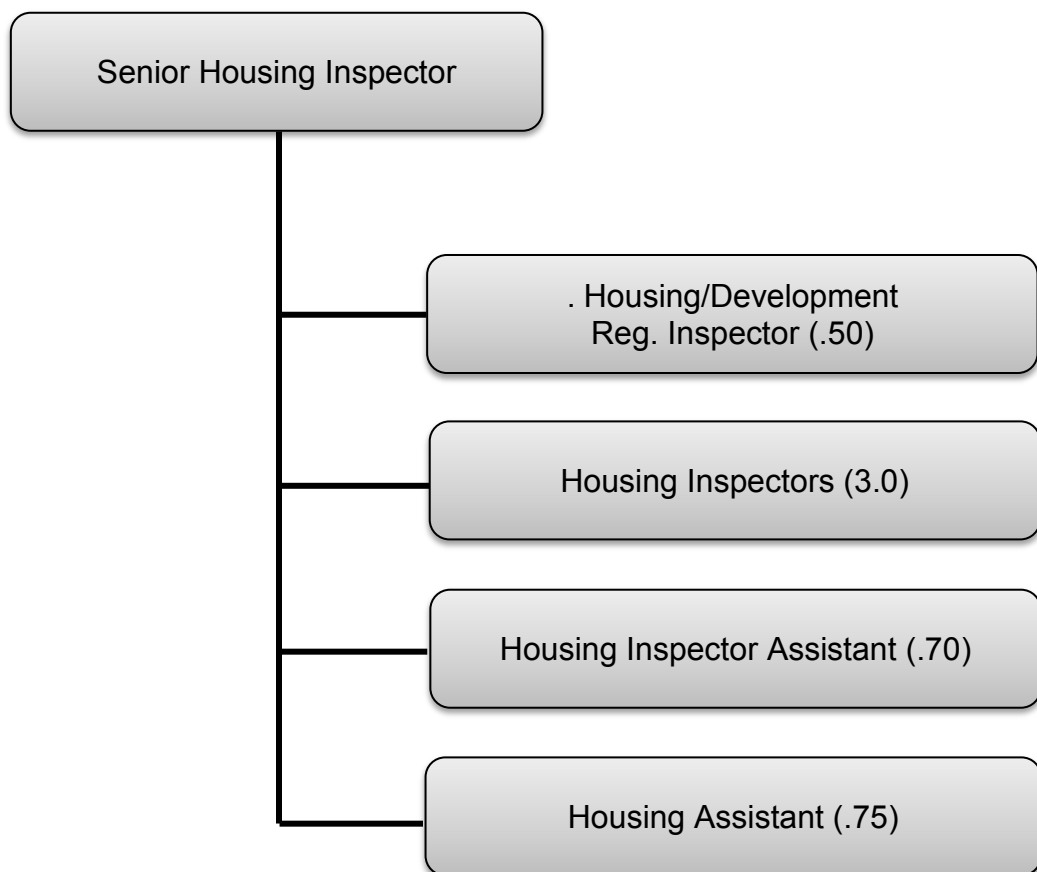
OBJECTIVES

- Continue to monitor all available resources to find over-occupies rentals and properties rented without permits.
- Expand pro-active neighborhood code enforcement efforts.
- Increase the use of technology to allow for in-the-field case entry and reporting.
- Increase the use of e-mail to send inspection reports and rental permits to property managers and owners.

Revenue: The Housing Inspection Division does not receive property tax support. The majority of the Division's revenue comes from rental permit fees. Projections for FY 2013 are based on FY 2011 actual receipts. Staff estimates a two and one-half (2.5%) increase in permitting activity due to increased enforcement in FY 2011 and FY 2012. A five percent (5%) fee increase was recommended by staff and approved by City Council for rental inspections effective July 1, 2012.

Beginning in FY 2009, rental housing inspections began operating on a two-year cycle. Previously, inspections occurred on a three-year cycle. Consequently, inspection revenue increases every other budget year. Future odd-numbered budget years will reflect higher revenues from rental housing inspections, while even-numbered years will show lower inspection revenues.

Housing Inspections



CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 424300 Housing Inspections

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Misc Permits & Licen	1,730	880	1,730	1,730	1,730
Construction Permit & Inspection Fe	594,217	473,000	640,030	497,000	640,030
Bldg & Development	75		75	75	75
Printed Materials	33		33	33	33
Other Misc Revenue	318		318	318	318
Total Receipts	596,373	473,880	642,186	499,156	642,186
Personnel	416,651	442,655	448,205	466,442	482,978
Services	49,815	61,109	64,542	65,033	65,506
Supplies	2,332	3,070	1,276	1,302	1,328
Total Expenditures	468,798	506,834	514,023	532,777	549,812

Personnel Services	----- FTE -----		Capital Outlay	2013
	2012	2013		
HOUSING ASSISTANT	.75	.75		
HOUSING INSPECTOR	3.00	3.00		
HOUSING INSPECTOR ASST	.50	.50		
HOUSING/DEVEL REG INSPECTOR	.50	.50		
SR HOUSING INSPECTOR	1.00	1.00		
	5.75	5.75		

DEPARTMENT: HOUSING & INSPECTION SERVICES

DIVISION: BUILDING INSPECTION

MISSION STATEMENT/GOALS

The mission of the Building Inspection Division is to promote the general health, safety, and welfare of the citizens of Iowa City by assisting citizens with the code and permit process, by working with developers and contractors in achieving their goals, and by working with other City departments for a coordinated effort.

DESCRIPTION OF ACTIVITIES

We strive to achieve these goals and contribute to the overall mission of the City by:

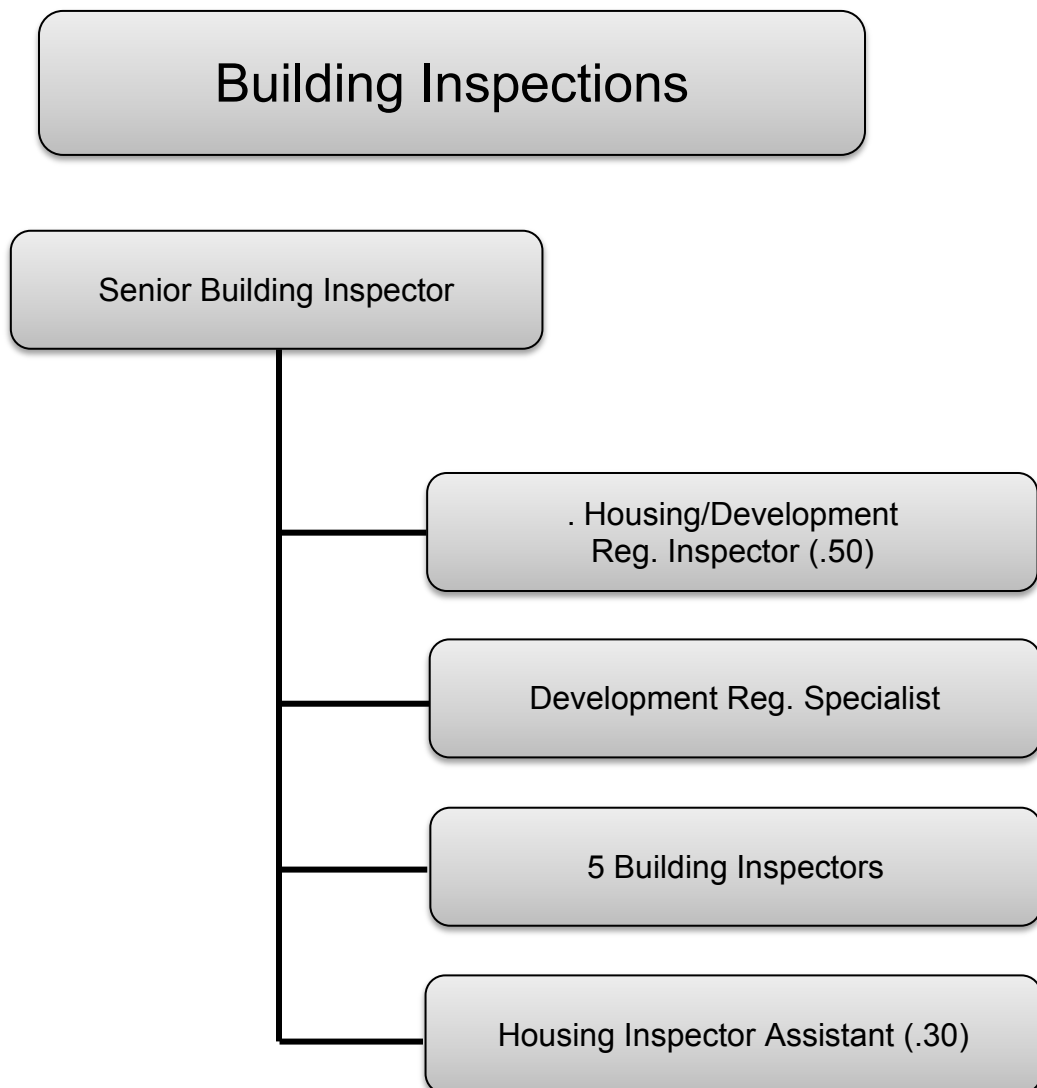
- Administration and compliance of the codes and ordinances adopted by the City of Iowa City that regulate buildings and properties located in the City.
- Provide information to the public and to assist them in understanding and the application of the adopted codes and ordinances.
- Ensure that those individuals and companies that do business in the City meet the regulatory standards set forth in the building code and local ordinances for business and occupation in which they are operating.

Objectives specific to the coming year include the following:

- Adopted the 2012 International Codes:
 - Review new requirement to protect lightweight construction materials.
 - Review requirement to install fire suppression in all newly constructed homes.
- Monitor State Electrical Code adoption and verify local electrical code compliance.
- Conduct ongoing analysis for improved service delivery.

- Monitor state trade licensing requirements and verify local trade licensing is compliant.
- Update of technology to increase efficiency and enhance customer service.
 - Allow electronic submittals of plan documents.
 - Scanning of subdivisions files to make accessible electronically.
 - Activate process to allow inspection activities to be e-mailed to clients after each inspection.

Revenue: The Building Inspection Division does not receive property tax support. The vast majority of the Division's revenue comes from permit and plan review fees. FY 2013 revenue projections are based on FY 2011 actual receipts. These projections are subject to change, based on the number of construction permits issued and building inspections conducted. Actual revenues will respond to the level of development in the community.



CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 424200 Building Inspection

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
General Use Permits	11,172	7,098	11,172	11,172	11,172
Food & Liquor Licenses	18,210	107			
Professional Licenses	2,514		59	59	59
Misc Permits & Licens	2,100	1,815	2,100	2,100	2,100
Construction Permit & Inspection Fe	584,991	535,749	586,566	586,566	586,566
Misc Lic & Permits	300		300	300	300
Local Govt 28e Agreements	715	2,610	715	715	715
Bldg & Development	248,381	251,929	248,381	248,381	248,381
Printed Materials	9		9	9	9
Other Misc Revenue	39		39	39	39
Interest Revenues	386		386	386	386
Loans	30,994	12,000	12,000	12,000	
Total Receipts	899,811	811,308	861,727	861,727	849,727
Personnel	636,418	696,850	704,233	723,217	739,965
Services	157,383	141,346	117,698	118,909	120,143
Supplies	4,879	10,162	8,427	8,596	8,768
Total Expenditures	798,680	848,358	830,358	850,722	868,876

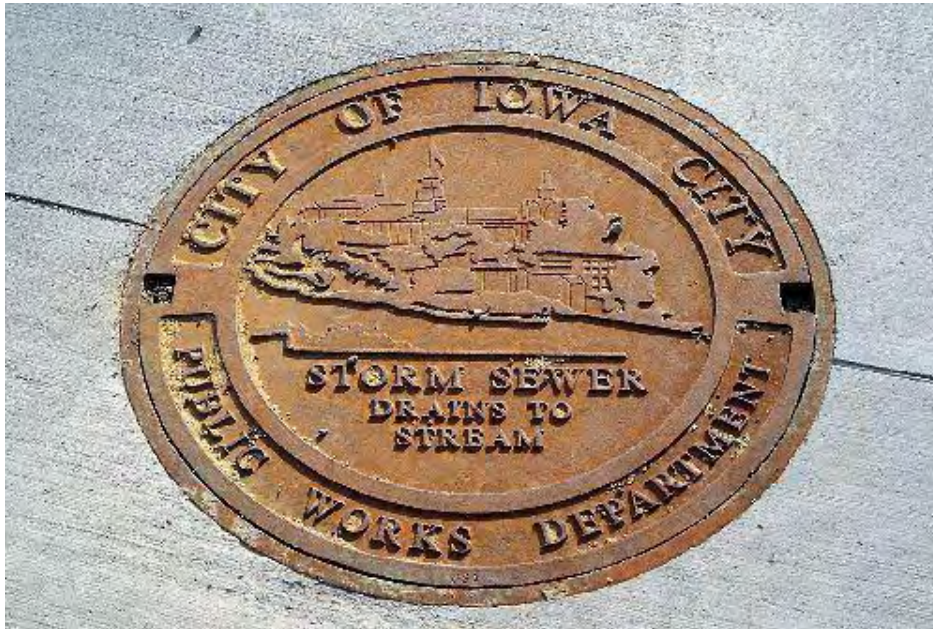
Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
BUILDING INSPECTOR	5.00	5.00		
DEVELOPMENT REG SPECIALIST	1.00	1.00		
HOUSING INSPECTOR ASST	.30	.30		
HOUSING/DEVEL REG INSPECTOR	.50	.50		
SR BUILDING INSPECTOR	1.00	1.00		
	7.80	7.80		

GOVERNMENT ACTIVITIES PUBLIC WORKS

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Public Works Administration
Engineering

PUBLIC WORKS DEPARTMENT SUMMARY



Public Works Director:

City Engineer:

Wastewater Superintendent:

Streets/Solid Waste Superintendent:

Water Superintendent:

Equipment Superintendent:

Administrative Office Location:

Phone (Public Information):

Rick Fosse

Ron Knoche

Dave Elias

Bud Stockman

Ed Moreno

Tom Hansen

410 E. Washington St.

(319) 356-5164

MISSION STATEMENT/GOALS

The Iowa City Public Works Department exists to provide the essential infrastructure and services necessary for the health, safety, and welfare of our community. These services will be provided in a manner that will enhance the quality of life of our citizens today and for generations to come.

The Public Works Department strives to further the City's strategic plan goals of: *Economic and Community Development, Planning and Development of the Downtown and Near Downtown Areas, and Neighborhood Stabilization.*

DESCRIPTION OF ACTIVITIES

The Public Works Department provides oversight for the following operating budgets:

- Administration
- Engineering
- Streets Division (Road Use Tax Fund)
- Wastewater Treatment
- Water
- Refuse Collection
- Landfill
- Stormwater Management
- Equipment

Administration and Engineering are General Fund accounts and funded primarily through property tax revenue.

The Streets Division is funded by Road Use Tax, as found within the Special Revenue Fund section of this budget.

Utility operations (Water, Wastewater, Refuse, Stormwater) and Landfill are supported by user fees and are therefore found within the Business-Type Activities section of this budget.

The Equipment Division operates as an Internal Service Fund.

Public Works Department

Public Works
Director

Administration
(General Fund)

Streets /
Solid Waste
Superintendent

Wastewater
Superintendent

Water

City
Engineer

Equipment
(Internal Service
Fund)

Road Use Tax:
Streets Division
(Special Revenue
Fund)

Solid Waste
and
Recycling

Wastewater

Landfill

Stormwater

Engineering
(General Fund)

Business-Type
Funds
(unless otherwise
noted)

DEPARTMENT:

PUBLIC WORKS

DIVISION:

ADMINISTRATION

DESCRIPTION OF ACTIVITIES

The Public Works Department is comprised of six divisions which operate from various locations throughout the city. These divisions include: Administration, Engineering, Streets, Equipment, Wastewater / Landfill, and Water. Engineering provides direction to the Stormwater Management program and Streets provides oversight to Refuse Collection.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General

Center: 431100 Public Works Administration and Support

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	262,545	290,627	284,056	289,755	295,535
Other Misc Revenue	500	400			
Total Receipts	263,045	291,027	284,056	289,755	295,535
Personnel	256,336	274,710	270,404	276,069	281,864
Services	6,454	16,030	12,876	12,894	12,862
Supplies	255	287	776	792	809
Total Expenditures	263,045	291,027	284,056	289,755	295,535

Personnel Services	----- FTE -----		Capital Outlay	2013
	2012	2013		
PROGRAM ASST - PUB WORKS	1.00	1.00		
PUBLIC WORKS DIRECTOR	1.00	1.00		
	2.00	2.00		

DEPARTMENT: PUBLIC WORKS

DIVISION: ENGINEERING

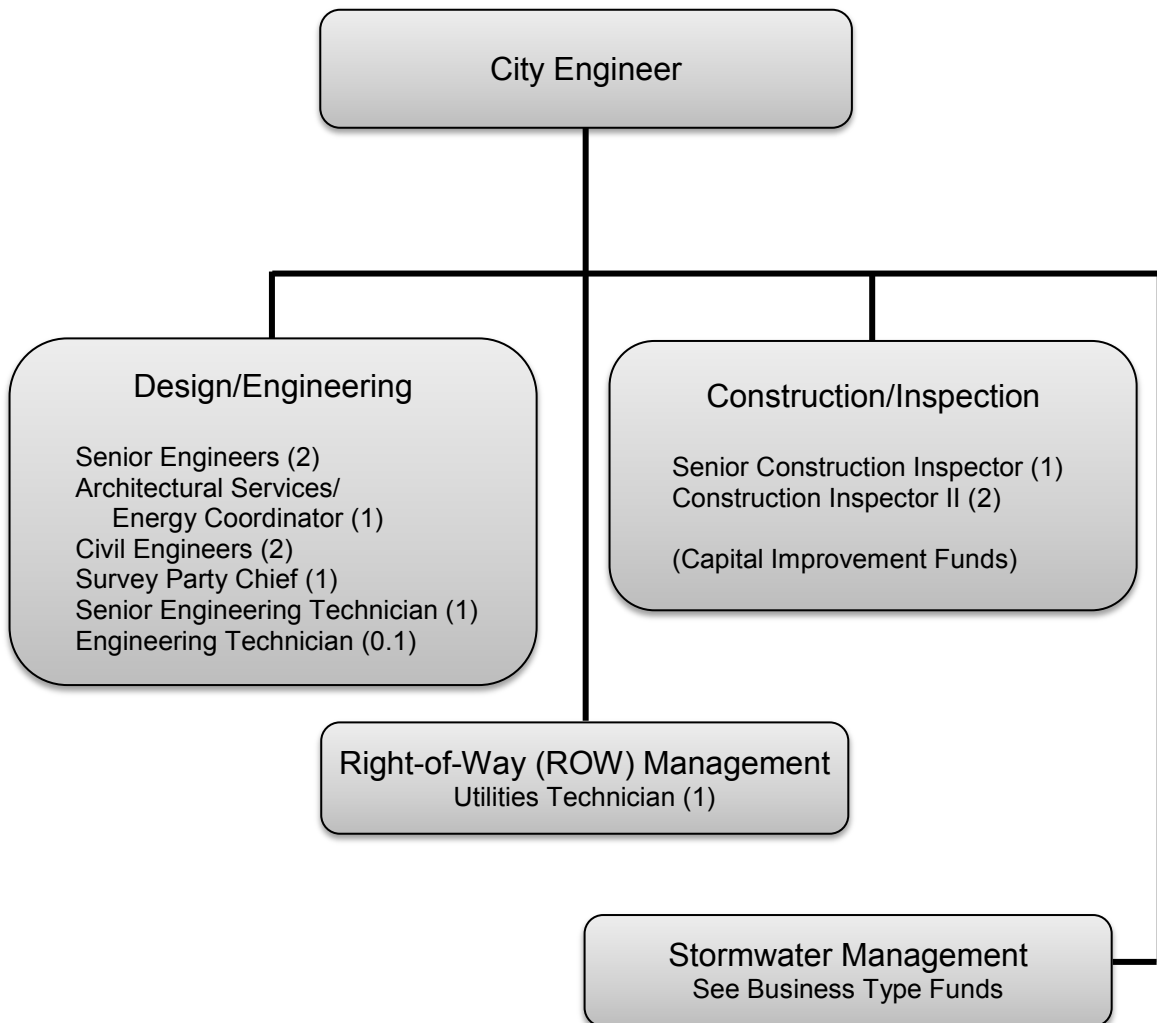
MISSION STATEMENT/GOALS

The Engineering Division exists to provide the technical expertise for the design and construction management of public infrastructure to enhance the quality of life of our citizens. The Division also manages the public right-of-way to maintain the health, safety, and welfare of our community, and operates the stormwater utility.

DESCRIPTION OF ACTIVITIES

The Engineering Division performs work in connection with all municipal public works improvements including bridges, roads, sanitary sewers, and stormwater systems. Engineering staff review subdivision plans, design public works improvement projects, perform survey work, and inspect the construction of public works projects and subdivision improvements.

Engineering Services



**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 1000 General
Center: 432100 Engineering Services

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	780,362	937,541	908,661	938,954	966,834
Other City Taxes	54,411	63,000	63,000	63,000	63,000
Construction Permit & Inspection Fe	14,135	16,000	14,135	14,135	14,135
Bldg & Development	4,157	10,758	4,157	4,157	4,157
Printed Materials	5,693	2,000	5,693	5,693	5,693
Other Misc Revenue	2,234	1,500	2,234	2,234	2,234
Total Receipts	860,992	1,030,799	997,880	1,028,173	1,056,053
Personnel	747,326	897,447	863,320	892,443	919,142
Services	95,574	118,887	124,611	125,582	126,561
Supplies	9,739	14,465	9,949	10,148	10,350
Capital Outlay	8,353				
Total Expenditures	860,992	1,030,799	997,880	1,028,173	1,056,053

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ARCHITECTURAL SRV/ENERGY COOR	1.00	1.00		
CITY ENGINEER	1.00	1.00		
CIVIL ENGINEER	2.00	2.00		
CONSTRUCTION INSPECTOR II	2.00	2.00		
ENGINEERING TECHNICIAN	.10	.10		
SR CONSTRUCTION INSPECTOR	1.00	1.00		
SR ENGINEER	2.00	2.00		
SR ENGINEERING TECH	1.00	1.00		
SURVEY PARTY CHIEF	1.00	1.00		
UTILITIES TECHNICIAN - ENG	1.00	1.00		
	12.10	12.10		

GOVERNMENT ACTIVITIES CULTURE & RECREATION

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Library
Parks & Recreation
Forestry
Central Business District
Cemetery / Perpetual Care
Government Buildings
Senior Center

LIBRARY DEPARTMENT SUMMARY



Library Director:
Location:
Phone:

Susan Craig
123 S. Linn St.
(319) 356-5200

DESCRIPTION OF ACTIVITIES

The Iowa City Public Library is the busiest public library building in the state of Iowa. On an average, over 220 people enter the building every hour and an average of over 4,300 things are checked out each day. Five public meeting rooms are booked more than 2,200 times a year for a variety of community uses. Programs for children are offered almost every day and in house computer and wireless use is over 200,000 per year. Online access at www.icpl.org makes collections and information available 24/7.

The Library is governed by a semi-autonomous nine-member board of trustees; which is empowered by state law and city ordinance to set policy, determine goals and objectives, direct the use of monies appropriated or gifted to the Library, and to employ staff.

Services are offered to residents of Iowa City and, through contract, residents of University Heights, Hills, and rural Johnson County. Reciprocal agreements with other public libraries across Iowa provide for a sharing of services through the Open Access Program.

Revenue: Eighty-four percent (84%) of funding comes from Iowa City tax support which includes a voter approved .27 levy (per \$1,000 taxable valuation). Other major funding sources include contracts for service, library fines, gifts, and building rent. Approximately 8% of the Library's revenue comes from service agreements with other governmental jurisdictions; most of this consists of a contract for service with Johnson County. Another 4% of the Library's revenue comes from fines and fees.

Staffing changes: In FY12, there was no net change in staffing at ICPL. However, positions were adjusted following a retirement to strengthen efforts in the area of communications, a city-wide priority.

MISSION STATEMENT/GOALS

The Iowa City Public Library is an innovative and responsive community center that supports lifelong learning, literacy, and access to the world of ideas.

The Library values and is committed to: intellectual freedom, excellence in customer service, community building, working collaboratively, minimizing barriers to use, providing a welcoming environment, and a well-trained staff.

The Library's goals further the City's strategic plan goals of: *Coordinated Communication and Customer Service Orientation* and *Planning and Development of the Downtown and Near Downtown Areas*.

OBJECTIVES

1. Making the Library easier to use and more accessible.
2. Improving visibility and awareness of Library services, programs and collections.
3. Developing partnerships that build community and support the Library's mission.
4. Providing resources that inform, entertain and enrich.

PERFORMANCE MEASURES*

	2007	2008	2009	2010
Library Visits (Objective #1)	680,568	716,412	745,077	746,556
Registered Borrowers (Objective #2)	64,141	65,786	66,539	67,892
Circulation per Capita (Objective #2)	20.91	21.61	22.49	22.30
Children's Program Attendance (Objective #4)	34,777	29,468	26,461	25,802
Public Internet Uses (Objective #4)	134,888	132,080	131,300	123,636

* A full performance measure report is available in Appendix A of this document.

Did You Know?

In 2012 The Iowa City Public Library was named one of the *Top 5 Children's Libraries* by Livability.com.

In 2009, Iowa City was named the third UNESCO City of Literature. There are currently five cities in the world who share this distinction; Iowa City is the only one in the western hemisphere.

Iowa City Public Library

Library Board of Trustees

Library Director
1.0 Director

Development Office
1.0 Director of Development
(funded by ICPL Friends
Foundation)
0.5 Library Assistant III

Administrative Services
1.0 Administrative Coordinator
1.0 Library Assistant I

Facilities Services
1.0 Library Building Manager
1.0 Maintenance Worker II
0.5 Maintenance Worker I
2.0 Custodian

Access Services
1.0 Coordinator
2.0 Senior Library
Assistant
1.0 Library Assistant I
3.25 Library Clerk

Children's Services
1.0 Coordinator
2.0 Librarian II
2.10 Library Assistant III

Collection Services
1.0 Coordinator
1.0 Senior Library
Assistant
1.0 Library Assistant III
1.0 Library Assistant II
3.25 Library Clerk

Community Services
1.0 Coordinator
2.0 Librarian II
0.65 PR Specialist
0.75 Senior Library
Assistant
1.63 Library Assistant III
0.5 Library Assistant I

IT Services
1.0 Coordinator
1.0 Microcomputer
Specialist
1.0 Network Database
Specialist
1.0 Web Specialist

Reference &
Instruction
1.0 Coordinator
1.0 Senior Librarian
3.0 Librarian II
0.5 Library Assistant III

**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 1000 General
Division: 03700 Library

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	3,779,553	4,105,874	4,015,168	4,113,453	4,224,981
Current Taxes	725,411	748,670	782,878	796,534	812,297
Delq Prop Taxes	117				
Other City Taxes	13,523	14,075	13,854	14,046	14,241
State 28e Agreements	35,000	35,000	35,000	35,630	36,271
Local Govt 28e Agreements	417,592	424,363	423,840	423,840	423,840
Library Chgs For Servs	114	92	114	114	114
Library Fines & Fees	211,610	204,827	211,610	211,610	211,610
Other Misc Revenue	59,105	62,560	67,498	67,498	67,498
Rents	123,829	116,695	123,829	123,829	123,829
Royalties & Commissions	3,464	2,910	3,464	3,464	3,464
Sale Of Assets	655				
From Broadband	55,000	55,000	55,000	55,000	55,000
Total Receipts	5,424,973	5,770,066	5,732,255	5,845,018	5,973,145
Personnel	3,804,195	4,159,094	4,111,917	4,207,992	4,299,137
Services	643,906	643,764	655,610	663,644	671,837
Supplies	124,560	150,842	149,091	151,990	154,941
Capital Outlay	691,054	653,944	653,215	658,970	684,808
Other Financial Uses	161,258	162,422	162,422	162,422	162,422
Total Expenditures	5,424,973	5,770,066	5,732,255	5,845,018	5,973,145

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
CUSTODIAN - LIBRARY	2.00	2.00	Library Material for Adults	530,777
LIBRARIAN II	7.00	7.00	Library Material for Children	99,438
LIBRARY ADMIN COORDINATOR	1.00	1.00	Light System	10,000
LIBRARY ASSISTANT I	2.50	2.50	RFID tags	13,000
LIBRARY ASSISTANT II	1.00	1.00		
LIBRARY ASSISTANT III	5.23	5.23		
LIBRARY BUILDING MANAGER	1.00	1.00		
LIBRARY CLERK	6.25	6.25		
LIBRARY COORDINATOR	6.00	6.00		
LIBRARY DIRECTOR	1.00	1.00		
LIBRARY WEB SPECIALIST	1.00	1.00		
M. W. II - LIBRARY	1.00	1.00		
MICROCOMPUTER SPECIALIST - LI	1.00	1.00		
MWI - LIBRARY	.50	.50		
NETWORK DATABASE SPEC - LIB	1.00	1.00		
PUBLIC RELATIONS SPECIALIST	.65	.65		
SR LIBRARIAN	1.00	1.00		
SR LIBRARY ASSISTANT	3.75	3.75		
	42.88	42.88		653,215

Transfers In		Transfers Out	
Cable TV to Libr AV	55,000	Equip Repl Reserve	19,454
		PC Repl Reserve Fndg	42,968
		2002 GO Abatement	100,000
	55,000		162,422

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 442670 Library Computer Replacement Reserve

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Sale Of Assets	294				
Misc Other Operating Transfers	42,968	42,968	42,968	42,968	42,968
Total Receipts	43,262	42,968	42,968	42,968	42,968
Services	10				
Supplies	7,620	39,500	22,035	22,476	22,926
Capital Outlay	44,667				
Total Expenditures	52,297	39,500	22,035	22,476	22,926
Transfers In		Transfers Out			
Library Res Funding	42,968				
	42,968				

Fund: 1000 General
Center: 442680 Library Equipment Replacement Reserve

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Misc Other Operating Transfers	19,454	19,454	19,454	19,454	19,454
Total Receipts	19,454	19,454	19,454	19,454	19,454
Services		20			
Supplies		3,000			
Capital Outlay	15,445	29,000			
Total Expenditures	15,445	32,020			
Transfers In		Transfers Out			
Library Res Funding	19,454				
	19,454				

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1001 General-Library
Division: 03710 Library - Other

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Operating Grants	81,781	91,616	65,425	65,425	65,425
Refuse Charges For Services	410				
Printed Materials	14,778	14,000	14,778	14,778	14,778
Misc Merchandise	7,036	1,779	1,086	1,086	1,086
Other Misc Revenue	23,056	30,000	24,910	24,910	24,910
Interest Revenues	691	4,951	691	691	691
Total Receipts	127,752	142,346	106,890	106,890	106,890
Personnel	49,410	46,961	41,952	43,836	45,830
Services	38,666	22,399	15,611	15,831	16,056
Supplies	18,892	1,609	4,535	4,626	4,718
Capital Outlay	4,348	10,000	20,000		
Total Expenditures	111,316	80,969	82,098	64,293	66,604

Personnel Services	----- FTE -----		Capital Outlay	2013
	2012	2013		
LIBRARY ASSISTANT III	.50	.50	Self-check station	9,000
LIBRARY CLERK	.25	.25	Teen Area	11,000
	.75	.75		20,000

PARKS & RECREATION DEPARTMENT SUMMARY



Parks and Recreation Director:
Parks Superintendent:
Recreation Superintendent:
Administrative Office Location:
Phone:

Mike Moran
Terry Robinson
Chad Dyson
220 S. Gilbert St.
(319) 356-5110

MISSION STATEMENT/GOALS

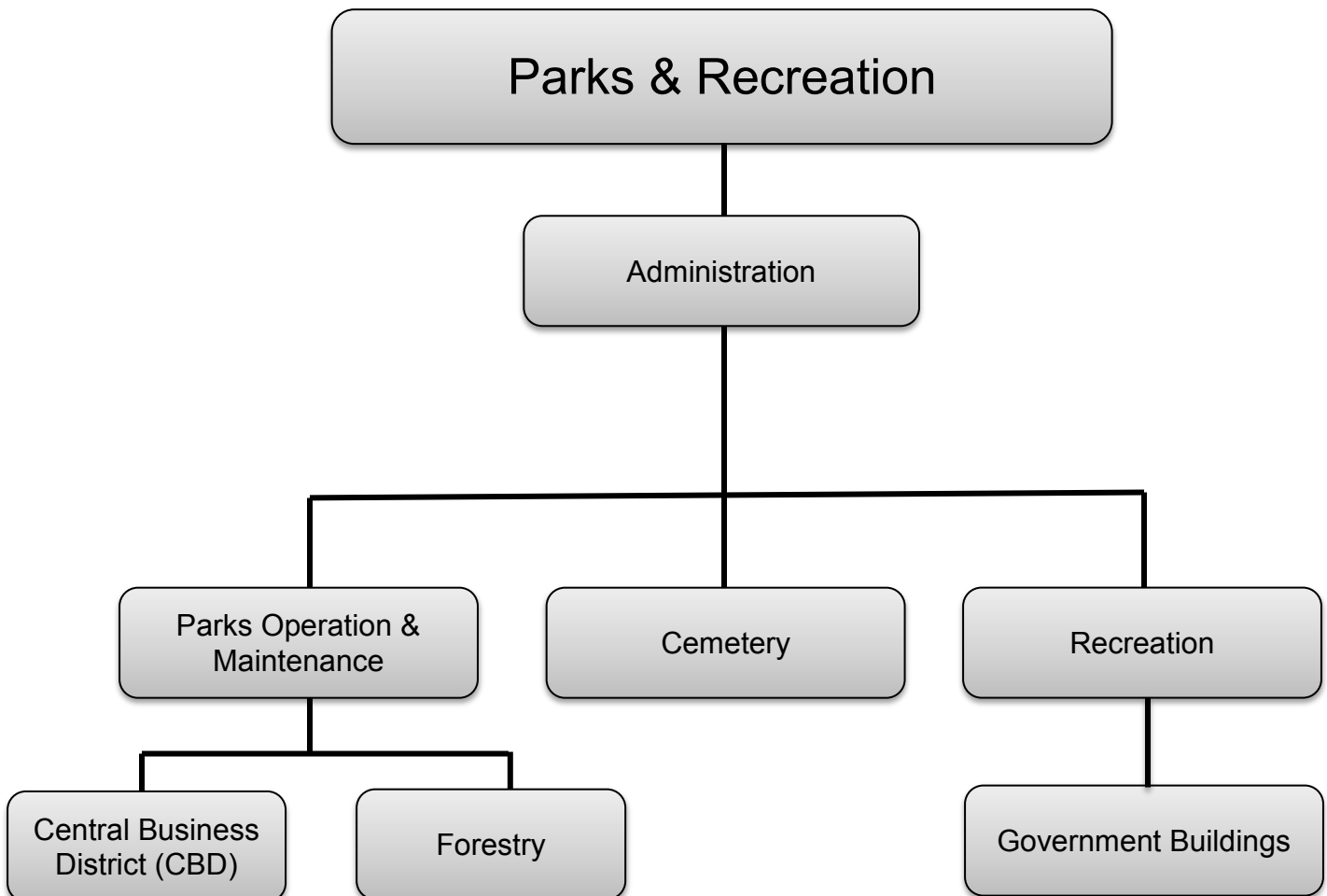
Provide a high-quality level of leisure time opportunities, increase the number of people served, improve the quality of program delivery, and advocate the benefits of recreational involvement to the general public.

We strive to enhance the quality of life for residents of Iowa City by providing cost effective quality programs and services, facilities, parks, open spaces, and information as an essential link in creating a dynamic, vital community.

The goals of the Parks and Recreation Department further the City's strategic plan goals of: *Neighborhood Stabilization, Planning and Development of the Downtown and Near Downtown Areas, and Coordinated Communication and Customer Service Orientation.*

OBJECTIVES

- Maximize the planning process
- Track performance measures
- Enhance program development
- Pursue comprehensive service delivery
- Solicit community involvement and feedback
- Increase awareness of program offerings
- Assure financial sustainability
- Collaborate with community organizations and businesses
- Continue to provide equitable level of service in existing parks and facilities
- Plan for continued equitable level of service as community grows
- Increase level of service for trails



CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 441100 Parks & Rec Admin

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	245,520	258,983	257,403	262,677	267,882
Misc Merchandise	10		10	10	10
Other Misc Revenue	82		82	82	82
Total Receipts	245,612	258,983	257,495	262,769	267,974
Personnel	219,719	237,962	234,948	240,002	244,983
Services	22,161	19,207	20,529	20,710	20,894
Supplies	2,655	1,814	2,018	2,057	2,097
Capital Outlay	1,077				
Total Expenditures	245,612	258,983	257,495	262,769	267,974

Personnel Services	----- FTE -----		Capital Outlay	2013
	2012	2013		
ADMINISTRATIVE SECRETARY	1.00	1.00		
PARKS & RECREATION DIRECTOR	1.00	1.00		
	2.00	2.00		

DEPARTMENT: PARKS & RECREATION

DIVISION: PARKS

DESCRIPTION OF ACTIVITIES

The Parks Division oversees maintenance of the following City-owned assets:

- 1,506 acres of parkland and open/green space
- 43 designated parks
- 45 outdoor shelters
- 31 playground structures
- 14 restroom facilities

Daily staff responsibilities include visiting all designated parks, cleaning and securing restroom facilities and providing for trash removal. Other regular duties include the following:

- **Park Shelters:** Staff is responsible for shelter cleaning, preparation, maintenance and repair. Annual repair and maintenance includes siding, roofs, plumbing, windows and doors; painting, concrete work, and construction of building additions to any or all of these facilities. There were 1,108 shelter reservations in 2011.
- **Mowing:** Scheduled mowing includes 486 acres of residential-style turf, and 212 acres of rough areas along highways and in water retention areas. Efforts are also made to remove invasive vegetation when possible.
- **Snow and ice removal:** Access roads, parking areas, 27.4 miles of trails and sidewalks and the City Park ice skating area, are maintained during winter months, weather permitting.
- **Repair of park fixtures:** Fixtures such as picnic tables (350) and garbage racks (250) are also repaired by staff during winter months.

Organized sports: A number of private sports organizations utilize Iowa City's 45 competitive-use fields for practice, games, soccer camps and tournaments:

- Iowa City Kickers Soccer
- Iowa City Girls Softball
- Iowa City Boys Baseball
- Iowa City Babe Ruth Baseball

- City High Baseball
- Iowa Premiere Soccer League, including the Iowa City Alliance Soccer Club
- USSSA Baseball traveling squads

Parks staff provide support for these groups through field maintenance (including three practice fields); eleven lighting systems and over 60,000 linear feet of irrigation systems. Support for City High Baseball at the Mercer Park facility is provided through a 28E agreement with the Iowa City Community School District. There were 4,130 games and practices for the Iowa City sports affiliates in 2011.

Other facilities: There are a number of unique facilities within Iowa City's parks which require special maintenance and/or management service arrangements. These include:

- Riverside Festival stage
- City Park's winter ice-skating area
- Terrell Mill skateboard park
- Wetherby Park splash pad
- Thornberry and Rita's Ranch Off Leash Dog Parks
- Iowa City disk golf course
- City Park carnival rides
- Numerous volleyball, horseshoe and bocce ball courts

The five children's carnival rides located at City Park must be inspected and serviced daily during months of operation. This includes a miniature train track and antique carousel.

Other activities: The Parks Division also assists with other Parks and Recreation programs, as needed. Staff prepare community gardens prior to planting season and clear them after harvest season. Services are also provided in support of the Benton Hill Neighborhood Association's garden space. Parks staff assists the Recreation division with Farmers Market, demonstration gardens, T-ball and kiddie soccer; and the Forestry division with storm debris clean-up and difficult tree removals.

Revenue: While the majority of the Parks Division's funding is supported by tax revenues, the Division receives significant revenue from facility rentals and program participation fees.

**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 1000 General

Division: 03300 Parks Operation & Maintenance

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	2,042,526	2,322,965	2,162,242	2,192,361	2,206,068
Culture And Recreation	85,965	75,712	102,137	102,137	102,137
Misc Merchandise	1,030	334			
Other Misc Revenue	932		235	235	235
Rents	58,582	50,931	83,250	83,250	83,250
Sale Of Assets	2,293				
Total Receipts	2,191,328	2,449,942	2,347,864	2,377,983	2,391,690
Personnel	1,292,797	1,416,961	1,425,907	1,447,992	1,471,370
Services	699,517	731,471	696,182	703,696	711,337
Supplies	133,056	194,577	179,534	183,124	186,787
Capital Outlay	47,412	87,550	25,950	21,950	
Other Financial Uses	18,546	19,383	20,291	21,221	22,196
Total Expenditures	2,191,328	2,449,942	2,347,864	2,377,983	2,391,690

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
CLERK/TYPIST - PARKS & FOREST	1.00	1.00	Infield groomer conditioner	18,000
M.W. II - PARKS	5.00	5.00	Rougharea 72 inch mower	7,950
M.W. III - PARKS	4.00	4.00		
SR MW - PARKS	1.00	1.00		
SR MW - TURFGRASS SPECIALIST	1.00	1.00		
SUPERINTENDENT PARKS/FORESTRY	1.00	1.00		
	13.00	13.00		25,950

Transfers In	Transfers Out
	TT Park Acq Ln Repay 20,291
	20,291

DEPARTMENT: PARKS & RECREATION

DIVISION: RECREATION

DESCRIPTION OF ACTIVITIES

General Recreation Activities

OPEN GYM AND GAME ROOM PLAY includes basketball, volleyball, table tennis, billiards, foosball, and table games. In addition to scheduled programs, day-to-day open public use is available in the weight room and exercise room.

FARMERS' MARKET makes homegrown fruits, vegetables, homemade baked goods, foodstuffs, handcrafts, and flowers available. The market season is May through October and is held on Wednesday evenings and Saturday mornings.

MARKET MUSIC features performances by local musicians on Wednesdays, June through August, in Chauncey Swan Park before and during the Farmers' Market.

RECREATION CENTERS: The Iowa City Recreation Division provides recreational facilities for everyone. The Robert A. Lee Community Recreation Center houses a variety of activity spaces including: A gymnasium, weight room, pool, game room, racquetball courts, craft room, social hall, photo darkroom, and potter's studio. A kitchen and meeting rooms are also available for public use. The Scanlon Gymnasium addition at the Mercer Park Aquatic Center provides gymnasiums, a game room, and multipurpose rooms.

GRANT WOOD GYM is located at Grant Wood elementary school

Social & Cultural Activities

CULTURAL/SOCIAL PROGRAMS are provided year-round for all ages. Most art programs are offered in 4, 5, 8, and 10 week sessions and are available 48 weeks of the year. The Division sponsors a children's theatre in cooperation with the Young Footliters and the Iowa City Community Theatre. A potter's studio, darkroom, watercolor studio, painting facilities, print shop, and craft room are available year-round.

SPECIAL EVENTS, WORKSHOPS, AND CLINICS include coach's training, trips, teen dances, artist residencies, music performances, holiday events, and no-school day activities.

SUMMER CAMP offers eight weeks of swimming, crafts, roller skating, field trips, sports, and elective camps. This indoor/outdoor camp consists of eight one-week sessions for children completing grades K-6.

PLAYGROUNDS provide supervised activities in several Iowa City park sites. Sports, games, crafts, and special events are included. This eight-week summer program is designed for children completing grades K-6.

Aquatics

AQUATICS PROGRAM offers a variety of levels in swimming instruction. Along with lessons, the Robert A. Lee Community Recreation Center pool is available at various hours for public swimming, lap swim, and specialty classes. The Mercer Park Aquatic Center, completed in 1988, is indoors and offers a variety of programs as well. The division maintains one outdoor pool at City Park for summer classes and open swim.

CITY PARK POOL is located outdoors on Park Road in Upper City Park on the northwest side of Iowa City. This is a T-shaped pool featuring a super shallow area on both sides of the 'T,' a 50-meter and 25-yard lap swim area, and two (2) one-meter and two (2) three-meter diving boards. The pool depth ranges from 1 to 14 feet. The facility also features a small wading pool for use by young children being directly supervised by a responsible adult (16 years or older).

The City Park Pool is open from Memorial Day to Labor Day.

MERCER AQUATIC CENTER is divided into three separate sections. The deep section is on the east end of the pool. This section is 25 yards long; depth ranges from 4'6" to 12' and contains two (2) one-meter diving boards. The middle section is 25 yards long; depth ranges from 4'2" to 4'6". The shallow section is on the west end of the pool. It is approximately 2'6" to 4'. There is an outside wading pool area which requires children to have adult supervision.

The Mercer Park Aquatic Center is equipped with a 12 person spa. Use of the spa is restricted to adults (16 years or older) and children who are directly supervised by a responsible adult (someone 16 years or older). Those with heart conditions, high blood pressure, pregnant women, young children, and others with health concerns should consult a physician before using the spa. To insure proper function of the spa, the pool manager reserves the right to restrict use by

children (15 years and younger) during times of peak use. The spa is not open for use during times reserved for swimming lessons.

ROBERT A. LEE POOL is located at 220 S. Gilbert St. in downtown Iowa City. This is an L-shaped pool featuring a 25-yard main body, with the water ranging from 3 to 5 feet in this area. The bottom of the 'L' is a 10-foot deep diving well which does not have a diving board. There is a wading pool area which requires children to have adult supervision. This pool is in operation on a year-round basis.

Special Populations Involvement (SPI)

THE SPECIAL POPULATIONS INVOLVEMENT (S.P.I.) PROGRAMS provide year-round recreation for persons with special needs of all ages and ability levels. A principal goal for the programs is to enhance independent leisure skills and lifestyles of persons with various disabilities. S.P.I. programs promote skill development and offer educational activities, while maintaining the recreational values. The S.P.I. programs are offered year-round through five- and ten-week programming sessions. Each session includes programs and activities in the following recreation areas: sports and fitness, arts, music and movement, independent living skills, special events, clubs, and social activities. The S.P.I. program offers year-round Special Olympics sports training and competition.

Adult Sports

ADULT SPORTS PROGRAMS include men's, women's and co-recreational basketball, volleyball, and softball leagues. Over 100 teams participate in our summer softball leagues and 40 in the fall league. Up to 100 teams are involved in volleyball and 50 teams in basketball. Competitive and recreational fall, winter, and spring leagues are established to meet participants' interests.

AEROBICS, FITNESS, AND WELLNESS CLASSES run year-round. Classes are established for those persons just beginning to those individuals who are advanced. Both low-impact and high-intensity aerobics are offered. Step aerobics, aquacise, and exercise classes are popular.

Youth Sports

YOUTH SPORTS AND WELLNESS PROGRAMS offered by the Iowa City Recreation Division are diverse and well-attended by community residents. Year-round programs are established for all ages. Youth sports include flag football, basketball, volleyball, softball, baseball, tennis, and a variety of special events such as the Hershey Track and Field Meet. The youth sports programs

follow a basic philosophy that the child and learning come first and competition second. Programs are designed to allow for instruction, full-participation, and fun. The Recreation Division also works cooperatively with local sports associations to provide program opportunities.

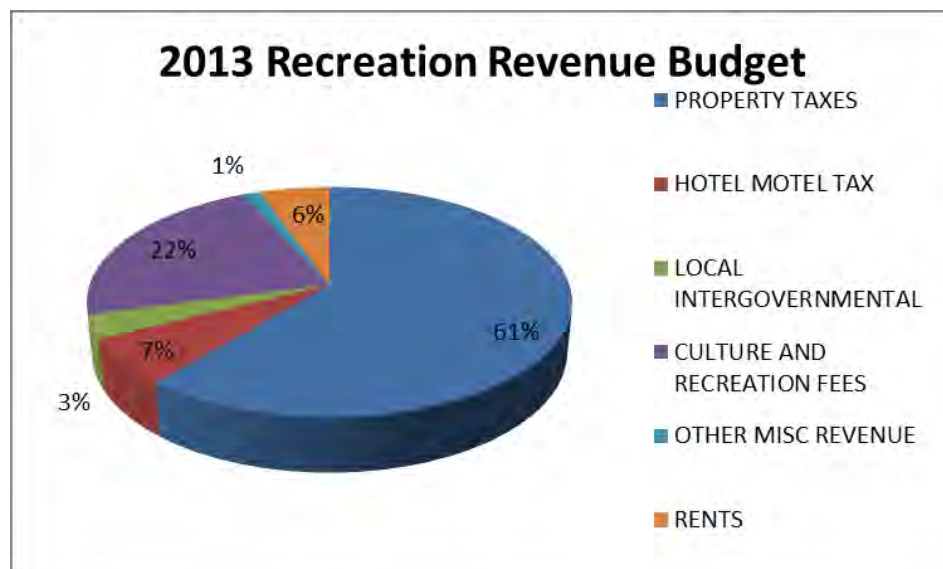
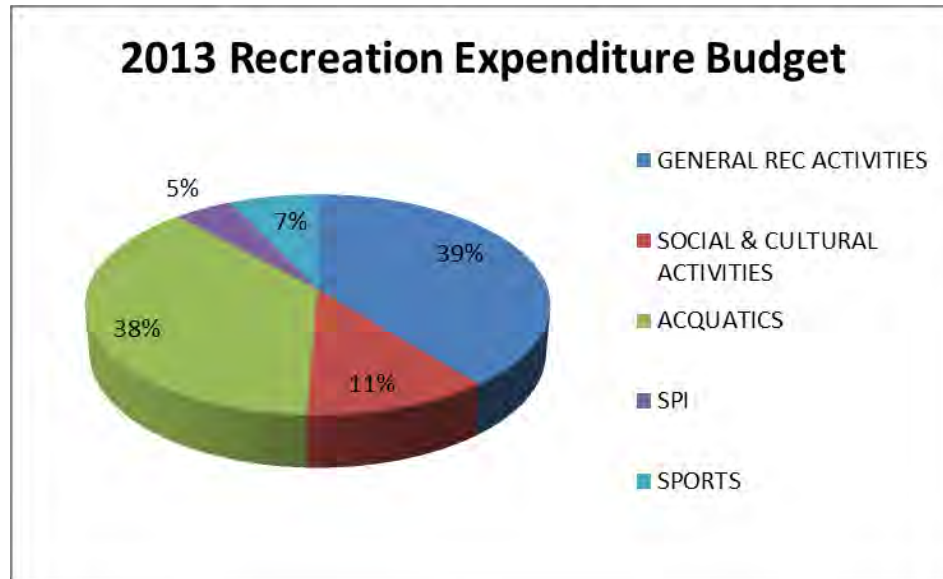
TENNIS LESSONS for youth run approximately eight weeks in the summer (two four-week sessions) at both City Park and Mercer Park. In addition to our regular tennis program, the Iowa City Recreation Division works closely with the United States Tennis Association (USTA) to provide classes, tournaments, and special events.

GYMNASTICS INSTRUCTION is offered year-round. Parent Tot Tumbling (2-3 year olds) and Tiny Tumblers (3-5 year olds) meet twice weekly during the school year. Saturday classes (2-8 year olds) are offered for five-week sessions, meeting one time per week throughout the year.

TEEN PROGRAMING provides various after-school activities and special events for teens to participate in. The Scanlon Gymnasium's main focus is to provide a safe environment for teens

Revenue: The Recreation Division receives significant funding from program participation fees, agreements with other local jurisdictions, and facility rentals. The Recreation Division's goal is for all non-property tax revenue sources to fund 50% of program costs. The formula for calculating this cost-recovery ratio uses all non-property tax revenue including the hotel/motel tax as a percentage of costs excluding capital outlay and transfers out.

The following charts display all revenues and expenditures and do not reflect the cost-recovery percentage formula described above.



CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Division: 03200 Recreation

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	1,459,886	1,867,795	1,852,954	1,783,880	1,805,960
Other City Taxes	205,020	214,500	199,080	199,080	199,080
Local Govt 28e Agreements	117,908	98,163	99,404	99,404	99,404
Transit Fees	740	770			
Culture And Recreation	644,413	591,759	673,303	673,303	673,303
Misc Chg For Serv	2,725	2,734	4,130	4,130	4,130
Contrib & Donations	42,687		3,975	3,975	3,975
Misc Merchandise	10,155	8,320	12,081	12,081	12,081
Other Misc Revenue	-593		2,016	2,016	2,016
Rents	142,612	144,480	164,470	164,470	164,470
Royalties & Commissions	19,762	22,922	22,723	22,723	22,723
Sale Of Assets	140				
Total Receipts	2,645,455	2,951,443	3,034,136	2,965,062	2,987,142
Personnel	1,873,265	2,077,883	2,082,988	2,119,807	2,152,415
Services	511,261	561,658	539,845	547,452	548,835
Supplies	196,408	244,322	256,803	261,803	266,892
Capital Outlay	64,521	67,580	154,500	36,000	19,000
Total Expenditures	2,645,455	2,951,443	3,034,136	2,965,062	2,987,142

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
M.W. I - POOLS	1.00	1.00	Deck Painting	15,000
M.W. I - RECREATION	2.75	2.75	Decl. Refurbish	24,000
M.W. II - RECREATION	1.00	1.00	Dive Stand Refurbishment	4,000
M.W. III - POOLS	1.00	1.00	Facility Improvements	5,000
OFFICE COORD - RECREATION	1.00	1.00	HVAC system controllers	25,000
REC PROGRAM SUPERVISOR	5.00	5.00	LG Stand	4,000
REC. MAINT. SUPR	.67	.67	Lane Line Replacement	2,500
RECREATION SUPT	1.00	1.00	Migrate 11 video cameras	7,500
SR CLERK/TYPIST - REC	1.00	1.00	New Diving Board	3,500
SWIMMING POOL ASST	1.00	1.00	P&R Equipment	10,500
			Pool Caulking/Deck Tile	2,500
			Wibit Float Add-on	5,000
			accessible ramp	7,000
			built in storage	7,000
			deck surface repairs	3,000
			facility painting	6,000
			mudjack deck/sidewalk	2,500
			new reception area counter	12,000
			stabilization of cabins	7,000
			tank caulk repair	1,500
	15.42	15.42		154,500

DEPARTMENT: PARKS & RECREATION

DIVISION: FORESTRY

DESCRIPTION OF ACTIVITIES

Forestry staff provide arboricultural services for the trees located in the city right-of-way, city parks, open space, and other public property as needed. Forestry staff respond to and resolve service requests regarding hazardous trees, low limbs, and diseased trees. Forestry staff continually perform routine street tree pruning throughout the city. Forestry staff respond to after-hours storm damage of public and private trees when they impact a public facility or service. Forestry staff issue and inspect contracts for tree and stump removal and tree planting. Forestry staff regularly advise Engineering and Housing Inspection Services staff regarding tree protection during construction and/or demolition projects, species selection for building permits, zoning requests, and hazardous tree assessment on private property.

Forestry staff plant trees on the right-of-way, in city parks, and as part of the memorial tree program; and maintain a city nursery of difficult-to-find trees for right-of-way and park plantings. Forestry staff inspect and advise citizens regarding species selection and location for right-of-way planting permits. The division also advises other City departments with general landscape and tree care guidelines.

In addition to the Forestry staff's winter pruning responsibilities, they assist Parks staff by clearing snow and ice from sidewalks and trails along designated snow routes, and they participate in weekend call-in for snow and ice removal.

Forestry staff will complete or provide action on all service requests within 30 days of receipt of the request. The division will plant a minimum of 125 trees per year, and will prune 1800 per year. Hazardous tree or limb requests will be considered to pose an imminent threat and will be inspected within 72 hours of receipt of the request, and will be prioritized according to the degree of threat. Staff is also responsible for keeping streets open for emergency vehicles and emergency work (caused by wind, ice, etc.).

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 441840 Forestry Operations

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	379,484	408,653	474,746	421,583	427,278
Other City Taxes		5,000	5,000	5,000	5,000
Contrib & Donations	20,000				
Misc Merchandise	800				
Other Misc Revenue	7,028				
Sale Of Assets	50				
Road Use Tax	64,410	69,996	70,582	73,078	75,600
Total Receipts	471,772	483,649	550,328	499,661	507,878
Personnel	268,024	287,696	287,510	292,910	298,139
Services	163,097	177,262	178,731	181,162	183,637
Supplies	40,651	18,691	25,087	25,589	26,102
Capital Outlay			59,000		
Total Expenditures	471,772	483,649	550,328	499,661	507,878

Personnel Services	----- FTE -----		Capital Outlay	2013
	2012	2013		
M. W. II - FORESTRY	1.00	1.00	Flatbed Truck w/ Arbor box	59,000
M. W. III - FORESTRY	1.00	1.00		
SR MW - FORESTRY	1.00	1.00		
	3.00	3.00		59,000

Transfers In		Transfers Out	
RUT Rt of Way Maint	70,582		
	70,582		

DEPARTMENT:

PARKS & RECREATION

DIVISION:

CENTRAL BUSINESS DISTRICT (CBD)

DESCRIPTION OF ACTIVITIES

Central Business District (CBD) staff provide for grounds maintenance in the City Plaza (pedestrian mall) and adjacent areas, including City Hall and Chauncey Swan Park. This includes, but is not limited to the following responsibilities:

- Ground litter and leaf removal in the City Plaza on a daily basis throughout the year, and twice per week in outer areas for the spring, summer, and fall seasons
- Design, installation and maintenance of planting beds with annuals and perennials in the aforementioned areas and various city parks
- Assist organizations and persons in preparations for special events held in the City Plaza
- Snow and ice removal of natural accumulations in the City Plaza, including clearing sidewalk areas, the fire lane and a minimum of two crosswalks per half block.
- Snow and ice removal to various City-owned park areas, bridges, and right-of-ways on assigned routes, as needed.
- Maintenance of site furnishings: play equipment and surfaces, trash receptacles, bicycle racks, benches, kiosks, posting pillars, drinking fountains, trellises, the Weather Dance Fountain, recycling units and tree grates.
- Staff also monitors contracts and vendors as needed to ensure quality and efficient services.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 441860 CBD Maintenance Operations

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	498,825	683,380	500,923	491,799	497,807
General Use Permits	8,176	7,406	8,176	8,176	8,176
Other Misc Revenue	24,174		24,174	24,174	24,174
Total Receipts	531,175	690,786	533,273	524,149	530,157
Personnel	323,691	345,386	350,342	354,995	359,759
Services	124,627	152,156	138,855	139,495	140,146
Supplies	16,744	136,820	29,076	29,659	30,252
Capital Outlay	66,113	56,424	15,000		
Total Expenditures	531,175	690,786	533,273	524,149	530,157

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
M. W. II - CBD	2.00	2.00	Contracted Improvements	15,000
SR M.W. - CBD	1.00	1.00		
	3.00	3.00		15,000

DEPARTMENT: PARKS & RECREATION

DIVISION: OAKLAND CEMETERY

DESCRIPTION OF ACTIVITIES

- Continued assistance with family members/funeral homes regarding funeral arrangements; determine right of interment, interment placement, lot sales/repurchases; complete billing and maintain records.
- Assist the general public/funeral homes/monument dealers with genealogy requests, lot locations and explanation, enforcement of cemetery rules and regulations.
- Maintain all cemetery grounds, buildings, equipment, and snow route.
- Oakland Cemetery occupies 40+ acres adjacent to the western edge of Hickory Hill Park. There have been an estimated 18,000 interments in the cemetery to date.
- Recent expansion: 64 niche infant columbarium.
- Future expansion: mausoleum, columbarium addition, purchase surrounding property and/or expand to the east.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 441850 Cemetery Operations

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	279,061	327,610	282,343	299,994	296,341
Misc Chg For Serv	29,760	34,272	29,760	29,760	29,760
Contrib & Donations	600				
Other Misc Revenue	6,000				
Sale Of Assets	57,450	45,500	57,450	57,450	57,450
Total Receipts	372,871	407,382	369,553	387,204	383,551
Personnel	257,500	278,400	288,018	297,283	305,627
Services	57,573	67,508	57,001	57,606	58,223
Supplies	11,366	23,725	18,934	19,315	19,701
Capital Outlay	46,432	37,749	5,600	13,000	
Total Expenditures	372,871	407,382	369,553	387,204	383,551

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
CEMETERY SUPR	1.00	1.00	Pole Building Doors	5,600
M.W. II - CEMETERY	1.00	1.00		
M.W. III - CEMETERY	1.00	1.00		
	3.00	3.00		5,600

Fund: 6001 Perpetual Care

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	114,181	114,447	120,932	121,198	121,464
Interest Revenues	266	1,683	266	266	266
Rents		4,802			
Total Receipts	266	6,485	266	266	266
Ending Balance	114,447	120,932	121,198	121,464	121,730

DEPARTMENT:

PARKS & RECREATION

DIVISION:

GOVERNMENT BUILDINGS

DESCRIPTION OF ACTIVITIES

Government Buildings staff provide routine custodial services and other periodic maintenance projects for City Hall, utilizing a combination of in-house and contracted services. Staff provide daily cleaning and maintenance for this 64,445 sq. ft. building, including Police and Fire facilities which are in operation 24/7. HVAC zones are also maintained daily for optimal energy efficiency, productivity, and comfort.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Division: 01300 Government Buildings

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	479,595	515,138	511,382	521,653	532,163
Total Receipts	479,595	515,138	511,382	521,653	532,163
Personnel	285,585	294,920	308,977	316,485	324,145
Services	168,158	181,662	176,303	178,543	180,860
Supplies	24,267	30,337	26,102	26,625	27,158
Capital Outlay	1,585	8,219			
Total Expenditures	479,595	515,138	511,382	521,653	532,163

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
CUSTODIAN - GOVT BLDGS	2.50	2.50		
M. W. II - GOVT BLDGS	1.00	1.00		
M.W. I - GOVT BLDGS	1.00	1.00		
REC. MAINT. SUPR	.33	.33		
	4.83	4.83		

DEPARTMENT / DIVISION:

SENIOR CENTER



Senior Center Coordinator:

Location:

Phone:

Linda Kopping

28 S. Linn St.

(319) 356-5220

DESCRIPTION OF ACTIVITIES

The Senior Center's program components provide a variety of opportunities for education, social engagement, physical activity, and community involvement. Educational classes cover everything from literature and fitness classes to video production, music, and art education.

Social engagement among participants and within the community is promoted. Classes, which are often open to non-members or intergenerational, incorporate time for participants to interact with each other. Volunteer groups are involved with community activities to teach, share information about The Center, and conduct fundraising activities. The AARP Tax Aide Program, University of Iowa Counseling Services, Volunteer Lawyers, Senior Health Insurance Information Program, Visiting Nurses Association, and Senior Nutrition Program all ensure that the community comes into The Center. In addition, The Center's role in the Respecting Your Wishes initiative

will bring people of all ages into The Center for consultation with trained senior volunteers on the preparation and distribution of advanced care directives.

Another community outreach service offered by The Center involves performances in venues throughout the county by the New Horizons Band and ensemble groups, New Horizons Orchestra, Voices of Experience, Senior Standing Room Only Theatre Group, Senior Center Dance Team, and Reading Aloud Poetry Group. These performances benefit both the performers and the audience. Performers are able to share their talents with the community and maintain or expand mental fitness and social connections. Viewers can enjoy entertainment in an environment that promotes social interaction.

Working as teachers, leaders, project directors, building supervisors, or special project volunteers, Center volunteers play a critical role in the successful operation of The Center. Staff members routinely recognize the significant and meaningful contributions made by volunteers. Notably, this type of volunteering can bring a sense of purpose or meaningfulness to a person's life.

Establishing social connections, keeping active physically and mentally, and maintaining contact with the community are cornerstones of optimal aging, and they are what we do best at The Center.

MISSION STATEMENT/GOALS

The mission of the Senior Center is to promote optimal aging among older adults by offering programs and services that promote wellness, social interaction, community engagement, and intellectual growth. The Center serves the public through intergenerational programming and community outreach.

The Senior Center's goals further the City's strategic plan goals of Coordinated Communication and Customer Service Orientation and Planning and Development of the Downtown and Near Downtown Areas.

OBJECTIVES

1. Provide a wide variety of classes and educational opportunities.
2. Increase the amount and quality of social engagement for members and non-members.
3. Provide access to resources that increase participants' physical activity.
4. Increase community involvement.
5. Improve the stability and diversity of Center funding.

PERFORMANCE MEASURES*

	2007	2008	2009	2010
Total Members (Objectives #1-3)	1003	1071	1217	1287
Senior Center Visits (Objectives #1-3)	56,189	73,431	92,324	93,419
Volunteers (Objective #4)	445	453	498	500
Rental Income (Objective #5)	\$371	\$1,084	\$1,511	\$2,151
Contributions and Donations (Objective #5)	\$93,525	\$27,720	\$48,394	\$20,499
County Revenue (Objective #5)	\$75,000	\$75,000	\$75,000	\$75,000

* A full performance measure report is available in Appendix A of this document.

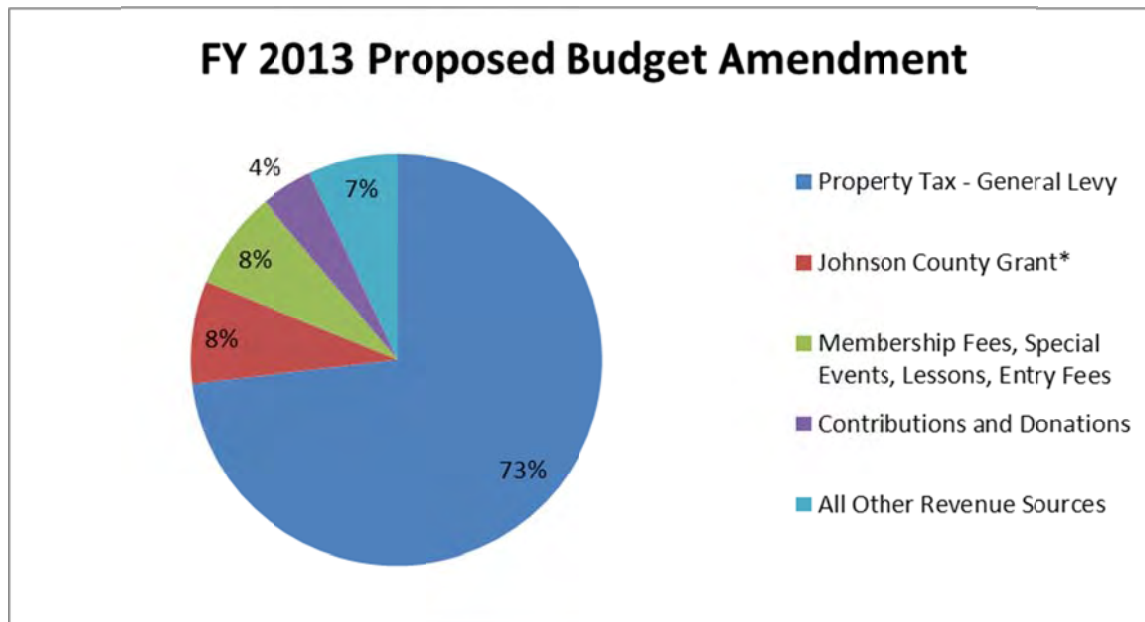
Revenue: The Center is primarily funded through property tax revenues. In FY 2012, General Levy comprised over seventy-seven percent (77%) of the Center's revenues.

Johnson County also provides funding to The Center. This is in support of those patrons who live outside of Iowa City's corporate limits. From The Center's inception in 1981, until 2003, the City and the County maintained a 28E agreement that split operational costs 80% to 20%, respectively. County funding peaked at \$141,410 in FY 2002. In 2003, the County withdrew from this agreement and decreased funding to \$75,000 annually in FY2004. In FY 2012, the City was asked to submit an Economic Development/Quality of Life Block Grant application to Johnson County in order to receive funding. For FY 2012 and FY 2013, this grant has been \$70,000 annually, or approximately eight percent (8%) of the Center's funding. Nineteen percent (19%) of the Center's members are county residents not living in Iowa City.

For this reason, The Center's membership and program participation was reviewed during preparation of the FY 2013 adopted budget, County grant revenue was estimated at approximately \$166,000 (19% of the Center's operating budget), based on this review. Subsequent to budget adoption, the Johnson County Board of Supervisors approved FY 2013 funding of \$70,000 on April 26, 2012.

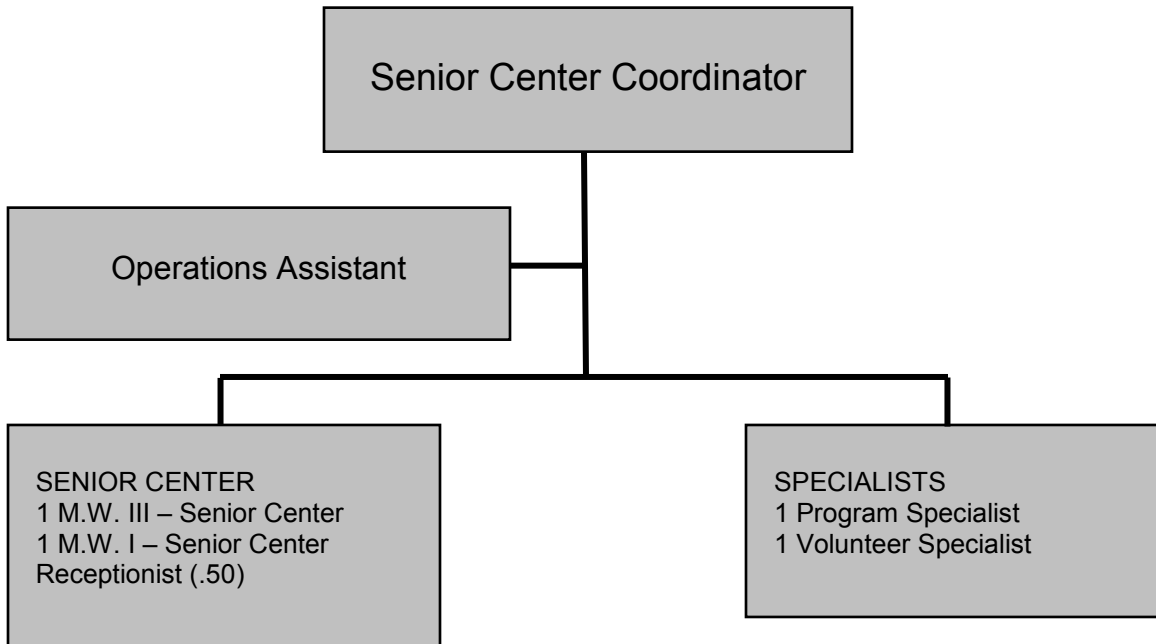
In order to compensate for the difference in County revenue, the FY 2013 budget will be amended on July 1, 2012 to reflect greater property tax support and a new fee structure for memberships and parking passes. The new fee structures are expected to generate an additional \$23,288 during FY 2013.

The following charts display the Center's major revenue sources and reflect the changes noted above in the Center's FY 2013 budgeted revenues.



*Reflects \$70,000 actual Johnson County funding and new fee structures.

Senior Center Operations



CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 444100 Senior Center Operations

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	599,238	694,068	543,948	556,956	598,007
Local Govt 28e Agreements	75,000	77,250	166,084	166,084	166,084
Culture And Recreation	42,167	49,278	61,554	61,554	61,554
Misc Chg For Serv	13,853	12,368	13,853	13,853	13,853
Contrib & Donations	25,927	30,500	35,500	35,500	35,500
Misc Merchandise	11,614	10,000	11,614	11,614	11,614
Other Misc Revenue	5,415	5,040	10,300	10,300	10,300
Rents	2,125	2,151	2,125	2,125	2,125
Pkg Ramp Revenue	17,400	16,161	20,520	20,520	20,520
Royalties & Commissions	304	1,151	304	304	304
Sale Of Assets	284				
Misc Transfers In	280	5,940	2,500	2,500	2,500
Total Receipts	793,607	903,907	868,302	881,310	922,361
Personnel	464,905	511,682	518,543	536,005	552,699
Services	229,656	260,575	260,480	263,322	266,399
Supplies	62,844	71,106	64,050	65,145	66,263
Capital Outlay	29,657	53,700	18,069	9,330	37,000
Other Financial Uses	6,545	6,844	7,160	7,508	
Total Expenditures	793,607	903,907	868,302	881,310	922,361

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
M. W. III - SENIOR CENTER	1.00	1.00	Addressable Alarm Panel	18,069
M.W. I - SENIOR CENTER	1.00	1.00		
OPERATIONS ASST - SR CENTER	1.00	1.00		
PROGRAM SPECIALIST - SR CENTE	1.00	1.00		
RECEPTIONIST - SR CENTER	.50	.50		
SENIOR CENTER COORDINATOR	1.00	1.00		
VOLUNTEER SPECIALIST-SR CNTR	1.00	1.00		
	6.50	6.50		18,069

Transfers In		Transfers Out	
Sr. Gift Fund Contrb	2,500	Bldg Env Loan Repay	7,160
	2,500		7,160

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1003 General Senior Center Gift Fund

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	29,693	33,198	37,621	35,195	32,769
Contrib & Donations	3,711	10,000			
Interest Revenues	74	363	74	74	74
Total Receipts	3,785	10,363	74	74	74
Other Financial Uses	280	5,940	2,500	2,500	2,500
Total Expenditures	280	5,940	2,500	2,500	2,500
Ending Balance	33,198	37,621	35,195	32,769	30,343

Transfers In

Transfers Out

Sr Ctr Scholarship	2,500
	2,500

Fund: 1004 General-Senior Center-New Horizons Band

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	6,163	4,773	3,313	3,262	3,154
Culture And Recreation	10,584	9,757	10,800	10,800	10,800
Contrib & Donations	1,559	2,500	2,000	2,000	2,000
Misc Merchandise	44	240	80	80	80
Total Receipts	12,187	12,497	12,880	12,880	12,880
Personnel	7,825	8,184	9,306	9,306	9,306
Services	1,411	811	805	806	807
Supplies	4,341	4,962	2,820	2,876	2,934
Total Expenditures	13,577	13,957	12,931	12,988	13,047
Ending Balance	4,773	3,313	3,262	3,154	2,987

GOVERNMENTAL ACTIVITIES COMMUNITY & ECONOMIC DEVELOPMENT

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Planning & Community Dev. Admin.
Urban Planning & Historic Preservation
Neighborhood Services
Public Art
Community Development – Non Grant
Human Services
Economic Development

PLANNING & COMMUNITY DEVELOPMENT DEPARTMENT SUMMARY



Artist rendering of development in the Riverfront Crossings District on Gilbert St., south of Burlington St.

Planning and Community Development Director:	Jeff Davidson
Economic Development Coordinator:	Wendy Ford
Community Development Coordinator:	Stephen Long
Urban Planning, Senior Planner:	Bob Miklo
MPOJC Executive Director:	John Yapp
Neighborhood Services, Planner:	Marcia Bollinger
Office Location:	410 E. Washington St.
Phone:	(319) 356-5230

MISSION STATEMENT/GOALS

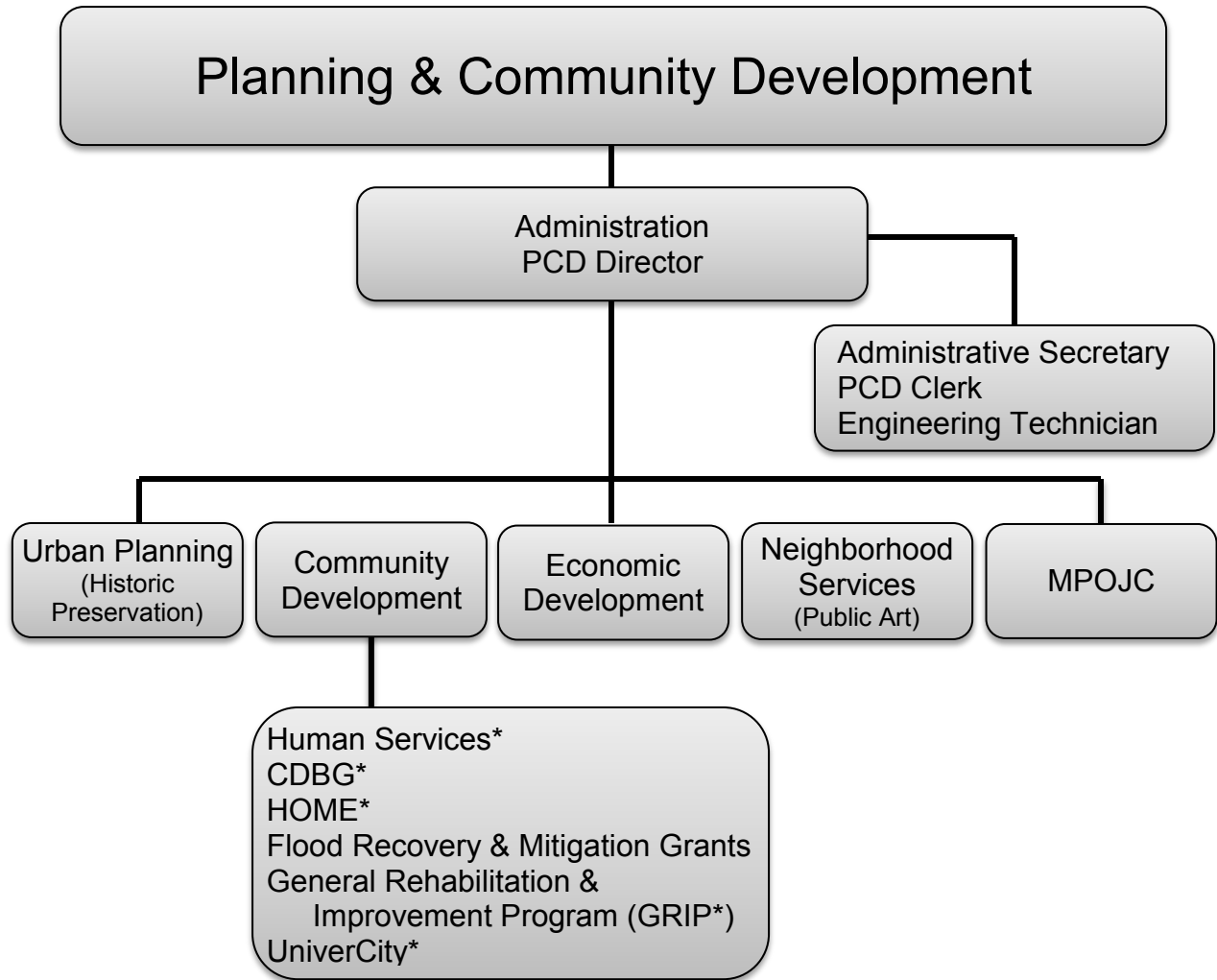
It is the mission of the Department of Planning and Community Development to facilitate the successful growth of the community.

The goals of the Department of Planning and Community Development further the City's strategic plan goals of *Economic and Community Development*, *Planning and Development of the Downtown and Near Downtown Areas*, and *Neighborhood Stabilization*.

DESCRIPTION OF ACTIVITIES

- Coordinate all land use planning functions consistent with the goals of the adopted Comprehensive Plan.
- Promote economic development activities which grow the property tax base and create jobs.
- Facilitate communication and cooperation between the City and the neighborhood associations.
- Fulfill all requirements of federal grant programs.
- Fulfill all requirements of the federal 3-C transportation planning process and the federally-mandated MPO process.
- Promote neighborhood stabilization.
- Data collection and analysis to support land use planning, economic development, grant applications and administration, and other department functions.

Staffing changes: During FY 2012, staff time in the Planning and Community Development Department was reassigned, due to reductions in Housing and Urban Development programming and an increased focus on Economic Development. This affected MPO of Johnson County, CDBG, and HOME programming. The changes resulted in a net reduction of 2.0 FTE positions.



*Special Revenue Funds

DEPARTMENT: PLANNING & COMMUNITY DEVELOPMENT

DIVISION: ADMINISTRATION

MISSION STATEMENT

Professional oversight of four PCD divisions and the MPO.

DESCRIPTION OF ACTIVITIES

- Obtain adequate resources for the operation of the department.
- Perform clerical and administrative tasks.
- Liaison between the Department, the City Manager's Office, and the City Council.
- Coordinate the PCD/MPOJC Management Team.
- Implementation of elements of the City Council Strategic Plan.
- Administer unique capital, research, and/or policy-oriented projects as directed by the City Council.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 451000 PCD Department Admin

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	264,654	305,385	298,528	305,060	311,493
Total Receipts	264,654	305,385	298,528	305,060	311,493
Personnel	242,646	277,476	269,089	275,423	281,734
Services	15,533	22,595	21,977	22,076	22,098
Supplies	5,362	5,314	7,462	7,561	7,661
Capital Outlay	1,113				
Total Expenditures	264,654	305,385	298,528	305,060	311,493

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ADMINISTRATIVE SECRETARY	.55	.55		
CLERK/PCD	.50	.50		
ENGINEERING TECHNICIAN	.50	.50		
PCD DIRECTOR	1.00	1.00		
	2.55	2.55		

DEPARTMENT:	PLANNING & COMMUNITY DEVELOPMENT
DIVISION:	URBAN PLANNING & HISTORIC PRESERVATION

MISSION STATEMENT

To promote sustainable growth and development within the city by establishing comprehensive plans and associated policies and regulations that ensure that the best qualities of the city's residential, commercial, and employment areas are preserved and supported while promoting new development opportunities that will create long term value for the community. The division fulfills state statutory requirements pertaining to zoning, development, and historic preservation.

DESCRIPTION OF ACTIVITIES

Urban Planning coordinates preparation of the Comprehensive Plan; including district plans that focus on development, redevelopment, preservation and conservation issues within the city's ten neighborhood districts. Drafting of these plans includes extensive citizen participation through public planning workshops, surveys and interviews with property owners, developers, realtors, environmental organizations and neighborhood groups.

The division also provides staffing for the following boards and commissions, which are associated with developmental regulations and zoning:

- The Planning and Zoning Commission is charged with drafting and implementation of the zoning code and subdivision regulations in accordance with the Comprehensive Plan. Commission members review annexations and requests for rezoning and subdivision; making a final recommendation to City Council.
- The Board of Adjustment reviews requests for special exceptions, variances and other appeals pertaining to the zoning code.
- The Historic Preservation Commission conducts studies and implements regulations designed to promote the preservation of historic landmarks and districts.

Urban Planning staff research these topics, provide planning services and make recommendations to these boards and commissions. Staff prepare the meeting agendas and minutes. Staff also administers the design review process for infill apartment buildings and urban renewal projects.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 452000 Urban Planning & Historic Preservation

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	322,777	422,775	290,583	296,259	301,861
Other State Grants	10,297				
Bldg & Development	22,145	19,260	17,560	17,560	17,560
Printed Materials	1,032		1,032	1,032	1,032
Total Receipts	356,251	442,035	309,175	314,851	320,453
Personnel	326,106	357,782	267,844	273,294	278,866
Services	27,565	81,555	38,796	38,974	38,956
Supplies	2,580	2,698	2,535	2,583	2,631
Total Expenditures	356,251	442,035	309,175	314,851	320,453

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ASSOCIATE PLANNER	1.50	1.50		
SENIOR PLANNER	1.00	1.00		
	2.50	2.50		

DEPARTMENT: PLANNING & COMMUNITY DEVELOPMENT

DIVISION: NEIGHBORHOOD SERVICES

MISSION STATEMENT

Provide a conduit between all City departments and the network of neighborhood associations within Iowa City, and facilitate the distribution of funds made available by the City Council for small-scale neighborhood improvements.

DESCRIPTION OF SERVICES

Neighborhood Services supports and encourages citizens to help shape the future of their neighborhood. By assisting in the establishment of neighborhood associations, and coordinating with 33 neighborhood associations, this division seeks to encourage action by providing ideas and resources that help associations address their needs and interests within the goals of the larger community.

The City Council has made funds available to neighborhood associations through the PIN (Program for Improving Neighborhoods) grant program, with \$15,000 available, annually. Administration of this program involves making applications available to the neighborhoods, clarifying the administrative rules, assisting with project development, review by the Neighborhood Council, preparation of a recommendation to the City Council, formal approval by the City Council, execution of contract documents, and implementation of projects.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Class: 45300 Neighborhood Services

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	122,108	134,093	141,994	144,447	147,171
Contrib & Donations	6,250				
Rents	220		220	220	220
Total Receipts	128,578	134,093	142,214	144,667	147,391
Personnel	94,743	100,942	101,287	103,325	105,704
Services	29,410	15,914	24,038	24,415	24,721
Supplies	2,220	2,237	1,889	1,927	1,966
Capital Outlay	2,205	15,000	15,000	15,000	15,000
Total Expenditures	128,578	134,093	142,214	144,667	147,391

Personnel Services	----- FTE -----		Capital Outlay	2013
	2012	2013		
ASSOCIATE PLANNER	1.00	1.00	PIN Grant	15,000
	1.00	1.00		15,000

DEPARTMENT: PLANNING & COMMUNITY DEVELOPMENT

DIVISION: PUBLIC ART

MISSION STATEMENT

Develop and maintain the City's inventory of public art, and encourage privately-owned art in public spaces.

DESCRIPTION OF ACTIVITIES

The Public Art program was established by City Council in 1997 and initiated by the Arts/Business Partnership of the Iowa City Area Chamber of Commerce. An advisory committee is charged with commissioning, procurement, maintenance, and decommissioning of public art. It maintains a relationship with the City of Literature and the literary arts. Although originally involved in the funding and commissioning of public art, budget realities have resulted in a culture of facilitating no-cost and low-cost public art opportunities.

Examples of Public Art Program-facilitated installations include Herky on Parade (2004), Bookmarks (2011), and numerous art pieces throughout downtown Iowa City and within Iowa City parks.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 456100 Public Art

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	6,984	28,605	3,000	3,060	3,121
Printed Materials	216				
Misc Merchandise	493				
Total Receipts	7,693	28,605	3,000	3,060	3,121
Services	1,719				
Supplies	974		3,000	3,060	3,121
Capital Outlay	5,000	28,605			
Total Expenditures	7,693	28,605	3,000	3,060	3,121

DEPARTMENT: PLANNING & COMMUNITY DEVELOPMENT

DIVISION: COMMUNITY DEVELOPMENT

MISSION STATEMENT

Augment federal funding of community development and economic development activities.

DESCRIPTION OF ACTIVITIES

Community Development staff are committed to providing Iowa City residents with access to safe and affordable housing, jobs and services. This is accomplished by coordinating efforts with local agencies, non profit organizations and other community partners, and by administering and coordinating activities relating to city, state, and federal housing and community development programs.

Economic development activities include:

- Neighborhood redevelopment
- Entrepreneurial development
- Working with financial institutions

The Housing Rehabilitation program works to help residents maintain and update their homes by providing financial assistance to income eligible homeowners. The availability of affordable, low or no-interest loans provides lower income homeowners the opportunity to make repairs on their homes and ultimately helps to maintain Iowa City's housing stock. Funding is available through the federally-funded Community Development Block Grant (CDBG) and HOME Investment Partnership programs, and through the General Rehabilitation and Improvement Program (GRIP), which is funded by general obligation bonds.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General

Center: 456200 Non-Grant Community Development

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	81,791	73,969	109,558	112,525	115,558
Interest Revenues	4,069				
Loans	10,416				
Total Receipts	96,276	73,969	109,558	112,525	115,558
Personnel	52,208	72,978	107,911	110,867	113,889
Services	2,716	737	1,386	1,397	1,408
Supplies	185	254	261	261	261
Other Financial Uses	41,167				
Total Expenditures	96,276	73,969	109,558	112,525	115,558

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ASSOCIATE PLANNER	.35	.35		
COMMUNITY DEVELOPMENT COORD	.15	.15		
HOUSING REHAB SPECIALIST	.60	.60		
PROGRAM ASST - COMM DEVEL	.10	.10		
	1.20	1.20		

DEPARTMENT: PLANNING & COMMUNITY DEVELOPMENT

DIVISION: HUMAN SERVICES – GENERAL FUND

MISSION STATEMENT

Coordinate with United Way of Johnson County and the Housing and Community Development Commission in providing funds for human service agencies.

OBJECTIVES

This cost center is new with the FY2013 budget proposal and assumes some of the duties previously provided by the MPO of Johnson County's Human Services Division. The City Council makes annual allocations to the area's human service agencies as part of the budget process. This is reflected in the following schedule. These monies were accounted for in the General Fund's Non-Operational Administration account in prior years.

Staff support will provide for the following:

- Examine needs of community
- Determine funding priorities
- Allocate funds
- Implement performance measures

Aid to Human Service Agencies is recommended at \$391,829 in FY2013; with \$274,173 budgeted from General Fund, \$91,000 from Community Development Block Grant (CDBG), and \$26,656 from Water, Sewer and Stormwater utility billing abatements. Aid to Agency funding, previously budgeted within Non-Operational Administration, is budgeted within the Human Services Division, effective for FY2013.

REQUESTS FOR AID TO AGENCIES		Actual FY2010	Actual FY2011	Budget FY2012	Request FY2013	Recommended FY2013
Human Service Agencies:						
4 C's		\$ -	\$ -	\$ 2,000	\$ 2,000	\$ 2,000
Arc of SEI		-	-	2,000	N/A	
Big Brothers/Big Sisters		35,000	32,000	32,000	35,000	32,000
Compeer		-	5,000	5,000	10,000	5,000
Consortium for Youth Employment		14,000	14,000	14,000	N/A	
Crisis Center		36,500	46,557	40,000	42,000	40,000
Domestic Violence Program		52,000	48,344	52,000	55,000	50,000
Elder Services Agency		54,055	54,000	54,000	55,620	52,000
Four Oaks		-	-	1,000	1,000	1,000
Free Lunch Program		-	-	2,000	2,000	2,000
Free Medical Clinic		7,263	13,330	7,500	8,000	7,500
Housing Trust Fund of Iowa City		8,000	8,000	8,000	8,000	8,000
ICARE - Iowa Center for Aids Resource/MECCA		8,950	8,950	8,950	20,000	18,950
Jo Co Office of the American Red Cross		6,000	6,000	6,000	N/A	
Mayor's Youth Employment Program		14,000	11,965	10,000	N/A	
Neighborhood Centers		55,000	54,896	60,000	63,000	60,000
Pathways Adult Daycare					5,000	4,879
Rape Victim Advocacy		12,000	12,000	12,000	14,000	12,000
Shelter House		35,500	40,112	36,500	40,000	36,500
United Action for Youth (UAY)		60,000	58,940	60,000	65,000	60,000
Subtotal: Human Services Agencies		\$ 398,268	\$ 414,094	\$ 412,950	\$ 425,620	\$ 391,829
Contingency Funding:		10,000	24,128	7,197		
Grand Total: Aid to Human Services Agencies		\$ 408,268	\$ 438,222	\$ 420,147		\$ 391,829
Less direct funding from:						
Community Development Block Grant (CDBG)		(115,000)	(120,000)	(115,000)		(91,000)
Water, Sewer and Stormwater Utility Billing Abatements		(28,044)	(26,656)	(28,044)		(26,656)
General Fund Aid to Human Services Agencies:		\$ 265,224	\$ 285,794	\$ 277,103		\$ 274,173

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 456600 Human Services

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy			290,707	291,032	291,367
Total Receipts			290,707	291,032	291,367
Personnel			13,912	14,217	14,532
Services			276,592	276,608	276,624
Supplies			203	207	211
Total Expenditures			290,707	291,032	291,367

	----- FTE -----			
Personnel Services	2012	2013	Capital Outlay	2013
ASSOCIATE PLANNER	.15	.15		
	.15	.15		

DEPARTMENT: PLANNING & COMMUNITY DEVELOPMENT

DIVISION: ECONOMIC DEVELOPMENT

MISSION STATEMENT

Facilitate growing the community, increasing the property tax base, and creating jobs. Serve as a resource for businesses operating in or considering operating in Iowa City.

DESCRIPTION OF ACTIVITIES

The Economic Development Division researches, compiles and analyzes demographic and economic data in order to recommend, implement, and advocate policies and programs designed to further the economic development of Iowa City. Staff members work closely with the Chamber of Commerce, Iowa City Area Development Group (ICAD), University of Iowa, and others in promoting the City as a viable business location. They assist developers and prospective companies with commercial and industrial development projects. Staff advises the City Council, boards and commissions regarding economic development projects and proposals. Staff also prepare grant applications and monitor award agreements when applicable.

The following chart summarizes past and future funding commitments for community and economic development. These monies are budgeted to come from the General Fund:

Community & Economic Development Assistance					
	Actual FY2011	Budget FY2012	Proposed FY2013	Projected FY2014	Projected FY2015
Downtown Co-Work Space:	\$ 36,276	\$ 150,000	50,000	50,000	50,000
Englert Theatre:¹ (Three-year commitment through FY2012)	\$ 50,000	\$ 50,000	50,000	50,000	50,000
City of Literature:¹	\$ 50,000	\$ 50,000	50,000	50,000	50,000
Iowa City / Coralville Convention & Visitors Bureau:²	\$ 186,382	\$ 186,382	\$ 186,382	\$ 186,382	\$ 186,382
Iowa City Area Development Group, Inc.:	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Riverside Theatre:³	\$ -	\$ -	30,000	25,000	20,000
Other Economic Development Assistance:	\$ 3,622	\$ 196,378	\$ -	\$ 100,000	\$ -
Total Community & Economic Development Assistance:	\$ 426,279	\$ 732,760	\$ 466,382	\$ 461,382	\$ 456,382
¹ The three-year commitment through FY2015 is recommended for extension by the Economic Development Committee through FY2015. ² Twenty-five percent (25%) of Hotel Motel Tax revenue is dedicated by Council resolution to provide funding to the Iowa City / Coralville Convention & Visitors Bureau (ICCVB). This activity was previously budgeted in General Fund Non-Operational Admin and moved to the Economic Development cost center with the FY2013 budget proposal. ³ Three-year commitment recommended by the Economic Development Committee through FY2015.					

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 457100 Economic Development

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	264,872	520,981	342,584	415,018	312,551
Other City Taxes			186,382	186,382	186,382
Other Misc Revenue	15,000		15,000	15,000	15,000
From Water Operations	20,438	23,034	23,784	25,316	26,947
From Wastewater Operations	20,438	23,034	23,784	25,316	26,947
From Airport Operations	10,219	11,517	11,892	12,658	13,418
Total Receipts	330,967	578,566	603,426	679,690	581,245
Personnel	105,286	120,639	123,428	129,650	136,163
Services	224,873	457,103	479,137	549,163	444,189
Supplies	808	824	861	877	893
Total Expenditures	330,967	578,566	603,426	679,690	581,245

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ECONOMIC DEVELOPMENT COORD	1.00	1.00		
	1.00	1.00		

Transfers In		Transfers Out	
Water 20% ED Coord	23,784		
Wastewtr 20% EDCoord	23,784		
Airport 10% ED Coord	11,892		
	59,460		

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 458010 Downtown Incubator Feasibility Study

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	36,276	150,000			
Total Receipts	36,276	150,000			
Services	36,276				
Other Financial Uses		150,000			
Total Expenditures	36,276	150,000			

Fund: 1000 General
Center: 456250 Downtown Donation Stations

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	-2,255				
Contrib & Donations	3,035		2,000	2,000	2,000
Total Receipts	780		2,000	2,000	2,000
Services	780		2,000	2,000	2,000
Total Expenditures	780		2,000	2,000	2,000

GOVERNMENTAL ACTIVITIES GENERAL GOVERNMENT

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City Council
City Manager
City Clerk
Human Resources
City Attorney
Human Rights
Non-Operational Administration
Community Event Funding
Finance Department
Tort Liability Insurance

DEPARTMENT / DIVISION:**CITY COUNCIL**

Mayor:	Matt Hayek	(At-Large)
Mayor Pro Tem:	Susan Mims	(At-Large)
	Connie Champion	(District B)
	Terry Dickens	(At-Large)
	Rick Dobyns	(District A)
	Michelle Payne	(At-Large)
	Jim Throgmorton	(District C)

Office: 410 E. Washington St.
Email: council@iowa-city.org

All correspondence addressed to the entire City Council becomes a permanent public record and is archived on the City website.

MISSION STATEMENT

The mission of the Iowa City City Council is to serve faithfully the residents and businesses of Iowa City and develop the City's overall quality of life. The Council does this by setting policy for the City and direction for Iowa City's City Manager and its Boards and Commission.

With input from citizens, City staff, and Department Heads, the City Council developed and adopted the City's strategic plan.

DESCRIPTION OF ACTIVITIES

The City Council provides policy direction for the City of Iowa City. The Council conducts public meetings, passes resolutions and ordinances, conducts legislative oversight for the residents and businesses in Iowa City, and oversees all Boards and Commissions. The City Council is composed of seven (7) council members on staggered terms. Councilmembers represent the community at-large and three districts. The Mayor of Iowa City is elected internally by the Council and maintains office for one year.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 411100 City Council

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	133,841	143,843	137,230	137,756	138,294
Printed Materials		40	40	40	40
Other Misc Revenue		113	113	113	113
Total Receipts	133,841	143,996	137,383	137,909	138,447
Personnel	55,922	57,114	56,797	56,797	56,797
Services	72,524	71,161	74,671	75,099	75,537
Supplies	2,732	3,221	5,915	6,013	6,113
Capital Outlay	2,663	12,500			
Total Expenditures	133,841	143,996	137,383	137,909	138,447

Personnel Services	----- FTE -----		Capital Outlay	2013
	2012	2013		
CITY COUNCIL	7.00	7.00		
	7.00	7.00		

DEPARTMENT / DIVISION:**CITY MANAGER**

City Manager:

Tom Markus

Assistant to the City Manager:

Geoff Fruin

Administrative Assistant to the City Manager:

Adam Bentley

Office Location:

410 E. Washington St.

Phone:

(319) 356-5010

MISSION STATEMENT

The City Manager strives to ensure City services are provided in an efficient, responsible manner. Through effectively managing the City's operating departments, the City Manager seeks to implement policy that is consistent with the preferences of Iowa City's citizens, as reflected in the direction provided by the City Council. Further, the City Manager provides Council with information needed to make informed policy decisions.

DESCRIPTION OF ACTIVITIES

The City Manager is the chief administrative officer for the City and is appointed by the City Council, managing the City's day-to-day operations under broad policy direction from Council. The City Manager supervises the activities of all City departments and advises the City Council on matters relating to planning, development, and municipal operations. The City Manager implements policy decisions of the City Council and enforces City ordinances through the management of the City's operating departments and the administration of the City's personnel system. The City Manager also oversees administration of City contracts, execution of public improvements, as well as construction, improvement, and maintenance of all City facilities. The City Manager prepares a proposed annual budget and submits it to the City Council for consideration and

final approval consistent with State law, along with presenting policy and program recommendations to the City Council.

In FY12, the City engaged in a lobbying contract with the Des Moines-based law firm Davis Brown. This contract and the lobbyists' activities are overseen by the City Manager's Office.

Staffing changes: In FY 2012, the Assistant City Manager position was reclassified as the Assistant to the City Manager following the retirement of the City's longtime Assistant City Manager.

Effective in FY 2013, three City staff members will be reassigned to the City Manager's Office as part of the City's new Public Information Office.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 412100 City Manager

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	470,574	648,812	521,242	531,818	542,723
Other Misc Revenue	4				
Total Receipts	470,578	648,812	521,242	531,818	542,723
Personnel	400,218	557,789	411,073	421,465	432,223
Services	67,349	87,768	106,717	106,840	106,925
Supplies	3,011	3,255	3,452	3,513	3,575
Total Expenditures	470,578	648,812	521,242	531,818	542,723

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ADM ASSISTANT TO CITY MANAGER	1.00	1.00		
ASST CITY MANAGER	1.00	1.00		
CITY MANAGER	1.00	1.00		
	3.00	3.00		

DEPARTMENT / DIVISION:

CITY CLERK

City Clerk:

Deputy City Clerk:

Office Location:

Phone:

Marian Karr

Julie Voparil

410 E. Washington St.

(319) 356-5043

MISSION STATEMENT

The City Clerk is the official recordkeeping office of the City, performing recordkeeping duties as prescribed by State Law, the City Charter, and the Municipal Code.

DESCRIPTION OF ACTIVITIES

The **City Clerk** is appointed by the City Council, reports directly to the Council and attends all City Council meetings. The City Clerk is charged with custody of deeds, contracts, and abstracts. The Clerk's office is responsible for the keeping of all ordinances, resolutions, minutes, and the City Code. The office publishes public notices, ordinances, and minutes as required by law. The City Clerk's office assists both staff and the general public in researching information. Taxi company licenses and driver authorization, dancing permits, outdoor service areas, cigarette licenses, beer/liquor licenses, and cemetery deeds are issued from the Clerk's office. City subdivision files, project files, the Domestic Partnership Registry, and an index of Council proceedings are also maintained in the office. The Clerk's office also provides staff support for the Police Citizens Review Board (PCRB) and the Youth Advisory Commission.

The **Police Citizens Review Board**, based on a citizen initiative, was established in 1997. The board reviews police policies, procedures, and practices and may recommend modifications to them. The PCRB also reviews reports prepared after investigation of complaints about alleged police misconduct and then issues its own written report. The Board is also required to

maintain a central registry of complaints and holds at least one community forum each year for the purpose of hearing citizens' views on the policies, practices and procedures of the Iowa City Police Department.

The **Youth Advisory Commission** promotes understanding and awareness of Iowa City among Iowa City youth; allows a select group of youth to help make decisions concerning them and their peers; enables youth members to utilize and expand on their leadership abilities to serve as a mechanism for communication between youth and adults in Iowa City; and creates a bridge whereon youth and adults can develop partnerships. The Iowa City Youth Advisory Commission empowers, engages, and fosters youth participation in its local community; and more specifically provides a "sounding board" for youth issues affecting the Iowa City community youth.

**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 1000 General
Division: 00200 City Clerk

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	517,593	546,637	463,603	569,151	482,925
Professional Licenses	12,468	10,913	12,468	12,468	12,468
Code Enforcement	1,500	1,500	1,500	1,500	1,500
Printed Materials	30		30	30	30
Other Misc Revenue	10,089		10,089	10,089	10,089
Rents		225			
Total Receipts	541,680	559,275	487,690	593,238	507,012
Personnel	376,442	401,405	398,383	406,846	415,546
Services	158,817	151,564	82,385	179,331	84,264
Supplies	6,421	6,306	6,922	7,061	7,202
Total Expenditures	541,680	559,275	487,690	593,238	507,012

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ADMINISTRATIVE SECRETARY	1.00	1.00		
CITY CLERK	1.00	1.00		
DEPUTY CITY CLERK	1.00	1.00		
LICENSE SPECIALIST	1.00	1.00		
	4.00	4.00		

DEPARTMENT:
DIVISION:

CITY MANAGER
HUMAN RESOURCES

Human Resources Administrator:
Office Location:
Phone:

Karen Jennings
410 E. Washington St.
(319) 356-5020

MISSION STATEMENT

To provide quality, comprehensive Human Resources services to the City of Iowa City and its employees with integrity, responsiveness, and sensitivity to the employees of the City and other customer, consistent with appropriate best practices and legal requirements.

DESCRIPTION OF ACTIVITIES

To provide quality, comprehensive Human Resources services to the City of Iowa City and its employees in the areas of:

- Employee and labor relations for approximately 1,000 City employees, both permanent and temporary
- Collective bargaining and contract administration for three collective bargaining agreements: AFSCME, Police, and Fire unions
- Civil Service compliance per Chapter 400 of the Code of Iowa
- Comprehensive benefits administration for approximately 640 permanent employees
- Internal and external recruitment for permanent and temporary positions in compliance with Chapter 400 of the Iowa Code, collective bargaining agreements, and Personnel Policies
- Personnel policy development and administration
- Administration of applicable state and federal employment laws

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 412200 Human Resources

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	448,805	478,805	502,300	523,537	544,702
Misc Chg For Serv	110		110	110	110
Printed Materials	20		20	20	20
Intra-city Charges	9,084				
Other Misc Revenue	8		8	8	8
Total Receipts	458,027	478,805	502,438	523,675	544,840
Personnel	313,269	344,335	349,092	368,726	388,256
Services	132,734	118,249	140,749	142,145	143,568
Supplies	12,024	16,221	12,597	12,804	13,016
Total Expenditures	458,027	478,805	502,438	523,675	544,840

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
PERSONNEL ADMINISTRATOR	1.00	1.00		
PERSONNEL ASSISTANT	2.00	2.00		
PERSONNEL GENERALIST	1.00	1.00		
	4.00	4.00		

DEPARTMENT / DIVISION:

CITY ATTORNEY

City Attorney:

First Assistant Attorney:

Office Location:

Phone:

Eleanor Dilkes

Sarah Holecek

410 E. Washington St.

(319) 356-5030

MISSION STATEMENT

The City Attorney's Office represents the City in court litigation and provides legal advice, opinions, and services to City staff, boards, and commissions.

DESCRIPTION OF ACTIVITIES

The City Attorney is appointed by the City Council and works at the direction of the City Council. The City Attorney supervises the City Attorney's Office, including four Assistant City Attorneys. In addition, the City Attorney acts as Chief Legal Counsel to the City Council, City Manager, the various City departments and staff, and most City commissions, committees and boards. The City Attorney also reviews and approves proposed City ordinances, resolutions, contracts, and other legal documents; oversees property acquisition needed for public improvements; prepares legal opinions for Council and City staff; and represents the City in litigation in which the City is involved, including violations of City ordinances.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 411300 City Attorney

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	500,070	593,437	566,625	586,421	606,950
Code Enforcement	610	945	610	610	610
Intra-city Charges	99,434	81,226	103,411	103,411	103,411
Other Misc Revenue	1,310		1,310	1,310	1,310
Total Receipts	601,424	675,608	671,956	691,752	712,281
Personnel	562,482	630,632	627,174	646,656	666,901
Services	28,261	33,858	35,155	35,279	35,369
Supplies	10,681	11,118	9,627	9,817	10,011
Total Expenditures	601,424	675,608	671,956	691,752	712,281

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ADMINISTRATIVE SECRETARY	1.00	1.00		
ASSISTANT CITY ATTORNEY	2.00	2.00		
CITY ATTORNEY	.60	.60		
FIRST ASST CITY ATTORNEY	1.00	1.00		
LEGAL ASSISTANT	1.00	1.00		
	5.60	5.60		

DEPARTMENT:
DIVISION:

CITY MANAGER
HUMAN RIGHTS

Human Rights Coordinator:
Human Rights Investigator:
Office Location:
Phone:

Stefanie Bowers
Kristin Watson
410 E. Washington St.
(319) 356-5022

MISSION STATEMENT

The staff of the Human Rights Commission strives to ensure equal opportunity in education, employment, credit, housing, and public accommodation with efficiency and competency.

DESCRIPTION OF ACTIVITIES

The **Human Rights Coordinator** enforces the local antidiscrimination laws, receives, evaluates, investigates and makes recommendations on complaints of unlawful discrimination. Conducts training, prepares specialized materials including correspondence, brochures, and advertisements. Receives daily inquiries, makes public presentations, plans programs for both cable and the community, provides specialized reports to state agencies and serves as secretary and liaison to the Human Rights Commission. Other responsibilities include but are not limited to assisting the City in its compliance with local, state, and federal civil rights laws and reviewing contract compliance with the Equal Opportunity Program. The Human Rights Division receives, processes, and investigates complaints of unlawful discrimination. Responds to requests and concerns, provides assistance to the public, makes referrals to appropriate agencies as needed, and participates in training regarding civil rights and discrimination issues.

The mission of the **Human Rights Commission** is to foster inclusiveness in the community by disseminating information to educate the public on illegal discrimination and civil rights.

The **Commission** has the authority to make recommendations to the City Council for such further policy or legislation concerning discrimination as the Commission may deem necessary and desirable. In addition, the Commission organizes and plans programs of community need or concern by itself or in cooperation with other agencies both public and private whose purposes are not inconsistent with the Human Rights Ordinance.

Staffing changes: In FY 2012, an unfilled, .50 FTE Human Rights Investigator position was eliminated. This is consistent with the City's practice of staff reductions occurring primarily through attrition.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 415100 Human Rights

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	204,634	282,572	240,534	244,957	249,460
Misc Lic & Permits	120		120	120	120
Contrib & Donations	100				
Other Misc Revenue	5,257	1,500	1,500	1,500	1,500
Total Receipts	210,111	284,072	242,154	246,577	251,080
Personnel	177,478	235,288	203,992	208,165	212,429
Services	28,053	42,870	33,707	33,869	34,017
Supplies	4,580	5,914	4,455	4,543	4,634
Total Expenditures	210,111	284,072	242,154	246,577	251,080

Personnel Services	----- FTE -----		Capital Outlay	2013
	2012	2013		
HUMAN RIGHTS COORDINATOR	1.00	1.00		
HUMAN RIGHTS INVESTIGATOR	1.00	1.00		
	2.00	2.00		

FINANCE DEPARTMENT SUMMARY

Finance Director:	Kevin O'Malley
Controller:	Robin Marshall
ITS Coordinator:	Gary Cohn
Revenue and Risk Manager:	Melissa Miller
Purchasing Agent:	Mary Niichel-Hegwood
Office Location:	410 E. Washington St.
Phone:	(319) 356-5050

MISSION STATEMENT

It is the mission of the Finance Department to provide quality services to the residents and to safeguard City assets. The role of the Finance Department is to support the operating departments in achieving their program objectives utilizing effective and efficient financial planning, reporting, and central support systems.

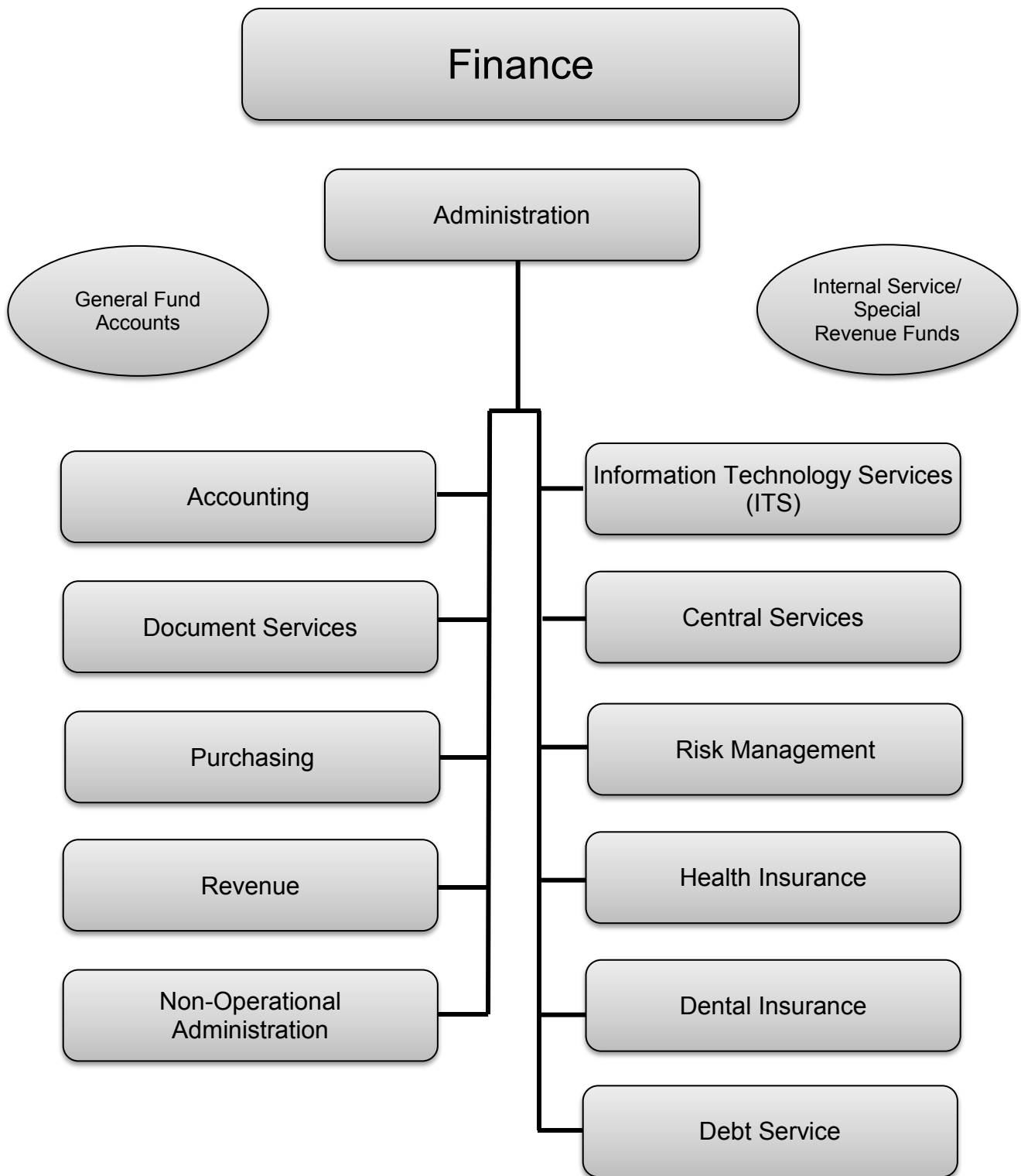
The goals of the Finance Department further the City's strategic plan goals of: *A Strong and Sustainable Financial Foundation* and *Economic and Community Development*.

OPERATING DIVISIONS

The Finance Department encompasses the following operating divisions and accounts:

- Finance Administration
- Accounting
- Document Services
- Central Services / Purchasing
- Information Technology Services
- Revenue
- Risk Management

Staffing changes: This budget contains staff reorganization that affects the Finance Department. Effective in FY 2013, the four-person Document Services Division will be eliminated, with two staff members from Document Services and a third from Information Technology Services joining the City Manager's Office as part of the new Public Information Office. This reorganization will be completed at the start of the fiscal year, July 1, 2013. The reorganization entails a net loss of two staff positions organization-wide.



DEPARTMENT: FINANCE

DIVISION: ADMINISTRATION

MISSION STATEMENT

Finance Administration provides direction and administrative support to departmental operating divisions. It supervises the preparation and dissemination of financial data for use by City Council and staff in making managerial decisions and coordinates the annual budget process.

DESCRIPTION OF ACTIVITIES

- Monitor financial trends and provide analysis of budget to actual data and three-year financial projections
- Monitor and provide oversight of long and short-term investment portfolio
- Monitor cash flows and reserves
- Maintain overall financial health and preserve the City's Aaa bond rating
- Oversee preparation of general liability, fire & casualty and workers compensation insurance specifications
- Coordinate annual health and dental insurance renewals
- FEMA claim administration and recovery
- Preparation of the annual budget, three-year financial plan and five-year capital improvements program (CIP) and subsequent amendments thereof

**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 1000 General
Center: 413100 Finance Administration

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Current Taxes	21,766,883	22,464,805	23,490,686	23,900,271	24,373,147
Delq Prop Taxes	3,507				
Other City Taxes	405,707	422,218	370,639	421,392	427,237
General Use Permits	38,680	37,882	38,680	38,680	38,680
Food & Liquor Licenses	96,490	97,894	96,490	96,490	96,490
Property Tax Credits	35,250	24,929	24,898	24,898	24,898
Code Enforcement	390,783	278,782	390,783	390,783	390,783
Parking Fines	479,911	541,723	479,911	479,911	479,911
Contrib & Donations	1,500				
Intra-city Charges	2,655,062	2,589,070	2,507,294	2,507,294	2,507,294
Other Misc Revenue	51		51	51	51
Interest Revenues	106,605	87,500	106,605	106,605	106,605
Sale Of Assets	1,000				
From Ic Housing Authority	18,000	18,000	18,000	18,000	18,000
Misc Transfers In	4,490				
Total Receipts	26,003,919	26,562,803	27,524,037	27,984,375	28,463,096
Personnel	264,628	333,868	325,409	332,212	339,463
Services	70,981	80,745	83,155	84,428	85,724
Supplies	1,617	3,961	1,686	1,719	1,753
Other Financial Uses	14,455				
Total Expenditures	351,681	418,574	410,250	418,359	426,940

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ADMINISTRATIVE SECRETARY	.25	.25		
BUDGET MANAGEMENT ANALYST	1.00	1.00		
FINANCE DIRECTOR	.90	.90		
MANAGEMENT ANALYST	.50	.50		
	2.65	2.65		

Transfers In	Transfers Out
PILOT from ICHA	
	18,000
	18,000

DEPARTMENT:

FINANCE

DIVISION:

NON-OPERATIONAL ADMINISTRATION

The Non-Operational Administration cost center facilitates financial transactions which are non-operational in nature.

Employee Benefits Levy: State code requires that a separate fund be established to account for revenue from the Employee Benefits Levy. Monies are then transferred into Non-Op Admin to cover General Fund's share of Employee Benefit costs levied.

Local Option Sales Tax: A one percent (1%) sales tax was approved by voter referendum in May, 2009. These funds are transferred out to the respective capital projects in FY2012 and 2013.

Other Financial Uses includes \$3.8 million in funding for the 420th Street Industrial Park from undesignated General Fund cash balance in FY2012.

Aid to Human Service Agencies and Community / Economic Development grant funding were moved out of this cost center with the FY2013 budget proposal.

Community Event Funding is recommended at \$106,200 for FY2013. Funding requests total \$168,467, as summarized on the following page.

**Community event and city sponsored event funding totals \$106,200 in FY2013.
Funding requests totaled \$168,467.**

Funding Requests for Community Events & Programs	Actual FY2010	Actual FY2011	Budget FY2012	Requested FY2013	Budget FY2013
319 Music Fest	-	-	2,562	4,000	3,000
Backyard Abundance	-	-	400	-	-
Bike to Work Week	1,500	1,500	-	1,500	-
Celebrating Ramadan	-	-	not eligible	-	-
Community Supported Agriculture Fair	-	-	-	-	-
Access 2 Independence of the Eastern Iowa Corridor, Inc. (previously Evert Conner Rights & Resource Center for Independent Living) ADA Celebration	972	1,400	-	1,300	-
Corridor Black Business Committee:					
Congolias Independence Day	-	-	-	6,420	-
Dr Martin Luther King Day	-	-	-	3,665	-
African American History Month	-	-	-	14,982	-
Disability Awareness Month Kickoff	-	-	-	-	-
Eidul-Fitr Celebration	-	-	not eligible	-	-
Extend the Dream Foundation	1,000	1,000	500	-	-
Ralston Creek Fair & Flea Mkt					
Free Art School: Evening Alternatives	-	-	1,000	-	-
Habeas Corpus	-	-	-	-	-
Iowa Dance Fest & Iowa City Dance Labs					
Iowa City Book Festival	-	-	1,500	2,500	1,000
Iowa City Community String Orchestra	400	400	200	800	200
Fall, Spring & Summer family concerts					
Johnson Co. Historical Society	-	-	-	-	-
Johnson Co. Historical Society - Irving B. Weber Days	7,790	8,500	-	4,000	-
Johnson County Local Food Alliance	1,000	1,000	-	-	-
Field to Family					
Jaycees	-	-	-	-	-
4th of July Fireworks (City of Iowa City)	22,500	25,000	25,000	25,000	23,000
Landlocked Film Festival	3,500	3,000	3,000	10,000	3,000
Mission Creek Festival	5,000	3,362	-	15,000	4,000
Phenomenal Education Lecture Event	-	-	-	3,300	-
Power Up Your Preschool	-	-	-	-	-
Riverside Theatre - Shakespeare Festival	4,000	5,000	7,000	7,000	5,000
Summer of the Arts:	60,000	60,000	69,000	69,000	67,000
Iowa Arts Festival, Friday Night Concert Series,	-	-	-	-	-
Jazz Festival, Free Movie Series	-	-	-	-	-
& Sand in the City					
Contingency	-	-	-	-	-
Community Event / Program Funding:	\$ 107,662	\$ 110,162	110,162	168,467	106,200

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 416100 Non-Operational Administration

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Current Taxes			2,754,570	2,802,620	2,858,081
Other City Taxes	8,691,448	8,795,000	8,648,747	2,049,423	50,108
Misc Merchandise	22		22	22	22
Empl Benefits Levy	7,510,307	8,925,403	8,705,258	9,240,623	9,801,724
Emergency Levy	4,997				
Interfund Loans	678,096	1,568,867			
Total Receipts	16,884,870	19,289,270	20,108,597	14,092,688	12,709,935
Personnel	1,836				
Services	590,896	594,964	162,100	162,212	162,325
Capital Outlay	6,275				
Other Financial Uses	2,416,253	22,290,326	11,855,612	5,407,671	3,470,089
Total Expenditures	3,015,260	22,885,290	12,017,712	5,569,883	3,632,414

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
			FY2013 General Fund Contingency	337,500
				337,500

Transfers In		Transfers Out	
Empl Benefits Levy	8,705,258	DubuqueStElevation	2,820,000
		DubuqueStElevation	5,685,066
		Annual ECICOG Supprt	21,361
		MPO of JC subsidy	88,368
		Airport Oper Subsidy	100,000
		Transist Levy to Ops	2,803,317
	8,705,258		11,518,112

DEPARTMENT:	FINANCE
DIVISION:	ACCOUNTING

MISSION STATEMENT

The purpose of the Accounting and Reporting activity is to provide processing and reporting of all financial transactions for the City of Iowa City. The activity also provides financial controls for departments to help ensure proper stewardship of public funds. Accounting provides services that support management decisions through timely and accurate processing and reporting of payroll, accounts payable, accounts receivable, and cash transactions.

DESCRIPTION OF ACTIVITIES

- Process payments for goods and services and pay all vendors timely and accurately, taking advantage of any discounts offered;
- Monitor the City's debt and ensure accurate and timely principal and interest payments;
- Process and distribute payroll for all City employees accurately and timely. File quarterly and annual payroll tax returns and W-2 forms accurately and timely;
- Receive unqualified opinions on the City's annual audited financial statements and compliance with requirements described in OMB Circular A-133;
- Prepare a Comprehensive Annual Financial Report in conformance with GAAP that meets the requirements of the GFOA excellence in financial reporting program;
- Request funds for City programs funded by Federal and State grants on a monthly basis and monitor these funds to ensure compliance with applicable laws and guidelines.

**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 1000 General
Center: 413200 Accounting

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	681,716	782,465	782,645	805,487	828,310
Local Govt 28e Agreements	560				
Printed Materials	2				
Intra-city Charges	728	376	757	757	757
Other Misc Revenue	3,954	65,895	59,884	59,884	59,884
Special Assessments	3,322				
Total Receipts	690,282	848,736	843,286	866,128	888,951
Personnel	522,849	662,749	663,943	684,496	704,985
Services	163,892	183,247	175,521	177,734	179,990
Supplies	3,541	2,740	3,822	3,898	3,976
Total Expenditures	690,282	848,736	843,286	866,128	888,951

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ACCOUNT CLERK - ACCTNG	1.00	1.00		
ACCOUNTANT - PAYROLL	1.00	1.00		
ASSISTANT CONTROLLER	1.00	1.00		
CONTROLLER	1.00	1.00		
GRANT ACCOUNTANT	1.00	1.00		
INTERNAL AUDITOR	1.00	1.00		
SR ACCOUNTANT - ACCOUNTING	1.00	1.00		
SR ACCOUNTS PAYABLE CLERK	1.00	1.00		
	8.00	8.00		

DEPARTMENT: FINANCE

DIVISION: PURCHASING – GENERAL FUND

MISSION STATEMENT

To provide quality service to City departments, protect the City's legal interests, and act responsibly on behalf of the public by maintaining the integrity of the City's procurement system through the encouragement of open competition and the impartial and fair treatment of vendors.

DESCRIPTION OF ACTIVITIES

The Purchasing Division provides services to internal clients/staff and the general public in the following areas:

- Develops and issues solicitations for the City's procurement requirements for commodities and services – including Request for Bids, Request for Proposals, and Request for Quotes.
- Administers contracts for commodity and services.
- Assists with the procurement of office furniture, equipment, and supplies.
- Assists with the transfer and sale of City's Surplus Equipment, Vehicles, etc. - Participation in the State of Iowa Surplus Agreement for the sale of surplus equipment.
- Administers City Procurement Card Program – Includes issuing cards, training internal clients, answering procurement card questions, and assisting with problem resolution.

Administers the Information Desk and the City's General Information Phone Line
- Provides information and directions to the public regarding the City of Iowa City and the various departments and divisions within the City. Sorts and distributes incoming mail for the City's departments and divisions.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 413300 Purchasing

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	317,367	352,810	345,940	353,193	360,541
Other Misc Revenue	4,087		4,087	4,087	4,087
Total Receipts	321,454	352,810	350,027	357,280	364,628
Personnel	304,282	329,888	327,310	334,420	341,629
Services	16,498	21,821	21,988	22,117	22,242
Supplies	674	1,101	729	743	757
Total Expenditures	321,454	352,810	350,027	357,280	364,628

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
BUYER I - PURCHASING	1.00	1.00		
BUYER II	1.00	1.00		
PURCHASING AGENT	1.00	1.00		
PURCHASING CLERK	1.00	.94		
	4.00	3.94		

DEPARTMENT: FINANCE

DIVISION: REVENUE

DESCRIPTION OF ACTIVITIES

The Revenue Division is responsible for the customer service, billing, and collection procedures for 25,500 City of Iowa City utility accounts and 200 Landfill accounts. The division also records and reconciles all City receipts and banking activity.

SERVICE GOALS

- Provide excellent customer service to City and Iowa City utility and landfill customers.
- Provide timely and accurate billings to utility and landfill customers.
- Minimize revenue written off as uncollectible.
- Accurately record all customer receipts.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 413400 Revenue Division

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	921,060	966,811	986,605	998,872	1,017,175
Water Charges For Services	7,240	8,287	7,240	7,240	7,240
Other Misc Revenue	-3,659		959	959	959
Total Receipts	924,641	975,098	994,804	1,007,071	1,025,374
Personnel	550,145	579,677	586,350	600,249	613,616
Services	368,845	384,872	402,351	400,596	405,408
Supplies	5,651	5,253	6,103	6,226	6,350
Capital Outlay		5,296			
Total Expenditures	924,641	975,098	994,804	1,007,071	1,025,374

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
CASHIER - REVENUE	1.38	1.38		
CUSTOMER SERVICE REP - REVENUE	5.00	5.00		
REVENUE & RISK MANAGER	.50	.50		
SR ACCOUNTANT - REVENUE	1.00	1.00		
	7.88	7.88		

DEPARTMENT: FINANCE

DIVISION: DOCUMENT SERVICES

MISSION STATEMENT

To offer support for City administration, departments and divisions for providing information to the public, including creation of media releases, informational and promotional materials, and social media content, as well as writing, graphic design, transcription, and other document support services.

DESCRIPTION OF ACTIVITIES

- Serve as the communications liaison between the City and the public we serve.
- Integrate and provide services that relay information to the public about City programs, events, and services in a professional manner.
- Support and implement new communications methods, including social media.
- Provide other support services, such as transcription and word processing, for the Police and other departments for use in documentation.
-

Staffing changes: Effective in FY 2013, the Document Services Division will be eliminated. Two staff members will be reassigned to the City Manager's Office as part of the new Public Information Office. Two other full time Document Services staff positions will be eliminated.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 413500 Document Services

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	249,561	311,130	164,215	172,227	180,695
Intra-city Charges	15,261	17,000	15,871	15,871	15,871
Total Receipts	264,822	328,130	180,086	188,098	196,566
Personnel	241,840	297,546	145,095	152,758	160,870
Services	17,618	19,714	20,129	20,242	20,357
Supplies	5,364	10,870	14,862	15,098	15,339
Total Expenditures	264,822	328,130	180,086	188,098	196,566

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
DOCUMENT SERVICES SUPV	1.00	1.00		
SR. DOCUMENT SPECIALIST	1.00	1.00		
DOCUMENT SPECIALIST	2.00			
	4.00	2.00		

DEPARTMENT:	FINANCE
DIVISION:	TORT LIABILITY

Chapter 384.12 of the Iowa State Code provides municipalities within the state of Iowa the legal authority with which to levy “a tax to pay the premium costs on tort liability insurance, property insurance, and any other insurance that may be necessary in the operation of the city, the costs of a self-insurance program, the costs of a local government risk pool and amounts payable under any self-insurance program, or local government risk pool.”

The Tort Liability cost center accounts for General Fund’s contribution to the Risk Management Loss Reserve; general liability, fire and casualty and workers compensation premium costs. The account is administered by the Finance Department’s Revenue and Risk Manager.

Revenue: Tort Liability is supported by the Tort Levy. This tax levy was reduced for FY 2013 by 10% to \$0.313 per \$1,000 of taxable value.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 1000 General
Center: 413610 Tort Liability, Insurance

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Current Taxes	1,119,406	961,321	907,298	894,301	915,037
Delq Prop Taxes	180				
Other City Taxes	20,868	18,351	16,456	16,218	16,486
Total Receipts	1,140,454	979,672	923,754	910,519	931,523
Personnel	104,209	115,147	117,550	122,988	126,221
Services	885,085	846,956	792,479	773,564	791,088
Supplies	11,200	15,408	12,096	12,338	12,585
Total Expenditures	1,000,494	977,511	922,125	908,890	929,894

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ASSISTANT CITY ATTORNEY	1.00	1.00		
	1.00	1.00		

GOVERNMENTAL ACTIVITIES SPECIAL REVENUE FUNDS

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Community Development Block Grant
H.O.M.E. Program
Road Use Tax
 Street System Maintenance
Flood Recovery & Mitigation Grants
Energy Efficiency & Conservation Grant
UniverCity Neighborhood Partnerships
 Metropolitan Planning Organization of
 Johnson County (MPOJC)
Employee Benefits
Peninsula Apartments
Tax Increment Financing (TIF) Districts
General Rehabilitation & Improvement
 Program (GRIP)

DEPARTMENT:	PLANNING & COMMUNITY DEVELOPMENT
DIVISION:	COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM (CDBG)

MISSION STATEMENT

Make assessment of community regarding jobs, housing, and service for low and moderate income residents, and use CDBG funds to fulfill identified needs.

DESCRIPTION OF ACTIVITIES

- Coordinate with local service agencies, small businesses, and lenders
- Use CDBG funds to acquire property, construct new buildings, rehab existing buildings, rehab owner-occupied homes, and operate service agencies
- Encourage micro-enterprise economic development

Revenue: CDBG and CDBG Rehab is a federally funded program for community development. The federal entitlement for FY13 is \$638,918 compared to the FY12 entitlement of \$603,931, an increase of 6%. Budget projections are projected stable at \$605,000 since each year's entitlement will be received as expenses are incurred, which may take more than one year based on the construction process.

Non-recurring revenues in FY11 included a one-time receipt of \$2.7 million construction loan proceeds from The Housing Fellowship's Aniston Village LP project which the state has allowed the city to retain. Fund balance includes \$2 million of this extra-ordinary receipt in FY11. The remaining \$700,000 of this transaction has been received in FY12 loan proceeds; however the loan proceeds revenue account was not amended so fund balance for FY12 is understated by this amount.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2100 CDBG & CDBG Rehab

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	-221	1,883,210	1,802,268	1,806,899	1,845,382
Fed Intergov Rev	652,809	815,000	605,000	605,000	605,000
Other Misc Revenue	2,338		2,338	2,338	2,338
Interest Revenues	835		835	835	835
Loans	2,094,900	135,984	95,000	136,000	102,000
Total Receipts	2,750,882	950,984	703,173	744,173	710,173
Personnel	183,237	257,049	228,695	235,298	242,076
Services	681,376	771,421	468,463	468,981	468,870
Supplies	1,288	3,456	1,384	1,411	1,439
Capital Outlay	1,550				
Total Expenditures	867,451	1,031,926	698,542	705,690	712,385
Ending Balance	1,883,210	1,802,268	1,806,899	1,845,382	1,843,170

	---- FTE ----			
Personnel Services	2012	2013	Capital Outlay	2013
ADMINISTRATIVE SECRETARY	.25	.25		
ASSOCIATE PLANNER	.25	.25		
COMMUNITY DEVELOPMENT COORD	.40	.40		
HOUSING REHAB SPECIALIST	1.20	1.20		
PROGRAM ASST - COMM DEVEL	.53	.53		
	2.63	2.63		

DEPARTMENT: PLANNING & COMMUNITY DEVELOPMENT

DIVISION: HOME PROGRAM

MISSION STATEMENT

Provide safe, decent, affordable housing through the HOME Investment Partnerships program.

DESCRIPTION OF ACTIVITIES

Create and maintain affordable housing through:

- Acquisition of land and buildings
- Rehabilitation of existing housing
- Tenant-based rental assistance
- New construction of owner-occupied and rental housing

Funds are budgeted during FY 2013 to support the renovation of 26 rental units through partnerships with HACAP and Charm Homes LLC.

Revenue: The HOME program is a federally funded program designed to create affordable housing for low-income households. The federal entitlement for FY2013 is \$385,380 compared to the FY2012 entitlement of \$596,097, a decrease of 35%. The U.S. Department of Housing and Urban Development administers the program and requires a 25% local match from participating jurisdictions.

Fund Balance: The FY2013 ending fund balance is projected to be \$222,438, a 69.11% increase over the estimated FY2012 ending balance. The FY2012 estimated ending fund balance of \$131,534 is a 194% increase over the FY2011 ending fund balance.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2110 HOME Program

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	-3,398	44,781	131,534	222,438	299,580
Fed Intergov Rev	862,299	770,000	685,874	685,874	685,874
Interest Revenues	19	179	19	19	19
Loans	210,929	100,000	110,000	100,000	100,000
Total Receipts	1,073,247	870,179	795,893	785,893	785,893
Personnel	65,385	99,907	78,483	81,950	85,448
Services	879,369	683,376	626,506	626,801	627,106
Supplies		143			
Other Financial Uses	80,314				
Total Expenditures	1,025,068	783,426	704,989	708,751	712,554
Ending Balance	44,781	131,534	222,438	299,580	372,919

	---- FTE ----			
Personnel Services	2012	2013	Capital Outlay	2013
ASSOCIATE PLANNER	.25	.25		
COMMUNITY DEVELOPMENT COORD	.45	.45		
	.70	.70		

DEPARTMENT:

PUBLIC WORKS

DIVISION:

ROAD USE TAX FUND

MISSION STATEMENT

The Road Use Tax Fund accounts for activity of the Streets Division. The mission of the Streets Division is to provide a high quality driving surface on city streets and bridges during all seasons of the year, and to maintain and optimize traffic control to accommodate efficient and safe traffic movement.

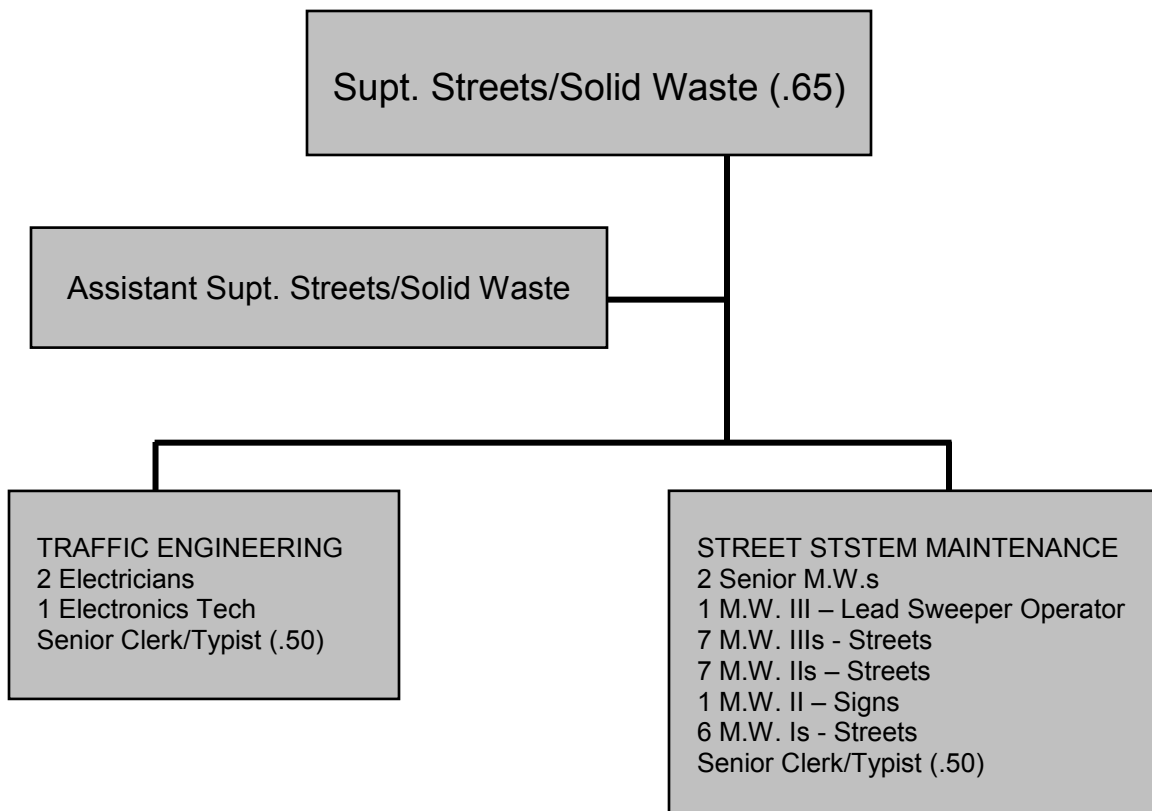
DESCRIPTION OF ACTIVITIES

Street crews provide maintenance and repair of the City's concrete, brick, and asphalt streets, street sweeping, leaf vacuuming, and snow plowing. Traffic Engineering staff coordinate and maintain street lighting and signage, traffic and pedestrian signs, traffic signals, and poles.

Revenue: The Road Use Tax Fund consists of revenues collected from fuel taxes, vehicle registration and title fees, and driver's license fees. The taxes and fees are collected by the State, with a portion distributed to local governments for the purpose of road construction, maintenance, and repair. In FY2013, Iowa City road use tax revenue is projected to be over \$6.3 million, an 8.79% increase over the FY2012 estimated revenue. FY2012's estimate is a 0.46% decrease from FY2011 revenue.

Fund Balance: Road Use Tax revenue is currently insufficient to fund necessary street maintenance. The projected FY2013 ending fund balance is a \$10,901 deficit, down approximately \$87,000 from the estimated FY 2012 ending balance. The FY2012 estimated ending balance is down 83.5% from the FY2011 ending balance of \$459,890.

During FY2012, the Iowa Department of Transportation and a Citizen Advisory Commission released a report with a number of recommendations, including an increase in the motor fuel tax. The participants in the process recognized Iowa's deteriorating roadways and the inability of current revenue streams to finance necessary maintenance. The Commission recommended reforms that would raise an additional \$215 million in revenue for the State's Road Use Tax Fund, with a portion distributed to local governments according to the current distribution formula.



**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 2200 Road Use Tax

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	1,202,788	459,890	76,047	-10,901	-31,582
Road Use Tax	5,890,842	5,863,720	6,379,028	6,480,821	6,616,545
Other State Grants	12,595				
Bldg & Development	28,846	30,000	28,846	28,846	28,846
Misc Merchandise	1,432		1,432	1,432	1,432
Other Misc Revenue	27,074		2,144	2,144	2,144
Sale Of Assets	3,804				
Empl Benefits Levy	398,954	416,369	425,659	504,078	517,229
Total Receipts	6,363,547	6,310,089	6,837,109	7,017,321	7,166,196
Personnel	2,618,026	2,669,381	2,739,727	2,805,309	2,867,675
Services	1,685,845	1,773,961	1,829,806	1,847,065	1,864,679
Supplies	971,769	828,392	1,049,885	1,070,881	1,092,296
Capital Outlay	274,008	275,554	266,500	266,500	266,500
Other Financial Uses	1,556,797	1,146,644	1,038,139	1,048,247	1,057,600
Total Expenditures	7,106,445	6,693,932	6,924,057	7,038,002	7,148,750
Ending Balance	459,890	76,047	-10,901	-31,582	-14,136

Personnel Services	----- FTE -----		Capital Outlay	2013
	2012	2013		
ASST SUPT STREETS/SOLID WASTE	1.00	1.00	Crack Seal Program	40,000
ELECTRICIAN - TRAFFIC ENG	2.00	2.00	Sidewalk and ROW Repair	61,500
ELECTRONICS TECH/TRAFFIC ENG	1.00	1.00	UPS Sys, Processors, Cameras, etc	165,000
M. W. II - SIGNS	1.00	1.00		
M.W. I - STREETS	6.00	6.00		
M.W. II - STREETS	7.00	7.00		
M.W. III - STREETS	7.00	7.00		
MW III - LEAD SWEEPER OPERATO	1.00	1.00		
SR CLERK/TYPIST - STREETS	1.00	1.00		
SR M.W. - STREETS	2.00	2.00		
SUPT STREETS/SOLID WASTE	.65	.65		
	29.65	29.65		266,500

Transfers In		Transfers Out	
Empl Benefits Levy	425,659	Traffic Calming	30,000
		Pavement Rehab.	400,000
		Brick Street Repair	20,000
		Railroad Crossings	25,000
		Street Pavmt Marking	185,000
		Annual Bridge Maint	60,000
		Overwidth Paving	30,000
		Forestry Rt/Way Mnt	70,582
		MPOofJCTransPlanning	217,557
	425,659		1,038,139

DEPARTMENT:

PUBLIC WORKS

DIVISION:

**ENERGY EFFICIENCY & CONSERVATION
BLOCK GRANT PROGRAM**

PROGRAM DESCRIPTION

The Energy Efficiency and Conservation Block Grant (EECBG) Program is a federally-funded initiative intended to spur deployment of the cleanest, most economical and reliable energy efficiency and conservation technologies across the country by providing funds to state and local governments for the development, promotion, implementation, and management of energy efficiency and conservation projects and/or programs.

The City of Iowa City was awarded \$692,300 in November, 2009, with an expenditure deadline of November 2012. Funding is being used to retrofit 8 municipal buildings, advertise free residential energy audits, and employs one intern to track municipal utility usage.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2310 Energy Efficiency and Conservation Block Grant Program

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	261,597	-37,283	54,717	39,552	24,081
Fed Intergov Rev	-29,944	485,000	12,000	12,000	12,000
Interest Revenues	-756				
Total Receipts	-30,700	485,000	12,000	12,000	12,000
Personnel	18,577				
Services	137,011	43,000	27,165	27,471	27,784
Supplies	2,800				
Capital Outlay	109,792	350,000			
Total Expenditures	268,180	393,000	27,165	27,471	27,784
Ending Balance	-37,283	54,717	39,552	24,081	8,297

DEPARTMENT:	PLANNING & COMMUNITY DEVELOPMENT
DIVISION:	UNIVERCITY NEIGHBORHOOD PARTNERSHIPS

MISSION STATEMENT

UniverCity Neighborhood Partnerships began in January, 2010, as a cooperative effort between the City of Iowa City and University of Iowa with a goal of restoring the balance between affordable single family homes and rental properties in neighborhoods near the U of I campus.

DESCRIPTION OF ACTIVITIES

Administered through the City of Iowa City, this program purchases and renovates former or potential rental properties, making them made available to income-qualified homebuyers who agree to live there for a minimum of five years.

Revenue: The program received appropriations of \$1.25 million through I-JOBS, allowing for a maximum of \$50,000 in restoration costs per property. Local banking institutions provide low-interest loans on the properties during renovation, with other administrative costs paid for by the City of Iowa City. The University of Iowa authorized a grant of \$215,000 to provide down payment assistance to those purchasing the homes. Carrying costs on the properties (property taxes, insurance, utilities, and property maintenance costs) are paid by the new owner(s) at closing.

Revenue includes loan proceeds for initial purchase of the property and from sale of the property to the homeowner. Likewise, program expenditures include purchase of individual properties and loan repayment from when the property is sold.

The UniverCity program purchased 26 properties and sold 23 properties. Three properties are currently available.

FY2013 Highlights: A proposal was submitted by staff to continue the program on a smaller scale (four or five homes) in FY13, utilizing a combination of City funds (\$160,000 from General Fund) for the renovation costs and \$100,000 in University of Iowa funds for down payment assistance and costs for a small repair program for landlords and homeowners. Local banking institutions will continue to provide low-interest loans for the acquisition of the properties during the renovation phase.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2315 UniverCity Neighborhood Partnerships

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	66,775	-120,962	78,225	71,802	71,802
State 28e Agreements			100,000		
Other State Grants	296,774	1,018,356			
Contrib & Donations	57,500				
Other Misc Revenue	20,985	25,000			
Sale Of Assets	682,170	3,817,830	850,000		
Misc Other Operating Transfers			160,000		
Misc Transfers In	72,325				
Misc Transfers In	22,161				
Loans	1,795,500	2,207,000	800,000		
Total Receipts	2,947,415	7,068,186	1,910,000		
Personnel	72,325	13,206	16,423		
Services	99,371	143,070	100,000		
Supplies	1,237				
Capital Outlay	2,284,719	2,890,223	1,000,000		
Debt Service	677,500	3,822,500	800,000		
Total Expenditures	3,135,152	6,868,999	1,916,423		
Ending Balance	-120,962	78,225	71,802	71,802	71,802

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
HOUSING REHAB SPECIALIST	.20	.20	Purchase of homes	800,000
			Remodel purchased homes	200,000
			Repayment of bank loans	800,000
	.20	.20		1,800,000

Transfers In	Transfers Out
UniverCity Rehab	
160,000	
160,000	

DEPARTMENT: PLANNING & COMMUNITY DEVELOPMENT

DIVISION: FLOOD RECOVERY AND MITIGATION GRANTS

DESCRIPTION OF ACTIVITIES

This fund accounts for federal and state disaster and stimulus grants, including Jumpstart Iowa, Hazard Mitigation Grant Project (HMGP) Buyout, and Supplemental Community Development Block Grants (CDBG). Individual programs provide public assistance for business and residential flood recovery efforts, the acquisition and removal of properties within the flood plain, down payment assistance for owner-occupied affordable housing to replace the tax base lost from the buyout. Infrastructure projects related to flood protection include levees, water well head protection, and bridge and roadway elevation. The City of Iowa City's role in the majority of grant programs is to manage pass-through grants and distribute them to Iowa City businesses and residents affected by the flood.

Year-to-Date Assistance Summary:

- Buyout: 85 residential properties have been acquired and 10 additional properties are expected to be acquired by May 2012. Approximately \$18.5 million in grant funds has been expended for property acquisition.
- Residential Rehabilitation: 106 households received assistance from state Jumpstart and federal Jumpstart grants. Approximately \$3.3 million in residential rehabilitation assistance was distributed.
- Business Assistance: 82 businesses were assisted with either Jumpstart Business funds or Business Rental Assistance Program funds. Approximately \$2.1 in business assistance has been distributed.
- Single Family New Construction: 93 owner-occupied affordable housing units have been constructed and sold. The City expects to assist 45 additional properties through this program. Approximately \$4.1 million has been expended for down payment assistance.

- Infrastructure: CDBG Public Infrastructure funding, management, and monitoring is being provided for the Wastewater Treatment Facility relocation, Rocky Shore Lift Station project, construction of the East Side, West Side, and Taft Speedway Levee projects, and flood proofing protection of the water well heads at the Water Treatment Facility site.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2300 Flood Recovery and Hazard Mitigation Grants

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Other State Grants	13,215,057	12,892,019			
Interest Revenues	214				
Misc Transfers In	83,324				
Total Receipts	13,298,595	12,892,019			
Personnel	201,411	113,289	118,019		
Services	4,268,829	3,290,437	271,489		
Supplies	606		655		
Capital Outlay	6,326,010	8,589,864			
Other Financial Uses	12,620				
Total Expenditures	10,809,476	11,993,590	390,163		

	---- FTE ----			
Personnel Services	2012	2013	Capital Outlay	2013
ASSOCIATE PLANNER	1.60	1.60		
	1.60	1.60		

Fund: 1000 General
Center: 425800 Disaster Individual Assistance

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Property Tax - General Levy	129,988	33,836	34,651		
Other Misc Revenue	288		288		
Interest Revenues	12				
Total Receipts	130,288	33,836	34,939		
Personnel	17,126	30,529	31,784		
Services	30,263	3,307	3,155		
Other Financial Uses	82,899				
Total Expenditures	130,288	33,836	34,939		

	---- FTE ----			
Personnel Services	2012	2013	Capital Outlay	2013
ASSOCIATE PLANNER	.40	.40		
	.40	.40		

DEPARTMENT:

FINANCE

DIVISION:

EMPLOYEE BENEFITS

This fund accounts for annual employee benefit costs for the General Fund and a share of Road Use Tax employees. Costs include health, dental, life and disability insurance; employer-share FICA and IPERS retirement contributions; Chapter 411 Police and Fire retirement contributions, accidental disability and on-the-job injury medical claims; and workers compensation insurance.

Legal authority for the fund is established by two sections code. Iowa State Code chapter 386.6.1 provides authority for municipalities to establish a fund for the purpose of “accounting for pension and related employee benefit funds as provided by the City Finance Committee”, while also providing the authority to levy a tax in the amount necessary to meet these obligations. Chapter 545.4 of the Administrative Code of Iowa provides the City Finance Committee’s definition of eligible benefits and how they are must be accounted for.

During the 2009 legislative session, a bill was passed amending section 411.16(5)(c)(2) of the Iowa State Code. This amendment added a presumption for police and fire personnel, that any infectious disease and/or cancer is presumed to have been contracted during the performance of the duties, placing fiduciary responsibility for all related medical claims upon the employer. As with other accidental disability and on-the-job medical claims, cash reserves will be utilized to prevent a spike in the tax levy in any given year from such claims. For this reason, cash balance is recommended to be twenty-five percent (25%) of total fund expenditures.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2400 Employee Benefits

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	1,932,049	2,477,998	1,517,661	1,565,533	1,663,504
Current Taxes	9,623,376	9,776,526	9,257,850	9,866,708	10,380,339
Delq Prop Taxes	1,551				
Other City Taxes	179,392	184,218	165,712	174,511	182,069
State 28e Agreements	153,742	185,558	249,909	299,152	355,111
Other Misc Revenue	32,864		32,599	32,599	32,599
Total Receipts	9,990,925	10,146,302	9,706,070	10,372,970	10,950,118
Personnel	50,566	50,951	50,726	51,829	52,954
Services	559,640	974,592	476,555	478,469	480,458
Other Financial Uses	8,834,770	10,081,096	9,130,917	9,744,701	10,318,953
Total Expenditures	9,444,976	11,106,639	9,658,198	10,274,999	10,852,365
Ending Balance	2,477,998	1,517,661	1,565,533	1,663,504	1,761,257

	---- FTE ----			
Personnel Services	2012	2013	Capital Outlay	2013
ADMINISTRATIVE SECRETARY	.50	.50		
FINANCE DIRECTOR	.05	.05		
	.55	.55		

Transfers In	Transfers Out
	GF All Other Emp Ben 8,705,258
	Empl Benefits Levy 425,659
	9,130,917

DEPARTMENT: PLANNING & COMMUNITY DEVELOPMENT

DIVISION: TAX INCREMENT FINANCING

MISSION STATEMENT

Facilitate the creation of Tax Increment Financing projects consistent with the City Council's adopted economic development goals in order to grow the property tax base and create jobs.

DESCRIPTION OF ACTIVITIES

Tax Increment Financing (TIF) Districts have been established in various locations in Iowa City to encourage economic development. TIF revenues are used to repay debt incurred for specific projects and to pay property tax rebates on increased valuation per development-specific agreements within the districts. As TIF agreements expire and/or their legal requirements are satisfied, tax revenue generated by the incremental valuation (increase in property values for the district since it was established) is distributed to all taxing authorities. The objective of Iowa City's TIF capacity is to provide gap financing for development projects which meet the adopted goals and criteria of the respective TIF district.

Urban Renewal TIF Area (URA)	Date Established	Valuation		
		Base Valuation	Jan. 1, 2011 Valuation	Total Increment
Sycamore Mall & First Avenue	2000	\$ 22,284,430	\$ 36,602,870	\$ 14,318,440
City University I	2001	109,554,650	200,033,840	90,479,190
Scott Six	2001	2,315,755	38,673,220	36,357,465
Northgate	2002	6,712,217	25,781,200	19,068,983
Heinz Road	2003	34,933,220	55,109,370	20,176,150
Highway 6	2003	8,745,932	12,610,980	3,865,048
Total - Iowa City:		\$ 162,261,774	\$ 332,208,610	\$ 169,946,836

Developer agreements typically utilize a base valuation which is specific to the individual project. The following table shows the base and incremental values utilized for those projects with debt certified in FY2013.

TIF Rebate Agreements FY2013 Estimated Payments / Certified Debt				
Urban Renewal TIF Area (URA)	Contract Holder	Project	FY2013 Incremental Valuation	FY2013 Estimated Rebate / Certified Debt
City University I	Marc Moen	118 E. College Street	\$ 3,925,401	\$ 250,000
Heinz Road	Alpla Inc. #2	Alpla Plant Expansion	4,454,770	147,059
Highway 6	Southgate Development	Pepperwood Plaza	3,332,156	127,592
Total Estimated Rebates / Debt Repayment - FY2013:			\$ 11,712,327	\$ 524,651

The total increase in valuation of Iowa City's six existing urban renewal areas since their inception is \$170 million. Of this incremental value, only \$11.7 million was diverted for rebate and debt repayment of \$524,651 in FY2013.

2012 TIF Legislative Changes: During the 2012 Iowa State legislative session, several changes were made to TIF statutes. Most notably, these reforms include more robust reporting requirements for increased transparency, a requirement that any project using TIF funds to construct a public facility includes an analysis of alternate development and funding options, and with some exceptions prohibits cities from using TIF incentives to lure business from an existing location in the same county or contiguous county.

A detailed discussion of each urban renewal area can be found in the Strategic Plan Status Report, page 28 of this document.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2601 Highway 6 TIF

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	18,156	18,317	18,392	961	961
T.i.f. Revenues	130,853	130,853	110,000		
Interest Revenues	161	75	161		
Total Receipts	131,014	130,928	110,161		
Services	130,853	130,853	127,592		
Total Expenditures	130,853	130,853	127,592		
Ending Balance	18,317	18,392	961	961	961

Fund: 2603 City-University Project I

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	2,515	86,963	-163,037	86,963	86,963
T.i.f. Revenues			250,000		
Interest Revenues	35				
Total Receipts	35		250,000		
Services	8,246	250,000			
Other Financial Uses	-92,659				
Total Expenditures	-84,413	250,000			
Ending Balance	86,963	-163,037	86,963	86,963	86,963

Fund: 2604 Sycamore & 1st Avenue TIF

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	47,461	549,470	54,728	54,728	54,728
T.i.f. Revenues	587,272	587,294			
Interest Revenues	776	2,612			
Total Receipts	588,048	589,906			
Services	34,654	34,654			
Other Financial Uses	51,385	1,049,994			
Total Expenditures	86,039	1,084,648			
Ending Balance	549,470	54,728	54,728	54,728	54,728

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2607 Scott 6 Industrial Park

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	11,660	9,201	9,379	6,794	4,157
Interest Revenues	27	178			
Total Receipts	27	178			
Services	2,486		2,585	2,637	2,690
Total Expenditures	2,486		2,585	2,637	2,690
Ending Balance	9,201	9,379	6,794	4,157	1,467

Fund: 2608 Heinz Road

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	46,128	13,268	17,126	17,126	66
T.i.f. Revenues	127,937	127,938	147,060	130,000	
Interest Revenues	238	3,858			
Total Receipts	128,175	131,796	147,060	130,000	
Services	161,035	127,938	147,060	147,060	
Total Expenditures	161,035	127,938	147,060	147,060	
Ending Balance	13,268	17,126	17,126	66	66

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2613 Moss Green Urban Village Development

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	-18,840	-28,016	-47,382	-56,009	-64,806
Services	9,176	19,366	8,627	8,797	8,970
Total Expenditures	9,176	19,366	8,627	8,797	8,970
Ending Balance	-28,016	-47,382	-56,009	-64,806	-73,776

Fund: 2614 Towncrest Urban Renewal Area TIF

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	0	-64	-64	-131	-199
Services	64		67	68	69
Total Expenditures	64		67	68	69
Ending Balance	-64	-64	-131	-199	-268

METROPOLITAN PLANNING ORGANIZATION OF JOHNSON COUNTY

MISSION STATEMENT

It is the mission of the Metropolitan Planning Organization (MPO) of Johnson County to fulfill state and federal requirements necessary and beneficial to receive state and federal transportation capital and operating funds; to conduct transportation and traffic studies related to public and private development projects; to provide traffic data collection and analysis services, prepare and administer transportation-related grants; and serve as a body for regional policy and project-related discussions.

DESCRIPTION OF ACTIVITIES

Metropolitan Planning Organization (MPO) designations are made by the Governor of the State of Iowa. The MPO of Johnson County services the Iowa City Urbanized Area, which includes Iowa City, Coralville, North Liberty, Tiffin, University Heights, and the University of Iowa. The MPO coordinates planning efforts for all of Johnson County in: transportation planning, data collection and analysis, and assistance to small communities. Member agencies outside of the Iowa City Urbanized Area include Johnson County, Lone Tree, Oxford, Shueyville, Solon, and Swisher.

The Transportation Planning Division fulfills federal requirements involving the transportation planning process in order to maintain eligibility for grant programs through the Federal Transit Administration (FTA) and Federal Highway Administration (FHA). The "3-C" transportation planning process consists of a comprehensive, coordinated and continuing planning effort for all modes of transportation. Projects include short- and long-range transportation development plans, corridor studies, intersection analyses, survey reports, and review of development projects. The Transportation Planning Division also prepares state and federal grant applications and fulfills the associated administration and regulation compliance.

In past years, the MPO has also facilitated discussion on regional issues including a fire protection mutual aid agreement, joint animal control facilities, a Joint Emergency Communications Center.

Revenue: Although funding is received from all MPO members, the MPO is organized under the City of Iowa City. Through a 28(E) agreement, staff provide assistance to the other members of MPOJC. This provides for cost-effective sharing of clerical, accounting, office space and vehicle pool expenditures.

Staffing changes: The MPO Human Services Coordinator position has been vacant since August 2011, and is proposed to be formally eliminated in the FY13 budget. Duties associated with this position are being distributed amongst other divisions, including Transportation Planning (Human Service Agency Transit Planning, investigation of ADA issues, SEATS eligibility verification); Community Development (Aid to Agencies coordination, assistance with grant programs); Transit (distribution of free and reduced price bus passes); and other departments that interact with human services agencies.

Some duties associated with this position will be eliminated, most notably, participation on human service agency boards and committees, and maintenance and distribution of services directories and resources. Internet-based information directories, agency web sites and other local government information will help fill this gap. Elimination of this position results in a reduction 1.0 FTE.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2350 Metropolitan Planning Organization of Johnson County

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	69,551	73,576	47,576	29,437	12,661
Other State Grants	175,445	175,000	175,000	175,000	175,000
Local Govt 28e Agreements	127,107	139,353	139,358	142,476	145,676
Other Misc Revenue	6,523		4,000	4,000	4,000
General Levy	193,960	170,912	109,729	118,128	124,400
Road Use Tax	173,563	237,776	217,557	225,169	232,000
Total Receipts	676,598	723,041	645,644	664,773	681,076
Personnel	569,056	618,181	539,082	556,139	572,619
Services	91,365	118,484	111,411	111,938	104,158
Supplies	4,814	12,376	13,290	13,472	13,656
Capital Outlay	7,338				
Total Expenditures	672,573	749,041	663,783	681,549	690,433
Ending Balance	73,576	47,576	29,437	12,661	3,304

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ADMINISTRATIVE SECRETARY	.20	.20		
ASSOCIATE PLANNER	4.00	4.00		
ENGINEERING TECHNICIAN	.40	.40		
MPO DIRECTOR	1.00	1.00		
	5.60	5.60		

Transfers In		Transfers Out	
GF Prop Tax Support	88,368		
IC Road Use Tax Supp	217,557		
GF ECICOG Support	21,361		
	327,286		

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2350 Metropolitan Planning Organization of Johnson County
Center: 459010 Metropolitan Planning Organization of JoCo Administration

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Local Govt 28e Agreements	103,231	115,482	115,482	118,600	121,800
General Levy	173,220	150,173	88,368	96,737	103,000
Total Receipts	276,451	265,655	203,850	215,337	224,800
Personnel	134,322	151,624	153,835	159,113	164,726
Services	10,266	15,317	14,336	14,590	9,300
Supplies	793	925	615	627	639
Total Expenditures	145,381	167,866	168,786	174,330	174,665

Personnel Services	----- FTE -----		Capital Outlay	2013
	2012	2013		
ADMINISTRATIVE SECRETARY	.20	.20		
ASSOCIATE PLANNER	.50	.50		
ENGINEERING TECHNICIAN	.40	.40		
MPO DIRECTOR	.50	.50		
	1.60	1.60		

Transfers In		Transfers Out	
GF Prop Tax Support	88,368		
	88,368		

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2350 Metropolitan Planning Organization of Johnson County
Center: 459020 Metropolitan Planning Org of JoCo - General Transportation

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Other State Grants	175,445	175,000	175,000	175,000	175,000
Other Misc Revenue	6,323		4,000	4,000	4,000
Road Use Tax	173,563	237,776	217,557	225,169	232,000
Total Receipts	355,331	412,776	396,557	404,169	411,000
Personnel	355,542	376,382	385,247	397,026	407,893
Services	33,380	53,723	51,838	52,081	49,582
Supplies	3,833	11,251	12,675	12,845	13,017
Capital Outlay	7,338				
Total Expenditures	400,093	441,356	449,760	461,952	470,492

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ASSOCIATE PLANNER	3.50	3.50		
MPO DIRECTOR	.50	.50		
	4.00	4.00		

Transfers In	Transfers Out
IC Road Use Tax Supp	
217,557	
217,557	

Fund: 2350 Metropolitan Planning Organization of Johnson County
Center: 459030 Metropolitan Planning Org of JoCo Rural Community Assistance

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Local Govt 28e Agreements	23,876	23,871	23,876	23,876	23,876
General Levy	20,740	20,739	21,361	21,391	21,400
Total Receipts	44,616	44,610	45,237	45,267	45,276
Services	44,626	44,610	45,237	45,267	45,276
Total Expenditures	44,626	44,610	45,237	45,267	45,276

Transfers In	Transfers Out
GF ECICOG Support	
21,361	
21,361	

DEPARTMENT: PLANNING & COMMUNITY DEVELOPMENT

DIVISION: GENERAL REHABILITATION & IMPROVEMENT PROGRAM

DESCRIPTION OF ACTIVITIES

The General Rehabilitation and Improvement Program (GRIP) GRIP was designed to stabilize and revitalize neighborhoods through the broader applicability of Iowa City's Housing Rehabilitation and Historic Preservation programs, by providing city-funded long-term, low-interest loans to qualifying homeowners for home maintenance and improvement projects.

History: GRIP is the successor to TARP (Targeted Area Rehabilitation Program), a similar program implemented in 2001 that was offered to residents in targeted areas of the City. The success of the TARP program and the interest expressed by citizens who lived outside of the target areas led the Housing and Community Development Commission to recommend expanding the program to make it available city-wide. City Council provided formal approval of the GRIP by resolution on April 29, 2008.

Funding: Prior to FY2013, this program was financed by the issuance of general obligation debt of up to \$200,000, annually. Starting this year, GRIP will be financed by the General Fund.

Objectives: This program is offered as a complement to the federally-funded CDBG/HOME programs by utilizing a different level of income targeting; making loans available to residents whose household earnings fall at or below 110% of the city's median income. These low-interest loans are repayable over a 20-year period, with the money awarded to qualified homeowners on a first-come, first-serve basis.

In addition to the loan, GRIP also extends the technical assistance and support of the City's Housing Rehabilitation staff, who can help participating homeowners with remodeling ideas, assistance in choosing a contractor, and helping oversee the project's progress.

FY2013 Highlights: Program authority of \$200,000 in FY2013 will be financed from General Fund cash.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2810 GRIP-General Rehabilitation and Improvement Program

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	46,143	118,059	-81,941	-81,941	-81,941
Misc Other Operating Transfers			200,000	200,000	200,000
Transfers From Go Bonds	170,383				
Loans	101,129	40,000	40,000	40,000	40,000
Total Receipts	271,512	40,000	240,000	240,000	240,000
Services	98,467	200,000	200,000	200,000	200,000
Other Financial Uses	101,129	40,000	40,000	40,000	40,000
Total Expenditures	199,596	240,000	240,000	240,000	240,000
Ending Balance	118,059	-81,941	-81,941	-81,941	-81,941

Transfers In		Transfers Out	
GRIP	200,000	GO Bond Abatement	40,000
	200,000		40,000

DEPARTMENT:	HOUSING & INSPECTION SERVICES
DIVISION:	PENINSULA APARTMENTS
FUND TYPE:	SPECIAL REVENUE

HISTORY

In 2003, City Council voted to support the development of affordable housing by committing to a bond-funded \$320,000 loan to The Housing Fellowship for purchase of six lots and construction of 17 housing units. Other funding for the project included an Economic Development Grant, CDBG and HOME funds. The City of Iowa City then purchased the apartment building from The Housing Fellowship upon completion. The units are now managed by the Iowa City Housing Authority, a division of the Department of Housing and Inspection Services (HIS).

Revenue: Rental income is projected at \$59,728 in FY 2013, up 3.8% from the estimated FY 2012 total.

Fund Balance: The FY2013 ending fund balance is projected at \$78,959. Cash balance will be allowed to increase until reaching \$210,784. This is the amount of a lump sum payment which is due in FY2025 as part of the original financing for this project.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 2510 Peninsula Apartments

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	44,216	57,506	68,965	78,959	88,667
Rents	59,728	57,563	59,728	59,728	59,728
Total Receipts	59,728	57,563	59,728	59,728	59,728
Services	35,762	34,907	31,806	32,092	32,384
Supplies		197			
Debt Service	10,676	11,000	17,928	17,928	17,928
Total Expenditures	46,438	46,104	49,734	50,020	50,312
Ending Balance	57,506	68,965	78,959	88,667	98,083

GOVERNMENT ACTIVITIES DEBT SERVICE

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Debt Service Fund

DEPARTMENT:	FINANCE
DIVISION:	DEBT SERVICE

Chapter 384.4 of the Iowa State Code provides legal authority for a city to establish a debt service fund and certify taxes to be levied in the amount necessary to pay for the principal and interest on general obligation bonds issued by the city.

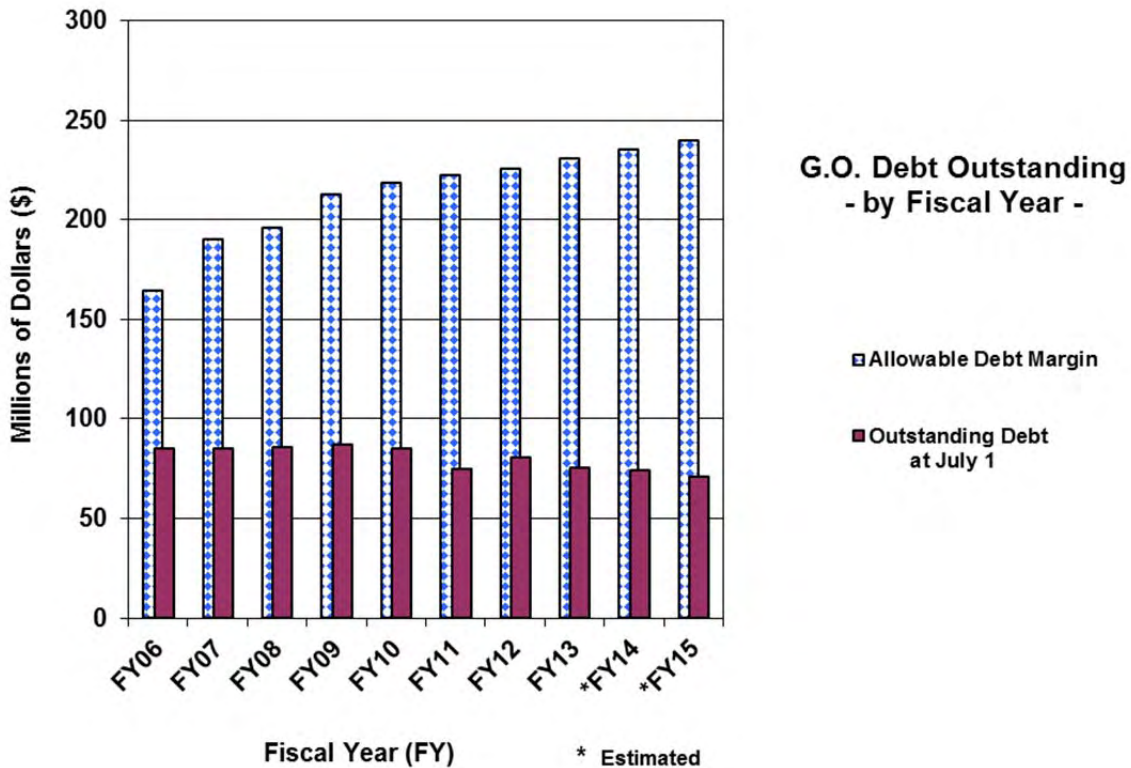
This fund accounts for annual principal and interest payments due on general obligation debt of the City. Funding is provided by the debt service property tax levy, transfers from Water Operations, and loan repayments.

FY2013 – FY2015 Financial Plan: The debt service levy for FY2013 is \$4.443 per \$1,000 in valuation. Future general obligation bond issues are estimated at \$10.2 million in FY2013, \$7.9 million in FY2014 and \$3.5 million in FY2015. General Obligation Bonds, Series 2004, will be refunded on June 1, 2013, utilizing TIF monies.

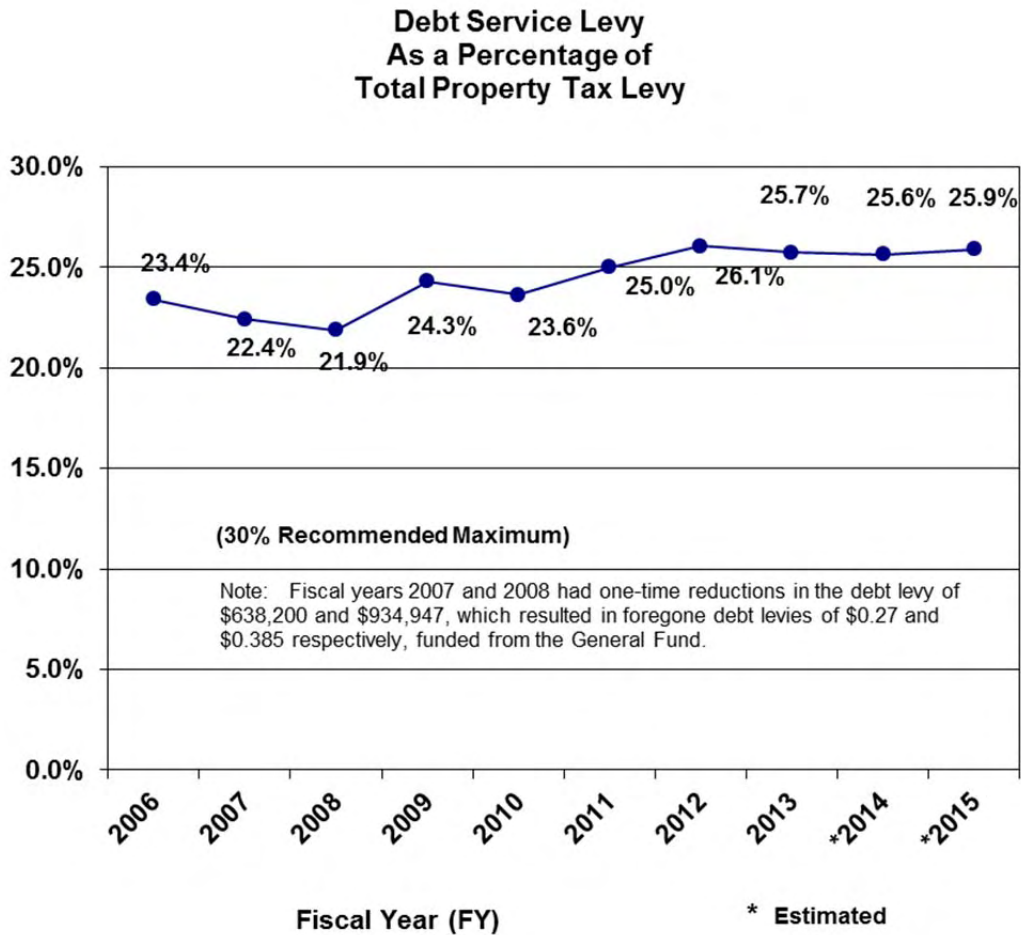
Debt Margin: As stated in the City's Fiscal Policy, "Debt incurred as a general obligation of the City of Iowa City shall not exceed statutory limits: presently 5% of the total assessed value of property within the corporate limits as established by the City Assessor." The following schedule and graph depict current and estimated future debt margins for the City. Property valuations for FY2014 and FY2015 are estimated at two percent (2%) growth annually.

Outstanding Debt & Allowable Debt Margin

Fiscal Year	Total (100%) Property Valuation	Allowable Debt Margin (5% of Total Property Val.)	Outstanding Debt at July 1	Debt as % of Allowable Debt Margin	Outstanding Debt as a Percentage of Total Valuations
FY03	2,907,341,314	145,367,066	85,260,000	59%	2.9%
FY04	2,960,278,057	148,013,903	83,000,000	56%	2.8%
FY05	3,193,203,010	159,660,151	88,985,000	56%	2.8%
FY06	3,294,183,749	164,709,187	85,290,000	52%	2.6%
FY07	3,809,062,375	190,453,119	85,060,000	45%	2.2%
FY08	3,930,249,676	196,512,484	85,840,000	44%	2.2%
FY09	4,265,444,384	213,272,219	87,090,000	41%	2.0%
FY10	4,377,975,516	218,898,776	84,995,000	39%	1.9%
FY11	4,450,783,925	222,539,196	75,050,000	34%	1.7%
FY12	4,521,041,432	226,052,072	80,575,000	36%	1.8%
FY13	4,616,107,846	230,805,392	75,320,000	33%	1.6%
*FY14	4,708,430,003	235,421,500	73,960,000	31%	1.6%
*FY15	4,802,598,603	240,129,930	70,880,000	30%	1.5%
* Estimate					



Iowa City's internal fiscal policy was revised in April, 2010, upon recommendation of the Finance Director to specify that the "debt service levy shall not exceed 30% of the city levy in any one fiscal year." The following chart shows the debt service levy as a percentage of the city levy rate for FY2006 through 2015. Fiscal years 2014 and 2015 are based on estimated financing requirements for capital projects and are subject to changes in other levy rates (based on operating costs) and future changes in property valuations.



Summary of Bonded Indebtedness

General obligation and revenue bonds payable at June 30, 2012 are comprised of the following individual issues:

Amount Issued	Purpose	Date of Issue	Final Maturity	Interest Rates	Principal Outstanding 06/30/12
\$ 7,305,000	Taxable-Urban Renewal	Mar. 2004	2023	4.0 - 5.4	\$ 5,595,000
7,020,000	Multi-Purpose	Mar. 2005	2015	3.0 - 4.0	2,375,000
6,265,000	Multi-Purpose	Jun. 2006	2016	3.625 - 4.0	2,855,000
1,000,000	Taxable-Multi-Purpose	Jun. 2006	2016	5.5 - 5.6	475,000
3,350,000	Refunded Water Construction	Sep. 2006	2017	3.6 - 3.75	1,495,000
8,870,000	Multi-Purpose	May 2007	2017	3.75	4,845,000
9,150,000	Multi-Purpose	June 2008	2018	3.25 - 3.75	5,850,000
17,005,000	Refunded Multi-Purpose	Oct. 2008	2018	3.0 - 3.75	9,350,000
6,685,000	Multi-Purpose	June 2009	2019	2.5 - 4.0	4,855,000
505,000	Taxable-Urban Renewal	June 2009	2014	1.5 - 3.0	205,000
5,840,000	Refunded Multi-Purpose	June 2009	2016	2.0 - 4.0	3,465,000
7,420,000	Multi-Purpose	Aug. 2010	2020	2.0 - 2.75	5,935,000
7,925,000	Multi-Purpose	June 2011	2021	2.0 - 3.625	7,180,000
820,000	Taxable-Urban Renewal	June 2011	2013	0.65 - 1.1	420,000
10,930,000	Refunded Multi-Purpose	June 2011	2021	2.0 - 3.625	10,730,000
9,070,000	Multi-Purpose	June 2012	2022	2.0 - 2.25	9,070,000
620,000	Taxable-Urban Renewal	June 2012	2014	0.5 - 0.6	620,000
Total - Principal Outstanding as of June 30, 2012:					\$ 75,320,000

**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Funds: DEBT SERVICE

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	12,812,999	23,311,922	9,891,052	3,902,907	3,472,357
Current Taxes	12,033,351	13,009,149	12,934,351	13,302,838	13,861,262
Delq Prop Taxes	1,922				
Other City Taxes	222,283	240,703	223,850	228,359	235,413
Interest Revenues	158,516	57,669	162,585	147,272	147,272
Debt Sales	11,142,546				
Abatements Funding	955,001	1,907,644	838,147	808,552	802,687
Transfers From GO Bonds	671				
Misc Transfers In	65,030	40,000	40,000	40,000	40,000
Loans	37,881	49,837	38,968	39,308	13,179
Total Receipts	24,617,201	15,305,002	14,237,901	14,566,329	15,099,813
Services	4,265		3,515	3,515	3,515
Debt Service	14,048,983	28,725,872	20,222,531	14,993,364	15,236,726
Other Financial Uses	65,030				
Total Expenditures	14,118,278	28,725,872	20,226,046	14,996,879	15,240,241
Ending Balance	23,311,922	9,891,052	3,902,907	3,472,357	3,331,929

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
			FY2011-2012 G O Bond Issue	1,262,600
			GO Issue 12/03 Interest	39,640
			GO Issue 12/03 Principal	560,000
			GO Issue CY2010	815,675
			Interest payments on Mar/05 GO	93,088
			Issue FY06 taxable and tax exempt	915,633
			June 2008 General Obligation Bond	1,098,706
			June 2009 GO bonds taxable & tax	893,450
			June 2009 General Obligation Refu	951,225
			June 2011 GO taxable and tax exem	1,369,564
			June 2011 Refunding of May 2002 G	1,386,738
			May 2007 General Obligation Bonds	1,076,688
			Oct 2008 General Obligation Refun	2,271,063
			October 2002 GO Refunding	486,600
			Plaza Tower TIF taxable bonds	5,876,403
			Principal payments for Mar/2005 G	765,000
			Sept 2006 GO refunding	360,458
				20,222,531

Transfers In		Transfers Out	
GRIP Loan Repayments	40,000		
2002 Water Abatement	377,689		
2006 Water Abatement	360,458		
Library Commercial	100,000		
	878,147		

BUSINESS TYPE ACTIVITIES

F
Y
2
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1
3

Transportation Services
Parking Operations
Public Transit
Wastewater Operations
Water Operations
Refuse Collection
Landfill Operations
Airport
Stormwater Management
Broadband Telecommunications
Housing Authority

DEPARTMENT: TRANSPORTATION SERVICES

Parking enforcement: These duties include enforcement of the following regulations: expired meters, permit only, odd/even, commercial loading zones, 15 minute loading zones, alleys in addition to other regulatory signage. Enforcement is also necessary for hourly and permit parking in the parking lots, Chauncey Swan Parking Facility and Court Street Transportation Center located at 150 E. Court Street.

FY2012 Accomplishments:

- Completion of the LED lighting retrofit project. This project was partially funded through a grant from the Iowa Office of Energy Independence and has resulted in an energy usage reduction of 48% - 52% for the five parking facilities.
- Replacement / renovation of elevators at the Capitol Street and Dubuque Street parking facilities.

Funding / Revenue: Parking operations are funded entirely by parking revenues. This includes revenues from hourly parking, permit parking, parking meters, expired meter parking citations and other miscellaneous parking revenues. Contracts with the Sheraton Hotel and Hotel Vetro are for annual guest parking at the Dubuque Street Ramp. Revenue projections for FY2013 are based on FY2011 actuals.

A parking impact fee was established in June of 1994 to provide funding for improvement of parking facilities in the Near Southside Neighborhood. Iowa City Code section 14-7B determines how these funds may be used. Approximately \$2.1 million in impact fees have been applied in recent years to repayment of principal on a loan for land acquisition at the intersection of Linn and Court Streets (see FY2013 Capital Improvement Program Highlights, below).

FY2013 Highlights: The following reductions in staff have occurred through attrition during the past year for a net decrease of (3.5) FTEs:

- Parking Enforcement Attendants – reduced from 6.5 to 5.0 FTE due to investments in technology and resulting efficiencies
- Cashiers – reduced from 12.25 to 11.25 FTE, also due to investments in technology and resulting efficiencies
- Maintenance Worker I / Parking – Reduced from 4.0 to a net 3.5 following elimination of one full-time position (1.0) and reallocation of +.50 from what was previously a shared position with Transit. These changes are possible due to the privatization of some the duties.
- Maintenance Worker II / Parking (Nights) – This position (1.0 FTE) was eliminated due to privatization of some of the duties.

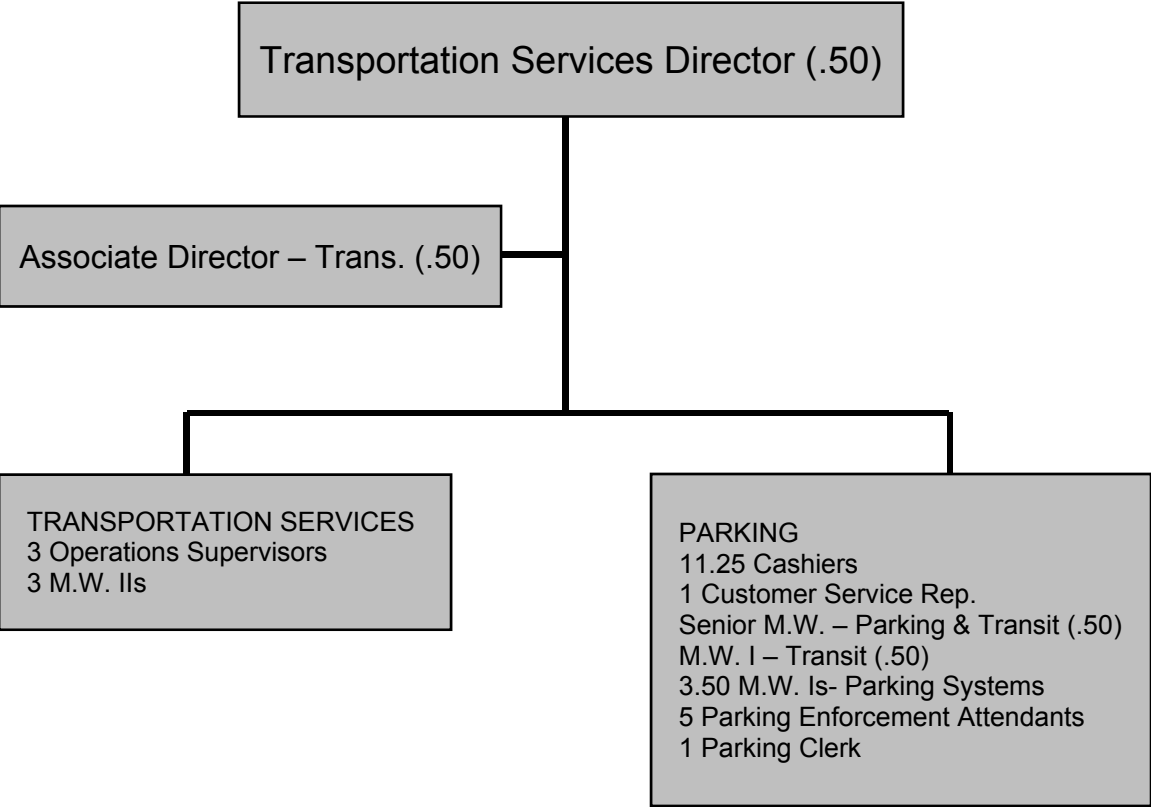
FY2013 Capital Improvement Program Highlights: A new multi-use parking / commercial / residential facility is proposed at the intersection of Linn and Court Streets with construction to begin in FY2013. This project will provide an additional 600 parking spaces financed by parking impact fees and revenue bonds. The commercial / workforce residential component is expected to be built by a private developer.

PERFORMANCE MEASURES*

	2010	2011
Web Payments – Parking Citations	54.4%	59.5%
Parking Citations Issued	119,039	109,555
Parking Meter Maintenance Requests	679	561

* A full performance measure report is available in Appendix A of this document.

Parking



**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 7100 Parking

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	5,677,671	5,894,712	2,688,139	3,200,521	3,617,544
Refuse Charges For Services	290		290	290	290
Parking Fines	297,430	372,413	297,430	297,430	297,430
Other Misc Revenue	59,111		24,461	24,461	24,461
Interest Revenues	41,798	30,000	41,798	41,798	41,798
Rents	23,689	25,092	23,689	23,689	23,689
Parking Meter Revenue	798,340	789,441	798,340	798,340	798,340
Parking Lot Revenue	225,195	240,387	225,195	225,195	225,195
Pkg Ramp Revenue	3,273,999	3,375,893	3,331,408	3,331,408	3,331,408
Misc Pkg Revenue	630,063	162,295	121,291	39,291	39,291
Total Receipts	5,349,915	4,995,521	4,863,902	4,781,902	4,781,902
Personnel	1,647,651	2,024,063	1,880,586	1,950,300	2,020,117
Services	1,251,432	1,381,265	1,190,951	1,210,992	900,237
Supplies	53,682	339,006	134,322	137,005	139,743
Capital Outlay	54,379	120,000	45,000	45,000	45,000
Other Financial Uses	2,125,730	4,337,760	1,100,661	1,021,582	1,034,654
Total Expenditures	5,132,874	8,202,094	4,351,520	4,364,879	4,139,751
Ending Balance	5,894,712	2,688,139	3,200,521	3,617,544	4,259,695

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ASSOC DIR -TRANS SERVICE	.50	.50	Multi Space Parking Meters	45,000
CASHIER - PARKING	12.25	11.25		
CUSTOMER SERVICE REP - PKG	1.00	1.00		
M.W. I - PARKING SYSTEMS	4.00	3.50		
M.W. I - TRANSIT		.50		
MW II - TRANSPORTATION SERV.	3.00	3.00		
OPERATIONS SUPV - TRANS SERV	2.50	3.00		
PARKING CLERK	1.00	1.00		
PARKING ENFORCEMENT ATTENDANT	6.50	5.00		
SR MW - PARKING & TRANSIT	.50	.50		
TRANSPORTATION SVC DIRECTOR	.50	.50		
MW II - PARKING (NIGHT)	1.00			
	32.75	29.75		45,000

Transfers In

Transfers Out

S.Side Pkg Ln Repay	172,411
2009 Pkg Refunded DS	846,250
S.Side Pkg Ln Repay	82,000
	1,100,661

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 7101 Parking Debt Service

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	1,484,276	1,520,050	1,527,519	1,534,794	1,536,844
Debt Service	846,700	846,700	846,250	840,350	844,150
Total Receipts	846,700	846,700	846,250	840,350	844,150
Services		31			
Debt Service	810,926	839,200	838,975	838,300	832,250
Total Expenditures	810,926	839,231	838,975	838,300	832,250
Ending Balance	1,520,050	1,527,519	1,534,794	1,536,844	1,548,744

Transfers In		Transfers Out	
2009 Pkg Refunded DS	846,250	2009 Prkng Principal	515,000
		2009 Prkng Interest	323,975
	<u>846,250</u>		<u>838,975</u>

DEPARTMENT: TRANSPORTATION SERVICES

Funding / Revenue:

- Transit property tax levy - Iowa State Code chapter 384.12.10 provides the legal authority for municipalities to levy “a tax for the operation and maintenance of a municipal transit system...and for creation of a reserve fund for the system...in an amount not to exceed ninety-five cents per thousand dollars of assessed value each year, when the revenues from the transit system or district are insufficient for such purposes.” Tax revenue from the FY2013 transit levy (\$.95 per \$1,000 of taxable valuation) is estimated at \$2.8 million.
- Federal Operating Assistance – Based on an MPOJC formula, funds are split between Cambus, Coralville Transit and Iowa City Transit.
- State Operating Assistance
- J.A.R.C. – This is a federally-funded, application-based grant.
- Farebox and bus pass revenue: It has been 15 years since the last fare increase for Iowa City Transit. At that time single fares increased \$0.15 to \$0.75 for a one-way fare. The FY2013 budget proposal includes an increase in bus fares and passes would result in the following:

	<u>Current</u>	<u>Proposed</u>
One way fare	\$.75	\$1.00
Off peak discount rate	\$.35	\$.50
31-Day Pass	\$25.00	\$32.00
Discount 31-day pass	\$20.00	\$27.00
10-Ride Pass	\$6.50	\$8.50
Student Semester Pass	\$80.00	\$100.00

- Court Street Transportation Facility:

Parking fees are hourly (\$.60 per hour) and permitted (\$80 per month), with \$561,247 total projected in FY2013, based on FY2011 actuals.

Rent from commercial properties is projected to be \$159,342, based on FY2011 actuals.

FY2013 Highlights:

Transit Operations will be reclassified as a business-type activity at the start of FY2013, with existing cash balances transferred out of General Fund. This change effectively eliminates an estimated \$966,000 from the Employee Benefits tax levy asking, annually, as the employee benefits levy can only be utilized for General Fund and Road Use Tax Fund employee benefits per Iowa Code. Court

Street Transportation Center was constructed in FY2006 with the assistance of federal grant monies which were designated for transit-related facilities. Operating revenues were then assigned to Transit Operations within the General Fund. Since FY2008, Court Street has generated a surplus for Transit Operations, making it viable as a business-type activity in that it is primarily supported through user fees. The FY2013 budget assumes a restructuring of transit routes, privatization of the auto body repair function, and a fee increase of \$.25 per ride. The last fare increase was in 1997.

Bus passes and fares will increase as of July 1, 2012, as summarized below:

	<u>FY2012</u>	<u>FY2013</u>
One way fare	\$.75	\$ 1.00
Off peak discount rate	\$.35	\$.50
31-Day Pass	\$25.00	\$ 32.00
Discount 31-day pass	\$20.00	\$ 27.00
10-Ride Pass	\$ 6.50	\$ 8.50
Student Semester Pass	\$80.00	\$100.00

In addition to this, Iowa City Transit will more aggressively pursue advertising, including bus wraps which could result in a substantial revenue source.

A number of changes in operations that reduce operating costs will also be necessary in order to fill the funding gap left by the elimination of property tax funding. Substantial changes reflected in the FY2013 budget include:

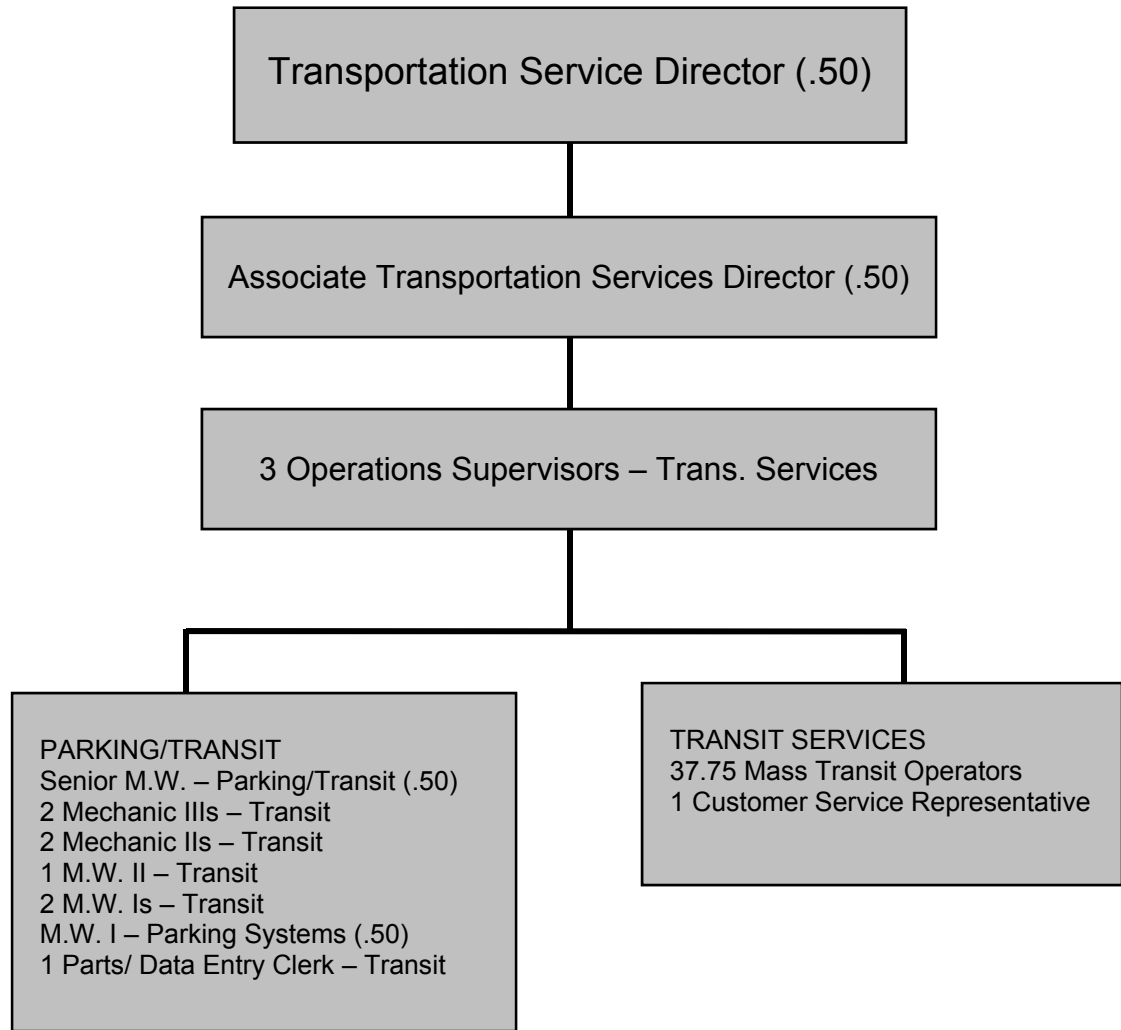
- Elimination of two positions by attrition during FY2012 : Custodian (.50) and Maintenance Worker II (1.0)
- Privatization of body repair shop operations, including elimination of a Body Repair Mechanic position (1.0)
- Split of MWI responsibilities between parking and transit
- Elimination of one Maintenance Worker I – Transit position (1.0)
- Reallocation of one half of the Maintenance Worker I – Parking position (.50) to Parking for shared responsibilities
- Reallocation of one half of an Operations Supervisor position (.50) to Parking for shared responsibilities
- Reduced Scheduled Overtime through improved scheduling of transit runs

PERFORMANCE MEASURES*

	2007	2008	2009	2010
Farebox Ratio	22%	19%	25%	24%
Total Ridership	1,676,353	1,867,370	1,986,738	1,885,828
Ridership per Revenue Vehicle Mile	2.49	2.70	2.76	2.75

* A full performance measure report is available in Appendix A of this document.

Transit



**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 7150 Transit

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	2,415,154	1,920,703	1,724,849	2,180,479	2,573,522
Current Taxes	2,552,364	2,634,211			
Delq Prop Taxes	411				
Other City Taxes	47,583	49,519			
Fed Intergov Rev	181,023	904,110	1,025,000	1,025,000	1,025,000
Other State Grants	594,365	446,134	483,175	483,175	483,175
Local Govt 28e Agreements	32,844	33,279	32,844	32,844	32,844
Transit Fees	1,059,487	1,033,944	1,364,106	1,364,106	1,364,106
Misc Chg For Serv	805		50,805	50,805	50,805
Refuse Charges For Services	1,620		1,620	1,620	1,620
Misc Merchandise	214		214	214	214
Other Misc Revenue	52,813	63,934	7,590	52,816	52,816
Rents	159,342	133,975	159,342	159,342	159,342
Pkg Ramp Revenue	530,665	639,421	561,247	561,247	561,247
Sale Of Assets	4,000				
Empl Benefits Levy	925,509	739,324			
Misc Other Operating Transfers	238,388	128,976	2,803,317	2,852,043	2,908,189
Total Receipts	6,381,433	6,806,827	6,489,260	6,583,212	6,639,358
Personnel	3,665,957	3,943,562	3,617,143	3,725,851	3,832,114
Services	1,500,378	1,628,894	1,377,397	1,386,671	1,393,038
Supplies	874,718	1,168,879	984,860	1,022,323	1,042,766
Capital Outlay	247,833	9,225			
Other Financial Uses	586,998	252,121	54,230	55,324	56,389
Total Expenditures	6,875,884	7,002,681	6,033,630	6,190,169	6,324,307
Ending Balance	1,920,703	1,724,849	2,180,479	2,573,522	2,888,573

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ASSOC DIR -TRANS SERVICE	.50	.50		
CUSTOMER SERVICE REP - TRANSI	1.00	1.00		
M.W. I - PARKING SYSTEMS	.50	.50		
M.W. I - TRANSIT	2.00	2.00		
MASS TRANSIT OPERATOR	37.75	37.75		
MECHANIC II - TRANSIT	2.00	2.00		
MECHANIC III - TRANSIT	2.00	2.00		
MW II - TRANSIT	1.00	1.00		
OPERATIONS SUPV - TRANS SERV	3.00	3.00		
PARTS/DATA ENTRY CLK - TRANSI	1.00	1.00		
SR MW - PARKING & TRANSIT	.50	.50		
TRANSPORTATION SVC DIRECTOR	.50	.50		
	51.75	51.75		

Transfers In		Transfers Out	
Transit Levy from GF	2,803,317	Court St. Daycare	54,230
	2,803,317		54,230

DEPARTMENT: PUBLIC WORKS

DIVISION: WASTEWATER TREATMENT

Public Works Director: Rick Fosse
Wastewater Superintendent: Dave Elias
Assistant Superintendent: Roger Overton
Phone: (319) 356-5170

MISSION STATEMENT

The Iowa City Wastewater Division exists in order to economically ensure the public health and safety of the citizens of Iowa City and locally protect the Iowa River as a water resource for the people of Iowa. The Division will achieve the mission by providing proper care, operation, and maintenance of City wastewater and storm water collection systems, treatment plants, and the local environment.

BACKGROUND

Facilities and Operations: The Wastewater Division operates and maintains two treatment plants, 17 lift stations, and 300 miles of sanitary sewer piping throughout the city, processing an average of 9.7 million gallons of wastewater per day. Staff members measure and report 120 different tests per month to the Iowa Department of Natural Resources (DNR) for both influent waste and treated effluent.

The South Plant, located at 4366 Napoleon St. SE, was expanded in 2002 to accommodate more stringent ammonia removal standards and future growth in residential and industrial customers. Maximum flow capacity of both facilities is 42 million gallons a day.

Other major work elements for this Division include sewer main repairs, preventative maintenance, and 24/7 response to emergency sewer calls. Staffing is seven days a week for operations staff. Administrative, lab, and maintenance staff are on-site five days a week.

Funding: Wastewater Operations are funded by sewer user fees, per the following schedule.

SEWER FEES

Minimum Monthly Charge (includes the first 100 cu. ft. used)	\$8.15
Each Additional 100 cu. ft.	\$3.99

BOD (per pound) 300 mg/L or less	included in charge for 100 cu. ft. of water used	
BOD (per pound) from 301 mg/L to 2000 mg/L	\$0.28	per pound
BOD (per pound) greater than 2000 mg/L	\$0.425	per pound
Suspended Solids (SS) per pound	\$0.227	per pound
Monthly Minimum, Unmetered User	\$33.36	per month
Manufactured Housing Park, Monthly Minimum per lot	\$33.36	per month
Holding Tank Waste - plus landfill fees	\$0.032	per gallon
Holding Tank Waste Hauler - Annual Permit	\$907.00	per year

Fund Balance: Unrestricted fund balance is projected to increase to an estimated \$10.9 million by June 30, 2013 due to interest savings on the 2008, 2009 and 2010 Sewer Revenue Bond Refunding issues. Restricted fund balance for wastewater debt service is projected at \$10.5 million on a cash basis. Bond covenant requirements are monitored on an accrual basis and reported in the City's Consolidated Annual Financial Report.

User fees will be re-examined once the South Plant expansion is completed.

FY2013 Expenditure Highlights: There are no significant changes within the operating expenses for Wastewater Operations. Other Financial Uses is projected to decrease to \$5.9 million in FY 2013 compared to \$11 million in FY 2012 and estimated \$9 million in FY 2014. The \$5.9 million in FY 2013 represents the base level of operating transfers from operations to debt service and annual sewer mains replacements. Fiscal years 2011, 2012 and 2014 include additional funding from wastewater operations to Wastewater Capital Improvement Projects.

FY2012-2016 CIP Highlights: Reconstruction of the North River Corridor Trunk Sewer is scheduled for FY2013-2014 and is to be constructed in conjunction with the Gateway project. It will replace two existing sewers with a single sewer the will be sized to the existing drainage area plus 5,700 acres of the Rapid Creek watershed north of I-80. The existing sewers were constructed in 1983 and 1936. Total project estimate is for \$4.4 million, funded from Wastewater user fees.

The South Wastewater Plant Expansion project will relocate the North Wastewater Treatment Plant and consolidate operations into the South Plant by expansion of existing facilities at 4366 Napoleon Street SE. Project estimate is for \$49.2 million, with funding of \$32.6 million from state and federal grants, \$13.6 million from Local Option Sales Tax revenue and \$1.9 million from Wastewater user fees. This project will span several years and is scheduled for completion in FY2015.

Wastewater Treatment

Wastewater Superintendent (.50)

Assistant Wastewater Superintendent

WASTEWATER COLLECTION
Senior M.W. (.90)
1.80 M.W. IIIs

WASTEWATER
1 Senior M.W. – WW Plant
1 Senior TPO
3 Maintenance Operators
1 Electrician
1 Electronics Tech.
2 Laboratory Technicians
Senior Clerk/Typist (.50)

WASTEWATER TREATMENT
1 Chemist
5.70 M.W. IIs
1 M.W. I
4 TPOs

**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 7200 Wastewater Treatment

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	12,855,812	12,861,866	9,066,164	10,847,258	9,409,544
Misc Permits & Licens	4,855	12,019	4,855	4,855	4,855
Misc Chg For Serv	75,696	35,315	75,696	75,696	75,696
Wastewater Charges For Services	12,682,773	12,717,183	12,682,773	12,682,773	12,682,773
Misc Merchandise	222		222	222	222
Other Misc Revenue	53,537	45,000	51,273	51,273	51,273
Interest Revenues	295,450	100,000	295,450	295,450	295,450
Royalties & Commissions	248	232	248	248	248
Sale Of Assets	8,588				
Total Receipts	13,121,369	12,909,749	13,110,517	13,110,517	13,110,517
Personnel	1,908,563	2,064,005	2,072,197	2,131,484	2,190,076
Services	2,632,757	2,759,559	2,364,059	2,483,020	1,647,156
Supplies	591,194	558,045	658,658	671,773	685,154
Capital Outlay	81,645	347,500	330,000	260,000	255,000
Other Financial Uses	7,901,156	10,976,342	5,904,509	9,001,954	5,290,110
Total Expenditures	13,115,315	16,705,451	11,329,423	14,548,231	10,067,496
Ending Balance	12,861,866	9,066,164	10,847,258	9,409,544	12,452,565

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ASST SUPT - WASTEWATER	1.00	1.00	Chip Seal Roads	15,000
CHEMIST	1.00	1.00	Lab Equipment - New	10,000
ELECTRICIAN - WASTEWATER	1.00	1.00	Lab Equipment Replacement	7,500
ELECTRONICS TECH - WASTEWATER	1.00	1.00	Landscaping	5,000
LABORATORY TECHNICIAN - WW	2.00	2.00	Lift Station Repair	37,500
M. W. I - WASTEWATER TRTMT	1.00	1.00	N. Plant Building Maintenance	5,000
M.W. III - WASTEWATER COLLECT	1.80	1.80	N. Plant Facility Repairs	10,000
MAINT OPERATOR - WASTEWATER	3.00	3.00	NP Instruments Upgrade/Repairs	5,000
MW II - WASTEWATER TRTMT PLN	5.70	5.70	S. Plant Facility Repairs	75,000
SR CLERK/TYPIST - WASTEWATER	.50	.50	S. Plant Maintenance	50,000
SR M.W. - WASTEWATER PLANT	1.00	1.00	SP Instruments Repair/Upgrade	50,000
SR MW - WASTEWATER COLLECTION	.90	.90	Safety Equipment Upgrade/Repair	10,000
SR TPO - WASTEWATER	1.00	1.00	Sewer Main Repair	50,000
TPO - WASTEWATER TREATMENT	4.00	4.00		
WASTEWATER SUPERINTENDENT	.50	.50		
	25.40	25.40		330,000

Transfers In

Transfers Out

2009 Sewer Refund DS	793,050
2008 Sewer Refund DS	2,487,325
2010 Sewer Refund DS	1,440,350
Econ Dev Coord 20%	23,784
Annual Main Replcmnt	500,000
DubStrSanitaryTrunk	660,000
	5,904,509

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 7201 Wastewater Treatment Debt Service

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	28,524,296	12,001,703	12,158,604	10,472,956	10,546,428
Interest Revenues	5,515		5,515	5,515	5,515
Debt Service	6,485,896	6,488,050	4,720,725	4,736,638	4,763,163
Total Receipts	6,491,411	6,488,050	4,726,240	4,742,153	4,768,678
Services		23,149			
Debt Service	23,014,004	6,308,000	6,411,888	4,668,681	4,674,901
Total Expenditures	23,014,004	6,331,149	6,411,888	4,668,681	4,674,901
Ending Balance	12,001,703	12,158,604	10,472,956	10,546,428	10,640,205

Transfers In		Transfers Out	
2008 Sewer Refund DS	2,487,325	2008 Sewer Principal	1,680,000
2009 Sewer Refund DS	793,050	2008 Sewer Interest	779,625
2010 Sewer Refund DS	1,440,350	2009 Sewer Principal	435,000
		2009 Sewer Interest	350,663
		2010 Sewer Principal	2,750,000
		2010 Sewer Interest	416,600
	<u>4,720,725</u>		<u>6,411,888</u>

DEPARTMENT: PUBLIC WORKS

DIVISION: WATER

Public Works Director:	Rick Fosse
Water Superintendent:	Edward Moreno
Information Coordinator:	Carol Sweeting
Location:	80 Stephen Atkins Drive
Phone:	(319) 356-5164

MISSION STATEMENT

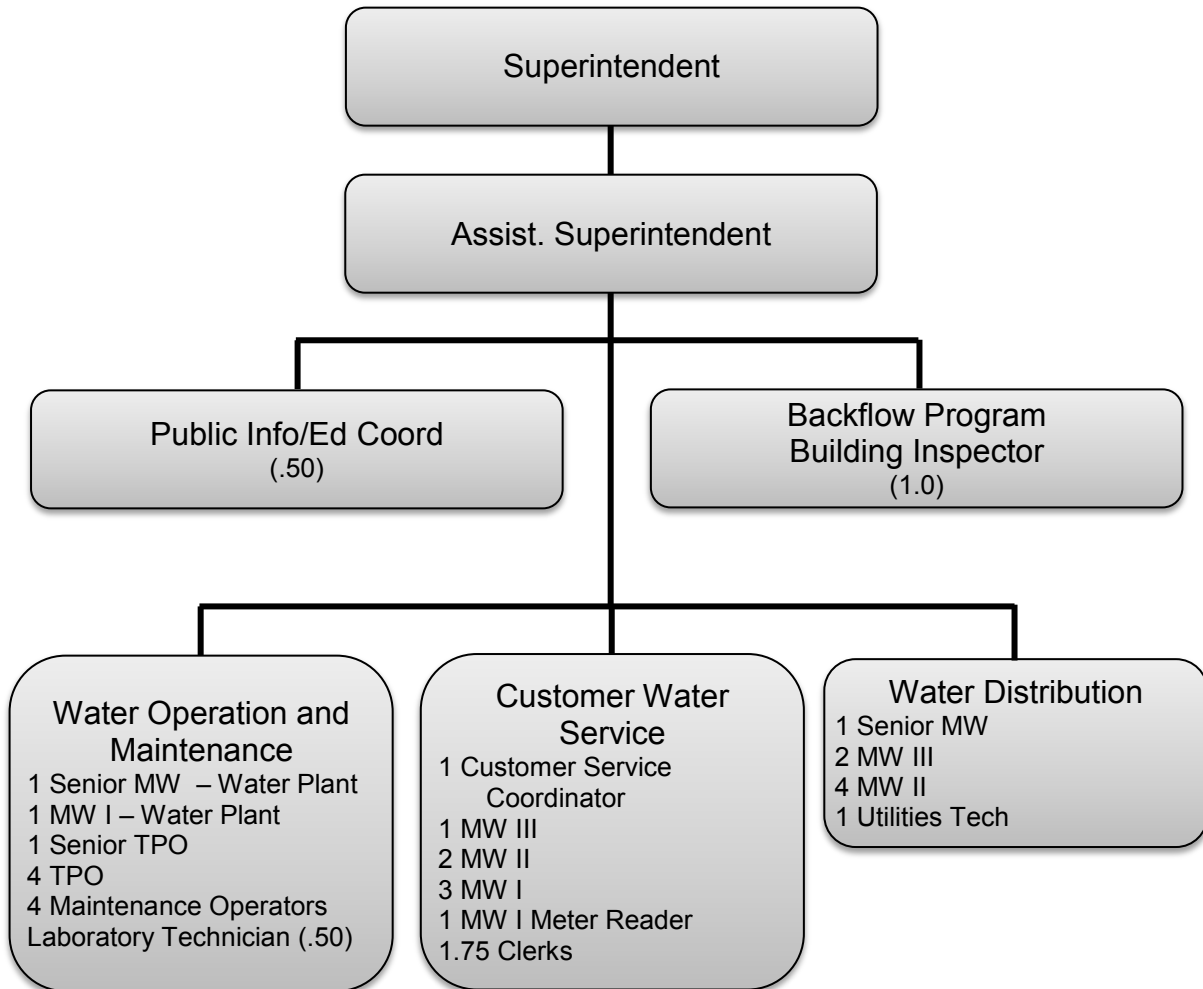
The Water Division exists to provide high quality and abundant quantity of water necessary for the residential, commercial, industrial, and firefighting needs of the city.

History: The Water Division, as part of the Public Works Department, operates and maintains the potable water system for the City of Iowa City. Critical assets include a 16.7 million gallon per day capacity state-of-the-art water treatment facility, 261 miles of water main and appurtenances that date back to 1882, and over 25,000 service accounts that are billed monthly. 24/7 system operation is maintained to provide regulatory approved quality, at satisfactory pressures, and in quantities and rates of flow to satisfy all customer demands.

State and federal regulations: Iowa City's award-winning water exceeds all required standards set by the Environmental Protection Agency, with over 200 tests performed each day by water treatment plant operators to ensure that quality standards are met. The Division's *Consumer Confidence Report* is released to the public annually and can be accessed at www.icgov.org/water.

User Fees and Fund Balance: User fees are currently insufficient to cover annual operating costs. This has been allowed to continue by utilizing fund balance to cover the net loss. Fund balance is projected to be \$5.5 million as of June 30, 2012, \$1 million of which is expected to be used for expenditures during FY2013. Combined with the fact that there are no significant non-recurring capital projects planned in the current CIP document, the net operating loss is not a concern at this time. Fund balance will continue to be monitored in the future and user fees recommended for adjustment when necessary. Fund balance will also be augmented as FEMA reimbursements for projects undertaken after the flood of 2008 are received.

Water Division



**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 7300 Water

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	12,075,528	10,069,120	5,450,012	4,442,528	3,610,520
Fed Intergov Rev	26,319				
Water Charges For Services	8,031,704	8,501,949	8,184,531	8,184,531	8,184,531
Printed Materials	30		30	30	30
Misc Merchandise	29,043	26,508	29,043	29,043	29,043
Other Misc Revenue	7,500		7,500	7,500	7,500
Interest Revenues	138,013	173,426	138,013	138,013	138,013
Rents	650	600	650	650	650
Royalties & Commissions	790	640	790	790	790
Total Receipts	8,234,049	8,703,123	8,360,557	8,360,557	8,360,557
Personnel	2,342,807	2,645,570	2,639,648	2,706,943	2,773,780
Services	2,130,065	2,273,657	2,029,534	2,052,389	2,104,650
Supplies	584,369	748,562	662,938	676,194	689,718
Capital Outlay	544,954	624,800	583,547	230,000	230,000
Other Financial Uses	4,638,262	7,029,642	3,452,374	3,527,039	3,422,055
Total Expenditures	10,240,457	13,322,231	9,368,041	9,192,565	9,220,203
Ending Balance	10,069,120	5,450,012	4,442,528	3,610,520	2,750,874

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ASST SUPT - WATER	1.00	1.00	1-Ton Dump Truck	25,000
BUILDING INSPECTOR	1.00	1.00	Catalyst Exhaust Converter	35,000
CUSTOMER SERVICE COORD	1.00	1.00	Contracts Concrete Replacement	190,000
LABORATORY TECHNICIAN - WATER	.50	.50	Other Operating Equipment	104,000
M. W. II - WATER DISTRIBUTION	4.00	4.00	Turbidimeter & Controller	2,547
M. W. II - WATER SERVICE	2.00	2.00	Var. Frequency Drive Replacements	40,000
M. W. III - WATER DISTRIBUTIO	2.00	2.00	Water Meters	187,000
M. W. III - WATER SERVICE	1.00	1.00		
M.W. I - METER READER	1.00	1.00		
M.W. I-WATER CUSTOMER SERVICE	3.00	3.00		
MAINTENANCE OPERATOR - WATER	4.00	4.00		
MW I - WATER PLANT	1.00	1.00		
PUBLIC INFO/ED COORD - PUB WK	.50	.50		
SR M.W. - WATER DISTRIBUTION	1.00	1.00		
SR MW WATER PLANT	1.00	1.00		
SR TPO - WATER	1.00	1.00		
TPO - WATER	4.00	4.00		
UTILITIES TECHNICIAN - WATER	1.00	1.00		
WATER SERVICES CLERK	1.75	1.75		
WATER SUPERINTENDENT	1.00	1.00		
	32.75	32.75		583,547

Transfers In

Transfers Out

2002 Water Debt Serv	621,155
2008 Water Refund DS	611,350
2009 Water Refund DS	857,938
2002 GO Abatement	377,689
2006 GO Refund Abate	360,458
Econ Dev Coord 20%	23,784
Water Annual Mains	600,000
	3,452,374

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 7301 Water Debt Service

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	4,129,549	4,203,289	9,287,148	4,257,896	4,287,421
Interest Revenues	3,161		3,161	3,161	3,161
Debt Sales		5,060,000			
Debt Service	2,082,551	2,085,268	2,090,443	2,093,171	2,092,421
Total Receipts	2,085,712	7,145,268	2,093,604	2,096,332	2,095,582
Debt Service	2,011,972	2,061,409	7,122,856	2,066,807	2,067,796
Total Expenditures	2,011,972	2,061,409	7,122,856	2,066,807	2,067,796
Ending Balance	4,203,289	9,287,148	4,257,896	4,287,421	4,315,207

Transfers In		Transfers Out	
2002 Water Debt Serv	621,155	2002 Water Principal	400,000
2008 Water Refund DS	611,350	2002 Water Interest	218,055
2009 Water Refund DS	857,938	2008 Water Principal	370,000
		2008 Water Interest	232,363
		2009 Water Principal	475,000
		2009 Water Interest	367,438
	<u>2,090,443</u>		<u>2,062,856</u>

Note: The inflated fund balance noted in FY2012 is due to the receipt of bond proceeds issued to refund the 2002 Water Revenue Bonds dated November 1, 2002. By calling these bonds early the City saved approximately \$688,000.

DEPARTMENT: PUBLIC WORKS

DIVISION: REFUSE COLLECTION

Public Works Director: Rick Fosse
Streets / Solid Waste Superintendent: Bud Stockman
Assistant Superintendent: Rodney Walls
Office Location: 1200 S. Riverside Drive
Phone: (319) 356-5180

Solid Waste crews provide curbside pickup of household waste, recycling, yard waste, bulky items, and appliances to 14,806 households on a weekly basis in Iowa City. Services are provided to residential properties ranging from one to four units. In addition, Solid Waste crews provide elderly and handicap carryout service to residents whom document need.

The City purchased its first automated garbage truck in 2002, making refuse collection faster, more efficient, and safer. Wheeled carts are easier to maneuver, more stable, and designed to not blow over in high winds. Lids are attached and snug-fitting to keep pests and animals out. Automated carts and recycling containers are provided free of charge to the resident. Yard waste stickers and bags are available for purchase at various locations throughout the city.

Stats / Performance Measures:

	2008	2009	2010	2011
Residential Refuse Collection Accounts	14,616	14,710	14,850	14,960
Refuse Tons per Year	8,834	8,657	8,869	8,969
Yard Waste Tons	1,928	1,816	1,675	1,730
Recycling Tons	1,748	1,608	1,448	1,471
Bulk Item Pickups – Total Number of Items	1599	2480	2271	2414

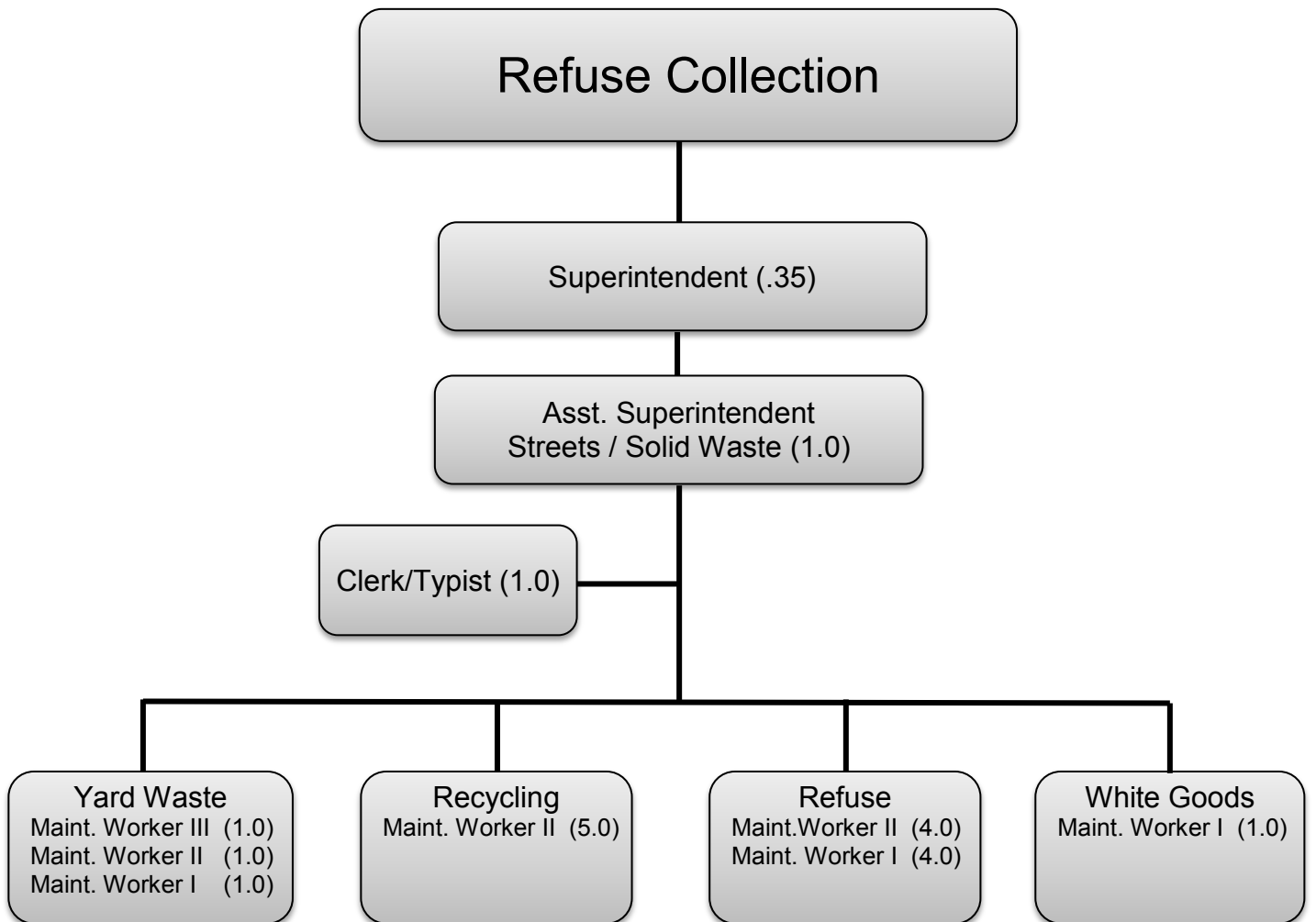
Revenue: Projections for refuse collection and curbside recycling fees are based on FY2011 actual receipts, plus one percent (1%) growth annually. Following is a history of rate changes for monthly billings on refuse and recycling fees:

Fiscal Year	Effective Date	Refuse		Recycling		Total Minimum Monthly Billing	Total Increase
		Minimum Billing	Increase	Minimum Billing	Increase		
2002	May 2002	\$ 9.00	\$ 0.80	\$ 3.10	\$ 0.30	\$ 12.10	\$ 1.10
2006	July 2005	9.40	0.40	3.10	-	12.50	0.40
2007	July 2006	9.90	0.50	3.10	-	13.00	0.50
2008	July 2007	10.40	0.50	3.60	0.50	14.00	1.00
2009	July 2008	10.90	0.50	3.60	-	14.50	0.50
2010	July 2009	11.40	0.50	3.60	-	15.00	0.50
2011	Nov 2010	11.90	0.50	3.60	-	15.50	0.50

Fund balance: Fund balance is projected to decrease by \$63,543 or 13.7% in FY2013 as user fees have not increased since November 2010. Increased fuel and personnel costs will make a fee increase necessary in the new future.

FY2013 Highlights: No change in user fees is recommended at this time. Fluctuating fuel costs are being monitored. Capital outlay includes 500 refuse carts, annually, for expanded use of automated trucks.

Streets & Solid Waste Division



**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 7400 Refuse Collection

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	309,694	461,737	393,863	330,320	263,115
General Use Permits	3,696	4,750	3,696	3,696	3,696
Refuse Charges For Services	2,895,030	2,962,791	2,949,384	2,969,923	2,990,666
Other Misc Revenue	144		144	144	144
Interest Revenues	615	875	615	615	615
Total Receipts	2,899,485	2,968,416	2,953,839	2,974,378	2,995,121
Personnel	1,340,907	1,451,425	1,483,662	1,525,918	1,567,003
Services	1,324,093	1,327,390	1,407,681	1,397,345	1,224,842
Supplies	82,442	69,475	89,039	90,820	92,637
Capital Outlay		132,000	37,000	27,500	27,500
Other Financial Uses		56,000			
Total Expenditures	2,747,442	3,036,290	3,017,382	3,041,583	2,911,982
Ending Balance	461,737	393,863	330,320	263,115	346,254

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ASST SUPT STREETS/SOLID WASTE	1.00	1.00	200 Yard Waste Carts	9,500
CLERK/TYPIST - SOLID WASTE	1.00	1.00	500 Refuse Carts	27,500
M. W. III - REFUSE	1.00	1.00		
M.W. I - REFUSE	7.00	7.00		
M.W. II - REFUSE	10.00	10.00		
SUPT STREETS/SOLID WASTE	.35	.35		
	20.35	20.35		37,000

DEPARTMENT: PUBLIC WORKS

DIVISION: LANDFILL

Public Works Director: Rick Fosse
Landfill Superintendent: Dave Elias
Recycling Coordinator: Jennifer Jordan
Landfill Site: 3900 Hebl Avenue
Eastside Recycling Facility: 2401 Scott Boulevard
Phone: (319) 356-5185

MISSION STATEMENT

The Iowa City Landfill and Recycling Center is committed to providing environmentally and fiscally responsible solid waste, composting, and recycling facilities while working towards significantly reducing reliance on the Landfill. The Landfill will operate in accordance with all rules and regulations of the U.S. Environmental Protection Agency and the Iowa Department of Natural Resources.

Facilities: The **Iowa City Landfill & Recycling Center** handles waste disposal, recycling, and composting for all of Johnson County. Located at 3900 Hebl Avenue SW, the Landfill is open from 7 AM to 4:30 PM Monday-Saturday, with hazardous waste accepted by appointment. In FY2007, the landfill handled over 143,000 tons of material, 103,100 tons of which was landfilled. Curbside and drop-off recycling exceeded 2,050 tons and 6,400 tons of yard waste was accepted; an estimated 2,300 tons of compost was redistributed throughout the county as a soil amendment.

The City began construction of a new landfill cell in FY2009; this cell was completed in FY2012. Subsequent to completion, this cell was damaged in a fire. This event is described in the fund balance section below.

The **Eastside Recycling Center** was completed in FY2012 and is located at 2401 Scott Boulevard. Facilities include an environmental education building, bulk water and concrete washout stations, and drop-off areas for waste oil and electronic items. The complex also provides space for the Furniture Project and Salvage Barn.

Government regulations: There are numerous types of special waste which are received, but separated out for material-specific handling. This includes electronic and hazardous waste, yard waste, tires, recycled products (paper, plastics, glass, cardboard), reusable furniture, and building materials.

Electronic and Hazardous Waste: The Landfill contracts with a DNR-approved recycler to provide environmentally safe disposal and/or recycling of electronic products which contain lead and other substances that can be harmful to the environment if disposed of improperly. A Hazardous Waste Collection Facility was added in 2000 to accept used oil, old paint, batteries, household and commercial chemicals, which previously were landfilled.

Yard Waste and Composting: Iowa City residents can take yard waste directly to the Landfill and deposit it at no charge. These materials are composted and made available to the public as mulch and compost.

Reusable Furniture and Construction Materials: The Landfill works with organizations like Furniture Project, Habitat for Humanity's ReStore and Salvage Barn, which divert reusable furniture and building materials from landfilling to people who can use them.

Revenue Sources: Rates have remained constant since FY2000, when they were reduced.

- Iowa City residents, charge per ton: \$38.50
- Non Iowa City residents, charge per ton: \$43.50
- \$3 for any garbage load less than 140 pounds; approximately \$0.50 for each additional 20 lb. over 140 pounds.
- Special Fees:
 - Appliances - \$12.50 per appliance; \$1/cu. ft. for large commercial appliances
 - Asbestos (Friable - \$105/cu. yd.; Non-friable - \$105/ton)
 - Petroleum contaminated soil - \$43.50/ton (3 ton minimum)
 - Tires - \$0.07 per lb (\$3 minimum)

Fund Balance / Reserve Funding Requirements: As of June 20, 2012, the landfill fund balance is approximately \$20.88 million. Over \$14.57 million is restricted to certain uses, described below, by State code. Another \$4.76 million is reserved per City policy to plan for future capacity.

- *Financial Assurance for Closure and Post-Closure:* The State of Iowa requires that the owner/operator of a landfill set aside funds to provide for the costs associated with closing the landfill and ongoing maintenance of the closed landfill site. The City is mandated to have separate accounts with balances sufficient to provide for: the costs associated with closing the landfill in a manner that satisfies State environmental and safety requirements, including minimizing infiltration and erosion; and sufficient to provide for the costs related to post-closure requirements. Post-closure

costs include, but are not limited to: drainage and erosion control systems maintenance; groundwater to waste separation systems maintenance; gas control systems maintenance, monitoring, and reports; and groundwater and surface water monitoring systems maintenance and reports.

- *Solid Waste Surcharge Reserve:* Landfill operators are also required to retain a portion of user fees for environmental protection, waste reduction, and recycling programs. The Solid Waste Surcharge Reserve in the landfill fund balance is reserved for these uses and is not accessible for other City projects.

FUND BALANCE

	June 30, 2010	June 30, 2011	June 20, 2012
Restricted			
Landfill Assurance – Closure	\$4,532,434	\$4,900,134	\$4,900,134
Landfill Assurance – Post-Closure	\$8,310,045	\$8,741,693	\$8,741,693
Solid Waste Surcharge Reserve	\$905,595	\$1,003,765	\$921,426
Misc. Restricted Cash	\$14,340	\$14,979	\$15,771
Total Restricted	\$13,762,414	\$14,660,572	\$14,579,024
Assigned			
Landfill Replacement Reserve	\$4,420,524	\$5,079,255	\$4,762,428
Cash on Hand			
Including Cash Equivalents	\$11,352,451	\$4,426,866	\$1,540,257
Total Fund Balance	\$29,535,389	\$24,166,693	\$20,881,709

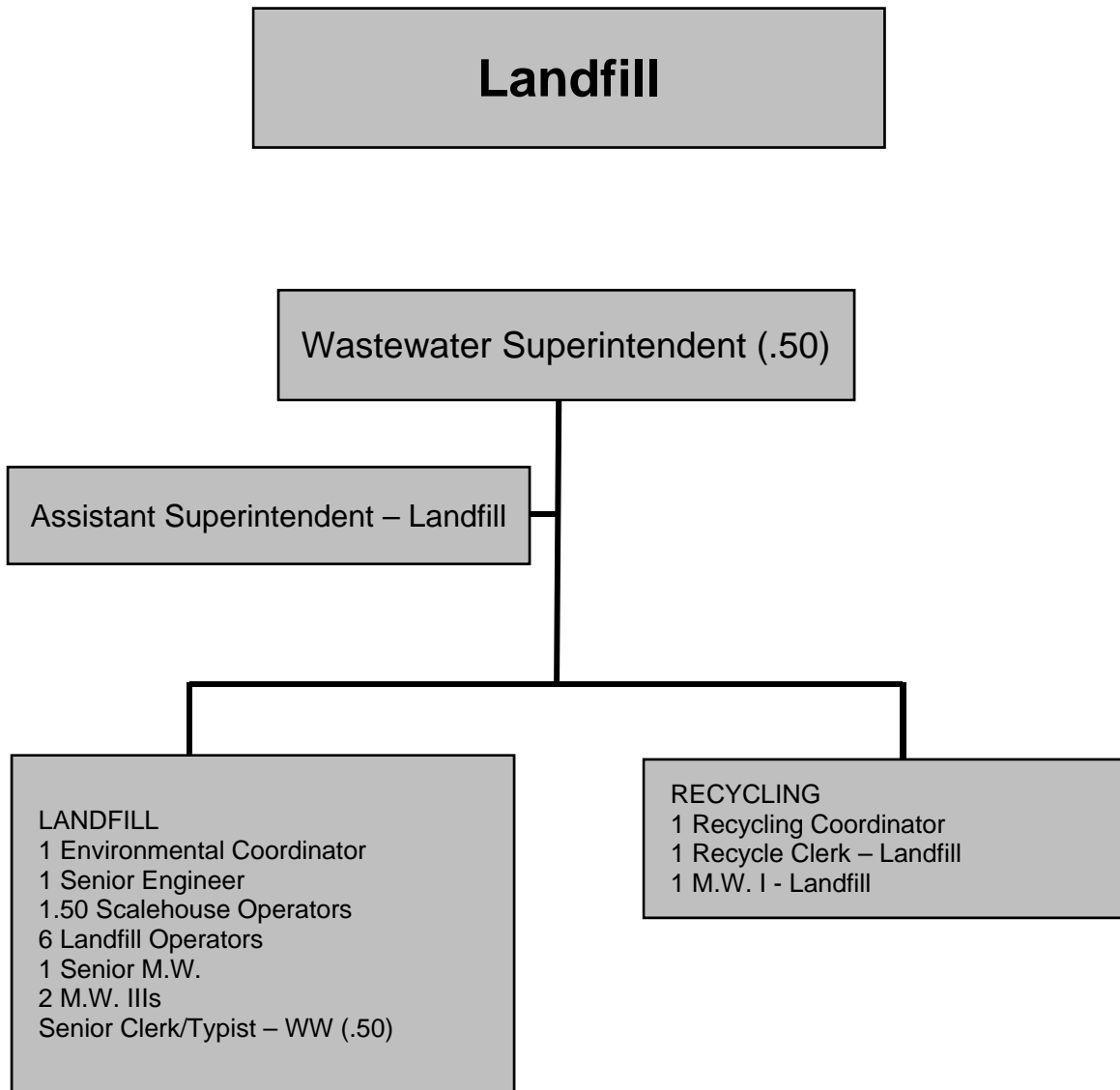
Subsequent Event: Beginning on May 26, 2012, the Iowa City landfill experienced a fire in the recently completed cell. The cell was lined with shredded tires per Iowa Department of Natural Resources recommendations to protect the clay lining and minimize infiltration. The shredded tires ignited on May 26 and the extinguishment operation was completed on June 10. The damage to the landfill cell is estimated to be between \$4 million and \$6 million. This fire will affect the landfill's self-mandated replacement reserve. While the landfill fund has a high fund balance, most of this balance is reserved for closure and post-closure costs and cannot be accessed for any other reason.

Interfund Loan Repayment: Interfund loans are made from the self-mandated landfill replacement reserve to fund various City projects. As of June 30, 2012, there is approximately \$4.3 million in outstanding principle to be repaid to the landfill replacement reserve.

Loan	Principal Outstanding As of 06/30/12	FY2013		
		Principal	Interest	Total Principal & Interest
General Fund:				
Sr. Ctr. Envelope - FINAL in FY2014	14,667.52	7,160.12	514.24	7,674.36
Transit - Court St. Daycare FINAL in FY2015	195,591.84	54,229.24	3,418.76	57,648.00
Terry Trueblood Rec Area	111,201.83	20,290.38	4,588.86	24,879.24
Fire Station #2 Demo/Reconstruction	946,343.41	43,088.53	37,075.65	80,164.18
Fire Station #4 - (CIP #4407 estimate)	1,000,000.00	33,318.45	39,399.15	72,717.60
Total General Fund:	2,267,804.60	158,086.72	84,996.66	243,083.38
Airport:				
University of Iowa Hangar	367,860.64	14,240.82	14,457.44	28,698.26
South East T-Hanger	273,704.28	9,118.59	10,782.09	19,900.68
Corporate Hangar	521,457.35	15,419.59	20,580.41	36,000.00
South West T-Hanger	255,875.65	7,052.00	10,108.00	17,160.00
Total Airport	1,418,897.92	45,831.00	55,927.94	101,758.94
Transportation Services / Parking:				
Southside Parking Facility - Land Acquisition	631,472.55	172,410.42	27,677.58	200,088.00
Total All Internal Loans to be repaid to Landfill	4,318,175.07	376,328.14	168,602.18	544,930.32

FY2012-2016 CIP Highlights:

The City is collaborating on a project with the University of Iowa to utilize landfill gas for energy production at the Oakdale Campus. Iowa City's contribution to the project is estimated at \$2.0 million for gas conditioning and compression equipment. The City's investment is expected to be recovered through the sale of landfill gas to the University, gas that would otherwise be burned off.



**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 7500 Landfill

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	29,536,035	24,166,692	17,767,939	19,269,638	20,580,045
Other State Grants	5,221				
Refuse Charges For Services	452,116	253,500	452,116	452,116	452,116
Landfill Charges For Services	5,083,840	5,195,547	5,083,840	5,083,840	5,083,840
Contrib & Donations	700				
Misc Merchandise	21,216	12,330	21,216	21,216	21,216
Other Misc Revenue	48,680		47,605	47,605	47,605
Interest Revenues	207,297	234,559	207,297	191,870	175,138
Rents	26,531	30,083	46,500	46,500	46,500
Sale Of Assets	206				
From Landfill Operations	500,000	500,000	500,000	500,000	500,000
Interfund Loans	878,129	499,572	458,332	392,504	401,491
Total Receipts	7,223,936	6,725,591	6,816,906	6,735,651	6,727,906
Personnel	1,176,154	1,499,422	1,458,942	1,502,069	1,541,140
Services	3,133,500	2,826,935	3,004,584	3,128,419	2,689,327
Supplies	125,962	214,673	156,681	159,756	162,887
Capital Outlay	41,551	215,705	195,000	135,000	115,000
Other Financial Uses	8,116,112	8,367,609	500,000	500,000	500,000
Total Expenditures	12,593,279	13,124,344	5,315,207	5,425,244	5,008,354
Ending Balance	24,166,692	17,767,939	19,269,638	20,580,045	22,299,597

	---- FTE ----			
Personnel Services	2012	2013	Capital Outlay	2013
ASSIST SUPT - LANDFILL	1.00	1.00	Chip Seal	25,000
ENVIRONMENTAL COORD/LANDFILL	1.00	1.00	Contracted Improvements - Recycle	5,000
LANDFILL OPERATOR	6.00	6.00	Facility Equipment Repairs	5,000
M.W. I - LANDFILL	1.00	1.00	Facility Improvements	10,000
M.W. III - LANDFILL	2.00	2.00	Groundwater Monitoring	30,000
RECYCLE CLERK - LANDFILL	1.00	1.00	HHW Management Programs	5,000
RECYCLING COORDINATOR	1.00	1.00	Landfill shops	30,000
SCALEHOUSE OPERATOR	1.50	1.50	Landscaping	5,000
SR CLERK/TYPIST - WASTEWATER	.50	.50	Monitoring Instruments	15,000
SR ENGINEER	1.00	1.00	Mower & Blower - Grounds Maintena	20,000
SR MW - LANDFILL	1.00	1.00	Non-Contracted Improvements	5,000
WASTEWATER SUPERINTENDENT	.50	.50	Perimeter Fencing	25,000
			Roll-off Containers	15,000
	17.50	17.50		195,000

Transfers In		Transfers Out	
LF Repl Reserve Fndg	500,000	LF Repl Reserve Fndg	500,000
Corp Hangar Ln Repay	15,420		
TT Park Acq Ln Repay	20,291		
UI Hangar Expan Repy	14,241		
SW T-Hangar Ln Repay	7,052		
Fire Station 2 Repay	43,089		
S.Side Pkg Ln Repay	172,411		
Fire Station #4	33,319		
Court St. Daycare	54,230		
S.Side Pkg Ln Repay	82,000		
Sr Ctr Env Ln Repay	7,160		
SE T-Hangar Ln Repay	9,119		
	958,332		500,000

DEPARTMENT DESCRIPTION

Iowa City's Municipal Airport is a general aviation airport located in the southwest part of Iowa City. Of the 113 public airports in Iowa, the Iowa City Municipal Airport is one of the busiest general aviation airports in the state.

A Fixed Base Operator on the airfield provides fuel service, aircraft maintenance, flight instruction, and charter services. The airport has approximately 30,000 take-offs and landings annually and sold just under 103,000 gallons of jet fuel and 60,000 gallons of aviation gasoline to aircraft operators in 2010.

Airport staff is responsible for daily operation and maintenance of all airport facilities, including 59 T-Hangars, 6 corporate hangars, other airfield buildings, runways and equipment. The Operations Specialist staffs an administrative office, manages leased areas and contracts, plans and oversees airport-related capital improvements. Iowa City also hosts Sertoma Club's annual Fly-in/Drive-in Breakfast fundraiser event.

Funding: Airport revenue accounts for \$294,000. General levy property tax support is estimated at \$100,000. These funds support Airport operations and maintenance projects.

Airport hangar maintenance and runway improvements are generally funded by federal grants. These projects are ninety-five percent (95%) federally funded with a five percent (5%) local match from general obligation bonds. This budget includes an apron reconstruction and connecting taxiway project; total project cost is budgeted at \$1,659,500, with \$1,576,525 coming from federal grants.

Fund Balance: The ending fund balance for FY 2013 is projected to be \$100,259, a 1.05% increase over the FY 2012 estimated ending fund balance.

FY2013 Budget Proposal: This proposal includes an increase in authorized positions for Airport Operations Specialist position from .75 to 1.0 FTEs.

MISSION STATEMENT/GOALS

The Iowa City Municipal Airport, through the direction of the Airport Commission, will provide a safe, cost-effective general aviation airport that creates and enriches economic, educational, health care, cultural, and recreational opportunities for the greater Iowa City area.

The Airport's goals further the City's strategic plan goal of: *Economic and Community Development*.

OBJECTIVES

1. Capacity Needs:
 - T-hangar Waiting list holds 20+ entries
 - Demand for hangar space for larger business class aircraft, specifically for King Air 200 series, and Citation I-IV series aircraft
 - Additional Aircraft parking spaces are needed during high traffic times (football weekends)
2. Budget:
 - Airport Operations budget is supplemented by general fund contributions. Cuts to general fund contributions would impact airport operations
 - Seek additional funding opportunities and steady income streams
3. Airspace:
 - Airspace Obstruction Mitigation projects are planned for approach ends of Runway 12 and Runway 30.
4. Maintenance:
 - Most buildings around airport are from 1960-1970s era. This requires a higher dollar upkeep than modern buildings. Main Terminal built in 1951. Many buildings are coming due for rehabilitation at the same time which impacts budget.
5. Public Outreach:
 - Seek more events and activities to host at the airport. This draws non-aviation people to the airport and increases awareness of the airport.
 - Communication of airport economic impact to area officials, elected and non-elected.

PERFORMANCE MEASURES*

	2007	2008	2009	2010
Rents (Objective #1)	\$218,849	\$232,207	\$244,045	\$273,810
Based Aircraft (Objective #1)	84	84	84	84
General Levy Support (Objective #2)	\$159,120	\$112,000	\$130,000	\$120,000
Fuel Flowage (Objective #5)	189,612.68	170,493.00	136,327.41	165,112.47

* A full performance measure report is available in Appendix A of this document.

**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 7600 Airport

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	287,024	581,309	99,210	100,259	113,752
Interest Revenues	1,170	600	1,170	1,170	1,170
Rents	276,226	273,810	276,226	276,226	276,226
Royalties & Commissions	17,028	20,083	17,028	17,028	17,028
Sale Of Assets	376,500				
General Levy	100,000	100,000	100,000	100,000	100,000
Total Receipts	770,924	394,493	394,424	394,424	394,424
Personnel	42,320	47,058	63,008	66,427	69,010
Services	269,115	246,818	245,986	247,357	248,746
Supplies	5,748	12,535	6,657	6,791	6,925
Capital Outlay	33,495	29,000	20,000		
Other Financial Uses	125,961	541,181	57,724	60,356	63,059
Total Expenditures	476,639	876,592	393,375	380,931	387,740
Ending Balance	581,309	99,210	100,259	113,752	120,436

Personnel Services	----- FTE -----		Capital Outlay	2013
	2012	2013		
AIRPORT OPERATIONS SPECIALIST	.75	1.00	Cleanup/Improvements	20,000
	.75	1.00		20,000

Transfers In		Transfers Out	
GF Prop Tax Support	100,000	Econ Dev Coord 10%	11,892
		SE T-Hangar Ln Repay	9,119
		UI Hangar Expan Repy	14,241
		SW T-Hangar Ln Repay	7,052
		Corp Hangar Ln Repay	15,420
	100,000		57,724

DEPARTMENT:

PUBLIC WORKS

DIVISION:

STORMWATER MANAGEMENT

MISSION STATEMENT

The Iowa City Stormwater utility exists to provide safe, clean, and healthy waterways for our community. We do this by using education, outreach, community involvement, volunteers, capital projects, and enforcing our City's Ordinances that provide for and protect our watersheds.

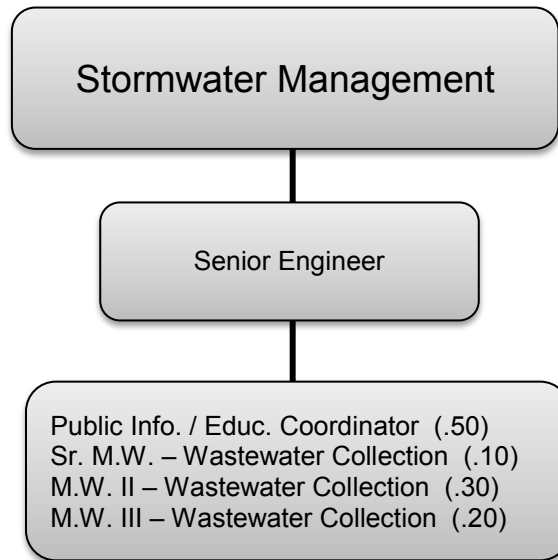
DESCRIPTION OF ACTIVITIES

In prior years, stormwater management focused on handling large quantities of water run-off in an urban environment and the prevention of flooding in low-lying areas. Storm sewers, ditches, and detention/retention ponds were built to carry stormwater away from homes and businesses during such events. In order to protect and improve valuable water resources, new federal regulations focus on the pollutants which are known to be carried by stormwater into streams and rivers. Iowa City is now required to implement various programs related to stormwater quality under a federally mandated Stormwater Permit.

Management of the Stormwater utility is provided through the Engineering Division.

Revenue: A 25% rate increase in stormwater user fees was recommended for each year during FY2012-FY2014. In FY 2013, this will increase user fees from \$2.50/month per Equivalent Residential Unit (ERU) to \$3.00/month, and is expected to generate an additional \$160,000 annually. These rate increases are necessary to provide funding for stormwater capital projects including \$250,000 in FY2012 for Scott Park Development and \$250,000 for Lower Muscatine/Kirkwood to First Avenue. An additional \$500,000 is budgeted in FY2015 for improvements to the system near Riverside Drive and the University of Iowa Arts Campus.

Fund Balance: The projected ending fund balance for FY2013 is \$318,772, a 223% increase over the estimated FY2012 ending fund balance. FY2012 fund balance was used to fund the capital projects noted above.



CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 7700 Stormwater Management

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	1,303,352	664,826	98,560	318,772	511,209
Stormwater Charges For Services	630,966	783,759	950,000	959,500	969,095
Interest Revenues	1,914	3,125	1,914	1,914	1,914
Total Receipts	632,880	786,884	951,914	961,414	971,009
Personnel	181,112	230,012	236,031	241,456	246,665
Services	149,564	264,158	256,943	288,719	217,762
Supplies	5,747	7,638	3,728	3,802	3,877
Capital Outlay	379,546	235,000	235,000	235,000	235,000
Other Financial Uses	555,437	616,342			500,000
Total Expenditures	1,271,406	1,353,150	731,702	768,977	1,203,304
Ending Balance	664,826	98,560	318,772	511,209	278,914

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
M.W. III - WASTEWATER COLLECT	.20	.20	Storm Sewer Maintenance	200,000
MW II - WASTEWATER TRTMNT PLN	.30	.30	Sump Pump Discharge Tiles	35,000
PUBLIC INFO/ED COORD - PUB WK	.50	.50		
SR ENGINEER	1.00	1.00		
SR MW - WASTEWATER COLLECTION	.10	.10		
	2.10	2.10		235,000

**DEPARTMENT / DIVISION: BROADBAND TELECOMMUNICATIONS /
 CABLE TV**

MISSION STATEMENT

The mission of the Iowa City Cable Division is to inform and educate the Iowa City community about the civic and public activities, issues and political events of local governments and community organizations; to recommend to the City Council through its Commission policies related to the regulation development and operation of cable television, broadband, and interactive systems in Iowa City, to support cable television subscribers in resolution of problems with service providers; to provide general audio/visual support to City departments and to facilitate and support other local cable channels in their efforts to provide news, information and entertainment to the Iowa City community.

OBJECTIVES

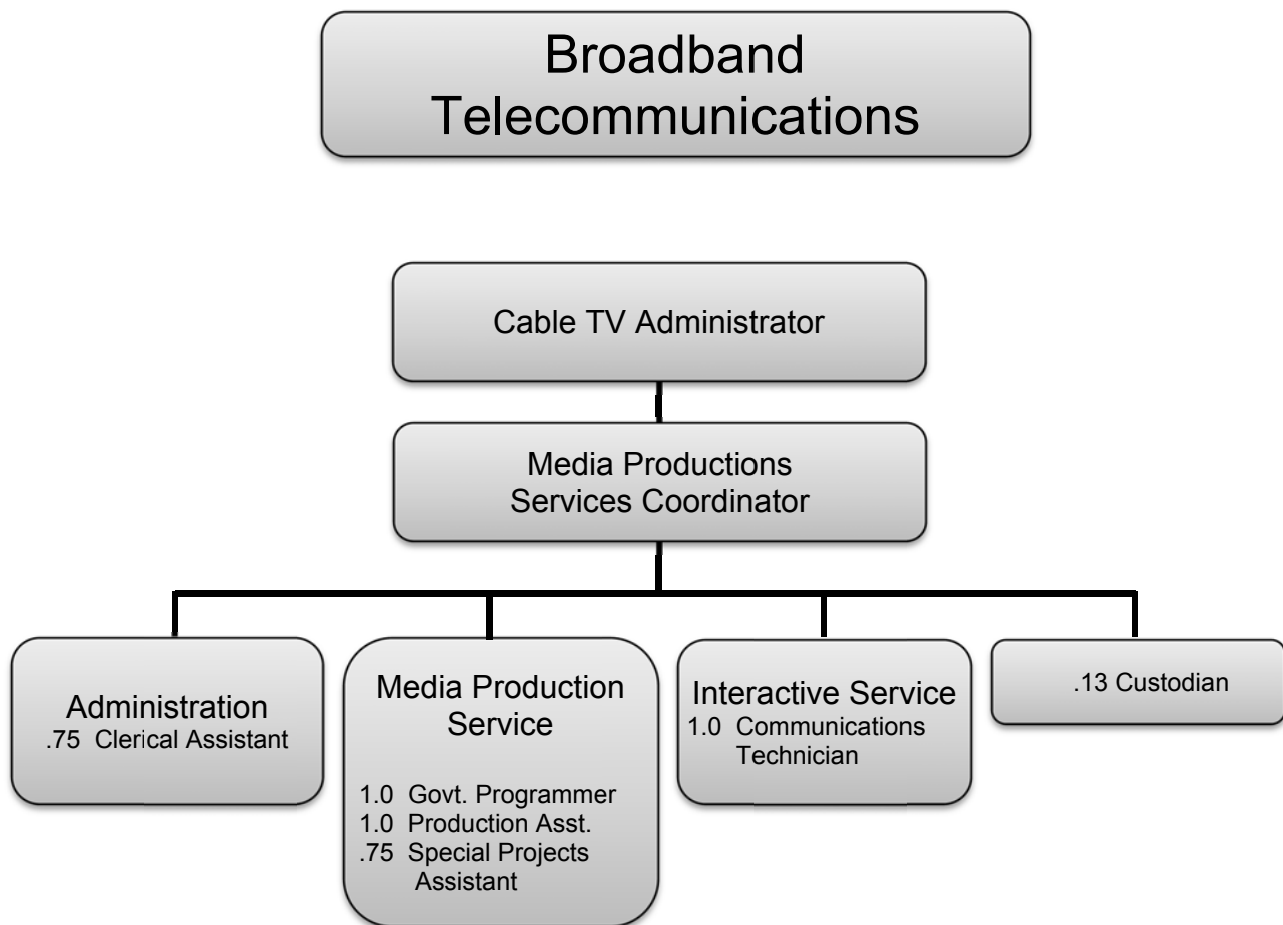
Broadband Telecommunications, also known as the Cable TV Division, is comprised of three units: Cable TV Administration, the Media Production Services Unit, and the Cable Programming/Interactive Services Unit.

Cable TV Administration oversees the Cable Division's operations, monitors cable franchise agreement compliance, provides a complaint resolution service for citizens with the local cable company, regulates basic cable service rates, monitors the public access service contract compliance and supports other local cable television programming channels. Administration also serves as staff for the Iowa City Telecommunications Commission (ICTC), manages their official triennial review of cable provider's performance and conducts special projects such as research or community surveys. Administration also monitors changes in Federal and State laws and regulations and relevant legal decisions related to cable television, broadband or telecommunications

The **Media Production Services Unit** produces local government and community video programming including local public meetings such as the Iowa City City Council and Foreign Relations Council meetings; balanced political programming such as League of Women Voters and other NGO forums; informational programming such as City departmental and community organizational profiles, services, projects, or activities and a wide variety of local musical public performances.

The Division's **Cable Programming/Interactive Services Unit** schedules programming on City Channel 4, operates cable Channel 5, an interactive service providing local video programming on demand, and manages Channel 4's web presence including streaming video. The Unit also supports City Department's development of multimedia programming and interactive training. Additionally the Unit operates the www.citychannel4.com website which provides Internet video on demand services, Division information, and general information about cable services in Iowa City.

Funding: Cable TV is funded entirely by cable user fees, which are part of a non-exclusive franchise agreement. A small portion of this funding is allocated annually by the Iowa City Telecommunication Commission as grant funding for improvements in local programming. Eligible recipients include the Iowa City Public Library for Channel 10, Senior Center for SCTV video programming, the schools for Channel 21, Public Access Television (PATV) Channel 18 and CTS and City Channel 4.



**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 7800 Broadband Telecommunications

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	1,408,481	1,503,639	1,527,107	1,572,199	1,597,532
Franchise Fees	804,200	786,726	814,200	814,200	814,200
Other Misc Revenue	117	200	117	117	117
Interest Revenues	3,251	3,250	3,251	3,251	3,251
Sale Of Assets	1,082				
From Broadband	25,000	25,000	11,500	11,500	11,500
Total Receipts	833,650	815,176	829,068	829,068	829,068
Personnel	448,394	525,847	527,817	543,564	558,164
Services	148,051	162,886	163,352	166,958	64,535
Supplies	11,719	22,975	26,307	26,713	27,129
Capital Outlay	50,328				
Other Financial Uses	80,000	80,000	66,500	66,500	66,500
Total Expenditures	738,492	791,708	783,976	803,735	716,328
Ending Balance	1,503,639	1,527,107	1,572,199	1,597,532	1,710,272

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
CABLE TV ADMINISTRATOR	1.00	1.00		
CLERICAL ASSISTANT - CABLE TV	.75	.75		
COMMUNICATIONS TECH - CABLE	1.00	1.00		
COMMUNITY PROGRAMMER	1.00	1.00		
CUSTODIAN - GOVT BLDGS	.13	.13		
GOVERNMENT PROGRAMMER - CABLE	1.00	1.00		
PRODUCTION ASST - CABLE TV	1.00	1.00		
SPECIAL PROJECTS ASSISTANT	.75	.75		
	6.63	6.63		

Transfers In		Transfers Out	
Cable Equip Reserve	11,500	Cable TV to Libr AV	55,000
		Cable Equip Reserve	11,500
	11,500		66,500

DEPARTMENT: HOUSING & INSPECTION SERVICES

DIVISION: HOUSING AUTHORITY

MISSION STATEMENT

To improve quality of life, the Iowa City Housing Authority acts as a community leader for affordable housing, family self-sufficiency, and homeownership opportunities. We provide information and education, housing assistance, and public and private partnership opportunities.

DESCRIPTION OF ACTIVITIES

The Housing Authority is a division of the City of Iowa City established in 1969 to administer housing assistance programs throughout its jurisdiction, including all of Johnson County and portions of Iowa and Washington Counties.

It currently assists approximately 1,300 low-income families to acquire and maintain affordable housing through rental and ownership programs. Rental assistance includes the Section 8 Housing Choice Voucher and Public Housing Programs. Homeownership opportunities exist under the Tenant-to-Owner Program, Affordable Dream Homeownership Program, and the Section 8 Homeownership Program. Participation in all programs requires the family be within federally established income guidelines.

The Housing Authority works with approximately 450 landlords. There are approximately 1214 vouchers with a total Housing Assistance Payments (HAP) contract in excess of \$6 million to landlords within the Housing Authority jurisdiction. In addition, the City of Iowa City owns 81 public housing units; the Housing Authority serves as the landlord and rents these units to eligible tenants. They are low-density units scattered throughout Iowa City and were constructed to conform and blend into the existing neighborhood architecture.

The Federal Department of Housing and Urban Development (HUD) develops policy, regulations, and other guidance that interprets housing legislation.

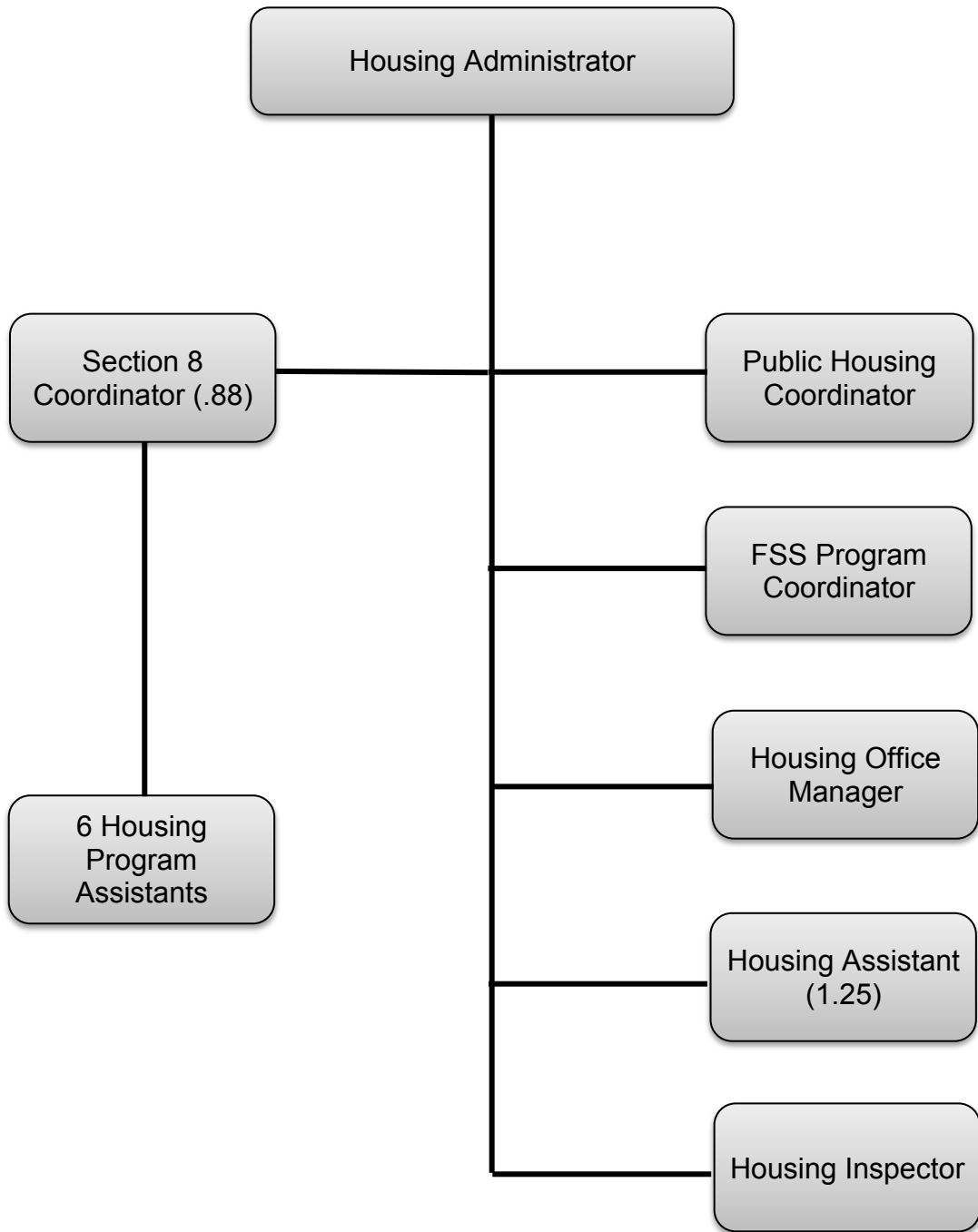
Revenue: HUD allocations account for 100% of the Housing Authority's operating budget. The Iowa City Housing Authority is projected to receive \$7.7 million in federal funding through HUD in FY 2013. These monies finance programs to assist individuals and families in obtaining affordable housing.

Fund Balance: The FY 2013 projected fund balance is \$7,998,864; a 5.83% increase over the FY 2012 estimated ending fund balance.

OBJECTIVES

- Maintain lease-up rates in both the HCV and Public Housing programs.
- Maintain involvement with the National Association of Housing and Rehabilitation Officials (NAHRO), Public Housing Authorities Directors Association (PHADA), to ensure that federal funding continues to fully support the Housing Choice Voucher, Public Housing, and Family Self-Sufficiency Programs.
- Maintain national criminal background checks through the Iowa Department of Criminal Investigation (DCI) and Federal Bureau of Investigation (FBI).
- Promote Housing Authority Mission, Priorities, and Goals and educate the general public on the administration of federal housing programs.
- Seize opportunities to reduce waiting list and serve eligible families while maintaining HUD required staff/tenant caseload ratios.
- Continue Good Neighbors – Strong Neighborhoods initiative and partnership with Neighborhood Services and Neighborhood Associations.
- Continue working with Mediation Services and the 6th Judicial District on our “Family Council” approach to dealing with youth engaging in criminal activity that may jeopardize housing assistance.
- Maintain partnership with Iowa Area Association of Realtors working together on homebuyer education projects and affordable homeownership new construction projects.
- Utilize public and private forums to dispel myths and stereotypes about the households that need affordable housing.
- Continue exploration of implementing direct deposit of landlord/owner HAP with the Finance Department.
- Maintain a lease-up rate for the Peninsula Apartments.

Housing Authority



**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 7900 Housing Authority

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	6,641,995	7,269,172	7,557,863	7,998,864	8,296,485
Fed Intergov Rev	7,479,382	7,603,041	7,440,000	7,440,000	7,440,000
Contrib & Donations	515				
Other Misc Revenue	104,659	8,000	14,215	14,215	14,215
Interest Revenues	16,536	82,184	16,536	16,536	16,536
Rents	210,973	178,452	210,973	210,973	210,973
Royalties & Commissions	35,292	29,030	35,292	35,292	35,292
Misc Transfers In	80,314				
Loans	76,529	46,086	46,086	46,086	
Total Receipts	8,004,200	7,946,793	7,763,102	7,763,102	7,717,016
Personnel	936,382	1,034,913	1,031,230	1,062,854	1,091,916
Services	6,327,754	6,566,638	6,240,237	6,351,839	6,465,462
Supplies	17,835	13,551	7,634	7,788	7,945
Capital Outlay	22,052				
Other Financial Uses	73,000	43,000	43,000	43,000	43,000
Total Expenditures	7,377,023	7,658,102	7,322,101	7,465,481	7,608,323
Ending Balance	7,269,172	7,557,863	7,998,864	8,296,485	8,405,178

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
FSS PROGRAM COORDINATOR	1.00	1.00		
HOUSING ADMINISTRATOR	1.00	1.00		
HOUSING ASSISTANT	1.25	1.25		
HOUSING INSPECTOR	1.00	1.00		
HOUSING OFFICE MANAGER	1.00	1.00		
HOUSING PROGRAM ASSISTANT	6.00	6.00		
PUBLIC HSG. COORD	1.00	1.00		
SECTION 8 COORD	.88	.88		
	13.13	13.13		

Transfers In

Transfers Out

PILOT to Gen Fund	18,000
HIS Director	25,000
	43,000

INTERNAL SERVICE FUNDS

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Equipment / Fleet Maintenance
Information Technology Services (ITS)
Risk Management Loss Reserves
Central Services
Health and Dental Insurance Reserves

DEPARTMENT: PUBLIC WORKS

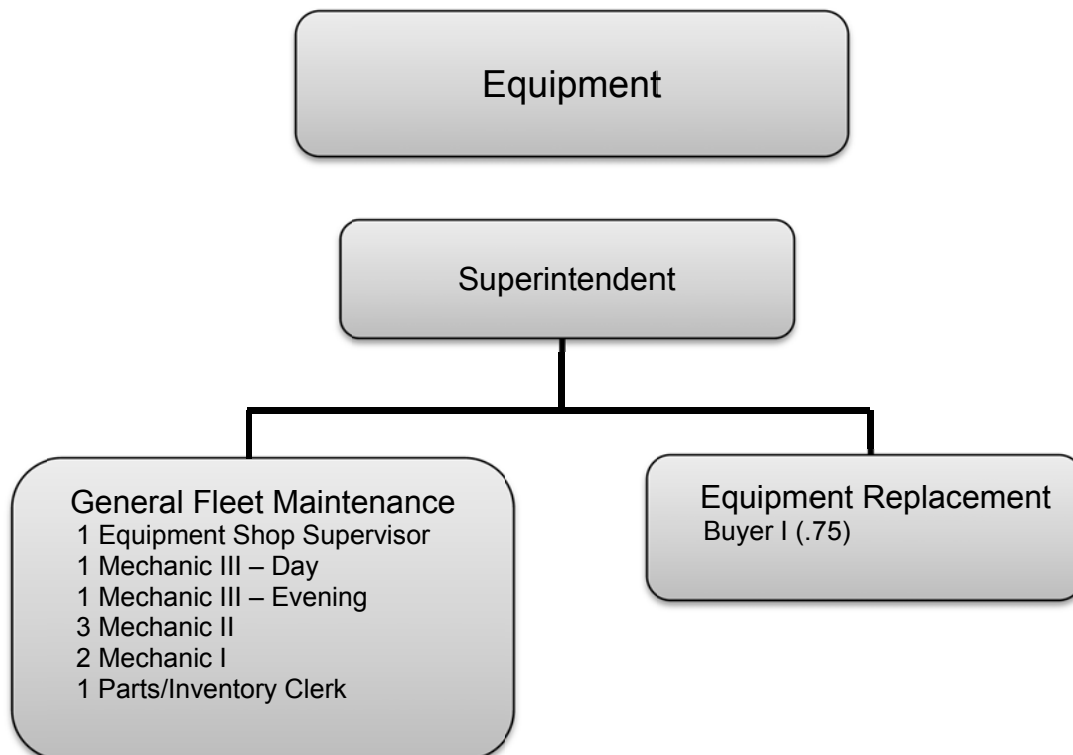
DIVISION: EQUIPMENT

MISSION STATEMENT

The Equipment Division exists to ensure that City vehicles and major equipment operate reliably and meet the needs of our staff while minimizing lifecycle cost.

BACKGROUND

The Equipment Division provides repair, preventative maintenance, and equipment management services (including initial purchase and resale) for all major city-owned vehicular equipment, with the exception of Transit buses. Currently, the Division maintains 516 vehicles and major equipment with 3,329 repair orders this past fiscal year. The Equipment Division dispensed 492,351 gallons of fuel for City vehicles and outside entities. Vehicle repairs, maintenance, and replacement are recovered by chargebacks to individual departments and divisions.



**CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015**

Fund: 8100 Equipment Summary

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	7,196,671	7,274,485	6,522,528	6,708,276	7,431,248
Local Govt 28e Agreements	715,775	639,641	873,246	873,246	873,246
Refuse Charges For Services	3,080	3,000	3,080	3,080	3,080
Misc Merchandise		327			
Intra-city Charges	4,569,833	4,456,619	4,800,806	4,819,004	4,837,693
Other Misc Revenue	3,653	1,000	71	71	71
Interest Revenues	16,276	99,970	16,276	16,276	16,276
Rents	50,000	10,000			
Sale Of Assets	124,366	20,000	75,000	75,000	75,000
Total Receipts	5,482,983	5,230,557	5,768,479	5,786,677	5,805,366
Personnel	905,813	966,870	940,870	962,948	983,897
Services	379,005	531,886	453,107	460,280	467,763
Supplies	2,311,721	2,118,390	2,771,254	2,826,677	2,883,211
Capital Outlay	1,808,630	2,365,368	1,417,500	813,800	3,181,600
Total Expenditures	5,405,169	5,982,514	5,582,731	5,063,705	7,516,471
Ending Balance	7,274,485	6,522,528	6,708,276	7,431,248	5,720,143

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
BUYER I - EQUIPMENT	.75	.75	2 Ton Dump Truck / Plow	321,600
EQUIPMENT SHOP SUPERVISOR	1.00	1.00	Automobiles	77,000
EQUIPMENT SUPERINTENDENT	1.00	1.00	Mowers	82,700
MECHANIC I - EQUIPMENT	2.00	2.00	Other Vehicular Equipment - Out y	188,300
MECHANIC II - EQUIPMENT	3.00	3.00	Recycle Truck	131,800
MECHANIC III - EQUIPMENT(DAY)	1.00	1.00	Refuse Packer	197,400
MECHANIC III - EQUIPMENT(EVE)	1.00	1.00	Skidsteer	103,000
PARTS/INVENTORY CLERK - EQUIP	1.00	1.00	Snow Removal Equipment	29,400
			Trucks	286,300
	10.75	10.75		1,417,500

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 8100 Equipment
Center: 462100 General Fleet Maintenance

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Local Govt 28e Agreements	715,775	639,641	873,246	873,246	873,246
Refuse Charges For Services	3,080	3,000	3,080	3,080	3,080
Misc Merchandise		327			
Intra-city Charges	2,957,728	2,932,567	3,124,217	3,142,415	3,161,104
Other Misc Revenue	3,653	1,000	71	71	71
Interest Revenues	11,940	78,122	11,940	11,940	11,940
Total Receipts	3,692,176	3,654,657	4,012,554	4,030,752	4,049,441
Personnel	804,676	848,334	830,698	848,964	867,440
Services	326,962	393,069	379,506	385,677	391,937
Supplies	2,309,363	2,118,298	2,768,707	2,824,079	2,880,561
Total Expenditures	3,441,001	3,359,701	3,978,911	4,058,720	4,139,938

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
EQUIPMENT SHOP SUPERVISOR	1.00	1.00		
EQUIPMENT SUPERINTENDENT	.50	.50		
MECHANIC I - EQUIPMENT	2.00	2.00		
MECHANIC II - EQUIPMENT	3.00	3.00		
MECHANIC III - EQUIPMENT (DAY	1.00	1.00		
MECHANIC III - EQUIPMENT (EVE	1.00	1.00		
PARTS/INVENTORY CLERK - EQUIP	1.00	1.00		
	9.50	9.50		

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 8100 Equipment
Center: 462200 Equipment Replacement

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Intra-city Charges	1,612,105	1,524,052	1,676,589	1,676,589	1,676,589
Interest Revenues	4,336	21,848	4,336	4,336	4,336
Rents	50,000	10,000			
Sale Of Assets	124,366	20,000	75,000	75,000	75,000
Total Receipts	1,790,807	1,575,900	1,755,925	1,755,925	1,755,925
Personnel	101,137	118,536	110,172	113,984	116,457
Services	52,043	138,817	73,601	74,603	75,826
Supplies	2,358	92	2,547	2,598	2,650
Capital Outlay	1,808,630	2,365,368	1,417,500	813,800	3,181,600
Total Expenditures	1,964,168	2,622,813	1,603,820	1,004,985	3,376,533

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
BUYER I - EQUIPMENT	.75	.75	2 Ton Dump Truck / Plow	321,600
EQUIPMENT SUPERINTENDENT	.50	.50	Automobiles	77,000
			Mowers	82,700
			Other Vehicular Equipment - Out y	188,300
			Recycle Truck	131,800
			Refuse Packer	197,400
			Skidsteer	103,000
			Snow Removal Equipment	29,400
			Trucks	286,300
	<u>1.25</u>	<u>1.25</u>		<u>1,417,500</u>

DEPARTMENT: FINANCE

DIVISION: INFORMATION TECHNOLOGY SERVICES (ITS)

MISSION STATEMENT

“In partnership with our clients, we will increase efficiency and productivity through the effective use of Information Technology”

The services provided by the ITS Division include server management, legacy system management, software development, system integration, desktop computer management and support, data network design and management, website application development and management, City phone systems support, and fiber optic network design and management.

DESCRIPTION OF ACTIVITIES

- Provide standardization, integration, and security for City data systems
- Monitor critical services for early alerting to problems
- Provide 24x7 support for our clients
- Maintain Disaster Recovery site for all City data
- Maintain Virtual Environment to reduce hardware costs, increase efficiency of hardware in-use, and augment Disaster Recovery plan for City data
- Effectively administer the Replacement Schedule to ensure technology is meeting client requirements
- Support and enhance e-government services wherever possible
- Protect, manage, and create redundant connections in the fiber optic network
- Monitor technology changes for potential cost savings

Accomplishments and Challenges this Year

- Upgraded Microsoft Exchange platform to Exchange 2010
- Reduced license costs for Exchange by changing to “per-user” licensing
- Continued expansion of the VMware Virtual server environment
- Implemented CIMS – Cemetery Information Management Software
- Developed system for Electronic Data Interchange (EDI) with MidAmerican to automate processing of 300 utility bills per month
- Migrated clients to Office 2010 Professional
- Implemented uniform PC rollout with software deployment via policy
- Expanded VPN access (via cell card and NetMotion) for Police, Fire, Parking, Water and Wastewater.
- Expanded data network to Fire Station 4 and East Side Recycling
- Utilized I-80 DOT fiber for redundant connection between Fire Stations 2 and 4
- Increased interoperability with JECC for Police and Fire data, as well as Fire Station Alerting
- Developed “web store” for 24x7 citizen access to purchase City items online, including order fulfillment process
- Developed data feed to Twitter for Snow Emergency notifications
- Developed online employment applications for Fire and Police recruitment
- Upgraded City phone system with new processors, latest version of software, new voice mail/auto attendant system, automated call distribution system
- Added 18 VoIP phones at Fire Station 4 and 2 at East Side Recycling Center
- Contracted for underground duct installation to facilitate connections from Tower Place to Cemetery, Tower Site, Fire Station 4, East Side Recycling, and I-80 DOT Fiber
- Installed fiber cable (in partnership with IC Schools, University of Iowa, and Johnson County) where appropriate in route (approximately 6 miles of fiber)
- Partnered with Iowa Network Services and the University of Iowa to install underground duct along Highways 1 and 6
- Facilitated duct and fiber installation at Airport from Building G to Terminal
- Planned with Engineering for Lower Muscatine and South Sycamore streets projects duct and fiber cable issues.

Major Issues to Address in the Near Future

1. Admins programmer retiring, creating a lack of support for legacy system applications
2. Alpha system running Admins no longer supported by HP after 12/31/11
3. Email archiving and reporting software for City Attorney to conduct information request searches
4. ERP/Time Capture, and legacy applications software project(s)
5. ProjectDox software project
6. Recware software end-of-life issues
7. Video Management project
8. Internet Service contract expiring; need for redundant connection?
9. Expansion of WiFi access to more facilities
10. Construction to connect Water Plant to I-80 Fiber – key for Dubuque St raising project
11. Inter-governmental cooperation is causing issues with IP addressing schemes
12. Rapid expansion of devices connecting to City resources (smart phones, tablets, etc.)
13. Development of applications for mobile devices
14. Re-design of current ICGOV.ORG web site. How best to accomplish?
15. Centralized PIO in the City Manager's Office
16. North Wastewater Site – Fiber optic hub at Admin Building for all connections West, South and East. Demolition would require re-locating fiber cable.
17. Population of INS-project buried duct with fiber cable. The U of I is ready to go, and the City should install at the same time
18. South Gilbert Street fiber (from Napoleon Lift to South Wastewater) no longer accessible after Sand Road reconstruction.

Staffing Changes: Effective at the start of FY 2013, an ITS staff position will be reassigned to the City Manager's Office as part of the new Public Information Office.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 8300 Information Technology

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	2,826,766	2,470,684	2,209,145	2,111,141	2,104,487
Misc Chg For Serv	3,600	2,727	3,600	3,600	3,600
Intra-city Charges	1,797,839	2,049,242	1,869,754	1,869,754	1,869,754
Other Misc Revenue	21,170	10,000	21,170	21,170	21,170
Interest Revenues	5,740	46,836	5,740	5,740	5,740
Sale Of Assets	9,714				
Total Receipts	1,838,063	2,108,805	1,900,264	1,900,264	1,900,264
Personnel	1,001,180	1,159,947	1,086,824	1,123,264	1,158,760
Services	485,239	629,349	601,806	607,893	614,090
Supplies	64,985	138,336	57,676	58,831	60,007
Capital Outlay	642,741	442,712	251,962	116,930	15,300
Total Expenditures	2,194,145	2,370,344	1,998,268	1,906,918	1,848,157
Ending Balance	2,470,684	2,209,145	2,111,141	2,104,487	2,156,594

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
DATA BASE ADMINISTRATOR	2.00	2.00	Email Archive software	25,000
ITS COORDINATOR	1.00	1.00	Fiber Optic:Gilbert/Burlington 54	39,500
OPERATIONS CLERK - ITS	.80	.80	Fiber Optic:Riverside to Gilbert	19,000
PC TECHNICIAN	1.00	1.00	File Servers, Replacements	32,000
PURCHASING CLERK		.06	Network equipment	19,452
SR PROGRAMMER/ANALYST	2.00	2.00	Optical Time Domain Reflectometer	11,500
SR SYSTEMS ENGINEER	1.00	1.00	PC hardware	20,910
SYSTEMS ENGINEER	1.00	1.00	Printers	5,700
VOICE/DATA NETWORK ANALYST	1.00	1.00	Replacement Computers	23,900
WEB DEVELOPER	1.00	1.00	Storage Area Network upgrade	50,000
			Technician desk	5,000
	10.80	10.86		251,962

DEPARTMENT:

FINANCE

DIVISION:

RISK MANAGEMENT

MISSION STATEMENT

The Risk Management division is responsible for managing the City's property and casualty risks and selecting prudent and cost effective solutions to minimize the financial impact of losses to the City. Risk Management also coordinates the City's safety and OSHA programs.

OBJECTIVES

- To promote a safe and healthy work environment.
- Reduce costs related to accidents and injuries.
- Protect the resources and assets of the City of Iowa City.
- Manage in an efficient manner the City's self-insured workers' compensation, liability, and property claims.

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; workplace accidents, errors and omissions; and natural disasters. During fiscal year 1988 the City established the Loss Reserve Fund, an internal service fund, to account for and finance its uninsured risks of loss. funds pay annual premiums to the Loss Reserve Fund based on actuarial estimates of the amounts needed to pay prior- and current-year claims and to establish a reserve for catastrophic losses. Accumulated monies in the Loss Reserve Fund are available to cover the self-insured retention amounts and any uninsured losses.

During the year ended June 30, 2011 the City purchased property, liability, and workers' compensation insurance under the program that provides for a \$100,000 self-insured retention per occurrence on property losses, a \$500,000 self-insured retention per occurrence on liability, and a \$400,000 self-insured retention on workers' compensation losses. Liability insurance provides coverage for claims in excess of the aforementioned self-insured retention up to a maximum of \$21.0 million annual aggregate of losses paid. Settled claims have not exceeded this commercial coverage in any of the past twenty four fiscal years.

The Housing Authority Fund is insured under a separate policy with the Assisted Housing Risk Management Association. The remaining funds participate in the Loss Reserve Fund.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 8200 Risk Management Loss Reserve

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	2,327,059	2,769,591	2,943,263	2,704,903	2,625,032
Intra-city Charges	1,784,168	1,528,655	875,892	875,892	875,892
Other Misc Revenue	39,028		17,782	17,782	17,782
Interest Revenues	6,715	6,000	6,715	6,715	6,715
Total Receipts	1,829,911	1,534,655	900,389	900,389	900,389
Personnel	163,927	169,240	171,954	178,584	185,269
Services	1,210,246	1,146,410	942,944	777,348	779,280
Supplies	12,090	45,333	23,851	24,328	24,816
Capital Outlay	1,116				
Total Expenditures	1,387,379	1,360,983	1,138,749	980,260	989,365
Ending Balance	2,769,591	2,943,263	2,704,903	2,625,032	2,536,056

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
ADMINISTRATIVE SECRETARY	.25	.25		
FINANCE DIRECTOR	.05	.05		
OCC SAFETY & TRNG SPEC	1.00	1.00		
REVENUE & RISK MANAGER	.50	.50		
	1.80	1.80		

DEPARTMENT:	FINANCE
DIVISION:	CENTRAL SERVICES/PURCHASING
FUND TYPE:	INTERNAL SERVICE FUND

MISSION STATEMENT

To provide quality service to City departments, protect the City's legal interests, and act responsibly on behalf of the public by maintaining the integrity of the City's procurement system through the encouragement of open competition and the impartial and fair treatment of vendors.

OBJECTIVES

The internal service fund of the Central Services / Purchasing Division provides services to internal clients/staff in the following areas:

- Mailroom processing of outgoing City Mail, UPS, and Fed-Ex
- Assists with the procurement of City copiers and maintenance contracts.
- Assists with the City's Radio System and 28 E Agreements

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 8400 Central Services

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	639,673	694,098	716,878	776,511	832,568
Local Govt 28e Agreements	15,825	29,510	15,825	15,825	15,825
Library Chgs For Servs	55				
Printed Materials	196		196	196	196
Intra-city Charges	222,502	297,650	231,402	231,402	231,402
Interest Revenues	1,552	9,554	1,552	1,552	1,552
Sale Of Assets	30				
Total Receipts	240,160	336,714	248,975	248,975	248,975
Personnel	43,887	47,386	42,838	43,836	44,787
Services	135,164	221,524	143,650	146,171	148,737
Supplies	2,642	1,612	2,854	2,911	2,969
Capital Outlay	4,042	43,412			
Total Expenditures	185,735	313,934	189,342	192,918	196,493
Ending Balance	694,098	716,878	776,511	832,568	885,050

	---- FTE ----			
Personnel Services	2012	2013	Capital Outlay	2013
PURCHASING CLERK	.76	.76		
	.76	.76		

DEPARTMENT: FINANCE

FUND: HEALTH INSURANCE RESERVE

The City maintains insurance reserves for permanent employees' health care coverage. The health insurance plan is partially self-insured, with a stop-loss policy which provides coverage for claims in excess of \$100,000 per employee. Operating funds and participating employees are charged premiums which are deposited into the Health Insurance Reserve Fund. The City reimburses a health insurance provider for actual medical costs incurred, plus a claims processing / administrative fee.

The State of Iowa requires all public entities which maintain a self-funded health insurance plan file an annual certificate of compliance with the Iowa Insurance Commissioner, along with an independent actuarial opinion and financial statement which demonstrate that the plan continues to meet the requirements of Iowa Code 509A.14 & .15 as well as applicable provisions of the Iowa administrative code.

FY2013 Budget Highlights: Health insurance premiums and administrative costs are projected to increase one percent (1%) in FY2013 due to a lower-than-average claims experience in recent years and increased employee contributions in fiscal years 2013 – 2015. An increase in employee contributions was negotiated in the AFSCME and Police union agreements as shown in the following table:

Health Insurance Plan:	FY2011	FY2012	FY2013	FY2014	FY2015
Single Deductible	\$ 200	\$ 350	\$ 350	\$ 350	\$ 500
Family Deductible	200	350	425	450	700
Single Co-Pay	600 / 650	800	825	840	900
Family Co-Pay	600 / 650	800	950	1,100	1,450
Single Contribution/Month	20	40	40	40	40
Family Contribution/Month	60	60	70	75	80
Note: The Unions bargained for different amounts in FY2011.					

Three percent (3%) premium increases are projected for health insurance in FY2014 and FY2015.

CITY OF IOWA CITY, IOWA
FINANCIAL PLAN FOR 2013 - 2015

Fund: 8500 Health Insurance Reserve

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	6,077,971	7,368,915	7,652,200	8,047,689	8,201,970
Misc Chg For Serv	386,760	319,200	351,993	362,553	373,430
Intra-city Charges	7,421,909	6,979,430	7,531,995	7,757,955	7,990,694
Interest Revenues	16,059	15,000	16,059	16,059	16,059
Royalties & Commissions	2,192	1,344	2,192	2,192	2,192
Sale Of Assets	1,679				
Total Receipts	7,828,599	7,314,974	7,902,239	8,138,759	8,382,375
Services	6,519,898	7,024,510	7,500,750	7,984,478	8,504,592
Supplies	1,179	179			
Capital Outlay	16,578	7,000	6,000		
Total Expenditures	6,537,655	7,031,689	7,506,750	7,984,478	8,504,592
Ending Balance	7,368,915	7,652,200	8,047,689	8,201,970	8,079,753

Personnel Services	---- FTE ----		Capital Outlay	2013
	2012	2013		
			Cardio Equipment -Treadmill	6,000
				6,000

Fund: 8600 Dental Insurance Reserve

	2011 Actual	2012 Estimate	2013 Budget	2014 Projection	2015 Projection
Beginning Balance	71,214	79,247	75,389	75,566	76,993
Misc Chg For Serv	17,364	13,377	14,811	15,255	15,713
Intra-city Charges	321,042	313,179	343,678	353,989	364,608
Interest Revenues	183	1,084	183	183	183
Total Receipts	338,589	327,640	358,672	369,427	380,504
Services	330,556	331,498	358,495	368,000	380,000
Total Expenditures	330,556	331,498	358,495	368,000	380,000
Ending Balance	79,247	75,389	75,566	76,993	77,497

APPENDIX A

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Performance Measurement Snapshots

Police Department

Fire Department

Housing & Inspection Services Dept.

Library

Senior Center

Transportation Services

Airport Operations

FY2011-2012 PERFORMANCE MEASURE REPORTS

This budget document contains the City's initial departmental performance measure reports. The process of generating these reports began during the summer of 2011 with involvement from department heads, line staff, the City Manager's Office, and Finance Department. The metrics chosen, the format in which they are presented, and their integration into the budget document will continue to be refined in the coming years.

The departments for which reports are presented in this appendix include the Police Department, Fire Department, Housing and Inspection Services, the Iowa City Public Library, the Senior Center, Transportation Services, and the Iowa City Airport. The City's goal is to conduct similar reports for every City operating division during future budget years.

Future performance measurement will be guided by the City Council's strategic plan goals. Departmental goals and objectives driven by the City's organizational goals will be identified; each department's performance in achieving these goals and objectives will be measured and communicated through the budget document.

2011 Iowa City Police Department Performance Snapshot

Sam Hargadine, Police Chief

Why We Exist: The mission of the Iowa City Police Department is to protect the rights of all persons within its jurisdiction to be free from crime, to be secure in their possessions, and to live in peace. By pursuing the goals of education, prevention and enforcement, it is the primary objective of the Iowa City Police Department to pursue the ideal of a community free from crime and disorder in a fair, responsive, collaborative and professional manner.

1. Top Accomplishments and Challenges this Year

- Continue to transition into a new Dispatch Center and Operations.
- Continue to implement a new Records Management System.
- There was an 8% decrease in calls for service for a total of 58,726 compared to 67,609 last year.
- A total of 5,639 criminal charges were issued resulting in an 8% decrease from last year.
- A reduction in total traffic citations to 4,446 resulted in a 1% decrease from 2009.
- Investigated 1227 motor vehicle crashes, including 122 personal injury accidents and 1 fatality.
- Hired and continue to train 10 new Police Officers who replaced three long-term Police Officers and filled vacant positions.
- The Investigations Unit added a Juvenile Investigator to address growing problems related to juvenile crime.
- Records Personnel completed data entry and scanning of 10,076 incidents during 2010. This was a 10.3% increase of incidents completed for 2009.
- The Iowa City Police Department was re-accredited from the Commission on Accreditation for Law Enforcement (CALEA) in March of 2011.
- Opened a Police Sub-Station on the southeast side of Iowa City.
- Worked toward securing FEMA funding and schematic design to rebuild the Iowa City Animal Shelter.
- Investigations: 2010 STATS 905 Cases were assigned. 930 cases were cleared (including cases assigned in previous years). 54 cases were carried over into 2011. The total number of cases assigned in 2009 was 875. 869 cases were cleared (including cases assigned in previous years but cleared in 2009). 54 cases were carried over into 2010 for investigation.
- Officers received in excess of 6000 hours of training, including over 3000 hours of in-house training.
- In 2010 Crime Prevention made 96 presentations to schools, businesses, and community groups resulting in contact with over 6,029 members of the community.
- Acquisition and placing into service a Crime Scene/Accident Investigation Van.

2. Major Issues to Address in the Near Future

- Complete the conversion to the TAC10 Records Management System, and provide adequate training to Officers to properly utilize the program.
- Complete building maintenance needs, including remodeling of the Police Crime Lab, Station Master Room and Police Break room.
- Work with Management and Staff to develop a long-range plan for a new Police Station.
- Fund the replacement of all vehicle cages and equipment which will become obsolete when the old style Ford Crown Vic is no longer available from the manufacturer.
- Secure funding for the replacement of one K-9.
- Securing funding for the retention of and expansion of services offered at the Police Sub-Station.

- Addressing both the downtown bar scene, neighborhood house parties and the related underage drinking and intoxication related offenses.
- Minimizing the effects of gangs and drugs on the community.
- Management and staffing needs associated with Red Light cameras, if the program is implemented.
- Maintaining training at an acceptable level with a shrinking budget.
- Recruiting and hiring from a diverse applicant pool.
- Providing services for a growing Hispanic/Spanish speaking community.
- Limited or restricted access to an approved firearms range.
- Keeping up to date with equipment and training for computer related crime.
- Expanding intelligence information access (crime mapping, data analysis).
- Establishing strategies to free up Officer time for increasing Community Policing presence.
- Identify clear vision of what type of animal services the community desires.
- Construct new animal shelter facility.

3. General Police Data Discrepancies

Performing a comparative analysis between local jurisdictions is an imperfect process. Data is influenced by differences in definitions, reporting, and collection measures. It must be noted that it is important to focus on the trends in the data between communities rather than any one specific data point. While measures have been taken to universalize and standardize the data, the trend in the data is the most valuable information provided.

UNIVERSAL CRIME REPORTING (UCR 1)

Crimes can be reported in various ways. The UCR system has been a standard used by police departments across the United States and is utilized by the State of Iowa as a means of reporting data. UCR1 data specifically refers to two groups of crimes: UCR 1 Property Crimes and UCR 1 Violent Crimes. The following crimes are represented in these groups:

UCR 1 Property Crimes

Arson
Burglary
Larceny
Shoplifting
All forms of Theft

UCR 1 Violent Crimes

Murder/Non-Neg Manslaughter
Forcible Rape
Robbery
Aggravated Assault

While more crimes exist, these crimes are utilized to provide an overview of workload and highlight serious crimes in a community. Even with universal reporting, actual reporting of the crimes may vary between communities

4. ICMA Performance Measures

The data presented below represents the raw data collected by the Iowa City Police Department and information gathered from the Iowa Department of Public Safety. Data synthesis was based on the International City/County Management Association (ICMA) performance measurement structure. The Iowa City data has been benchmarked against the 2010 ICMA Measurement Performance Data. Specifically, the analysis and benchmarks are for communities with a population between 25k and 100k.

Outcomes & Measures	2007 (pop. 66,775)	2008 (pop. 67,768)	2009 (pop. 67,768)	2010 (pop. 67,862)	Trend	Trend Comment
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Receipts:

General Levy	\$7,125,869	\$7,739,431	\$7,806,415	\$8,993,112	↑	Increase in 2010 is due to "Employee Benefits" line item being included in General Fund.
Other City Taxes	\$328,527	\$343,866	\$357,354	\$316,635	↔	
Other State Grants	\$176,117	\$166,553	\$167,702	\$194,171	↔	
Federal Grants	-	\$14,090	\$23,393	\$12,070	↔	
Local 28E Agreements	\$21,138	\$52,844	\$67,328	\$247,046	↑	The 2010 increase is due to the City providing services that JECC currently provides to local communities.
Police Services	\$89,988	\$68,737	\$50,428	\$121,452	↑	Increase is due to federal forfeitures.
Fire Services	\$8,970	\$6,665	\$10,465	\$9,822	↑	Assisting on alarm calls.
Code Enforcement	\$2,738	\$2,256	\$2,174	\$2,354	↔	
Contributions and Donations	\$1,300	\$1,000	-	-	↓	
Printed Materials	\$14,223	\$17,484	\$17,690	\$17,634	↔	
Other Misc. Revenue	\$139,124	\$118,476	\$133,719	\$14,680	↓	Shifting of forfeitures to "Police Services" line item.
Sale of Assets	68,400	\$33,261	\$50,376	\$49,484	↓	
Employee Benefits Levy	\$1,086,488	\$1,062,625	\$792,524	-	↓	Employee benefits levy dissolved into the general fund levy.
Total Receipts	\$9,087,584	\$9,627,288	\$9,479,580	\$9,978,652	↑	

Expenditures:

Personnel	\$7,955,623	\$8,353,124	\$8,281,913	\$8,843,956	↑	
Services	\$632,440	\$735,887	\$751,284	\$759,188	↑	
Supplies	\$229,610	\$153,407	\$130,580	\$147,992	↔	

Capital Outlay	\$269,911	\$384,870	\$315,803	\$227,516	↔	
Total Expenditures	\$9,087,584	\$9,627,288	\$9,479,580	\$9,978,652	↑	

Police Metrics (Raw)

Number of Police Officers	73	73	75	75	↑	Iowa City Hired Additional Officers
Total Violent Crimes UCR 1	253	259	247	-	↔	
Total Property Crimes UCR 1	1526	1688	1575	-	↔	
Total Violent Crime Arrests UCR1	104	104	109	-	↔	
Total Property Crime Arrests UCR 1	482	483	483	-	↔	
Total Juvenile Violent Crime Arrests UCR 1	9	16	15	-	↑	
Total Juvenile Property Crime Arrests UCR 1	114	118	96	-	↔	
Total DUI Arrests	486	424	419	319	↓	
Total PAULA Arrests	1002	879	852	529	↓	

Police Synthesized

Outcomes & Measures	2007	2008	2009	2010	Trend	ICMA Comment
Sworn Police Officers Per 1000 Population	1.09	1.07	1.10	1.10	↑	Iowa City is below the average of 1.7
Total Violent Crimes Per 1000 Population (UCR1)	3.78	3.82	3.63	-	↔	Iowa City remains above the average of 2.91
Total Violent Crime Arrests Per 1000 Population (UCR1)	1.55	1.53	1.60	-	↔	Iowa City remains above the average of 1.21
Total Property Crimes Per 1000 Population (UCR1)	22.85	24.9	23.24	-	↔	Iowa City has remained below the national average of 33.68
Total Property Crime Arrests Per 1000 Population (UCR1)	7.21	7.12	7.12	-	↔	Iowa City is a little less than the 7.59 ICMA average.

Total Arrests of UCR 1 Offenses Per Sworn Officer	8.02	8.04	7.89		↔	Iowa City officers are arresting more UCR offenses than the 5.00 ICMA average.
Juvenile Violent Crime Arrests as a % of Total Violent Crime Arrests (UCR1)	8.6%	15.3%	13.7%		↑	Iowa City has increased to near the national ICMA average of 15.7%
Juvenile Property Crime Arrests as a % of Total Property Crime Arrests (UCR1)	7.4%	6.9%	9.4%		↑	Iowa City is well below the national ICMA average of 22.6%
Total DUI Arrests Per 1000 Population	7.27	6.25	6.18	4.70	↓	Iowa City has been above the ICMA average of 5.02 but has recently dipped below that average
Total DUI Arrests Per Sworn Officer	6.65	5.80	5.58	4.25	↓	No ICMA Benchmark
Total PAULA Arrests Per 1000 Population	15	12.97	12.57	7.79	↓	No ICMA Benchmark
Total PAULA Arrests Per Sworn Officer	13.72	12.04	11.36	7.05	↓	No ICMA Benchmark

5. Iowa Metro Coalition Comparison

The Metropolitan Coalition is a coalition of Iowa's largest communities. Staff contacted city departments in each community to provide the comparison below. Coralville and North Liberty have been included but not calculated in the rankings. Metropolitan data is provided through the Department of Public Safety and is updated through 2009.

Outcomes & Measures	Iowa City (rank)	Ames	Cedar Rapids	Council Bluffs	Davenport	Des Moines	Dubuque	Sioux City	Coralville	North Liberty	West Des Moines	AVG
Population (2010)	67,862 (6)	58,965	126,326	62,630	99,685	203,433	57,637	82,684	17,269	12,200	56,609	-

Metro Coalition Metrics

Sworn Officers Per 1000 Population	1.10 (8)	.84	1.59	1.76	1.61	1.83	1.71	1.53	1.79	.98	1.16	1.45
Total Violent Crimes Per 1000 Population (UCR1)	3.63 (6)	3.00	3.21	8.90	5.84	5.09	5.13	4.12	1.27	2.62	1.28	4.46
Total Violent Crime Arrests Per 1000 Population (UCR1)	1.60 (6)	1.81	1.54	3.76	2.76	2.61	2.61	1.41	3.24	1.80	.40	2.05

Total Property Crimes Per 1000 Population	23.24 (9)	27.50	44.64	73.79	52.54	42.83	32.25	34.77	34.39	7.37	31.54	40.34
Total Property Crime Arrests Per 1000 Population (UCR1)	7.12 (7)	6.02	12.4	16.5	14.49	9.38	6.59	10.48	21.77	1.63	15.65	10.95
Total UCR1 Arrests Per Sworn Officer	7.89 (6)	9.2	8.72	11.46	10.6	6.54	5.3	7.74	13.9	3.5	13.77	9.02
Juvenile Violent Crime Arrests as a % of Total Violent Crime Arrests (UCR1)	13.7% (6)	9.3%	13.3%	21.7%	18.4%	15%	26.4%	31.6%	8.9%	4.5%	4.3%	18.06%
Juvenile Property Crime Arrests as a % of Total Property Crime Arrests (UCR1)	9.4% (9)	27.5%	29.7%	29.4%	39.7%	33.9%	27.1%	50.8%	36.4%	30%	33.9%	31.26%
Total DUI Arrests Per 1000 Population	4.70 (3)	3.74	4.61	3.16	2.46	4.65	8.58	8.28	9.03	6.88	2.13	4.7
Total DUI Arrests Per Sworn Officer	4.25 (4)	4.42	2.88	1.79	1.52	2.53	4.6	5.39	5.03	7	1.83	3.24
Police Per Capita Cost	\$147 (7 Tie)	\$120	\$227	\$224	\$160	\$244	\$208	\$214	\$196	\$92	\$147	\$187
% of General Fund Expenditures	21.2% (8)	24.8%	28%	34%	38.5%	36.1%	24.8%	38.3%	22.7%	18.1%	17.2%	29.2%

Information based on most accurate data reflected in the budgeted, estimated, or re-estimated municipal budgets for each community

6. Metric Comparative Analysis ICMA vs. Metro Coalition

Sworn Police Officers per 1000 Population Served	
This metric reflects the ratio of police officers relative to the population protected. This metric can be used as an indicator to baseline protection/service levels in a community. This data can be used to supplement other metrics to enhance overall understanding of service performance.	
ICMA Summary	Metro Summary
Iowa City remains below the average for peer communities across the country.	Iowa City is below the metropolitan average for the ratio of police officers to the overall population.

Consider:

The University of Iowa provides 45 police officers to safeguard the University of Iowa. They have provided assistance in downtown Iowa City.

Total Violent Crimes (UCR P1) Per 1000 Population

This number measures how many UCR 1 Violent Crimes occur per 1000 population. Higher ratios indicate more violent crimes in the community.

ICMA Summary

While Iowa City is lower for our metro-coalition, Iowa City remains higher nationwide for violent crimes per 1000 population but hovers around the average.

Metro Summary

Iowa City is below the average for violent crimes in the metro-coalition.

Consider:

Iowa City Officers are busier than the average officer in the area of violent crimes but not as busy as local communities.

Total Arrests of Violent Crimes (UCR P1) Per 1000 Population

This metric highlights the number of arrests made for UCR 1 violent crimes in the community. Arrests made indicate a level of workload demand for Iowa City officers and assist in gauging the level of violent crimes in Iowa City.

ICMA Summary

Iowa City is slightly above the national average for violent crime arrests.

Metro Summary

At 1.60, Iowa City is below the average for violent crime arrests.

Total Property Crimes (UCR1) Per 1000 Population

This number measures how many UCR 1 Property Crimes occur per 1000 population. Higher ratios indicate more violent crimes in the community.

ICMA Summary

Iowa City, at 23, is significantly below the national average.

Metro Summary

Iowa City has significantly fewer UCR 1 property crimes than local peers.

Consider:

Iowa City Officers are arresting slightly less than the average for property crimes nationwide and has on average fewer property crimes nationwide. Locally, Iowa City is below average for both metrics.

Total Arrests of Property Crimes (UCR 1) Per 1000 Population

This metric highlights the number of arrests made for UCR 1 property crimes in the community. Arrests made indicate a level of workload demand for Iowa City officers and assist in gauging the level of property crimes in Iowa City.

ICMA Summary

Iowa City is about average for property crime arrests.

Metro Summary

Iowa City remains below the average for peer communities.

Total UCR 1 Arrests Per Sworn Officer

This metric indicates how many UCR arrests sworn officers made in 2009. The metric helps define workload per sworn officer.

ICMA Summary

Iowa City is moderately higher than the national average.

Metro Summary

Iowa City ranks 6th for number of UCR arrests in 2009.

Consider:

Iowa City Officers are on average busier arresting people for UCR1 crimes than jurisdictions nationwide and locally.

Juvenile Violent Crime Arrests as a Percentage of Total Violent Crime UCR 1 Arrests (%)

This metric highlights the percentage of UCR1 Violent Crime Arrests that are performed by those being arrested as juveniles.

ICMA Summary

Iowa City is slightly below the national average of 15.7.

Metro Summary

Iowa City ranks 6th amongst the metro-coalition and is about average for violent juvenile crimes.

Consider:

On average, Iowa City officers do not arrest as many juveniles for crimes both nationally or locally.

Juvenile Property Crime Arrests as a Percentage of Total Property Crime UCR 1 Arrests (%)

This metric highlights the percentage of UCR1 Property Crime Arrests that are performed by those being arrested as juveniles.

ICMA Summary

Iowa City is below the national average of 22.6.

Metro Summary

Iowa City is well below the average.

Total DUI Arrests Per 1000 Population This number indicates how many Driving Under the Influence violations occur per 1000 population.	Metro Summary Iowa City ranks 3rd and is average for local communities.
Total DUI Arrests Per Sworn Officer This number indicates the number of DUI arrests made per sworn officer in 2010.	Iowa City is above the average but is 4 th overall in the rankings.
Police per Capita Costs per Resident This metric highlights how much each resident is paying for police service. The number is derived from total general fund expenditures and total police general fund expenditures.	Iowa City is below average and is tied for 7 th with West Des Moines.
Percent of General Fund Expenditures This metric indicates how much, as a percentage, is spent on police services out of the General Fund.	Iowa City ranks 8 th and is below the local average by 8%.

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2011 Iowa City Fire Department Performance Snapshot

Andy Rocca, Fire Chief

Why We Exist: The mission of the Iowa City Fire Department is to protect our community by providing progressive, high quality emergency and preventive services.

1. Top Accomplishments and Challenges this Year

- Implemented a county-wide P25 compliant, digital 800 MHz radio system.
- Conducted ongoing response time analysis for improved service delivery.
- Developed a four district emergency response plan and updated the Johnson County Mutual Aid Box Alarm System.
- Employed nine additional firefighters for Fire Station 4.
- Opened Fire Station 4 in the northeast part of the community on October 1, 2011.
- Responded to 4,472 total calls for service, a 7.7% increase from the previous year.
- Responded to 2,535 emergency medical calls.
- Administered year one of the FY2011-FY2016 Strategic Plan.
- Fire Prevention and Operations personnel presented 350 fire and life-safety programs and conducted 2,145 fire and life-safety inspections.
- Implemented an electronic-based fire inspection and pre-fire planning program.
- Eliminated the Captain-Fire Inspector position.
- Video conferencing utilized to conduct continuing education for personnel and improve emergency response times.
- Identified potential sites for the relocation of the Training Center due to the Riverfront Crossings project.
- Purchased three fire apparatus: two replacement engines and one engine for Fire Station 4.
- Provided 1,339 hours of hours of training and education and conducted 1,619 hours of physical fitness training.

2. General Fire Data Discrepancies

Performing a comparative analysis between local jurisdictions is an imperfect process. Data is influenced by differences in definitions, reporting, and collection measures. It must be noted that it is important to focus on the trends in the data between communities rather than any one specific data point. While measures have been taken to universalize and standardize the data, the trend in the data is the most valuable information provided.

Broadly speaking, the physical, political, and demographic characteristics of each reporting jurisdiction influence performance. Examples include unusually good or bad weather, major budget cuts, and median household income. Citizen preferences, council or board priorities, local tax resources, and state-imposed spending limits cause additional variation in the resources available for providing fire and EMS services.

More specifically, some of the factors that influence the comparability of fire and EMS data are:

Building stock—Industrial structures are more likely to be involved in fire or hazardous materials events. Older structures are less likely to meet current fire codes or to be equipped with fire detection and suppression systems. High-rise structures may pose additional challenges.

Geography—Street layout, terrain, the fire/EMS station locations, and traffic flow can significantly impact the ability for one jurisdiction to achieve the same level of service as another.

Staffing—Jurisdictions can vary in the numbers assigned per fire apparatus, the minimum scheduled to work each day, the percentage of sworn vs. civilian staff, and the percentage of volunteers.

Scope—Jurisdictions have varying levels of EMT-medical services offered by fire departments. The three levels are first responder, paramedic provisional and full paramedic EMS. Cost of service may vary depending on the degree to which different departments perform EMS services.

4. **ICMA Performance Measures**

The data presented below represents the raw data collected by the Iowa City Fire Department and information gathered from the Iowa Department of Public Safety. Data synthesis was based on the International City/County Management Association (ICMA) performance measurement structure. The Iowa City data has been benchmarked against the 2010 ICMA Measurement Performance Data. Specifically, the analysis and benchmarks are for communities with a population between 25k and 100k.

Outcomes & Measures	2007 (pop. 66,775)	2008 (pop. 67,768)	2009 (pop. 67,768)	2010 (pop. 67,862)	Trend	Trend Comment
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Receipts:

General Levy	\$3,395,266	\$3,670,485	\$3,896,515	\$4,695,652	↑	Employee Benefits Levy is now included in the General Fund Levy.
Food/Liquor License	\$75	-	-	-	↓	Service now provided by the Clerk's Office.
Federal Grants	\$63,800	-	-	-	↓	
28E Agreements	\$1,126,807	\$1,162,923	\$1,244,990	\$1,244,990	↑	Iowa City has a 28E agreement with the University of Iowa for fire protection.
Fire Services	\$4,972	\$6,898	\$5,151		↔	
Printed Materials	\$160	\$168	\$81		↓	
Misc. Merchandise	-	\$50	-		↓	
Employee Benefits Levy	\$836,303	\$802,390	\$611,343		↓	This has been dissolved into the General Fund Levy.
Contributions and Donations	\$32,320	\$525	-	220	↓	
Other Misc. Revenue	\$3,898	\$70	\$9,489	\$1,978	↔	The jumps have been from reimbursements from travel for certifications and accreditations.

Sale of Assets	\$30,826	\$11,759	\$1,590	\$325	↓	
Total Receipts	\$5,494,427	\$5,655,268	\$5,739,501	\$5,948,615	↑	

Expenditures:

Personnel	\$4,831,783	\$4,905,812	\$4,855,601	\$5,018,089	↑	
Services	\$301,696	\$361,726	\$368,517	\$381,274	↑	
Supplies	\$136,389	\$129,233	\$161,082	\$155,156	↑	
Capital Outlay	\$210,371	\$187,140	\$166,502	\$150,339	↔	
Other Financial Uses	\$14,188	\$71,375	187,799	\$243,757	↑	The continued increase is due to loan repayments for the fire station two remodel. This number will continue to get larger as fire station four loan repayments will come from this line item.
Total Expenditures	\$5,494,427	\$5,655,268	\$5,739,501	\$5,948,615	↑	

Fire Metrics (Raw)

Number of Firefighters	56	56	56	56	↔	
Total Non-Fire Incidents	3,896	4,080	3,982	4,295	↔	
Total Structure Fires	89	77	59	85	↔	
Total Non-Structure Fires	158	100	114	93	↔	
Residential Building Fires	64	61	45	60	↔	
Commercial Building Fires	133	69	87	79	↓	
Industrial Building Fires	4	1	2	3	↔	
Average Response Time-Fire incident (Min)	5:22	5:34	5:43	5:30	↔	
Average Response Time-Non-Fire Incident (Min)	5:37	5:53	5:23	6:10	↑	

Fire Synthesized

Outcomes & Measures	2007	2008	2009	2010	Trend	ICMA Comment
Sworn Firefighters Per 1000 Population	.83	.82	.82	.82	↔	Iowa City is below the average of 1.25 but with the additional firefighters in 2011, will be closer to average (1.04).
Total Residential Structure Fires per 1000 Population	.95	.90	.66	.88	↔	Iowa City is about average with ICMA communities surveyed (.89).
Total Residential Structure Fires Per 1000 Residential Structure Fires	-	-	-	3.29	-	Iowa City is above the average of 2.95 for ICMA peer communities.
Total Commercial/Industrial Fires Per 1000 Commercial/Industrial Structures	-	-	-	36.09	-	Iowa City is much higher than the ICMA peer community group of 8.67.
Total Structure Fires Per 1000 Population	1.33	1.13	.87	1.25	↔	Iowa City is about average, hovering around the ICMA average of 1.17.
Total Non-Structure Fires Per 1000 Population	2.36	1.47	1.68	1.37	↓	Iowa City is below the average of 2.05.
Total Structure/Non-Structure Fires Per 1000 Population	3.69	2.61	2.55	2.62	↔	Iowa City is below the average of 3.15.
Total Non-Fire Incidents Per 1000 Population	58.36	60.20	58.75	63.29	↑	Iowa City is below the average of 76.84.
Fire Department Per Capita Costs	\$84.99	\$83.45	\$84.69	\$87.65	↑	Iowa City is lower than the average of \$166 but will be closer to the average in FY12 due to Fire Station 4.
Average Cost Per Call	-	\$1,330	\$1,381	\$1,329	↔	No ICMA Benchmark

5. Iowa Metro Coalition Comparison

The Metropolitan Coalition is a coalition of Iowa's largest communities. Staff contacted city departments in each community to provide the comparison below. Coralville and North Liberty have been included but not calculated in the rankings. Metropolitan data is provided through the Department of Public Safety and is updated through 2009. Jurisdictions provide varying levels of medical services as a part of their operation. Below are the levels provided:

EMS Categories

First Responder: Fire-based EMS providers that provide basic life support (BLS) and do not provide transport services to the hospital.

Paramedic Provisional: Fire-based EMS providers that provide BLS and advanced life support (ALS), typically on an engine company, provided if and when a paramedic is present, and do not provide transport services to the hospital.

Paramedic EMS (full EMS): Fire-based EMS providers that provide ALS services and transport patients to the hospital via an ambulance.

Outcomes & Measures	Iowa City (rank)	Ames	Cedar Rapids	Council Bluffs	Davenport	Des Moines	Dubuque	Sioux City	Coralville	North Liberty	West Des Moines	AVG
Population (2010)	67,862 (6)	58,965	126,326	62,630	99,685	203,433	57,637	82,684	17,269	12,200	56,609	-
Medical Services Provided	FR	FR	PP	PE	PP	PE	PE	PP	FR	FR	FR	-

FR: First Responder

PP: Paramedic Provisional

PE: Paramedic EMS (Full)

Metro Coalition Metrics

Sworn Firefighters Per 1000 Population	.82 (8)	.93	1.13	1.59	1.41	-	1.52	1.36	*.17	*.16	~.85	1.20
Total Residential Structure Fires Per 1000 Population Served	.88 (5)	.42	1.08	.96	.8	-	.91	1.22	1.33	1.14	-	.89
Total Residential Structure Fires Per 1000 Residential Structures	3.29 (2)	1.5	2.78	2.77	2.41	-	2.69	3.61	3.24	1.80	-	2.72
Total Commercial/Industrial Structure Fires per 1000 Commercial/Industrial Structures	36.09 (1)	23.03	17.39	4.37	16.01	-	9.52	8.46	.003	0	-	16.41
Total Structure Fires per 1000 Population	1.25 (7)	1.23	1.34	1.1	1.09	-	3.59	1.56	1.5	1.47	1.3	1.55
Total Non-Structure Fires per 1000 Population	7.89 (6)	9.2	8.72	11.46	10.6	6.54	5.3	7.74	13.9	3.5	13.77	9.02
Total Structure/Non-Structure Fires Per 1000 Population	2.62 (6)	2.96	2.43	4.29	4.13	-	5.91	2.97	4.78	2.21	-	3.61
Total Non-Fire Incidents Per 1000 Population	63.29 (4)	62.85	42.08	84.39	144.7	-	80.46	60.96	42.56	55	-	76.96
Fire Department Per Capita Costs	\$87 (7)	\$67	\$125	\$206	\$110	\$148	\$144	\$153	\$31	\$32	-	\$130
Average Cost Per Call	\$1,329 (5)	\$1,020	\$2,827	\$2,332	\$744	-	\$1,674	\$2,406	\$653	\$707	-	\$1,761
Percent of General Fund Expenditures	12.6% (8)	13.8%	15.5%	19%	26%	22%	18%	28%	3.5%	1.5%	11%	18.4%
Square Miles Served	24.4 (8)	24.7	71.8	44	64.9	-	31	59	14	56	42	45.2

Cost Per Square Mile (1,000's)	243.7 (3)	160.3	207.8	292.5	170.3	-	268.9	215.6	38.1	69.9	146.4	213.1
General Fund Expenditures Per Square Mile	.51 (3)	.55	.22	.43	.40	-	.58	.47	.25	.026	.26	.42

Information based on most accurate data reflected in the budgeted, estimated, or re-estimated municipal budgets for each community

6. Metric Comparative Analysis ICMA vs. Metro Coalition

Total Number of Firefighters per 1000 Population Served

This metric reflects the ratio of firefighters relative to the population protected. This metric can be used as an indicator to baseline protection/service levels in a community. This data can be used to supplement other metrics to enhance overall understanding of service performance.

ICMA Summary

Across the country, peer communities tend to have a higher firefighter/population ratio. Service levels and staffing needs are based on community needs. Having a lower or higher ratio is not exclusively indicative of the level of protection.

Metro Summary

In 2010, Iowa City had a smaller ratio of Firefighters to the general population. However, with the addition of nine firefighters in 2011, that number will increase.

Consider:

Staffing levels may be different in peer communities as most communities provide either provisional or full paramedic services.

Total Number of Residential Fires per 1000 Population Served

The ratio between residential structure fires and total population served provides an indication on the level of protection the fire department is offering relative to residential fires. Communities with a higher ratio have more fires per person than communities with lower ratios.

ICMA Summary

Iowa City has an average ratio compared to peer communities across the country. **However, the City's ratio has steadily decreased since 2007.**

Metro Summary

Iowa City has a lower ratio compared to communities in our metro coalition.

Consider:

Ratios can be related to the balance of residential/commercial housing, housing stock, environmental factors, and demographics.

Total Number of Residential Fires per 1000 Structure Fires

The ratio between residential structure fires and total residential structures indicates the workload staff assumes with relation to residential fires and how well a community prevents residential fires.

ICMA Summary

Iowa City has a higher ratio when compared to peer communities across the country. This indicates that Iowa City has more fires per 1000 structures than similar size communities nationwide.

Metro Summary

Iowa City has a relatively medium to high ratio when compared to our neighbors.

Total Number of Commercial and Industrial Structure Fires per 1000 Commercial and Industrial Structure Fires

The ratio between commercial/industrial structure fires and total commercial/industrial structures indicates the workload staff assumes with relation to commercial and industrial fires and how well a community prevents such fires.

ICMA Summary

Peer communities have, on average, a significantly lower ratio than Iowa City. Of the peer communities in the ICMA study, very few included large student populations relative to the total city population.

Metro Summary

Iowa City has the highest ratio of these fires when compared to our local neighbors. An interesting point to note is that the community with the second highest ratio is the City of Ames.

Consider:

In Iowa City, commercial property includes multi-family houses that have 3 or more rental units and apartment buildings zoned commercially.

Total Structure Fires per 1000 Population

The ratio between structure fires and total population served provides an indication on the level of protection the fire department is offering relative to structure fires and the workload associated with structure fires. Communities with a higher ratio have more structure fires per person than communities with lower ratios.

ICMA Summary

Iowa City remains average with peer communities nationwide on this metric.

Metro Summary

Iowa City has a mid-range ratio compared to local communities.

Non-Fire Related Incidents per 1000 Population

The ratio between non-fire incidents and population indicates the workload our fire staff assumes when responding to emergencies/non-emergencies not relating to a fire. Examples of such a service could include medical or rescue.

ICMA Summary

Iowa City remains slightly below average nationwide for this metric. Many of the communities in the ICMA study provide advanced medical services that would raise this metric for such communities.

Metro Summary

Iowa City ranks in the middle between the metro coalition.

Consider:

While we may be slightly below average nationwide and similar to local communities, services provided must be considered to further enhance understanding of this metric.

Fire Department Per Capita Costs

This metric simply measures the total general fund expenditures for the Fire Department on a per capita basis for the community. Tied with other measures, this metric provides further clarity in terms of level of service and costs.

ICMA Summary

Iowa City below the average for per capita costs compared to our peer communities nationwide. However, with implementation of the new fire station, Iowa City rises to just slightly below the average.

Metro Summary

Iowa City is the second cheapest fire department in the metro coalition. However, in 2011, Iowa City will be average for local communities in per capita costs rising from \$87 to \$125 per taxpayer.

Average Cost Per Call

This metric simply measures the total general fund expenditures for the fire department into the number of responded calls. In a comparative analysis, this highlights the per call costs between communities.

Metro Summary

Iowa City pays relatively less per call than the majority of peer local communities.

Percent of General Fund Expenditures

This number compares how much the City of Iowa City spends on fire services relative to overall general fund expenditures.

Iowa City ranks second to last in terms of expenditures from the general fund.

Square Miles Protected/Served

This is just a metric defining amount of space protected by the fire department.

Iowa City has the smallest amount of protected territory to cover compared to the metro-coalition communities.

Cost Per Square Mile

This highlights how much Iowa City is spending per square mile protected. Higher totals indicate larger amounts of money being spent.

Iowa City ranks third and is \$30,000 above the average per square mile.

General Fund Expenditure Per Square Mile

This number compares how much the City of Iowa City spends out of its general fund for fire expenditures per protected mile.

Iowa City ranks third overall for general fund expenditures per square mile.

6. Major issues to address in the near future

- Development and implementation of a Human Capital/Workforce Plan
- Reaccreditation with the Commission on Fire Accreditation International
- Relocation of the Fire Training Center
- Relocation of Fire Station 1
- Construction of Fire Station 5 in the South Planning District
- Ensure core programs meet jurisdictional service delivery demands and needs

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2011 Iowa City Housing and Inspection Department Performance Snapshot

Doug Boothroy, Director

Why We Exist: The Housing and Inspection Services Department is responsible for administering and enforcing the building codes as well as portions of the Municipal Code and local City Ordinances. This is done through the plan-checking stage and then again at the field inspection stage.

The mission of the *Building Inspection Division* is to promote the general health, safety, and welfare of the citizens of Iowa City by assisting citizens with the code and permit process, by working with developers and contractors in achieving their goals, and by working with other City departments for a coordinated effort. We strive to achieve these goals and contribute to the overall mission of the City by:

- Administration and compliance of the codes and ordinances adopted by the City of Iowa City that regulate buildings and properties located in the City.
- Provide information to the public and to assist them in understanding and the application of the adopted codes and ordinances.
- Insure that those individuals and companies that do business in the City meet the regulatory standards set forth in the building code and local ordinances for business and occupation in which they are operating.

The mission of the *Housing Inspection Division* is to ensure the housing facilities are of the quality necessary to protect and promote the health, safety, and welfare of not only those persons utilizing these facilities, the general public as well. We strive to achieve these goals and contribute to the overall mission of the City by:

- The inspection of all rental properties located in the City on a two year cycle.
- The inspection of all **housing related to the Housing Authority's Housing Choice Voucher Program.**
- Investigating and resolving housing and nuisance complaints for all properties

The *Iowa City Housing Authority (ICHA)* acts as a community leader for affordable housing, family self-sufficiency, and homeownership opportunities. We provide: Information & Education, Housing Assistance, Public & Private partnership opportunities.

1. Top Accomplishments and Challenges this Year

Permits & Building Plan Review

- Total value of construction in 2010 was 96 million dollars, up 21 million from 2009 but remains 22.5 million below a ten year average of 118.5 million.
- Building Plan reviews completed within two (2) day average from permit application date.
- Building permits issued within fifteen (15) days average from date application was received.

Land Use and Site Plan Review

- Site Plans were reviewed within 3 days average from date received.
- Minor Site plans were approved within 28 days average from date application received.
- Major Site plans approved within 45 days average from date application received.

Rental Inspections

- Maintained 2 year inspection cycle for all rental properties.
- Added 110 properties to the rental permit roles.
- 1,418 housing assistance inspections conducted for the Housing Authority.
- 98.6 % of rental cases brought into voluntary compliance.

Code Enforcement

- Maintained less than two day average to respond to complaints from date complaint received.
- Maintained less than fourteen (14) days average to gain compliance from date complaint was received.
- Voluntary compliance on 84% of Complaint cases.
- Implemented Temporary Use permit for Iowa football home game vendors.
- Administered the acquisition, nuisance abatement and sale of two abandoned properties.

Iowa City Housing Authority

- Maintained a minimum 98% lease-up rate for both the Housing Choice Voucher (HCV) and Public Housing programs.
- Achieved High Performance status for both programs.
- Utilized public and private forums to dispel myths and stereotypes about the households that need affordable housing. Met with the new Iowa City Community School District Superintendent, who then arranged for the Housing Authority to address the District Parents Organization.
- **Completed with Cable TV a short program providing "Who We Are and What We Do" information; will develop a more detailed program, designed to "Tell the Housing Authority's Story" (a multi-segment program).**
- Partnered with the Domestic Violence Intervention Project (DVIP) to use Tenant Based Rental Assistance (TBRA) funds to assist 4 families in their Transitional Housing Opportunities for victims of domestic violence.
- Maintained a 90% lease-up rate (100% for the 5 1-bedroom and 4 2-bedroom units) for the Peninsula Apartments.
- Peninsula Apartments revenues exceed expenses.
- Finding suitable tenants for the 3-bedroom unit in Peninsula Apartments.

2. Major Issues to Address in the Near Future

- Adopt the 2012 International Codes
 - Review new requirement to protect light weight construction materials.
 - Review requirement to install fire suppression in all newly constructed homes.
- Monitor State Electrical Code adoption and verify local electrical code compliance.
- Conduct ongoing analysis for improved service delivery
- Monitor state trade licensing requirements and verify local trade licensing is compliant
- Update of technology to increase efficiency and enhance customer service.
 - Allow electronic submittals of plan documents
 - Scanning of subdivisions files to make accessible electronically.
 - Activate process to allow inspection activities to be emailed to clients after each inspection.
- Continue to monitor all available resources to find over-occupied rentals and properties rented without permits.
- Expand pro-active neighborhood code enforcement efforts.
- Increase the use of technology to allow for in the field case entry and reporting.
- Increase the use of e-mail to send inspection reports and rental permits to property managers and owners.
- Maintain lease-up rates in both the HCV and Public Housing programs.

- Maintain involvement with the National Association of Housing and Rehabilitation Officials (NAHRO), Public Housing Authorities Directors Association (PHADA), to ensure that Federal funding continues to fully support the Housing Choice Voucher, Public Housing, and Family Self-Sufficiency programs.
- Maintain involvement with Iowa Home Ownership Education Project (IHOEP).
- Maintain National criminal background checks through the Iowa Department of Criminal Investigation (DCI) and Federal Bureau of Investigation (FBI).
- Increase efforts to cooperate with local law enforcement agencies, including participating in the MATS 2012 training; specifically, building a stronger relationship with Coralville, North Liberty, and the Johnson County Sheriff.
- Promote Housing Authority Mission, Priorities, and Goals and educate the general public on the administration of Federal Housing programs.
- Seize opportunities to reduce waiting list and serve eligible families while maintaining Housing and Urban Development (HUD) required staff/tenant caseload ratios.
- Continue Good Neighbors – Strong Neighborhoods initiative and Partnership with Neighborhood Services and Neighborhood Associations.
- Continue working with Mediation Services and the 6th Judicial District on our “Family Council” approach to dealing with youth engaging in criminal activity that may jeopardize housing assistance.
- Maintain partnership with Iowa Area Association of Realtors working together on Homebuyer Education projects and Affordable Homeownership New Construction projects.
- Utilize public and private forums to dispel myths and stereotypes about the households that need affordable housing.
- Continue exploration of implementing direct deposit of landlord/owner Housing Assistance Payments (HAP) with the Finance Department.
- Maintain a 90% lease-up rate (100% for the 5 1-bedroom and 4 2-bedroom units) for the Peninsula Apartments.
- Find suitable tenants for the 3-bedroom unit in Peninsula Apartments.

3. General HIS Data Discrepancies

Performing a comparative analysis between local jurisdictions is an imperfect process. Data are influenced by differences in definitions, reporting, and collection measures. It must be noted that it is important to focus on the trends in the data between communities rather than any one specific data point. While measures have been taken to universalize and standardize the data, the trend in the data is the most valuable information provided.

More specifically, some of the factors that influence the comparability of HIS data are:

- The ability for communities to collect data and maintain records of data (ex. Some track CY others track FY).
- Differences in the services offered and reported by similar departments (the degree to which these functions are executed are very diverse).
- How services are highlighted in the budget document.
- Staff worked to universalize the data; however, some communities had very fractured systems; this required staff to execute latitude in combining services and budgets.

4. ICMA Performance Measures

The data presented below represents the raw data collected by the Iowa City Housing and Inspection Services Department. Data synthesis was based on the International City/County Management Association (ICMA) performance measurement structure. The Iowa City data has been benchmarked against the 2010 ICMA Measurement Performance Data. Specifically, the analysis and benchmarks are for communities with a population between 25k and 100k.

Outcomes & Measures	2007 (pop. 66,775)	2008 (pop. 67,768)	2009 (pop. 67,768)	2010 (pop. 67,862)	Trend	Trend Comment
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Receipts:

HIS Department Administration						
General Levy	\$294,284	\$309,029	\$307,271	257,635	↔	
Bldg and Development	\$350	\$750	\$1,050	\$1,900	↑	
Code Enforcement	\$5,378	\$5,092	\$7,858	\$16,368	↑	Heavy snow season in 2010
Printed Materials	\$139	\$412	\$218	\$44	↑	
Other Misc. Revenue	\$10	\$111	\$218	\$895	↑	
Total Receipts	\$300,161	\$315,394	\$316,492	\$277,112	↔	
Housing Inspections						
General Levy	\$77,832	\$52,565	\$73,516	(\$8,797)	↓	
Misc. Permits and Licenses	\$480	\$320	\$720	\$880	↑	
Construction Permit and Inspection Fees	\$354,002	\$377,064	\$375,792	\$460,388	↑	
Printed Materials	\$129	\$93	\$30	\$33	↔	
Other Misc. Revenue	-	-	-	\$335	↑	
Total Receipts	\$432,443	\$430,042	\$450,058	\$452,839	↑	
Building Inspection						
General Use Permits	\$12,856	\$15,679	\$9,871	\$7,098	↓	
Food and Liquor License	\$145	\$135	\$141	\$107	↔	
Misc. Permits and Licenses	\$1,530	\$1,450	\$1,930	\$1,815	↑	
Professional Licenses	\$59,095	\$63,855	\$34,799	\$7,025	↓	
Construction Permit and	\$786,716	\$638,730	\$664,687	\$535,749	↓	

Inspection Fees						
Misc. License and Permits	\$210	\$830	\$290	-	↓	
Local Government 28E Agreements	-	\$1,502	\$1,411	\$2,534	↑	
Building and Development	\$292,562	\$355,360	\$288,339	\$251,929	↓	
Printed Materials	\$927	\$1,173	\$1,054	\$465	↓	
Other Misc. Revenue	-	\$55	\$4,288	\$1,089	↑	
Interest Revenues	-	-	\$446	\$449	↔	
Sale of Assets	-	\$76	-	-	↓	
Loans	-	-	\$8,862	\$11,376	↑	The A2 Occupancy Program-Loan Payments
Total Receipts	\$1,154,041	\$1,078,845	\$1,016,139	\$819,636	↓	
Housing Authority						
Federal Intergov. Revenue	\$7,192,364	\$6,307,111	\$6,643,329	\$7,793,433	↔	Increase due to American Renewal/Reinvestment Act (ARRA)
Contributions and Donations	\$1,161	\$4,669	\$1,051	-	↓	
Other Misc. Revenue	\$75,187	\$36,965	\$85,662	\$148,182	↑	Increase due to the Tenant to Own Program (TOPS)
Interest Revenue	\$272,572	\$281,031	\$139,537	\$89,408	↓	
Rents	\$138,711	\$145,438	\$179,485	\$180,311	↑	
Royalties and Commissions	\$21,851	\$24,354	\$23,287	\$29,030	↑	
Sale of Assets	\$777,787	\$331,658	\$1,935	\$412,159	↑	Sold a building
Misc. Transfers In	\$1,506	\$245,080	\$49,525	\$45,055	↑	
Loans	\$85,788	67,583	\$97,462	\$570,805	↑	Broadway Mortgage Refinance
Total Receipts	\$8,566,927	\$7,443,902	\$7,222,623	\$9,268,383	↑	

Expenditures:

HIS Department Administration						
Personnel	\$243,986	\$253,672	\$307,271	\$223,272	↔	Relocation of Support Staff
Services	\$50,618	\$61,591	\$57,777	\$53,137	↔	
Supplies	\$545	-	\$929	\$193	↔	
Capital Outlay	\$5,012	\$131	-	\$510	↓	
Total Expenditures	\$300,161	\$315,394	\$316,492	\$277,112	↔	
Housing Inspection						
Personnel	\$344,981	\$365,802	\$365,557	\$393,092	↑	
Services	\$53,030	\$62,615	\$76,984	\$56,767	↑	
Supplies	\$1,502	\$1,625	\$7,517	\$2,980	↑	
Capital Outlay	\$32,930	-	-	-	↓	
Total Expenditures	\$432,443	\$430,042	\$450,058	\$452,839	↑	
Building Inspection						
Personnel	\$532,332	\$550,702	\$542,784	\$608,062	↑	Relocation of Support Staff
Services	\$79,580	\$133,197	\$198,032	\$130,338	↑	
Supplies	\$12,006	\$14,828	\$14,355	\$8,614	↑	
Capital Outlay	\$1,219	\$1,226	\$17,825	-	↑	
Total Expenditures	\$625,137	\$699,953	\$772,996	\$747,014	↑	
Housing Authority						
Personnel	\$833,493	\$862,510	\$902,423	\$933,482	↑	
Services	6,383,275	\$6,358,736	\$6,080,004	\$6,951,261	↑	
Supplies	\$8,414	\$11,562	\$9,126	\$10,958	↔	
Capital Outlay	\$230,774	\$497,909	399,433	\$164,106	↔	Land Acquisition
Other Financial Uses	\$1,506	-	-	\$18,000	↑	
Total Expenditures	\$7,457,462	\$7,730,717	\$7,390,986	\$8,077,807	↑	

Building Inspection Metrics

Outcomes & Measures	2007	2008	2009	2010	Trend	Trend Comment
Building Permits Issued	744	889	704	779	↔	
Electrical Permits Issues	346	555	322	326	↔	
Plumbing Permits Issued	175	230	120	107	↓	
Mechanical Permits Issued	157	185	116	238	↑	
Construction Site Run-Off Permits	162	149	140	117	↓	
Demolition Permits Issued	27	19	47	74	↑	
Fire Sprinkler Permits	50	69	50	42	↔	
Fire Alarm Permits	8	45	53	45	↔	
Sign Permits	247	192	118	160	↓	
Flood Plan Development Permits	22	107	48	33	↑	
Liquor Permits	155	155	155	155	↔	
Moving Permits	7	4	1	1	↓	
Temporary Use Permits	19	22	13	16	↓	
Construction Permits Issued	2,457	2,945	2,172	2,384	↔	
Site Plan Development Reviews	33	44	31	20	↔	
Backflow Prevention Cases	85	70	78	59	↓	
Water Tap Applications	202	194	162	192	↔	
Water Hydrant Connections	18	16	14	20	↔	
Single Family Dwellings	133	114	127	108	↓	

Duplex Dwelling Units	26	16	10	8	↓	
Multi-Family Dwelling Unites	83	141	71	80	↔	
Total Building Permits Issued Per 1000 Population						
Total Permit Issued Per FTE						

Housing Inspection Metrics

Outcomes & Measures	2007	2008	2009	2010	Trend	Trend Comment
Active Rental Permits	3,529	3,584	3,658	3,768	↑	
Total Rental Units	16,310	16,437	16,591	16,780	↔	
Housing Assistants Units Inspected			1,418	1,468	↔	
Total Inspection Activity Related to Rental Unit and Housing Authority Inspections	-	15,326	15,483	16,465	↔	
Percent of Rental Voluntary Compliance	98.9%	98.5%	98%	98.6%	↔	
Housing Code Complaint Cases Related to Criminal Complain Cases	175	179	172	219	↔	
Zoning/Nuisance Complaints	2,194	2,026	2,053	2,140	↔	
Snow Complaints	1,194	986	790	788	↓	
Weed Complaints	346	333	345	412	↔	
Junk/Salvage Complaints	114	117	200	165	↑	
Other Complaints	540	590	718	775	↑	
Citation Complaints	47	52	101	69	↑	

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2011 Iowa City Public Library Performance Snapshot

Susan Craig, Library Director

Why We Exist: The Iowa City Public Library is an innovative and responsive community center that supports lifelong learning, literacy, and access to the world of ideas.

Strategic Plan Goals:

- Make the Library easier to use and more accessible.
- Improve visibility and awareness of library services, programs and collections.
- Develop partnerships that build community and support **the Library's mission**.
- Provide resources that inform, entertain, engage and inspire.

1. Top Accomplishments and Challenges this Year

- Adopted a facilities master plan after studying community needs for remote service locations as well as layout and operations of main library.
- Circulated 1,577,730 materials, all time circulation record.
- 768,033 library building visits.
- **Finalized contract with the University of Iowa to provide access to children's literature materials.** Provided orientation and tours to Department of Education and School of Library and Information Science students and faculty.
- **Expanded delivery of children's early literacy programming outside the building (327 programs for 7,404 children.)**
- Improved customer service through cross-training of staff, offering more options to renew materials, adding a self-**checkout station in the Children's Room, and redesigning the public access catalog** to make it easier to use and to improve visibility of premium databases.
- Expanded use of social media including Facebook and Twitter.
- Partnered with Iowa City UNESCO City of Literature on various projects, including BookMarks.
- Offered more technology assistance to patrons through partnerships with the Johnson County Livable Communities to provide Senior Tech Zone, and Library staff offered assistance to walk-in patrons at Tech Help- Tuesdays.
- Increased offerings of downloadable audio and e-books. Saw increases in circulation of 107% for electronic materials.
- Began a pilot project in March to stream video programming. By June 30, 2011, there were 1,176 views of 40 programs.
- Reorganized library departments to better reflect community needs and improve service.

2. Major Issues to Address in the Near Future

- Implement recommendation of the new facility plan including work in the main building and opening a public access computer center in the Police substation at Pepperwood Plaza.
- Identify core competencies and train staff in order to improve customer service.
- Plan and deliver major programming initiatives with the Johnson County Civil War Sesquicentennial Committee, Dan Gable Museum, and Iowa City UNESCO City of Literature.
- Offer Iowa Workforce Development software and assist users.
- Work with the Iowa City Public Library Friends Foundation to set and accomplish fundraising goals.
- Plan program to offer downloadable access to the work of local musicians.
- Expand technology support for the public.

- Continue to offer collections users want and need in a variety of formats.
- Improve public access to the internet and technology training.
- Raise awareness of library programs and services.
- Identify and work with partners to provide support for children who struggle with reading.

3. ICMA Performance Measures

The data presented below was collected by the Iowa City Public Library. Data synthesis was based on the International City/County Management Association (ICMA) performance measurement structure. The Iowa City data has been benchmarked against the 2010 ICMA Performance Measurement Data. Specifically, the analysis and benchmarks are for communities with a population between 25k and 100k.

Outcomes & Measures	2007 (pop. 66,775)	2008 (pop. 67,768)	2009 (pop. 67,768)	2010 (pop. 67,862)	Trend	ICMA Comment
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Operating Revenue:

City Revenue	\$3,843,675	\$4,002,757	\$4,189,162	\$4,415,502	↑	ICPL's revenues have increased gradually and significantly, while the percentage of total revenue provided by the City has fallen slightly.
City Revenue per Capita	\$57.56	\$59.07	\$61.82	\$65.07	↑	
Total Revenue	\$4,849,492	\$5,109,824	\$5,283,812	\$5,681,875	↑	
Total Revenue per Capita	\$72.62	\$75.40	\$77.97	\$83.73	↑	

Operating Expenditures:

Total Collection Expenditures	\$572,223	\$608,928	\$621,044	\$676,169	↑	ICPL's per capita operating expenditures of \$85.45 are 2.5 times higher than the 2010 peer group average of \$32.91. This should be analyzed in conjunction with circulation and registered borrower data, which are also very high for ICPL.
Total Collection Expenditures per Capita	\$8.57	\$8.99	\$9.16	\$9.96	↑	
Total Operating Expenditures	\$4,763,672	\$5,307,079	\$5,283,812	\$5,798,743	↑	
Total Operating Expenditures per Capita	\$71.34	\$78.31	\$77.97	\$85.45	↑	

Services:

Circulation per Capita	20.91	21.61	22.49	22.30	↑	Circulation per capita of 22.30 is significantly higher than ICMA's 2010 peer group average of 12.3. Visits per capita of 11.00 are also much greater than the peer group average of 7.4. ICPL has as many registered borrowers as Iowa City has residents, much higher than the ICMA average of 65%. This may help explain
Library Visits	680,568	716,412	745,077	746,556	↑	
Library Visits per Capita	10.19	10.57	10.99	11.00	↑	
Registered Borrowers	64,141	65,786	66,539	67,892	↑	
Borrowers as % of Population	96.1%	97.1%	98.2%	100.0%	↑	

Outcomes & Measures	2007	2008	2009	2010	Trend	ICMA Comment
Reference Transactions	88,084	85,079	85,131	81,298	↓	higher circulation, staff size, and operations expenditures. ICPL has a high number of borrowers that live outside of Iowa City. 71% of registered borrowers are City residents.
Public Internet Terminals	44	48	46	46	↔	
Internet Terminal Users	134,888	132,080	131,300	123,636	↓	

Employees:

FTE Total Staff	60.55	65.20	65.00	66.53	↔	ICPL's FTE staff per capita is significantly higher than the 2010 peer group average of 0.53.
FTE MLS	14.90	14.90	14.90	14.90	↔	
FTE per Capita (per 1,000)	0.91	0.96	0.96	0.98	↔	

Collections:

Total Collection	241,533	240,622	228,904	225,622	↔	Total collection size has diminished slightly; this reduction will likely become more rapid as electronic materials become more prevalent.
Total Collection per Capita	3.62	3.55	3.38	3.32	↓	
Serial Subscriptions	546	514	522	527	↔	

3. General Library Data Discrepancies

Performing a comparative analysis between local jurisdictions is an imperfect process. Data are influenced by differences in definitions, reporting, and collection measures. It must be noted that it is important to focus on the trends in the data between communities rather than any one specific data point. While measures have been taken to universalize and standardize the data, the trend in the data is the most valuable information provided.

More specifically, some of the factors that influence the comparability of Library data are:

- Nonresident borrower ratio: The ratio of resident to nonresident borrowers can influence funding for materials acquisition and program planning. Generally, jurisdictions are more inclined to fund materials and programming for their own residents.
- Some variation in the number of borrowers may be attributed to the frequency with which jurisdictions purge their borrower records. All other conditions being equal, jurisdictions that purge records frequently tend to report fewer registered borrowers than jurisdictions that purge infrequently.
- Because some jurisdictions provide library services to neighboring jurisdictions by means of contract or other official agreement, the size of the service area may be larger than the population of the jurisdiction.
- Variations in library expenditures may be attributed to differences in the number of library facilities, the hours of operation, and the size and scope of holdings and programs.
- Also possibly influencing expenditure levels is citizen demand for library services; traditional library services such as book loans and reference assistance as well as less traditional library-based services such as Internet access, adult literacy programs, and more.
- Some differences in the number of items circulated during the reporting period may be attributed to **the size of a jurisdiction's library** collection and the proportion of the collection that circulates outside the library. For example, an increasing number of jurisdictions offer access (both in-library and remote) to substantial electronic holdings that do not circulate outside the library per se and, therefore, may not be reflected in circulation statistics.

4. Iowa Urban Public Libraries (IUPLA) Comparison

The data presented below represent performance measures from the Iowa Urban Public Libraries members; **these are the public libraries from Iowa's largest communities.** Population for each city is based on 2010 Census data; the populations of contracting cities and outlying rural areas are not included. This can affect per capita analyses; it is important to analyze data with respect to a library's level of registered borrowers.

Outcomes & Measures	Iowa City (rank)	Ames	Cedar Rapids	Council Bluffs	Davenport	Des Moines	Dubuque	Sioux City	Waterloo
Population (2010)	67,862 (6)	58,965	126,326	62,630	99,685	203,433	57,637	82,684	68,406

Employees

FTE	66.53 (2)	44.35	44.10	24.41	65.40	94.93	28.73	35.20	30.53
MLS in FTE	15 (3)	8	12	7	17	29	9	6	4
FTE per Capita (per 1,000)	0.98 (1)	0.75	0.35	0.39	0.66	0.47	0.50	0.43	0.45

Borrowers

Total Registered Borrowers	67,892 (2)	34,202	58,478	51,072	45,703	167,795	43,172	52,007	47,599
Registered Borrowers per Capita	1.00 (1)	0.58	0.46	0.82	0.46	0.82	0.75	0.63	0.70
Expenditures per Registered Borrower	\$85.41 (3)	\$96.64	\$73.04	\$42.48	\$92.69	\$44.58	\$57.58	\$51.66	\$47.32

Receipts

City Appropriation	\$3,737,718 (2)	\$3,188,615	\$3,409,423	\$1,738,490	\$3,093,506	\$6,725,210	\$2,485,652	\$2,576,947	\$1,584,149
City Income Received from Special Levies	\$677,784 (2)	\$0	\$203,000	\$0	\$990,042	\$0	\$0	\$0	\$530,196
Per Capita City Appropriation	\$55.08 (1)	\$54.08	\$26.99	\$27.94	\$31.03	\$33.06	\$43.13	\$31.17	\$23.16
County	\$381,180 (1)	\$125,528	\$85,826	\$195,352	\$0	\$60,056	\$0	\$0	\$59,721
Federal Assistance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State Revenues	\$99,749 (2)	\$80,715	\$77,280	\$29,791	\$55,034	\$127,756	\$41,712	\$58,272	\$60,354
Fines/Fees	\$236,630 (2)	\$116,697	\$80,987	\$86,722	\$49,358	\$438,243	\$77,042	\$79,593	\$41,147
Endowments and Gifts	\$226,848 (1)	\$101,893	\$113,697	\$157,574	\$43,212	\$172,335	\$4,223	\$65,953	\$138,949
Other	\$321,966 (1)	\$54,256	\$146,085	\$168,614	\$5,0000	\$143,805	\$58,750	\$29,709	\$103,501

Outcomes & Measures	Iowa City (rank)	Ames	Cedar Rapids	Council Bluffs	Davenport	Des Moines	Dubuque	Sioux City	Waterloo
Total Receipts	\$5,681,875 (2)	\$3,667,704	\$4,116,298	\$2,376,543	\$4,236,152	\$7,667,405	\$2,667,379	\$2,810,474	\$2,518,017
Per Capita Total Income	\$83.73 (1)	\$62.20	\$32.58	\$38.19	\$42.50	\$37.69	\$46.28	\$33.99	\$36.81

Expenditures

Total Expenditures	\$5,798,743 (2)	\$3,305,438	\$4,271,101	\$2,169,707	\$4,446,573	\$7,480,332	\$2,485,652	\$2,686,758	\$2,252,582
Salaries	\$2,987,137 (2)	\$1,901,394	\$2,180,730	\$1,011,206	\$2,187,962	\$4,088,185	\$1,348,784	\$1,413,043	\$1,295,858
Benefits	\$842,526 (2)	\$502,588	\$776,161	\$282,407	\$838,444	\$1,495,571	\$346,764	\$543,245	\$462,068
Personnel Costs per FTE	\$57,563 (5)	\$54,205	\$67,050	\$52,995	\$46,275	\$58,820	\$59,017	\$55,576	\$57,580
Benefits as a % of Personnel Costs	22.0% (6)	20.9%	26.2%	21.8%	27.7%	26.8%	20.5%	27.8%	26.3%
Personnel Costs as a % of Total Expenditures	66.0% (8)	72.7%	69.2%	59.6%	68.1%	74.6%	68.2%	72.8%	78.0%

Expenditures – Materials

Total Material Expenditures	\$676,169 (2)	\$405,798	\$478,000	\$363,903	\$500,000	\$764,238	\$419,522	\$343,596	\$201,338
Per Capita Material Expenditures	\$9.96 (1)	\$6.88	\$3.78	\$5.85	\$5.02	\$3.76	\$7.28	\$4.16	\$2.94
Material Exp.as a % of Total Exp.	11.66% (5)	12.28%	11.19%	16.77%	11.24%	10.22%	16.88%	12.79%	8.94%

Services

Circulation	1,513,052 (2)	1,431,023	708,139	600,372	695,036	1,527,788	666,138	584,104	441,746
Circulation per Capita	22.30 (2)	24.27	5.61	9.65	6.97	7.51	11.56	7.06	6.46
Circulation per Item (Turnover)	6.7 (1)	6.5	6.6	3.1	2.2	2.7	3.3	2.5	2.6
Circulation per FTE	22,742 (4)	32,267	16,058	24,595	10,627	16,094	23,186	16,594	14,469
Annual Building Traffic	746,556 (2)	435,572	367,295	436,136	511,259	1,344,334	286,416	419,635	274,903
Building Traffic per Capita	11.00 (1)	7.39	2.91	7.01	5.13	6.61	4.97	5.08	4.02

Outcomes & Measures	Iowa City (rank)	Ames	Cedar Rapids	Council Bluffs	Davenport	Des Moines	Dubuque	Sioux City	Waterloo
Reference Transactions	81,298 (4)	52,442	23,429	52,290	107,527	216,448	29,589	118,716	74,781
Reference per Capita	1.20 (1)	0.89	0.19	0.84	1.08	1.06	0.51	1.44	1.09
Children's Program Attendance	25,802 (3)	38,099	21,215	20,280	14,896	65,787	12,858	11,037	20,255

Technology

Total Licensed Databases	46 (3)	36	51	41	58	33	39	37	26
Internet Computers for Public Use	46 (6)	28	54	83	50	126	45	24	64
City Residents per Computer	1,475 (6)	2,106	2,339	750	1,994	1,615	1,281	3,445	1,069
Public Internet Uses	123,636 (2)	66,015	45,044	70,047	97,398	242,791	43,490	72,172	108,430

5. Selected National Library Comparison

The charts below present data from selected public libraries. Data was compiled by ICPL using metrics based on the ICMA Center for Performance Measurement report. 2009 reported data are used, the most recent available for some comparison libraries. ***Population includes residents for each library's entire service area**, including contracting cities and proportional representations of rural county populations. For instance, the population used for Iowa City includes a portion of rural county residents, Hills, and University Heights. This is important to help standardize data, especially when comparing to regional libraries such as Daniel Boone in the Columbia, Missouri area.

Outcomes & Measures	Iowa City, Iowa (per Capita rank)	Fayetteville, Arkansas	Skokie, Illinois	Westerville, Ohio	Bloomington, Illinois	Boulder, Colorado	Ann Arbor, Michigan	Daniel Boone Regional (Missouri)
Population*	78,214 (4)	58,047	63,348	71,431	74,975	100,418	155,611	172,462

Number of Outlets

Central Library	1	1	1	1	1	1	1	1
Branch Libraries	0	0	0	0	0	3	4	2
Bookmobiles	0	0	1	0	1	0	0	2
Outlets	0	1	2	1	2	4	5	5

Employees

FTE	65.00	44.0	111.0	69.0	58.0	79.0	169.0	120.0
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Outcomes & Measures	Iowa City, Iowa (per Capita rank)	Fayetteville, Arkansas	Skokie, Illinois	Westerville, Ohio	Bloomington, Illinois	Boulder, Colorado	Ann Arbor, Michigan	Daniel Boone Regional (Missouri)
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MLS in FTE	14.90	11.0	31.0	21.0	12.0	16.0	29.0	23.0
FTE per Capita (per 1,000)	1.20 (6)	1.31	5.70	1.03	1.29	1.27	0.92	1.43

Operating Revenue

Local Revenue per Capita	\$58.65 (4)	\$53.62	\$151.70	\$26.53	\$58.44	\$68.12	\$95.77	\$45.92
Total Revenue per Capita	\$67.56 (5)	\$62.90	\$165.18	\$84.77	\$65.73	\$69.63	\$102.44	\$50.10
Total Revenue	\$5,283,812	\$3,429,097	\$10,463,820	\$6,055,323	\$4,927,950	\$6,852,765	\$15,941,548	\$8,640,169

Operating Expenditures

Total Collection Expenditures	\$621,044	\$429,252	\$1,165,148	\$617,302	\$513,266	\$722,651	\$1,903,118	\$1,245,481
Collection Expenditures per Capita	\$7.94 (4)	\$7.39	\$18.39	\$8.64	\$6.85	\$7.20	\$12.23	\$7.22
Total Operating Expenditures	\$5,283,812	\$3,429,097	\$9,144,895	\$5,685,764	\$4,167,625	\$6,852,765	\$12,057,936	\$7,503,036
Operating Expenditures per Capita	\$67.56 (5)	\$59.07	\$144.36	\$79.60	\$55.59	\$68.24	\$77.49	\$43.51

Collections

Total Collection	228,904	252,171	629,321	479,626	259,025	404,573	497,964	552,674
Collection per Capita	2.9 (8)	4.3	9.9	6.7	3.5	4.0	3.2	3.2
Serial Subscriptions	522	458	835	432	550	559	1,451	917
Databases	43	101	54	325	43	54	32	41

Services

Total Circulation	1,523,810	1,056,178	1,731,452	2,149,919	1,012,109	1,354,742	9,172,180	1,966,123
Circulation per Capita	19.48 (4)	18.20	27.33	30.10	13.50	13.49	58.94	11.40

Outcomes & Measures	Iowa City, Iowa (per Capita rank)	Fayetteville, Arkansas	Skokie, Illinois	Westerville, Ohio	Bloomington, Illinois	Boulder, Colorado	Ann Arbor, Michigan	Daniel Boone Regional (Missouri)
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Library Visits	745,077	594,387	783,819	1,155,076	335,994	991,599	1,713,595	874,467
Library Visits per Capita	9.53 (6)	10.24	12.37	16.17	4.48	9.87	11.01	5.07
Reference Transactions	85,131	71,267	75,102	163,644	74,424	52,213	59,801	263,395
Number of Public Internet Terminals	46	104	86	202	60	63	241	67
Users of Public Internet Terminals	131,300	101,843	137,698	1,191,944	69,041	193,489	265,749	198,733

6. Metric Comparative Analysis ICMA vs. IUPLA

Operating Expenditures per Capita	
<p>ICMA Summary</p> <p>ICPL has per capita operating expenditures dramatically higher than the ICMA peer group average. Expenditures for ICPL average \$85.45 per resident compared to the ICMA average of \$32.91.</p>	<p>IUPLA Summary</p> <p>ICPL's per capita operating expenditures are also much higher than the IUPLA average of \$44.66. ICPL has the highest per capita expenditures among IUPLA members and is \$29.39 more than the next highest IUPLA library (Ames).</p>

Consider:

While this metric is affected by ICPL's large number of non-resident borrowers, it is still exceptionally high. This tends to be the case with cities that are home to large universities; ICPL's per capita expenditures are comparable to libraries in Bloomington (IL), Ann Arbor (MI), and Boulder (CO). However, ICPL expenditures are significantly higher than Ames, also home to a large state university.

Registered Borrowers per Capita	
<p>ICMA Summary</p> <p>ICPL has many more registered borrowers per capita than ICMA peer communities. ICPL has more registered borrowers than Iowa City has residents, with a registered borrower percentage of just over 100%. The ICMA average for communities of 25,000 to 100,000 residents is 65%.</p>	<p>IUPLA Summary</p> <p>ICPL also has a very high per capita registered borrower percentage when compared to other Iowa public libraries. The average for IUPLA libraries is 69%. ICPL ranks first in this metric among IUPLA members.</p>

Consider:

ICPL has a significant number of non-resident borrowers. 71% of the library's registered borrowers are City residents. This additional activity may have the effect of increasing the per capita cost of the library for City residents, but may also serve as an attraction that brings visitors to the City from outlying areas. Fittingly, ICPL receives the most county financial support among IUPLA members.

Circulation per Capita	
<p>ICMA Summary</p> <p>ICPL's circulation per capita of 22.30 is significantly higher than the ICMA peer group average of 12.30.</p>	<p>IUPLA Summary</p> <p>ICPL's circulation is also much greater than the IUPLA per capita average of 11.27. ICPL ranks second among IUPLA members in this metric behind Ames (24.27). Ames operates a bookmobile that circulates a significant amount of children's materials to area schools.</p>

Consider:

While increased circulation can necessitate increased operational expenditures, it should be noted that Ames has a higher per capita circulation and much lower per capita expenditures. However, Ames operates a bookmobile that circulates a significant number of **children's materials during visits to area schools**. After backing out **Ames' bookmobile service**, ICPL would rank first among IUPLA members in this measure. ICPL ranks fourth among IUPLA member libraries in circulation per FTE, but first in circulation per item (turnover).

Collection Expenditures as a Percentage of Total Operational Expenditures	
<p>ICMA Summary</p> <p>ICPL spends a lower percentage of operational expenditures on material acquisitions (11.66%) than the ICMA peer group average of 14.3%.</p>	<p>IUPLA Summary</p> <p>ICPL spends a slightly smaller percentage of its operational budget on material acquisitions than the IUPLA average of 12.44%.</p>

Consider:

This metric must be understood in context with other variables. A higher percentage of expenditures devoted to collection acquisitions could demonstrate more efficient operations, with more budgetary flexibility to expand collections. However, it could also demonstrate fewer staff available for patron assistance or program administration.

Staff per Capita (FTE employees per 1,000 residents)	
<p>ICMA Summary</p> <p>ICPL staffs 0.98 FTE employees per 1,000 residents, nearly double the ICMA peer group average of 0.53.</p>	<p>IUPLA Summary</p> <p>ICPL's average is also dramatically higher than the IUPLA average of 0.55.</p>

Consider:

This metric should also be interpreted in context. High staff counts could demonstrate inefficient processes, but could also be a factor of servicing a higher level of library traffic.

Library Visits per Capita (Total building traffic per resident)	
<p>ICMA Summary</p> <p>ICPL's per capita library visits of 11.0 are significantly higher than the ICMA peer community average of 7.4.</p>	<p>IUPLA Summary</p> <p>ICPL also outpaces the IUPLA per capita visit average of 6.0. ICPL ranks first among IUPLA libraries in this metric.</p>

Consider:

High levels of library visits can necessitate higher staffing levels. However, it should also be noted that while ICPL ranks first among IUPLA libraries in visits per capita and second in circulation per capita (noting the effect of bookmobile services in Ames), its ranking in **circulation per FTE is fourth**. ICPL's comparatively low percentage of expenditures on collection acquisitions viewed in light of high patron traffic and circulation data may demonstrate a high quality (demand) in the materials acquired.

	IUPLA Summary
City Appropriations per Capita City financial support per resident	ICPL's per capita City appropriations of \$55.08 are much higher than the IUPLA average of \$36.18, ranking first among member libraries in this metric.
Total Revenue per Capita Total library income per resident	Total revenue per capita of over \$80 per resident is also dramatically higher than the IUPLA average of \$46.00. Again ICPL ranks first in this measure.
Endowments and Gifts Total charitable income in dollars	ICPL generates more than \$100,000 annually in charitable gifts over the IUPLA average. In 2010, ICPL received nearly \$227,000 in endowments and gifts compared to the IUPLA average of just over \$116,000.

Consider:

Again, university communities spend much more per capita on their public libraries than other cities; Ames spends just \$1 less per capita than Iowa City. Both cities spend well above the IUPLA average.

Consider:

ICPL's rental revenue from leased space accounts for approximately \$2 per capita that is not used for operational expenses.

Consider:

While Iowa City appropriates more per resident to its library than any other IUPLA member community, the ICPL also generates more charitable and county income than any other IUPLA library. Furthermore, ICPL receives the second most in state appropriations and generates the second most in fines/fees, behind Des Moines.

	IUPLA Summary
Expenditures per Borrower Total operational expenditures per registered borrower	ICPL expenditures per borrower of \$85.41 is significantly higher than the IUPLA average of \$65.71; ICPL is the third highest IUPLA member in this metric behind Ames and Davenport.
Collection Expenditures per Capita Per capita expenditures on materials acquisition	ICPL spends more on materials acquisition per capita than any other IUPLA member library. The ICPL expenditure of \$9.96 per capita far exceeds the average of \$5.51.
Personnel Costs as a Percentage of Total Expenditures Personnel costs , including benefits, as a percentage of total operational costs (not including capital expenditures)	ICPL's personnel costs are 66.0% of operational expenditures, less than the IUPLA average of 69.9%. ICPL has the second lowest percentage among member libraries in this metric.

Consider:

ICPL expenditures per borrower remain high despite its high number of registered borrowers per capita. While non-resident borrowers do influence per capita expenditures, operational costs are still far above the IUPLA average after non-resident borrowers are accounted for.

Consider:

While ICPL has a high per capita FTE staff, total personnel costs still comprise a lower than **average percentage of the library's total budget.**

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2011 Iowa City Senior Center Performance Snapshot

Linda Kopping, Senior Center Coordinator

Why We Exist: The mission of the Senior Center is to encourage optimal aging among older adults by offering programs and services that promote wellness, social interaction, community engagement, and intellectual growth. The Center serves the public through intergenerational programming and community outreach.

Strategic plan goals 2010-2015:

- To provide opportunities and advocacy to empower seniors in order to combat ageism, create a positive image of aging, and a positive image of the Senior Center.
- To improve stability and diversity of financing.
- To increase cultural diversity among participants.
- To promote an environment of inclusion.
- To be synonymous with the highest quality programs that promote optimal aging.
- To involve the Senior Center in the community and the community in The Center.
- To improve accountability and transparency.

1. Top Accomplishments and Challenges this Year

- Challenged negative images of The Center and aging by producing effective television commercials that helped change the image of The Center and aging. Very effective in spreading information and **creating a little "buzz."**
- Without additional funding or staff, expanded and enriched programming with community partnerships.
- Memberships increased to 1391.
- Successfully served the varied interests of older adults from 50 to 100 years of age; total of 123,996 visits in FY11.
- Conducted outcome based surveys of fitness and performance group participants. Results were overwhelmingly positive and demonstrated self-perceived health-related changes.
- Maintained quality of cardio room by acquiring 3 state-of-art pieces of exercise equipment for participant use.
- Identified and coordinated the work of 500 volunteers served The Center/community.
- Increased participant involvement in the operation of The Center by forming the steering council and working committees. Committees selected new logo, conducted class evaluations, developed promotional brochure, etc.
- Expanded evening and weekend programming to better serve the community.
- Participated in community initiatives—advance care planning, visibility action team (LGBT creating an environment of inclusion); major partner in both initiatives.
- Increased recycling, moving toward a paperless building. Community recycling center for cell phones.
- Lowered operating costs with new boiler, chiller, and roof.

2. Major Issues to Address in the Near Future

- Complete accreditation process through the National Institute of Senior Centers, a subunit of the National Council on Aging.
- Secure and stabilize funding to support operational expenses.
- Begin to establish relationships with leaders in various ethnic communities.
- Conduct and analyze a community survey of people 50+ years of age.
- Replace malfunctioning emergency panel.
- We have more participant demand for classes than space in which to accommodate them. How we can satisfy the demand we have created is a challenge for FY12.
- Establish The Center as a central location for community members to meet with trained volunteers to receive counseling as a part of the *Honoring Your Wishes: A Community-Wide Advance Care Planning Initiative*.
- Begin transition to electronic production/transmission of program guide or a weekly news brief.

3. Senior Center Performance Measures

The data below were collected by the Iowa City/Johnson County Senior Center. Data are influenced by several factors, most notably the manner in which capital projects are budgeted and the operations of meal service controlled by an outside agency rather than the City. Thus, it is more important to analyze data trends than to focus on any one particular data point.

Outcomes & Measures	2007 (pop. 66,775)	2008 (pop. 67,768)	2009 (pop. 67,768)	2010 (pop. 67,862)	Trend	Comment
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Revenue

City Appropriations	\$587,712	\$1,077,632*	\$667,613	\$570,277	↔	*In FY08, \$462,750 was appropriated for building improvements to restrooms, boiler, and roof. These are typically financed through loans. City appropriation FY11 estimate is \$652,119.
City Appropriations per Capita	\$8.80	\$15.90	\$9.85	\$8.40	↔	
City Appropriations per SC Member Residing in Iowa City	\$751.55	\$1241.51	\$677.09	\$533.97	↓	Meal service is administered by ElderServices; this use of Center facilities introduces a cost without generating revenue.
City Appropriations per Total Visit	\$10.46	\$14.68	\$7.23	\$6.10	↓	
Contributions and Donations	\$93,525	\$27,720	\$48,394	\$20,499	↔	2006 donations totaled \$13,062. Though there are spikes, the trend is labeled flat.
Rental Income	\$371	\$1,084	\$1,511	\$2,151	↑	

Outcomes & Measures	2007 (pop. 66,775)	2008 (pop. 67,768)	2009 (pop. 67,768)	2010 (pop. 67,862)	Trend	Comment
County Revenue	\$75,000	\$75,000	\$75,000	\$75,000	↔	County revenue will drop to \$70,000 in the upcoming FY. City appropriations per City resident member are \$145.37 higher than County appropriations per County resident. \$15 of this difference is paid for by County members themselves through higher membership fees.
County Revenue as a Percent of Total Expenditures	9.2%	6.0%	8.6%	9.8%	↔	
County Revenue per Member Residing in Johnson County Outside of Iowa City	\$355.45	\$412.09	\$362.32	\$388.60	↔	
County Revenue per Total Visit	\$1.33	\$1.02	\$0.81	\$0.80	↓	

Expenditures

Total Expenditures	\$817,930	\$1,251,599	\$869,113	\$766,080	↔	FY11 estimate for total expenditures is \$870,900; the trend is labeled flat despite peak. Increase from FY10 to FY11 is in services. Some debt was retired in FY11.
Total Expenditures per Capita	\$12.25	\$18.47	\$12.82	\$11.29	↔	
Expenditures per Senior Center Visit	\$14.56	\$17.04	\$9.41	\$8.20	↓	
Personnel Costs	\$425,992	\$422,044	\$442,918	\$454,454	↑	
Personnel as Percentage of Expenditures	52.1%	33.7%	51.0%	59.3%	↑	FY08 % decrease was due to the inclusion of capital projects in a single FY budget.

Services

Senior Center Visits	56,189	73,431	92,324	93,419	↑	Not unique visitors
Meals Served	19,261	19,593	17,934	17,197	↓	Administered by ElderServices
Other Services	4,774	11,124	11,672	9,357	↔	Leveled off after increase.
Total Attendance	80,224	104,148	121,930	119,973	↑	Up despite decrease in meals.
Volunteers	445	453	498	500	↑	Steady, significant increase.

Membership

Total Members	1003	1071	1217	1287	↑	Steady, significant increase.
Percent, Age 50-59	9.0%	11.0%	12.3%	11.5%	↔	Members in their 60's are the

Percent, Age 60-69	29.0%	32.0%	34.2%	36.0%	↑	growing membership demographic. This could possibly help inform programming decisions.
Percent, Age 70-79	33.0%	31.0%	30.4%	29.9%	↓	
Percent, Age 80-89	25.0%	23.0%	20.3%	20.0%	↓	
Percent of Members, Iowa City Residents	78%	81%	81%	82%	↑	In FY11, Iowa City membership fell to 79.2% and Johnson County increased to 19.2%
Percent Johnson County Residents (Outside Iowa City)	21%	17%	17%	17%	↓	
Percent non-Johnson County	1%	2%	2%	1%	↔	

4. Comparative Analysis: Iowa City vs. Madison, Wisconsin

The organizational structure and services provided by the Iowa City/Johnson County Senior Center are fairly unique; thus, comparative analysis with similar departments is challenging. A comparison to the Madison Senior Center is provided below. This comparison is used due to organization, program, and budget similarities, despite the difference in community size. There are no ICMA benchmarks for Senior Centers.

Outcomes & Measures	Iowa City pop. 67,862	Madison pop. 233,209	Comment
City Appropriations	\$570,277	\$445,578	All program costs in Madison are funded through donations and program fees. The City funds operational costs only. Iowa City appropriations per capita are dramatically higher than Madison.
City Appropriations per Capita	\$8.40	\$1.91	
Personnel Costs as a Percentage of Total Expenditures	59.3%	86.3%	As a fixed dollar amount, Iowa City spends slightly more on personnel costs than Madison; most of the difference in percentage is from Iowa City's larger total budget.
Total Expenditures	\$766,080	\$472,126	More than \$140,000 of the difference in expenditures is from purchased services.
Expenditures per Visit	\$8.20	\$11.06	Programs at Iowa City's Senior Center are much better attended than Madison's; expenditures per visit are much lower.
Rental Income	\$2,151	\$28,208	Rental income in Madison is higher by a factor of 13.
Contribution, Donation, and Foundation Revenue	\$20,499	\$16,794	Iowa City receives more donation revenue than Madison. Iowa City donations were more than \$93,000 in FY07.
Visits*	93,419	42,696	Iowa City logs far more visits than Madison despite the difference in population and Madison's practice of providing free memberships. Madison has 7,568 unique users. *Meals served and 'other services' not included.
Volunteers	500	297	Iowa City engages many more volunteers than Madison despite a far lower population; Iowa City volunteers have increased every year since 2007.

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2011 Iowa City Transportation Services Performance Snapshot

Chris O'Brien, Transit Director

Why We Exist: To provide the citizens and visitors of Iowa City safe, convenient, economical and clean transportation alternatives through customer focus and efficient use of resources. This includes moped/scooter, bicycle and vehicular parking as well as public transit

1. Top Accomplishments and Challenges this Year

- Along with the University of Iowa and City of Coralville, implemented a transit AVL system, Bongo.
- Provided over 1.8 million transit rides.
- **Took Delivery of six new 40' heavy duty buses**, two more will be delivered.
- Completed FTA Triennial Review
- Completed installation of 1100 LED fixtures in parking facilities which was partially funded through grant funds. This has led to a reduction in energy usage in parking facilities by nearly 52%.
- Installed new pay stations at Chauncey Swan Parking Facility and Court Street Transportation Center
- Initiated a process for car sharing program.
- Purchase of additional access control equipment for three parking facilities.
- Performed expanded role in snow removal in downtown Iowa City and along bus routes.
- Began design process for new multi-use parking facility south of Burlington Street.
- Initiated a process for mobile license plate recognition system.
- In preliminary stages of a study to relocate/replace existing transit facility.
- Implementation of changes for moped/scooter parking.
- In the process of modernizing elevators in Capitol Street and Dubuque Street parking facilities.
- Awarded grant funds to replace existing transit farebox system.
- Relocated customer service operations to Iowa Avenue location.
- 60% complete on project to rehabilitate the steel frames **of 10 40' buses**. **This will extend the life of the vehicles an estimated 7 years.**
- Filled two Operation Supervisor positions.

2. Maior Issues to Address in the Near Future

- On time performance of our transit system. Routes need to be assessed and adjusted to provide a more reliable system for our users.
- Automation of parking facilities, 24/7 facility operations.
- PCI compliance.
- Booting vehicles vs. impounding vehicles for excess parking tickets.
- Ongoing parking facility maintenance.
- Reduction of scheduled overtime.
- Event parking for major downtown events and University home football weekends.
- Implementation of new camera security systems at parking and transit locations.
- Continue to use technology and phone applications to enhance our services, (i.e. transit trip maker system, online payments and permit renewals, make data available to customers showing them open parking spaces, etc.).
- Evaluate transition from single space to multi space parking meters.
- New transit facility.
- Amtrak service.
- Expansion/reallocation of transit services in Iowa City.
- Para-transit services – contract expires after FY2013 .
- Expansion/Modification of parking regulations (i.e. expand metered areas, add time limit parking, etc.).
- Federal & State transit funding.
- Expansion of Customer Service hours.

The data presented below was collected by Iowa City Transit. It is important to note that data are influenced by year-to-year differences in asset sales and capital projects. Thus, it is more important to focus on data trends than any given data point.

Outcomes & Measures	2007 (pop. 66,775)	2008 (pop. 67,768)	2009 (pop. 67,768)	2010 (pop. 67,862)	Trend	Comment
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Receipts

General Levy Support	\$2,121,422	\$2,167,470	\$2,286,555	\$2,384,714	↑	General Levy support consists of income funded by property taxes only.
Per Capita General Levy Support	\$31.76	\$31.98	\$33.74	\$35.14	↑	
Other City Taxes**	\$44,835	\$42,971	\$46,297	\$45,592	↑	
Federal Intergovernmental Revenue	\$856,154	1,104,494	\$993,132	\$904,110	↔	
Other State Grants	\$439,355	\$548,281	\$667,137	\$591,537	↔	
Local 28E Agreements	\$29,723	\$29,804	\$29,804	\$32,310	↑	
Transit Fees	\$904,801	\$858,904	\$1,133,284	\$1,033,944	↑	
Misc. Charge for Services	\$130	\$1,740	\$940	\$2,179	↑	
Misc. Revenue*	\$67,964	\$100,66	\$72,870	\$96,226	↑	
Rents	\$136,406	\$155,623	\$150,171	\$133,975	↔	
Parking Ramp Revenue	\$369,396	\$414,758	\$442,776	\$766,925	↑	The jump in 2010 includes two payments made by the university at the Court Street Transit Center.
Sale of Assets	\$5,200	\$10,394	\$1,200	-	↓	
Employee Benefits Levy	\$731,973	\$807,257	\$860,335	\$980,385	↑	
Interfund Loans	\$24,586	-	-		↓	
Misc. Other Operating Transfers	-	-	-	\$922,367	↑	Revenues from transit are deposited into a reserve account. This money is used by transit for certain capital expenses.
Total Receipts	\$5,731,946	\$6,242,032	\$6,634,679	\$7,894,264	↑	

*includes printed materials ,miscellaneous merchandise, refuse charges for services. ** includes outstanding taxes.

Outcomes & Measures	2007 (pop. 66,775)	2008 (pop. 67,768)	2009 (pop. 67,768)	2010 (pop. 67,862)	Trend	Comment
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Expenditures

Operational Expenditures	\$4,832,649	\$5,289,383	\$5,447,993	\$5,758,285	↑	Operational expenditures consist of personnel, services, and supplies. The largest expenditure is personnel, which continues to rise has remained stable.
Personnel Expenditures	\$3,009,548	\$3,228,422	\$3,336,630	\$3,563,936	↑	
Personnel Exp. as a Percentage of Ops. Exp.	62.27%	61.03%	61.24%	61.89%	↔	
Services	\$1,056,948	\$1,144,976	\$1,347,302	\$1,358,121	↑	
Services as a Percentage of Ops. Exp.	21.87%	21.64%	24.73%	23.58%	↔	
Supplies	\$766,153	\$915,985	\$764,061	\$836,228	↔	
Capital Outlay	\$29,299	\$85,251	\$65,468	\$295,194	↑	
Other Financial Uses	\$196,699	\$1,656,888	\$1,121,218	\$1,016,388	↔	Money used from reserve to fund capital expenses.
Total Expenditures	\$5,058,647	\$7,031,522	\$6,634,679	\$7,069,867	↑	

Activity- Parking Performance Factors

Outcomes & Measures	FY2007 (pop. 66,775)	FY2008 (pop. 67,768)	FY2009 (pop. 67,768)	FY2010 (pop. 67,862)	FY2011 (pop. 67,862)	Trend	Comment
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Web Citation Payments	-	-	-	54.4%	59.5%	↑	
Citations Issued	-	-	-	119,039	109,555	↓	
Citations Appealed	-	-	-	1,374	1,428	↑	
% of Citations Appealed	-	-	-	1.15%	1.30%	↑	
# of Parking Meters	-	-	-	1131	1131	↔	

# of Faulty Parking Meters (maintenance requests)	-	-	-	679	561	↓	This includes general maintenance of the meters (i.e. Battery replacement).
# On Street Parking Spaces	-	-	-	1,131	1,131	↔	
# of Off-Street Parking Spaces	-	-	-	3,086	3,086	↔	
Total Parking Spaces per 1000 Population		-	-	62.14	62.14	↔	
Transient Hours Parked	-	-	-	4,203,448	4,215,164	↑	
Transient Hours Parked per Space	-	-	-	996.78	999.56	↑	Total of utilized hours per space.
Transient Hours Parked per Capita	-	-	-	61.94	62.11	↑	Total number of hours parked per person in Iowa City.
Avg Hourly Duration-Access Controlled Facilities	-	-	-	3.77	3.8	↑	
Credit Card Usage-Access Controlled Facilities	-	-	-	31%	42%	↑	
Vehicle Impounds	-	-	-	3,535	2,943	↓	
Vehicle Impounds per Parking Space	-	-	-	.83	.69	↓	

Activity- Transit Performance Factors

Outcomes & Measures	2007 (pop. 66,775)	2008 (pop. 67,768)	2009 (pop. 67,768)	2010 (pop. 67,862)	FY2011 (pop. 67,862)	Trend	Comment
Ridership	1,676,353	1,867,370	1,986,738	1,885,828	1,854,732	↔	
Rides per Capita	25.10	27.55	29.31	27.78	27.33	↔	
Revenue Vehicle Miles	672,247	692,490	719,403	686,087	709,630	↔	
Revenue Vehicle Hours	53,403	54,214	55,073	52,138	55,543	↔	
Cost Per Ride	\$2.43	\$2.44	\$2.32	\$2.32	\$2.61	↑	

Cost per In-Service Vehicle Mile	\$6.05	\$6.57	\$6.41	\$6.38	\$6.83	↑	
Cost per In-Service Vehicle Hour	\$76.14	\$83.98	\$83.68	\$84.00	\$87.28	↑	
Farebox/Expense Ratio	22%	19%	25%	24%	22%	↔	This is the percentage of costs covered by the farebox.
Average Fare	\$.54	\$.46	\$.57	\$.55	\$.57	↔	
Operating Deficit Per Trip	\$1.89	\$1.98	\$1.75	\$1.77	\$2.04	↑	
Riders per Revenue Vehicle Mile	2.49	2.7	2.76	2.75	2.61	↔	
Riders per Vehicle Revenue Hour	31.39	34.44	36.07	36.17	33.39	↔	

4. General Transit Data Discrepancies

Performing a comparative analysis between local jurisdictions is an imperfect process. Data are influenced by differences in definitions, reporting, and collection measures. It must be noted that it is important to focus on the trends in the data between communities rather than any one specific data point. While measures have been taken to universalize and standardize the data, the trend in the data is the most valuable information provided.

More specifically, some of the factors that influence the comparability of Transit data are:

- The ability for communities to collect data and maintain records of data (ex. Some track CY others track FY)
- The level to which capital expenditures and loan servicing are included in the budget.
- Differences in the services offered and reported by transit departments (some include airport, university-city partnerships).
- The amount of federal and state grants secured and how these are accounted for in the transit budget.
- How services are highlighted in the budget document.
- Staff worked to universalize the data; however, some communities had very fractured systems. This required staff to execute latitude in combining services and budgets.

5. Iowa Transit Comparison

The data presented below compare performance measures from selected Iowa transit departments in the Iowa Metro-Coalition. Expenditures are FY2010 budget estimates. Operational expenditures consist of personnel, services, and supplies. Communities that were too dissimilar in operations and structure were excluded. North Liberty and Coralville were combined and included in the rankings. Current FY10 data was used in the comparative analysis.

Outcomes & Measures	Iowa City (rank)	Ames*	North Liberty	Coralville	Cedar Rapids*	Dubuque*	Davenport*	Sioux City *	AVG
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Expenditures

Operational Expenditures	\$5,758,285 (3)	\$7,785,924	\$125,000	-	\$7,209,800	\$3,727,117	\$5,412,039	\$3,506,829	\$5,566,665
Personnel Costs	\$3,563,936 (3)	\$5,541,962	\$0	\$1,034,603	\$4,395,716	\$1,853,006	\$2,856,887	\$2,015,328	\$3,371,139
Total Expenditures	\$7,069,867 (3)	\$7,786,424	\$125,000	\$1,926,027	\$11,809,256	\$6,895,160	\$6,197,265	\$4,788,014	\$7,745,335

***Parking and Transit budgeted separately**

Receipts

General Fund Levy	\$2,384,714 (3)	1,315,294	\$58,256	\$594,623	\$3,984,886	\$1,161,393	\$3,323,302	-	\$2,433,917
Federal /State Grants (All)	\$1,495,647 (4)	\$2,233,871	-	\$999,025	\$3,003,823	\$1,110,950	\$985,110	\$1,935,134	\$1,794,089
Misc. Rev Comment	-	\$3,008,118 (GSB Support)	Contracts with Coralville	Enterprise fund for parking and transit.	Parking is fee based.	-	-	All fee based. Transit combined with purchasing.	-

Activity-Transit Performance Factors 2010

Ridership	1,885,828 (2)	5,447,289	*527,220	1,071,568	389,285	1,189,586	1,202,255	1,864,301
Ridership Per Capita	27.78 (2)	92.38	*17.89	8.48	6.75	11.93	14.54	26.97
Revenue Miles	686,087 (5)	1,189,089	*182,912	949,084	550,493	766,664	822,733	827,358
Revenue Vehicle Hours	52,138 (5)	113,182	*15,513	70,456	45,898	55,355	69,426	67,742
Cost Per Revenue Vehicle Mile	\$10.30 (3)	\$6.54	*\$11.21	\$12.44	\$12.52	\$8.08	\$5.81	\$9.28
Cost Per Revenue Vehicle Hour	\$135.59 (3)	\$68.79	*\$132.21	\$167	\$150.22	\$112	\$68.96	\$117
Riders per Vehicle Mile	2.49 (2)	4.58	*2.88	1.12	.7	1.55	1.46	1.98
Riders Per Vehicle Hour	31.39 (2)	48.12	*33.98	15.2	8.48	21.4	17.31	23.65
Fare Price-Base	\$.75 (6)	\$1.00	*\$.75	\$1.25	\$1.00	\$1.00	\$1.80	\$1.16

***North Liberty contracts with Coralville, their data has been combined.
Fare Price includes only one way**

6. Metric Comparative Analysis

Operational Expenditures Personnel, Services, and Supplies	Iowa Transit Comparison
	Iowa City ranks third in this comparison group for operational expenditures and is slightly above average amongst peer communities.
Personnel Costs Costs only related to Personnel	Iowa Transit Comparison
	Iowa City ranks third in this comparison group for personnel expenditures and is slightly above average amongst peer communities. Personnel costs have steadily risen since 2007

Consider:

Operational costs will vary dramatically based on the number of services provided but also age of the fleet and the scope of transit department in general.

General Fund Subsidy The amount of transit operations funded by the general fund	Iowa Transit Comparison
	Iowa City ranks third in this comparison group for general fund support and is slightly below average amongst peer communities. General Fund support has steadily risen since 2007
Grants Grant monies received for various operational and capital projects	Iowa Transit Comparison
	Iowa City ranks fourth in this comparison group for grants and is slightly below average amongst peer communities. Federal and State grants have remained level in Iowa City since 2007.

Consider:

Ames stands out as a community that receives significantly more grant monies.

Ridership Amount of riders utilizing the bus system annually	Iowa Transit Comparison
	Iowa City ranks second in ridership amongst the comparison group and is slightly above average amongst peer communities.

Consider:

The City of Ames will skew all the data due to the sheer count difference. Iowa City ridership has remained relatively level from 2007.

Ridership Per Capita Number of rides per person in Iowa City	Iowa City ranks second in ridership per capita amongst the comparison group and is slightly above average amongst peer communities.
Revenue Miles Miles operated by vehicles available for passenger service	Iowa City is second to last in revenue miles amongst the comparison group and is significantly below average amongst peer communities.

Consider:

When compared to peer communities, Iowa City buses are traveling less distances or are on the road for less time. This could be affected by the size of the jurisdiction and service levels.

Consider:

Coinciding with revenue miles, Iowa City is last for revenue hours. This would indicate Iowa City is spending less time per hour on the road than peer communities.

Revenue Hours Hours operated by vehicles available for passenger service	Iowa Transit Comparison
	Iowa City is second to last in revenue hours amongst the comparison group and is significantly below average amongst peer communities.
Cost Per Revenue Mile Cost of operating a bus per mile (total expenditures/RM)	Iowa City ranks third in cost per revenue mile amongst peer communities and is approximately \$1.00 higher per mile than the average.
Cost Per Revenue Hour Cost of operating a bus per hour (total expenditures/RH)	Iowa City ranks third in cost per revenue hour amongst peer communities and is approximately \$18 higher per hour than the average.

Consider:

Ames is by far the most efficient as providing the most miles at the cheapest price per mile. Iowa City is second to Cedar Rapids which covers approximately 260,000 more revenue miles with almost 800,000 less riders.

Consider:

By including students, Ames is almost double Iowa City in terms of riders per vehicle mile. However, Iowa City has high ridership numbers per mile than the remaining peer communities.

Riders Per Vehicle Mile Number of riders per mile	Iowa Transit Comparison
	Iowa City ranks second in riders per vehicle mile amongst peer communities and is higher than the average.

Riders Per Vehicle Hour Cost of operating a bus per hour (total expenditures/RM)	Iowa City ranks second in riders per vehicle hour amongst peer communities. Iowa City has roughly eight more people riding the bus per hour than peer communities.
Fare Price Cost of a one-way fare	In comparison, Iowa City is last in charging for its one-way fare.

Consider:

By including students, Ames almost doubles the comparison average and has roughly 17 more riders per hour than Iowa City.

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2011 Iowa City Airport Performance Snapshot

Michael Tharp, Airport Operations Specialist

Why We Exist: The Iowa City Municipal Airport, through the direction of the Airport Commission, will provide a safe, cost-effective general aviation airport that creates and enriches economic, educational, health care, cultural, and recreational opportunities for the greater Iowa City area.

1. Top Accomplishments and Challenges this Year

- Maintain effective management structure and strong communication with the City Council and City administration.
 - Adopted FY11-FY15 Strategic Plan – presented plan to council
 - Work with administration and council to accelerate payback of previously issued debt
 - Attend Council meetings and give brief updates of airport activities
 - Attendance at regular City Staff/CIP meetings
- Develop and maintain adequate funding mechanisms for airport operations and improvements, and increase revenue generated by airport operations.
 - Agreement with City Council/City Manager to accelerate payback of airport debts; provides for participation in grant planning for Federal and State grant opportunities
 - Raised hangars rates by 2.5% for 2011-2012 period
 - Continue working with Realtor to lease or sell lots in North Commerce Park
- Increase use of the airport for aviation and other community uses.
 - Hosted 2011 Air Race Classic start
 - Hosted SERTOMA Pancake Breakfast Fly-In
 - Hosted IC Aerohawks winter swap meet
 - Partnered with Airport Businesses to host Open House
- Increase the usefulness of the airport for economic development.
 - Hosted 2011 Air Race Classic start
 - Hosted SERTOMA Pancake Breakfast Fly-In
 - Worked with Iowa DOT to help communicate results of Economic Impact Study
 - Continue to meet with area representatives to communicate Economic Impact and use of the airport
- Upgrade taxiways, runways and other airport infrastructure.
 - Work with FAA to secure grant funding for Parallel Taxiway project on Runway 7-25
 - Work with Iowa DOT Office of Aviation to secure funding for Hangar L Project
 - Received grant funding for FY2010 Pavement Rehab program
 - Work with Public Works department to add parking lot repairs to major city rehab project
- Enhance appearance, curb appeal, and accessibility of the airport; develop a public viewing area on the airport grounds.
 - Repair entry road and parking lot to main terminal building.
 - Viewing area open with covered shelter and picnic tables.
- Continue work on hangars to rehabilitate as needed.

2. Major Issues to Address in the Near Future

- Capacity Needs:
 - T-hangar Waiting list holds 20+ entries
 - Demand for hangar space for larger business class aircraft, specifically for King Air 200 series, and Citation I-IV series aircraft
 - Additional Aircraft parking spaces are needed during high traffic times (football weekends)
- Budget:
 - Airport Operations budget is supplemented by general fund contributions. Cuts to general fund contributions would impact airport operations
 - Seek additional funding opportunities and steady income streams
- Airspace:
 - Airspace Obstruction Mitigation projects are planned for approach ends of Runway 12 and Runway 30.
- Maintenance:
 - Most buildings around airport are from 1960-1970s era. This requires a higher dollar upkeep than modern buildings. Main Terminal built in 1951. Many buildings are coming due for rehabilitation at the same time which impacts budget.
- Public Outreach:
 - Seek more events and activities to host at the airport. This draws non-aviation people to the airport and increases awareness of the airport.
 - Communication of airport economic impact to area officials, elected and non-elected.

3. Airport Performance Measures

The data presented below was collected by the Iowa City Airport. It is important to note that data are influenced by year-to-year differences in asset sales and capital projects. Thus, it is more important to focus on data trends than any given data point.

Outcomes & Measures	2007 (pop. 66,775)	2008 (pop. 67,768)	2009 (pop. 67,768)	2010 (pop. 67,862)	Trend	Comment
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Receipts

General Levy Support	\$159,120	\$112,000	\$130,000	\$120,000	↓	General Levy support consists of income funded by property taxes only.
Per Capita General Levy Support	\$2.38	\$1.65	\$1.92	\$1.77	↓	
Rents	\$218,849	\$232,207	\$244,045	\$273,810	↑	Hangar rentals have been at capacity for the duration of this analysis. Rates are derived by comparisons to other area airports.
Rents as a Percentage of Receipts *less asset sales	54.08%	51.61%	45.08%	42.64%	↓	
Asset Sales	\$859,649	\$1,610,007	\$0	\$223,000	↓	Note: Asset sales have funded capital projects.
Total Receipts	\$1,264,309	\$2,059,905	\$541,344	\$865,096	↓	

Outcomes & Measures	2007 (pop. 66,775)	2008 (pop. 67,768)	2009 (pop. 67,768)	2010 (pop. 67,862)	Trend	Comment
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Expenditures

Operational Expenditures	\$279,879	\$385,703	\$272,350	\$292,557	↔	Operational expenditures consist of personnel, services, and supplies. One unfilled full time position has accounted for the decline in personnel.
Personnel Expenditures	\$85,894	\$101,868	\$68,037	\$40,164	↓	
Personnel Exp. as a Percentage of Ops. Exp.	30.69%	26.41%	24.98%	13.73%	↓	
Services	\$183,067	\$275,069	\$196,664	\$242,495	↔	Services includes insurance payments, utilities, building and grounds maintenance, interest expense, etc.
Services as a Percentage of Ops. Exp.	65.41%	71.32%	72.21%	82.89%	↑	
Total Expenditures	\$838,880	\$2,456,004	\$499,019	\$679,256	↓	Includes capital expenditures.

Activity

Fuel Flowage	189,612.68	170,493.00	136,327.41	165,112.47	↓	Fuel flowage is used as a proxy for airport activity.
Based Aircraft	84	84	84	84	↔	84 hanger spaces and 1 based Helicopter.
Ops. Dollars per Fuel Gallon (Ops. Exp. per Activity)	\$1.48	\$2.26	\$2.00	\$1.77	↔	One full-time staff position went unfilled as activity decreased.

4. General Airport Data Discrepancies

Performing a comparative analysis between local jurisdictions is an imperfect process. Data are influenced by differences in definitions, reporting, and collection measures. Thus, it is important to focus on the trends in the data between communities rather than any one specific data point. While measures have been taken to universalize and standardize the data, the trend in the data is the most valuable information provided.

More specifically, some of the factors that influence the comparability of Airport data are:

- Differences in services offered at general aviation airports (e.g. types of fuel, maintenance services, instruction and rental services).
- The level to which capital expenditures and loan servicing are included in the airport's budget.
- The amount of asset sales and the level to which these may be used for capital improvements.

- Differences in airport size, runway length, number of hangars operated, and types of aircraft accommodated.
 - Three types of general aviation airports are analyzed in section 5: enhanced service, general service, and basic service. The specific criteria for each general aviation airport category are detailed in section 8.
 - Enhanced service airports have runways 5,000 feet or greater in length with facilities and services that can accommodate a full range of general aviation activity, including most business jets. These airports serve business aviation and are regional transportation centers and economic catalysts.
 - General service airports have runways 4,000 feet or greater in length with facilities and services customized to support most general aviation activity, including small to mid-size business jets. These airports serve as a community economic asset.
 - Basic service airports have runways 3,000 feet or greater in length with facilities and services customized to meet local aviation demands.
- The amount of federal and state grants secured and how these are accounted for in airport budgets.
- Whether data are collected on a calendar year or fiscal year basis.
- Controlling authority and management structure of the airport:
 - For some airports, an airport commission has the authority to control nearly all aspects of airport operations, however, they do not have the authority to levy taxes. Iowa City has an airport commission.
 - An aviation authority may be created through public referendum and does have the authority to levy taxes.
 - Some airports are a department of City government and have a full-time airport manager; others operate as a division of another department, such as Public Works. Smaller airports may not use City staff at all by including management responsibilities in their FBO contracts.

5. Iowa General Aviation Airport Comparison

The data presented below compare performance measures from selected Iowa General Aviation airports. Expenditures are FY2010 budget estimates. Operational expenditures consist of personnel, services, and supplies. General service airports are listed parenthetically; the sole basic service airport analyzed is in brackets. All other airports included are enhanced service airports. *Estimated economic output is derived from the Iowa Department of Transportation's *Economic Impact of Aviation* report, 2009.

Outcomes & Measures	Iowa City (rank)	Ames	Ankeny	(Boone)	Davenport	Muscatine	(Pella)	[Sioux Center]
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Expenditures

Operational Expenditures	\$292,557 (1)	\$130,398	\$274,659	\$86,052	\$167,858	\$114,295	\$66,630	\$86,788
Personnel Costs	\$40,164 (4)	\$42,6143	\$0	unavailable	\$45,718	\$0	\$0	\$70,704
Total Expenditures	\$679,256 (1)	\$130,398	\$274,659	\$179,848	\$233,433	\$139,006	\$66,630	\$86,788

Outcomes & Measures	Iowa City (rank)	Ames	Ankeny	(Boone)	Davenport	Muscatine	(Pella)	[Sioux Center]
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Activity

Based Aircraft	85 (3)	65	103	47	104	32	37	15
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Economic Impact

Estimated Economic Output*	\$11,207,300 (3)	\$7,789,400	\$14,780,700	\$7,735,400	\$20,270,500	\$4,671,000	\$4,446,700	\$5,406,900
Economic Output per Ops Dollar	\$38.31 (8)	\$59.74	\$53.81	\$89.42	\$120.76	\$40.87	\$66.74	\$62.30

Revenues

General Fund Subsidy	\$120,000 (1)	\$40,821	\$3,988**	\$0	unavailable	\$89,959	\$0	\$74,936
GF Subsidy as % of Ops. Exp.	41.0% (3)	31.3%	1.5%	0%	unavailable	78.7%	0%	86.3%
Rental Revenue*	\$273,810 (1)	\$122,042	unavailable	\$67,807***	\$116,389	\$26,612	\$25,300	\$33,840

*Rental revenue includes hangar and land leases.

**Ankeny has a special airport levy which was budgeted for \$270,671 in FY10.

***During FY10, Boone had a one-time \$40,000 advance hangar rental payment. FY09 rentals totaled \$28,634.

6. Iowa General Aviation Airport Activity Comparison

The chart below presents data from Iowa City compared to two Iowa general aviation airports. All three are categorized as enhanced service. Fuel flowage is an accurate proxy for airport activity. Operational expenses include personnel costs, services, and supplies. Services vary by airport, thus data should be analyzed in conjunction with all metrics; trends are more indicative of performance than any one data point. *Data discrepancy: Iowa City fuel flowage data is calculated by calendar year; Davenport and Muscatine are tallied by fiscal year.

Annual Activity and Operational Expenditures*	Iowa City	Davenport	Muscatine	Comment
2007 Fuel Flowage	189,612.68	340,000	249,000	*Muscatine's 2007 operational expenses are an estimate; exact data was unavailable.
Ops. Dollar per Gallon	\$1.48	\$0.44	\$0.53* estimated	
2008 Fuel Flowage	170,493.00	360,000	183,200	During 2008, the Iowa City Airport had the lowest activity of these three airports, yet the highest operational expenditures.
Ops. Dollar per Gallon	\$2.26	\$0.53	\$0.61	

2009 Fuel Flowage	136,327.41	225,000	106,566	Activity dropped significantly in all three airports in 2009; this is most likely the result of diminished travel and recreation after the national economic downturn. Increased fuel prices likely contributed as well.
Ops. Dollar per Gallon	\$2.00	\$0.71	\$1.04	
2010 Fuel Flowage	165,112.47	280,000	57,841	
Ops. Dollar per Gallon	\$1.77	\$0.60	\$1.98	

7. Metric Comparative Analysis

Operational Expenditures Personnel, Services, and Supplies	Iowa GA Airport Comparison
	Iowa City ranks first in this comparison group for operational expenditures. Services are approximately 83% of operational costs.
Personnel Costs Costs not included in FBO service	Iowa City's airport ranks fourth in this comparison group in this metric. Personnel costs have diminished significantly over the last three years as one full-time position (Maintenance Worker I) has gone unfilled.

Consider:

Operational costs will vary dramatically based on the number of services provided. Not every airport contracts for the same services through **their respective FBO's; Iowa City FBO service** expenditures cover snow removal, building, and grounds maintenance.

Consider:

In many general aviation airports, personnel costs are subsumed in the FBO contract. The Iowa City airport has low personnel costs for an airport its size. The reduction in personnel costs has been the largest factor in declining operational costs over the last three years.

General Fund Subsidy The amount of airport operations not funded by business activities.	Iowa GA Airport Comparison
	Iowa City provides the most general fund support for its airport of any city analyzed here. However, Iowa City ranks third in this group for the percentage of operations funded through general fund support.
Rental Revenue Revenue generated from hangar and land leases.	Iowa City generates the most rental revenue of any airport analyzed here. There is also a waiting list of more than 20 aircraft for hangar spaces. Airport staff has indicated the need for additional hangar space and seasonal aircraft parking.

Consider:

Rental revenue has increased every year since in this analysis. Furthermore, hangar rental rates have increased by 2.5% during the current fiscal year (FY12). Additional aircraft parking spaces would be in the highest demand during University of Iowa home football games.

	Iowa GA Airport Comparison
Based Aircraft Number of hangar spaces rented	Iowa City has 84 leased hangar spaces plus one based helicopter. There is a waiting list of over twenty aircraft for hangar spaces. Iowa City ranks third in the number of based aircraft among airports analyzed here.
Fuel Flowage Proxy for Activity	Fuel flowage (activity) dropped significantly during 2009, but 2010 activity increased to nearly 2008 levels. While activity in Muscatine has declined every year since 2007, Davenport and Iowa City saw increases in 2010.

Consider:

A waiting list for hangar spaces that is nearly one-fourth of total current capacity demonstrates Iowa City has the demand for additional units. Funding additional projects would have to be weighed against rehabilitating existing hangars, runway improvements, etc.

Consider:

Iowa City has high operational costs for its level of activity when compared to Davenport. However, personnel costs are lower in Iowa City than in Davenport.

8. General Aviation Airport Category Criteria

Enhanced Service:

- 5,000 foot or greater paved runway
- Airport Reference Code (ARC) of C-II or greater
- Full-time staffing during regular weekday and weekend business hours
- Availability of the following based services:
 - Aircraft maintenance and repair
 - Flight training
 - Rental aircraft
 - Aircraft charter
 - Airport or Fixed Base Operator (FBO) staffing 24 hours a day
 - Availability of jet fuel
 - Weather observing system located on airport (ASOS or AWOS)

General Service:

- 4,000 foot or greater paved runway
- Availability of the following based services:
 - Aircraft maintenance and repair
 - Flight training
 - Rental aircraft
 - Aircraft charter
 - Staffing during regular business hour

Basic Service:

- 3,000 feet or greater paved runway
- Availability of aircraft fuel
- Some availability of airport or FBO personnel or on-call availability 24 hours

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APPENDIX B

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State Forms
Budget Resolutions
Transfers
Assessed Property Valuations
Property Tax Levies
FY2012 Revenue Comparisons:
 General Fund Revenue
 Other Revenue Sources
 Utility Franchise Tax
 Gaming Revenue
 Local Option Sales Tax
 Utility Rates
Revenue Bond Indebtedness
Glossary
Index by Department

52-483**Adoption of Budget and Certification of City Taxes****FISCAL YEAR BEGINNING JULY 1, 2012 - ENDING JUNE 30, 2013**

The City of: Iowa City County Name: JOHNSON Date Budget Adopted: 03/06/12
(Date) xxx/xx/xx

At a meeting of the City Council, held after the public hearing as required by law, as specified above, the proposed budget was adopted as summarized and attached hereto, and tax levies, as itemized below, were approved for all taxable property of this City. There is attached a Long Term Debt Schedule Form 703 for the debt service needs, if any.

(319) 356-5041

Telephone Number

Signature

County Auditor Date Stamp

January 1, 2011 Property Valuations

Last Official Census

	With Gas & Electric	Without Gas & Electric	
Regular	2a 2,946,951,863	2b 2,899,547,813	67,862
DEBT SERVICE	3a 2,958,664,190	3b 2,911,260,140	
Ag Land	4a 1,447,988		

TAXES LEVIED

Code Sec.	Dollar Limit	Purpose	(A) Request with Utility Replacement	(B) Property Taxes Levied	(C) Rate
384.1	8.10000	Regular General levy	5 23,870,310	23,486,337	43 8.10000
(384)		Non-Voted Other Permissible Levies			
12(8)	0.67500	Contract for use of Bridge	6	0	44 0
12(10)	0.95000	Opr & Maint publicly owned Transit	7 2,799,604	2,754,570	45 0.95000
12(11)	Amt Nec	Rent, Ins. Maint of Civic Center	8	0	46 0
12(12)	0.13500	Opr & Maint of City owned Civic Center	9	0	47 0
12(13)	0.06750	Planning a Sanitary Disposal Project	10	0	48 0
12(14)	0.27000	Aviation Authority (under sec.330A.15)	11	0	49 0
12(15)	Amt Nec	Joint city-county building lease	12	0	50 0
12(16)	0.06750	Levee Impr. fund in special charter city	13	0	51 0
12(18)	Amt Nec	Liability, property & self insurance costs	14 922,125	907,298	52 0.31291
12(22)	Amt Nec	Support of a Local Emerg.Mgmt.Comm.	462	0	465 0
(384)		Voted Other Permissible Levies			
12(1)	0.13500	Instrumental/Vocal Music Groups	15	0	53 0
12(2)	0.81000	Memorial Building	16	0	54 0
12(3)	0.13500	Symphony Orchestra	17	0	55 0
12(4)	0.27000	Cultural & Scientific Facilities	18	0	56 0
12(5)	As Voted	County Bridge	19	0	57 0
12(6)	1.35000	Missi or Missouri River Bridge Const.	20	0	58 0
12(9)	0.03375	Aid to a Transit Company	21	0	59 0
12(17)	0.20500	Maintain Institution received by gift/devise	22	0	60 0
12(19)	1.00000	City Emergency Medical District	463	0	466 0
12(21)	0.27000	Support Public Library	23 795,677	782,878	61 0.27000
28E.22	1.50000	Unified Law Enforcement	24	0	62 0
		Total General Fund Regular Levies (5 thru 24)	25 28,387,716	27,931,083	
384.1	3.00375	Ag Land	26 4,349	4,349	63 3.00375
		Total General Fund Tax Levies (25 + 26)	27 28,392,065	27,935,432	Do Not Add
		Special Revenue Levies			
384.8	0.27000	Emergency (if general fund at levy limit)	28 0	0	64 0
384.6	Amt Nec	Police & Fire Retirement	29 2,581,365	2,539,842	0.87594
	Amt Nec	FICA & IPERS (if general fund at levy limit)	30 2,797,663	2,752,660	0.94934
Rules	Amt Nec	Other Employee Benefits	31 4,030,190	3,965,361	1.36758
		Total Employee Benefit Levies (29,30,31)	32 9,409,218	9,257,850	65 3.19286
		Sub Total Special Revenue Levies (28+32)	33 9,409,218	9,257,850	
386	As Req	Valuation			
		With Gas & Elec Without Gas & Elec			
SSMID 1	(A)	139,871,680 (B)	139,871,680	34 279,743	66 2.00000
SSMID 2	(A)	(B)		35 0	67 0
SSMID 3	(A)	(B)		36 0	68 0
SSMID 4	(A)	(B)		37 0	69 0
SSMID 5	(A)	(B)		555 0	565 0
SSMID 6	(A)	(B)		556 0	566 0
SSMID 7	(A)	(B)		1177 0	0
		Total SSMID	38 279,743	279,743	Do Not Add
		Total Special Revenue Levies	39 9,688,961	9,537,593	
384.4	Amt Nec	Debt Service Levy 76.10(6)	40 13,144,952	40 12,934,350	70 4.44287
384.7	0.67500	Capital Projects (Capital Improv. Reserve)	41	0	71 0
		Total Property Taxes (27+39+40+41)	42 51,225,978	50,407,375	72 17.26864

COUNTY AUDITOR - I certify the budget is in compliance with ALL the following:

Budgets that **DO NOT** meet ALL the criteria below are not statutorily compliant & must be returned to the city for correction.

- 1) The prescribed Notice of Public Hearing Budget Estimate (Form 631.1) was lawfully published, or posted if applicable, and notarized, filed proof was evidenced.
- 2) Budget hearing notices were published or posted not less than 10 days, nor more than 20 days, prior to the budget hearing.
- 3) Adopted property taxes do not exceed published or posted amounts.
- 4) Adopted expenditures do not exceed published or posted amounts in each of the nine program areas, or in total.
- 5) The budget file uploaded to the SUBMIT Area matched the paper copy certified by the city to this office.
- 6) The city is receiving TIF Revenues and has completed the TIF Indebtedness section of the TIF DEBT form in compliance with 384.16(1)

(County Auditor)

NOTICE OF PUBLIC HEARING BUDGET ESTIMATE

FISCAL YEAR BEGINNING JULY 1, 2012 - ENDING JUNE 30, 2013

City of Iowa City, Iowa

The City Council will conduct a public hearing on the proposed Budget at 410 E. Washington St., City Hall

on 03/06/12 at 7:00 p.m.
(Date) xx/xx/xx (hour)

The Budget Estimate Summary of proposed receipts and expenditures is shown below.

Copies of the the detailed proposed Budget may be obtained or viewed at the offices of the Mayor, City Clerk, and at the Library.

The estimated Total tax levy rate per \$1000 valuation on regular property \$ 17.26864

The estimated tax levy rate per \$1000 valuation on Agricultural land is \$ 3.00375

At the public hearing, any resident or taxpayer may present objections to, or arguments in favor of, any part of the proposed budget.

(319) 356-5041
phone number

Marian K. Karr
City Clerk/Finance Officer's NAME

		Budget FY 2013	Re-estimated FY 2012	Actual FY 2011
		(a)	(b)	(c)
Revenues & Other Financing Sources				
Taxes Levied on Property	1	50,407,375	49,594,682	47,825,752
Less: Uncollected Property Taxes-Levy Year	2	0	0	0
Net Current Property Taxes	3	50,407,375	49,594,682	47,825,752
Delinquent Property Taxes	4	0	0	7,688
TIF Revenues	5	507,060	846,085	846,061
Other City Taxes	6	11,031,846	10,400,955	10,865,460
Licenses & Permits	7	1,440,389	1,223,447	1,413,665
Use of Money and Property	8	1,535,026	1,264,679	1,505,531
Intergovernmental	9	38,627,081	89,040,109	39,614,750
Charges for Fees & Service	10	41,066,638	40,683,916	40,653,159
Special Assessments	11	0	0	0
Miscellaneous	12	3,771,813	5,782,600	7,410,013
Other Financing Sources	13	66,682,753	110,692,668	77,450,865
Total Revenues and Other Sources	14	215,069,981	309,529,141	227,592,944
Expenditures & Other Financing Uses				
Public Safety	15	21,449,889	21,401,631	18,703,397
Public Works	16	7,718,182	13,994,820	13,434,330
Health and Social Services	17	290,707	0	0
Culture and Recreation	18	12,685,436	12,743,563	11,804,919
Community and Economic Development	19	7,217,647	24,626,370	19,119,500
General Government	20	7,618,655	8,282,244	7,460,374
Debt Service	21	20,226,046	15,225,884	14,053,245
Capital Projects	22	25,723,659	80,282,918	18,654,703
Total Government Activities Expenditures	23	102,930,221	176,557,430	103,230,468
Business Type / Enterprises	24	67,003,751	91,149,983	69,838,459
Total ALL Expenditures	25	169,933,972	267,707,413	173,068,927
Transfers Out	26	54,738,103	97,722,338	46,972,625
Total ALL Expenditures/Transfers Out	27	224,672,075	365,429,751	220,041,552
Excess Revenues & Other Sources Over (Under) Expenditures/Transfers Out	28	-9,602,094	-55,900,610	7,551,392
Continuing Appropriation	29	0	0	
Beginning Fund Balance July 1	30	107,618,639	163,519,249	155,967,857
Ending Fund Balance June 30	31	98,016,545	107,618,639	163,519,249

CITY OF

Iowa City

Department of Management

ADOPTED BUDGET SUMMARY
YEAR ENDED JUNE 30, 2013

Fiscal Years

(A)		(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2013 (J)	RE-ESTIMATED 2012 (K)	ACTUAL 2011 (L)
Revenues & Other Financing Sources												
Taxes Levied on Property	1		27,935,432	9,537,593		12,934,350	0			50,407,375	49,594,682	47,825,752
Less: Uncollected Property Taxes-Levy Year	2		0	0		0	0			0	0	0
Net Current Property Taxes	3		27,935,432	9,537,593		12,934,350	0			50,407,375	49,594,682	47,825,752
Delinquent Property Taxes	4		0	0		0	0			0	0	7,688
TIF Revenues	5				507,060					507,060	846,085	846,061
Other City Taxes	6		10,367,283	165,712		223,851	275,000			11,031,846	11,149,084	10,865,460
Licenses & Permits	7		1,435,534	0					4,855	1,440,389	1,223,447	1,413,665
Use of Money and Property	8		160,103	60,582	161	162,585	0	266	4,855	1,535,026	1,264,679	1,505,531
Intergovernmental	9		2,708,202	8,346,169	0	0	5,830,019		21,742,691	38,627,081	89,253,297	39,614,750
Charges for Fees & Service	10		4,189,542	28,846		0	0	0	36,848,250	41,066,638	40,807,916	40,653,159
Special Assessments	11		0	0		0	0		0	0	0	0
Miscellaneous	12		1,846,916	287,513		38,968	100,000	0	1,498,416	3,771,813	5,889,590	7,410,013
Sub-Total Revenues	13		48,643,012	18,426,415	507,221	13,359,754	6,205,019	266	61,245,541	148,387,228	200,028,780	150,142,079
Other Financing Sources:												
Total Transfers In	14		8,998,222	1,112,945	0	878,147	19,375,247	0	24,373,542	54,738,103	96,551,554	46,972,625
Proceeds of Debt	15		0	800,000	0	0	10,200,000	0	0	11,000,000	17,267,000	29,283,746
Proceeds of Capital Asset Sales	16		94,650	850,000	0	0	0	0	0	944,650	3,863,330	1,194,494
Total Revenues and Other Sources	17		57,735,884	21,189,360	507,221	14,237,901	35,780,266	266	85,619,083	215,069,981	317,710,664	227,592,944
Expenditures & Other Financing Uses												
Public Safety	18		21,266,840	183,049	0					21,449,889	22,167,577	18,703,397
Public Works	19		1,832,264	5,885,918	0					7,718,182	14,178,323	13,434,330
Health and Social Services	20		290,707	0	0					290,707	0	0
Culture and Recreation	21		12,685,436	0	0					12,685,436	12,898,367	11,804,919
Community and Economic Development	22		2,001,174	4,930,542	285,931					7,217,647	24,882,370	19,119,500
General Government	23		7,274,423	344,232	0					7,618,655	8,283,931	7,460,374
Debt Service	24		0	0	0	20,226,046				20,226,046	28,725,872	14,053,245
Capital Projects	25		0	0	0		25,723,659	0		25,723,659	80,670,510	18,654,703
Total Government Activities Expenditures	26		45,350,844	11,343,741	285,931	20,226,046	25,723,659	0		102,930,221	191,806,950	103,230,468
Business Type Proprietary, Enterprise & ISF	27								67,003,751	67,003,751	91,866,575	69,838,459
Total Gov & Bus Type Expenditures	28		45,350,844	11,343,741	285,931	20,226,046	25,723,659	0	67,003,751	169,933,972	283,673,525	173,068,927
Total Transfers Out	29		12,146,893	10,209,056	0	0	10,203,156	0	22,178,998	54,738,103	96,551,554	46,972,625
Total ALL Expenditures/Fund Transfers Out	30		57,497,737	21,552,797	285,931	20,226,046	35,926,815	0	89,182,749	224,672,075	380,225,079	220,041,552
Excess Revenues & Other Sources Over	31											
(Under) Expenditures/Transfers Out	32		238,147	-363,437	221,290	-5,988,145	-146,549	266	-3,563,668	-9,602,094	-62,514,415	7,551,392
Continuing Appropriation	33								0	0	0	0
Beginning Fund Balance July 1	34		17,045,460	3,187,074	-102,519	9,891,056	7,045,266	120,930	63,817,567	101,004,834	163,519,249	155,967,857
Ending Fund Balance June 30	35		17,283,607	2,823,637	118,771	3,902,911	6,898,717	121,196	60,253,901	91,402,740	101,004,834	163,519,249

CITY OF

Iowa City

Department of Management
The last two columns will fill in once
the Re-Est forms are completed

REVENUES DETAIL

Fiscal Year Ending 2013

Fiscal Years

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)
REVENUES & OTHER FINANCING SOURCES		GENERAL	SPECIAL REVENUES	TIF SPECIAL REVENUES	DEBT SERVICE	CAPITAL PROJECTS	PERMANENT	PROPRIETARY	BUDGET 2013	RE-ESTIMATED 2012	ACTUAL 2011
Taxes Levied on Property	1	27,935,432	9,537,593		12,934,350	0			50,407,375	49,594,682	47,825,752
Less: Uncollected Property Taxes - Levy Year	2										0
Net Current Property Taxes (line 1 minus line 2)	3	27,935,432	9,537,593		12,934,350	0			50,407,375	49,594,682	47,825,752
Delinquent Property Taxes	4										7,888
TIF Revenues	5			507,060					507,060	846,085	846,061
Other City Taxes:											
Utility Tax Replacement Excluse Taxes	6	411,640	151,707		210,366	0			773,713	862,430	819,975
Utility franchise tax (Iowa Code Chapter 364.2)	7	578,000				275,000			853,000	927,943	725,479
Parimutuel wager tax	8								0	0	0
Gaming wager tax	9								0	0	0
Mobile Home Taxes	10	38,056	14,005		13,485				65,546	66,654	69,414
Hotel/Motel Taxes	11	739,587							739,587	723,928	745,526
Other Local Option Taxes	12	8,600,000							8,600,000	7,820,000	8,505,066
Subtotal - Other City Taxes (lines 6 thru 12)	13	10,367,283	165,712		223,851	275,000			11,031,846	10,400,955	10,865,460
Licenses & Permits	14	1,435,534						4,855	1,440,389	1,223,447	1,413,865
Use of Money & Property	15	160,103	60,582	161	162,585			266	1,535,026	1,264,679	1,505,531
Intergovernmental:											
Federal Grants & Reimbursements	16	17,203	1,302,874			3,730,019		21,041,525	26,091,621	50,095,868	10,214,773
Road Use Taxes	17		6,379,028						6,379,028	5,863,720	5,890,842
Other State Grants & Reimbursements	18	256,976	175,000			1,400,000		668,322	2,500,298	29,896,548	20,963,655
Local Grants & Reimbursements	19	2,434,023	489,267			700,000		32,844	3,656,134	3,183,973	2,545,480
Subtotal - Intergovernmental (lines 16 thru 19)	20	2,708,202	8,346,169	0	0	5,830,019		21,742,691	38,627,081	89,040,109	39,614,750
Charges for Fees & Service:											
Water Utility	21							8,184,531	8,184,531	8,501,949	8,031,705
Sewer Utility	22							12,758,469	12,758,469	12,752,498	12,758,469
Electric Utility	23								0	0	0
Gas Utility	24								3,701,583	3,679,667	4,152,945
Parking	25								0	0	0
Airport	26							8,303,889	8,303,889	8,233,856	8,249,946
Landfill/Garbage	27								0	0	0
Hospital	28										
Cable TV, Internet & Telephone	29							2,135,500	2,135,500	1,808,110	1,751,041
Transit	30							814,200	814,200	786,726	804,200
Housing Authority	31							78	78	0	78
Storm Water Utility	32							950,000	950,000	783,759	630,966
Other Fees & Charges for Service	33	4,189,542	28,846					4,218,388	4,218,388	4,137,351	4,273,809
Subtotal - Charges for Service (lines 21 thru 33)	34	4,189,542	28,846		0	0	0	36,848,250	41,066,638	40,683,916	40,853,159
Special Assessments	35									0	0
Miscellaneous	36	1,846,916	287,513		38,968	100,000		1,498,416	3,771,813	5,782,600	7,410,013
Other Financing Sources:											
Regular Operating Transfers In	37	8,998,222	1,112,945		878,147	19,375,247		24,373,542	54,738,103	96,672,344	46,972,625
Internal TIF Loan Transfers In	38									1,049,994	0
Subtotal ALL Operating Transfers In	39	8,998,222	1,112,945	0	878,147	19,375,247	0	24,373,542	54,738,103	97,722,338	46,972,625
Proceeds of Debt (Excluding TIF Internal Borrowing)	40		800,000			10,200,000			11,000,000	9,107,000	29,283,746
Proceeds of Capital Asset Sales	41	94,650	850,000						944,650	3,863,330	1,194,484
Subtotal-Other Financing Sources (lines 38 thru 40)	42	9,092,872	2,762,945	0	878,147	29,575,247	0	24,373,542	66,682,753	110,692,668	77,450,865
Total Revenues except for beginning fund balance (lines 3, 4, 5, 13, 14, 15, 20, 34, 35, 36, & 41)	43	57,735,884	21,189,360	507,221	14,237,901	35,780,266	266	85,619,083	215,069,981	309,529,141	227,592,944
Beginning Fund Balance July 1	44	20,583,000	3,933,082	147,481	22,325,504	3,696,844	120,930	56,811,798	107,618,639	163,519,249	155,967,857
TOTAL REVENUES & BEGIN BALANCE (lines 42+43)	45	78,318,884	25,122,442	654,702	36,563,405	39,477,110	121,196	142,430,881	322,688,620	473,048,390	383,560,801

EXPENDITURES SCHEDULE PAGE 1

Fiscal Year Ending 2013

Fiscal Years

GOVERNMENT ACTIVITIES (A)	(B)	GENERAL REVENUES (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2013 (J)	RE-ESTIMATED 2012 (K)	ACTUAL 2011 (L)
PUBLIC SAFETY											
Police Department/Crime Prevention	1	11,503,375							11,503,375	11,267,431	9,953,601
Jail	2								0	0	0
Emergency Management	3								0	0	0
Flood Control	4								0	0	0
Fire Department	5	7,300,212							7,300,212	7,440,439	6,233,120
Ambulance	6								0	0	0
Building Inspections	7	1,645,323							1,645,323	1,659,927	1,544,709
Miscellaneous Protective Services	8								0	0	0
Animal Control	9	728,699							728,699	707,184	597,548
Other Public Safety	10	89,231	183,049						272,280	326,650	374,419
TOTAL (lines 1 - 10)	11	21,266,840	183,049	0				0	21,449,889	21,401,631	18,703,397
PUBLIC WORKS											
Roads, Bridges, & Sidewalks	12		3,659,485						3,659,485	3,535,956	2,832,032
Parking - Meter and Off-Street	13								0	0	0
Street Lighting	14		502,636						502,636	502,280	554,733
Traffic Control and Safety	15		1,053,412						1,053,412	1,020,774	1,049,002
Snow Removal	16		506,487						506,487	363,854	788,961
Highway Engineering	17	1,281,936							1,281,936	1,321,826	1,124,037
Street Cleaning	18		86,684						86,684	12,413	322,697
Airport (if not Enterprise)	19								0	0	0
Garbage (if not Enterprise)	20								0	0	0
Other Public Works	21	550,328	77,214						627,542	7,237,717	6,762,868
TOTAL (lines 12 - 21)	22	1,832,264	5,885,918	0				0	7,718,182	13,994,820	13,434,330
HEALTH & SOCIAL SERVICES											
Welfare Assistance	23								0	0	0
City Hospital	24								0	0	0
Payments to Private Hospitals	25								0	0	0
Health Regulation and Inspection	26								0	0	0
Water, Air, and Mosquito Control	27								0	0	0
Community Mental Health	28								0	0	0
Other Health and Social Services	29	290,707							290,707	0	0
TOTAL (lines 23 - 29)	30	290,707	0	0				0	290,707	0	0
CULTURE & RECREATION											
Library Services	31	5,822,606							5,822,606	5,843,980	5,567,595
Museum, Band and Theater	32								0	0	0
Parks	33	2,327,128							2,327,128	2,401,918	2,172,243
Recreation	34	3,292,076							3,292,076	3,184,903	2,891,578
Cemetery	35	369,553							369,553	404,682	372,868
Community Center, Zoo, & Marina	36								0	0	0
Other Culture and Recreation	37	874,073							874,073	908,060	800,635
TOTAL (lines 31 - 37)	38	12,685,436	0	0			0		12,685,436	12,743,563	11,804,919

EXPENDITURES SCHEDULE PAGE 2

Fiscal Year Ending 2013

Fiscal Years

GOVERNMENT ACTIVITIES CONT.		Fiscal Years									
(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2013 (J)	RE-ESTIMATED 2012 (K)	ACTUAL 2011 (L)
COMMUNITY & ECONOMIC DEVELOPMENT											
39	Community Beautification	536,273							536,273	719,391	539,256
40	Economic Development	712,984	200,000	8,694					921,678	871,935	538,370
41	Housing and Urban Renewal		1,453,265						1,453,265	1,861,456	2,062,332
42	Planning & Zoning	749,917							749,917	881,513	749,477
43	Other Com & Econ Development	2,000	3,277,277	277,237					3,556,514	20,292,075	15,230,065
44	TOTAL (lines 39 - 44)	2,001,174	4,930,542	285,931			0		7,217,647	24,626,370	19,119,500
GENERAL GOVERNMENT											
46	Mayor, Council, & City Manager	658,625							658,625	712,308	604,418
47	Clerk, Treasurer, & Finance Adm.	3,266,143							3,266,143	3,458,423	3,081,072
48	Elections								0	0	0
49	Legal Services & City Attorney	671,956							671,956	675,608	601,425
50	City Hall & General Buildings	511,382							511,382	510,334	479,595
51	Tort Liability	922,125							922,125	977,511	1,000,494
52	Other General Government	1,244,192	344,232						1,588,424	1,948,060	1,693,370
53	TOTAL (lines 46 - 52)	7,274,423	344,232	0			0		7,618,655	8,282,244	7,460,374
54	DEBT SERVICE				20,226,046				20,226,046	15,225,884	14,053,245
55	Gov Capital Projects					25,723,659			25,723,659	79,859,891	18,654,703
56	TIF Capital Projects								0	423,027	0
57	TOTAL CAPITAL PROJECTS	0	0	0		25,723,659	0		25,723,659	80,282,918	18,654,703
58	TOTAL Government Activities Expenditures (lines 11+22+30+38+45+53+54+57)	45,350,844	11,343,741	285,931	20,226,046	25,723,659	0		102,930,221	176,557,430	103,230,468
BUSINESS TYPE ACTIVITIES											
Proprietary: Enterprise & Budgeted ISF											
59	Water Utility								5,915,667	6,330,689	5,603,536
60	Sewer Utility								5,424,914	5,729,109	5,214,217
61	Electric Utility								0	0	0
62	Gas Utility								0	0	0
63	Airport								335,651	335,411	350,678
64	Landfill/Garbage								7,832,589	7,725,925	7,224,609
65	Cable TV, Internet & Telephone								5,979,400	0	0
66	Transit								717,476	711,708	658,492
67	Housing Authority								7,279,101	7,615,102	7,304,023
68	Storm Water Utility								731,702	736,808	715,969
69	Other Business Type (city hosp., ISF, parking, etc.)								3,250,859	3,864,334	3,007,144
70	Enterprise DEBT SERVICE								9,313,719	9,231,789	25,836,902
71	Enterprise CAPITAL PROJECTS								20,222,673	48,869,106	13,922,889
72	Enterprise TIF CAPITAL PROJECTS								0	0	0
73	TOTAL Business Type Expenditures (lines 59 - 73)								67,003,751	91,149,983	69,838,459
74	TOTAL ALL EXPENDITURES (lines 58+74)	45,350,844	11,343,741	285,931	20,226,046	25,723,659	0		169,933,972	267,707,413	173,068,927
75	Regular Transfers Out	12,146,893	10,209,056			10,203,156			54,738,103	96,672,344	46,972,625
76	Internal TIF Loan / Repayment Transfers Out								0	1,049,994	0
77	Total ALL Transfers Out	12,146,893	10,209,056	0	0	10,203,156	0		54,738,103	97,722,338	46,972,625
78	Total Expenditures & Fund Transfers Out (lines 75+78)	57,497,737	21,552,797	285,931	20,226,046	35,926,815	0		224,672,075	365,429,751	220,041,552
79	Continuing Appropriation					0			0	0	0
80	Ending Fund Balance June 30	20,821,147	3,569,645	368,771	16,337,359	3,550,295	121,196		98,016,545	107,618,639	163,519,249

* A continuing appropriation is the unexpended budgeted amount from a prior year's capital project. The entry is made on the Con Approps page that must accompany the budget forms if used. SEE INSTRUCTIONS FOR USE.

Fund Balance Worksheet for City of

Iowa City

(1) * Annual Report FY 2011		General (A)	Special Rev (B)	TIF Special Rev (C)	Debt Serv (D)	Capt Proj (E)	Permanent (G)	Total Government (H)	Proprietary (I)	Grand Total (J)
Beginning Fund Balance July 1 (pg 5, line 134) *	1	27,541,067	208,953	142,841	12,813,002	12,057,292	114,179	52,877,334	103,090,523	155,967,857
Actual Revenues Except Beg Bal (pg 5, line 132) *	2	59,797,006	37,401,748	847,376	24,617,198	34,832,303	266	157,495,897	70,097,047	227,592,944
Actual Expenditures Except End Bal (pg 12, line 259) *	3	50,807,135	33,575,299	332,739	14,118,274	27,753,986	0	126,587,433	93,454,119	220,041,552
Ending Fund Balance June 30 (pg 12, line 261) *	4	36,530,938	4,035,402	657,478	23,311,926	19,135,609	114,445	83,785,798	79,733,451	163,519,249
(2) ** Re-Estimated FY 2012		General	Spec Rev	TIF Special Rev	Debt Serv	Capt Proj	Permanent	Tot Govt	Proprietary	Grand Total
Beginning Fund Balance	5	36,530,938	4,035,402	657,478	23,311,926	19,135,609	114,445	83,785,798	79,733,451	163,519,249
Re-Est Revenues	6	64,887,642	39,258,363	852,808	14,239,462	87,830,485	6,485	207,075,245	102,453,896	309,529,141
Re-Est Expenditures	7	80,835,580	39,360,683	1,362,805	15,225,884	103,269,250	0	240,054,202	125,375,549	365,429,751
Continuing Appropriation	8					0		0	0	0
Ending Fund Balance	9	20,583,000	3,933,082	147,481	22,325,504	3,696,844	120,930	50,806,841	56,811,798	107,618,639
(3) ** Budget FY 2013		General	Spec Rev	TIF Special Rev	Debt Serv	Capt Proj	Permanent	Tot Govt	Proprietary	Grand Total
Beginning Fund Balance	10	20,583,000	3,933,082	147,481	22,325,504	3,696,844	120,930	50,806,841	56,811,798	107,618,639
Revenues	11	57,735,884	21,189,360	507,221	14,237,901	35,780,266	266	129,450,898	85,619,083	215,069,981
Expenditures	12	57,497,737	21,552,797	285,931	20,226,046	35,926,815	0	135,489,326	89,182,749	224,672,075
Continuing Appropriation	13					0		0	0	0
Ending Fund Balance	14	20,821,147	3,569,645	368,771	16,337,359	3,550,295	121,196	44,768,413	53,248,132	98,016,545

2011

* The figures in section (1) are taken from FORM F-66(A-2) STATE OF IOWA FINANCIAL REPORT FOR FISCAL YEAR ENDED JUNE 30,

** The remaining two sections are filled in by the software once ALL worksheets are completed.

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS

Fiscal Year
2013

City Name: Iowa City

	Project Name (A)	Amount of Issue (B)	Date Certified to County Auditor (C)	Principal Due FY 2013 (D)	Interest Due FY 2013 +(E)	Bond Reg/Other Fees Due FY 2013 +(F)	Total Obligation Due FY 2013 =(G)	Paid from Funds OTHER THAN Current Year Property Taxes -(H)	Amount Paid by Current Year Debt Service Levy =(I)
(1)	12/03 GO			580,000	38,640		580,640	0	580,640
(2)	2006 GO			775,000	140,633		915,633	55,000	860,633
(3)	03/05 GO			765,000	93,088		858,088	45,000	813,088
(4)	10/02 GO Refunding			435,000	51,600		486,600	377,889	108,711
(5)	03/04 Taxable GO Urban Renewal Bonds			5,595,000	281,403		5,876,403	5,876,403	0
(6)	2007 GO			885,000	181,688		1,076,688	0	1,076,688
(7)	2008 GO			880,000	208,706		1,088,706	0	1,088,706
(8)	2009 GO			735,000	158,450		893,450	0	893,450
(9)	09/06 GO Refunding			305,000	55,458		360,458	360,458	0
(10)	2010 GO			685,000	130,675		815,675	13,078	802,606
(11)	2011 GO			1,175,000	194,564		1,369,564	0	1,369,564
(12)	2008 GO			1,955,000	316,063		2,271,063	0	2,271,063
(13)	2009 GO			825,000	126,225		951,225	250,000	701,225
(14)	2012 GO			1,262,800	0		1,262,800	0	1,262,800
(15)	2011 GO Refunding			1,095,000	281,738		1,386,738	100,000	1,286,738
(16)	2009 Parking Revenue Bonds			515,000	323,975		838,975	838,975	0
(17)	2008 Sewer Revenue Bonds			1,680,000	779,625		2,459,625	2,459,625	0
(18)	2009 Sewer Refunding 2000 Revenue Bonds			435,000	350,663		785,663	785,663	0
(19)	2010 Sewer Refunding 2001 & 2002 Revenue Bonds			2,750,000	416,600		3,166,600	3,166,600	0
(20)	2002 Water Revenue Bonds			400,000	218,055		618,055	618,055	0
(21)	2008 Water Refunding Revenue Bonds			370,000	232,363		602,363	602,363	0
(22)	2009 Water Refunding 2000 Revenue Bonds			475,000	367,438		842,438	842,438	0
(23)							0	0	0
(24)							0	0	0
(25)							0	0	0
(26)							0	0	0
(27)							0	0	0
(28)							0	0	0
(29)							0	0	0
(30)							0	0	0
TOTALS				24,577,600	4,955,650	0	29,533,250	16,381,388	13,144,952

The Total Outstanding TIF Indebtedness is not used to determine the constitutional debt limit. Indebtedness as defined in Iowa Code Section 384.16, subsection 1, includes any TIF-financed agreement including all remaining payments for any annual appropriation agreements. Include the TOTAL amount for all remaining years of the agreement. Use best estimates for any agreement where the actual amount for future years is not known.

Include the total amount of outstanding loans, advances, indebtedness, or bonds outstanding, including interest, at the close of the most recently ended fiscal year through the remaining term of the indebtedness, which will be paid from TIF revenues.

TOTAL OUTSTANDING TIF INDEBTEDNESS INCLUDING INTEREST OWED		ACTUAL 2011
PRINCIPAL on All Bonds Paid with TIF Revenues including interest to term		8,143,849
TIF Non-Bond Loans & Debt - Owed to Other Entities		
Self-Financed or Internal Loan TIF Debt		
Tax Rebatelements & Other Agreements Paid with TIF Revenues		647,075
TOTAL OUTSTANDING TIF INDEBTEDNESS		8,790,924

TIF Revenues are those moneys paid into the Special Fund created in section 403.19.
DO NOT include bond payments made with a Debt Service levy on property
Include ONLY debt that is to be repaid from future Tax Increment Financing revenues.
All debt and interest should only be listed once.
Include principal and interest to term in all amounts.

Click to view Help with Rebates

THE DATA BELOW NO LONGER
CARRIES TO A "REBATES" LINE OF
THE *RE-EXP P2 & EXP P2 FORMS*

REBATES OR PAYMENTS TO ENTITIES FROM TAXES FUNDED BY TIF		EXP P2	RE-EST EXP P2	
ENTITY NAME (Rebates DO NOT include bonds, SRF, project names, etc. See Help page for definition)		BUDGET 2013	RE-ESTIMATED 2012	ACTUAL 2011
1	Southgate Development Co.	127,592	129,725	130,853
2	Gerry Ambrose	36,964	34,356	34,654
3	Mercer	0	0	27,499
4	ALPLA	147,060	126,834	127,937
5	United Natural Foods, Inc.	0	0	33,098
6	Marc Moen	0	250,000	0
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* TOTAL Rebates or Payments to Entities		311,616	540,915	354,041

* The "Total Rebates or Payments" appears on the Expenditures Pages, Re-Est Exp P2 & EXP P 2, under the Community & Econ Development Program

RESOLUTION NO. 12-101

**RESOLUTION ADOPTING THE ANNUAL BUDGET FOR THE FISCAL YEAR
ENDING JUNE 30, 2013.**

WHEREAS, a public hearing on the proposed budget for the fiscal year ending June 30, 2013 was held on March 6, 2012, at a regularly scheduled City Council meeting and public comments were received.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF IOWA CITY, IOWA, THAT:

1. The annual budget for the fiscal year ending June 30, 2013, as set forth in the Adoption of Budget and Certification of Taxes and on the Adopted Budget Summary, together with the detailed budget in support thereof showing revenue estimates, appropriation expenditures, and program allocations for said fiscal year should be and hereby is adopted.
2. The City Clerk is hereby directed to make the filings required by law, and to set up the books in accordance with the summary and details, as adopted.

Passed and approved this 6th day of March, 2012.


MAYOR

ATTEST: Marian K. Kan
CITY CLERK

Approved by

K 2/23/12
City Attorney's Office

It was moved by Dobyns and seconded by Throgmorton the Resolution be adopted, and upon roll call there were:

AYES:

X
X
X
X
X
X
X

NAYS:

ABSENT:

 Champion
 Dickens
 Dobyns
 Hayek
 Mims
 Payne
 Throgmorton

RESOLUTION NO. 12-102

RESOLUTION APPROVING THE THREE YEAR FINANCIAL PLAN FOR THE CITY OF IOWA CITY, IOWA, AND THE FIVE YEAR CAPITAL IMPROVEMENTS PROGRAM.

WHEREAS, the City Council of the City of Iowa City deems it in the public interest and in the interest of good and efficient government for the City of Iowa City, Iowa, to adopt a three-year Financial Plan for operations and a multi-year Capital Improvements Program budget; and

WHEREAS, the three-year Financial Plan and multi-year Capital Improvements Program are subject to annual review and revisions; and

WHEREAS, a public hearing was held on March 6, 2012, at a regularly scheduled City Council meeting and public comments were received.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF IOWA CITY, IOWA, THAT:


1. The City Council of the City of Iowa City does hereby adopt the three-year Financial Plan for the Fiscal Years 2013 through 2015 and the multi-year Capital Improvements Program through Fiscal Year 2016.
2. This Resolution is an expression of the Council's legislative intent for planning future operation and capital improvements for the City of Iowa City, Iowa; and the anticipated means of financing said plan, subject to applicable laws.

Passed and approved this 6th day of March, 2012.



MAYOR

ATTEST: 
CITY CLERK

Approved by
 2/23/12

City Attorney's Office

Resolution No. 12-102
Page 2

It was moved by Payne and seconded by Dickens the
Resolution be adopted, and upon roll call there were:

AYES:

NAYS:

ABSENT:

X
X
X
X
X
X
X

Champion
Dickens
Dobyns
Hayek
Mims
Payne
Throgmorton

**CITY OF IOWA CITY, IOWA
SUMMARY OF TRANSFERS BETWEEN FUNDS
RECEIPTS - TRANSFERS IN**

Transfer To:	Transfer From:	Description	2013	2014	2015
GENERAL FUND					
FINANCE DEPARTMENT	Finance Admins	PILOT from ICHA	18,000	18,000	18,000
NON-OPERATIONAL ADMINISTRATION	Non-Operational Adm	Empl Benefits Levy	8,705,258	9,240,623	9,801,724
HOUSING & INSPECTION SERVICES	HIS Department Admi	ICHA/HIS Admin Servs	25,000	25,000	25,000
PARKS & RECREATION	Forestry Operations	RUT Rt of Way Maint	70,582	73,078	75,600
LIBRARY	Library Admins	Cable TV to Libr AV	55,000	55,000	55,000
	Lib Computer Repl	Library Res Funding	42,968	42,968	42,968
	Library Equip Repl	Library Res Funding	19,454	19,454	19,454
SENIOR CENTER	Senior Center Oper	Sr. Gift Fund Contrb	2,500	2,500	2,500
TIF	Economic Developmen	Airport 10% ED Coord	11,892	12,658	13,418
	Economic Developmen	Wastewtr 20% EDCoord	23,784	25,316	26,947
	Economic Developmen	Water 20% ED Coord	23,784	25,316	26,947
TOTAL GENERAL FUND			8,998,222	9,539,913	10,107,558
DEBT SERVICE					
DEBT SERVICE	GO Debt Service Adm	2002 Water Abatement	377,689	364,227	369,462
	GO Debt Service Adm	2006 Water Abatement	360,458	344,325	333,225
	GO Debt Service Adm	GRIP Loan Repayments	40,000	40,000	40,000
	GO Debt Service Adm	Library Commercial	100,000	100,000	100,000
TOTAL DEBT SERVICE			878,147	848,552	842,687
ENTERPRISE FUNDS					
PARKING	09 Parking Rev Bond	2009 Pkg Refunded DS	846,250	840,350	844,150
MASS TRANSIT	Mass Transit Admin	Transit Levy from GF	2,803,317	2,852,043	2,908,189
WASTEWATER	9/08 Sewer Rev Bond	2008 Sewer Refund DS	2,487,325	2,495,938	2,517,938
	2009 Sewer Refundin	2009 Sewer Refund DS	793,050	792,300	796,025
	2010 Sewer Refundin	2010 Sewer Refund DS	1,440,350	1,448,400	1,449,200
WATER	2002 Water Rev Bond	2002 Water Debt Serv	621,155	626,395	625,270
	9/08 WaterRefund Bd	2008 Water Refund DS	611,350	608,838	610,013
	2009 Water Refundin	2009 Water Refund DS	857,938	857,938	857,138
LANDFILL	Landfill Repl Rsrv	Corp Hangar Ln Repay	15,420	16,048	16,702
	Landfill Repl Rsrv	Court St. Daycare	54,230	55,324	56,389
	Landfill Repl Rsrv	Fire Station #4	33,319	34,676	36,089
	Landfill Repl Rsrv	Fire Station 2 Repay	43,089	44,845	46,672
	Landfill Repl Rsrv	LF Repl Reserve Fndg	500,000	500,000	500,000
	Landfill Repl Rsrv	S.Side Pkg Ln Repay	254,411	181,232	190,504
	Landfill Repl Rsrv	SE T-Hangar Ln Repay	9,119	9,489	9,875
	Landfill Repl Rsrv	SW T-Hangar Ln Repay	7,052	7,340	7,639
	Landfill Repl Rsrv	Sr Ctr Env Ln Repay	7,160	7,508	0
	Landfill Repl Rsrv	TT Park Acq Ln Repay	20,291	21,221	22,196
	Landfill Repl Rsrv	UI Hangar Expan Repy	14,241	14,821	15,425
AIRPORT	Airport Operations	GF Prop Tax Support	100,000	100,000	100,000
BROADBAND TELECOMMUNICATIONS	BTC Equip Repl Rsrv	Cable Equip Reserve	11,500	11,500	11,500

**CITY OF IOWA CITY, IOWA
SUMMARY OF TRANSFERS BETWEEN FUNDS
RECEIPTS - TRANSFERS IN**

Transfer To:	Transfer From:	Description	2013	2014	2015
TOTAL ENTERPRISE FUNDS			11,530,567	11,526,206	11,620,914
OTHER FUNDS - BUDGETARY					
PARKING CAPITAL PROJECTS	IC Multi-UsePrk Fac	From Pkg Rev Bonds	11,000,000	0	0
WASTEWATER TREATMENT CAPITAL PROJECT	Annrl Sewer Main Pro	Wastewater Treatment	500,000	500,000	500,000
	NRiverCorrdTrunkSwr	DubStrSanitaryTrunk	660,000	3,740,000	0
WATER CAPITAL PROJECTS	Annual Wtr Main Pro	From Water Oper.	600,000	600,000	600,000
AIRPORT CAPITAL PROJECTS	Apron Recon&Con Txw	From FY13 GO Bonds	82,975	0	0
	Rnwy12-30ObstrMtgtn	From FY14 GO Bonds	0	23,750	0
	10 Unit T-Hangar	From 2015 GO Bonds	0	0	50,000
	Airport Perimeter R	From FY14 GO Bonds	0	10,000	0
	S Arprt Dvlp-FloodM	From 2015 GO Bonds	0	0	1,038,950
STORM SEWER CAPITAL PROJECTS	RvrdsdDrvArtsCampus	From Stormwater	0	0	500,000
STREET & TRAFFIC CAPITAL PROJECTS	Street Pavement Mrk	Street Pavmt Marking	185,000	185,000	185,000
	Park Road 3rd Lane	From FY13 GO Bonds	200,000	0	0
	Park Road 3rd Lane	From FY14 GO Bonds	0	940,000	0
	IowaCityGatewayProj	From FY13 GO Bonds	80,000	0	0
	IowaCityGatewayProj	From FY14 GO Bonds	0	2,000,000	0
	IowaCityGatewayProj	Local Option Taxes	8,505,066	2,000,000	0
	AmrcnLgn/ScettBldInt	From FY13 GO Bonds	600,000	0	0
	Traffic Signal Proj	From 13 GO Bonds	120,000	0	0
	Traffic Signal Proj	From 2015 GO Bonds	0	0	120,000
	Traffic Signal Proj	From FY13 GO Bonds	80,000	0	0
	Traffic Signal Proj	From FY14 GO Bonds	0	120,000	0
	Traffic Calming	Road Use Tax	30,000	30,000	30,000
	Overwidth Paving/SW	Overwidth Paving	30,000	30,000	30,000
	Curb Ramps-ADA	From 2015 GO Bonds	0	0	50,000
	Curb Ramps-ADA	From FY13 GO Bonds	50,000	0	0
	Brick Street Repair	Brick Street Repair	20,000	20,000	20,000
	Pavement Rehabiliti	Pavement Rehab.	400,000	400,000	400,000
	Sidewalk Infill	From 13 GO Bonds	100,000	0	0
	Sidewalk Infill	From 2015 GO Bonds	0	0	100,000
	Sidewalk Infill	From FY14 GO Bonds	0	100,000	0
	US 6 East Rehabilit	From FY13 GO Bonds	375,000	0	0
	Alley Assessment	Misc Transfers In	181,000	0	181,000
	Brlngtn/Clntrn Intrs	From FY14 GO Bonds	0	1,040,000	0
	Brlngtn/Clntrn Intrs	From Water Operation	0	100,000	0
	RR Crossings- City	Railroad Crossings	25,000	25,000	25,000
	Brick St Reconstruct	From FY14 GO Bonds	0	290,000	0
	1st Ave/IAIS RR	From FY13 GO Bonds	225,000	0	0
	1st Ave/IAIS RR	From FY14 GO Bonds	0	900,000	0
BRIDGE CAPITAL PROJECTS	Bridge Maintenance	Annual Bridge Maint	60,000	60,000	60,000
	Dubuque/I-80PedBrid	From FY13 GO Bonds	460,000	0	0
	Dubuque/I-80PedBrid	From FY14 GO Bonds	0	325,000	0
OTHER PUBLIC WORKS CAPITAL PROJECTS	Taft Speedway Levee	From FY13 GO Bonds	749,640	0	0
	WarmStrgBldg-Napoln	From FY13 GO Bonds	178,250	0	0
	CBD Maintenance Pro	From FY13 GO Bonds	850,000	0	0
PARKS & RECREATION CAPITAL PROJECTS	Parks Annual Improv	From 13 GO Bonds	200,000	0	0
	Parks Annual Improv	From 14 GO Bonds	0	200,000	0
	Parks Annual Improv	From 2015 GO Bonds	0	0	200,000
	Frauenholtz-Miller	From 2015 GO Bonds	0	0	223,000
	Cemetery Resurfacng	From FY14 GO Bonds	0	50,000	0
	T Trueblood Rec Are	From FY13 GO Bonds	2,000,000	0	0
	IaRvrCorrTrl-Pen/Wt	From 2015 GO Bonds	0	0	300,000
	Kiwanis Park Restrsm	From FY14 GO Bonds	0	95,000	0
	LwrCityPark2ndryAcc	From FY13 GO Bonds	270,000	0	0

**CITY OF IOWA CITY, IOWA
SUMMARY OF TRANSFERS BETWEEN FUNDS
RECEIPTS - TRANSFERS IN**

Transfer To:	Transfer From:	Description	2013	2014	2015
	NormandyDrRestoratn	From FY13 GO Bonds	409,050	0	0
	NormandyDrRestoratn	From FY14 GO Bonds	0	409,051	0
TRAILS CAPITAL PROJECTS	Ped Bridge RckyShor	From 2015 GO Bonds	0	0	260,000
	Intra-City Bike Trl	From 2015 GO Bonds	0	0	50,000
	Intra-City Bike Trl	From FY13 GO Bonds	50,000	0	0
	Intra-City Bike Trl	From FY14 GO Bonds	0	50,000	0
	ScottPrkDev &Trail	From FY13 GO Bonds	363,841	0	0
CULTURE & RECREATION CAPITAL PROJECT	Wtrwrks Pk Hospice	From 2015 GO Bonds	0	0	90,000
	LibraryPublicSpaceR	From FY13 GO Bonds	100,000	0	0
	LibraryPublicSpaceR	From FY14 GO Bonds	0	100,000	0
PUBLIC SAFETY CAPITAL PROJECTS	Fire Apparatus	From 2015 GO Bonds	0	0	734,000
	Fire Apparatus	From FY13 GO Bonds	694,000	0	0
	Fire SCBA/Air Syste	From FY14 GO Bonds	0	550,000	0
	FireSt#3KitchenRemo	From FY13 GO Bonds	35,000	0	0
ECONOMIC DEVELOPMENT CAPITAL PROJECT	RiverfrontCrossings	From FY13 GO Bonds	200,000	0	0
	RiverfrontCrossings	From FY14 GO Bonds	0	200,000	0
	TowncrestRedevelopm	From FY13 GO Bonds	200,000	0	0
	TowncrestRedevelopm	From FY14 GO Bonds	0	200,000	0
OTHER GENERAL GOVERNMENT CAPITAL PRO	City Hall-Othr Proj	From 2015 GO Bonds	0	0	50,000
	City Hall-Othr Proj	From FY13 GO Bonds	116,400	0	0
	City Hall-Othr Proj	From FY14 GO Bonds	0	50,000	0
	GIS Software	From FY13 GO Bonds	927,000	0	0
	Projectdox	From FY13 GO Bonds	306,000	0	0
STREET SYSTEM MAINTENANCE	Road Use Tax	Empl Benefits Levy	425,659	504,078	517,229
COMMUNITY & ECON DVLP.	Community & Econ Dv	GRIP	200,000	200,000	200,000
	Community & Econ Dv	UniverCity Rehab	160,000	0	0
METROPOLITAN PLANNING ORGANIZATION O	MPO Jo Co Admin	GF Prop Tax Support	88,368	96,737	103,000
	MPOJC-General Trans	IC Road Use Tax Supp	217,557	225,169	232,000
	MPOJC-Rural Commnit	GF ECICOG Support	21,361	21,391	21,400
TOTAL OTHER FUNDS - BUDGETARY			33,331,167	16,390,176	6,870,579
GRAND TOTAL - TRANSFERS BETWEEN FUNDS			54,738,103	38,304,847	29,441,738

**CITY OF IOWA CITY, IOWA
SUMMARY OF TRANSFERS BETWEEN FUNDS
DISBURSEMENTS - TRANSFERS OUT**

Transfer From:	Transfer To:	Description	2013	2014	2015
GENERAL FUND					
COMMUNITY & ECON DVLP	GRIP-GEN REB & IMPR GRIP		200,000	200,000	200,000
	UNIVERCITY NEIGHBOR	UniverCity Rehab	160,000	0	0
FIRE	LANDFILL	Fire Station #4	33,319	34,676	36,089
		Fire Station 2 Repay	43,089	44,845	46,672
LIBRARY	DEBT SERVICE GENERAL	2002 GO Abatement	100,000	100,000	100,000
		Equip Repl Reserve	19,454	19,454	19,454
		PC Repl Reserve Fndg	42,968	42,968	42,968
NON-OPERATIONAL ADMINISTRATION	AIRPORT	Airport Oper Subsidy	100,000	100,000	100,000
	MPO OF JOHNSON CO	Annual ECICOG Supprt	21,361	21,391	21,400
		MPO of JC subsidy	88,368	96,737	103,000
	STREET SYSTEM MAINT	DubuqueStElevation	8,505,066	0	0
		IC Gateway Project	0	2,000,000	0
	TRANSIT	Transist Levy to Ops	2,803,317	2,852,043	2,908,189
PARKS & RECREATION	LANDFILL	TT Park Acq Ln Repay	20,291	21,221	22,196
SENIOR CENTER	GENERAL	Sr Ctr Scholarship	2,500	2,500	2,500
	LANDFILL	Bldg Env Loan Repay	7,160	7,508	0
TOTAL GENERAL FUND			12,146,893	5,543,343	3,602,468

ENTERPRISE FUNDS

AIRPORT	LANDFILL	Corp Hangar Ln Repay	15,420	16,048	16,702
		SE T-Hangar Ln Repay	9,119	9,489	9,875
		SW T-Hangar Ln Repay	7,052	7,340	7,639
		UI Hangar Expan Repy	14,241	14,821	15,425
	TIF	Econ Dev Coord 10%	11,892	12,658	13,418
BROADBAND TELECOMMUNICATIONS	BROADBAND TELECOMMU	Cable Equip Reserve	11,500	11,500	11,500
	LIBRARY	Cable TV to Libr AV	55,000	55,000	55,000
HOUSING AUTHORITY	FINANCE DEPT	PILOT to Gen Fund	18,000	18,000	18,000
	HOUSING & INSPECTIO	HIS Director	25,000	25,000	25,000
LANDFILL	LANDFILL	LF Repl Reserve Fndg	500,000	500,000	500,000
MASS TRANSIT	LANDFILL	Court St. Daycare	54,230	55,324	56,389
PARKING	LANDFILL	S.Side Pkg Ln Repay	254,411	181,232	190,504
	PARKING DEBT SERVIC	2009 Pkg Refunded DS	846,250	840,350	844,150
PARKING CAPITAL AQUISITION/CIP	PARKING	MultiUseParkingFacil	11,000,000	0	0
STORM WATER MANAGEMENT	RVRSDDRVARTSCAMPUS	Riverside Dr Arts	0	0	500,000
WASTEWATER	ANNL SEWER MAIN PRO	Annual Main Replcmnt	500,000	500,000	500,000
	NRIVERCORRDTRUNKSWR	DubStrSanitaryTrunk	660,000	3,740,000	0
	TIF	Econ Dev Coord 20%	23,784	25,316	26,947
	WSTWTR DEBT SERVICE	2008 Sewer Refund DS	2,487,325	2,495,938	2,517,938
		2009 Sewer Refund DS	793,050	792,300	796,025
		2010 Sewer Refund DS	1,440,350	1,448,400	1,449,200
WATER	ANNUAL WTR MAIN PRO	Water Annual Mains	600,000	600,000	600,000
	BRLNGTN/CLNTN INTRIS	Burl/Clinton Intrsct	0	100,000	0
	DEBT SERVICE	2002 GO Abatement	377,689	364,227	369,462
		2006 GO Refund Abate	360,458	344,325	333,225
		Econ Dev Coord 20%	23,784	25,316	26,947
	WATER DEBT SERVICE	2002 Water Debt Serv	621,155	626,395	625,270
		2008 Water Refund DS	611,350	608,838	610,013

**CITY OF IOWA CITY, IOWA
SUMMARY OF TRANSFERS BETWEEN FUNDS
DISBURSEMENTS - TRANSFERS OUT**

Transfer From:	Transfer To:	Description	2013	2014	2015
		2009 Water Refund DS	857,938	857,938	857,138
TOTAL ENTERPRISE FUNDS			22,178,998	14,275,755	10,975,767

OTHER FUNDS - BUDGETARY

2013 GO CONSTRUCT FN	AIRPORT	TerminalApronRehab	82,975	0	0
	COMMUNITY & ECON DV	Riverfront Crossings	200,000	0	0
		Towncrest Redevelop	200,000	0	0
	FIRE	Fire Apparatus	694,000	0	0
		FireSt#3KitchenRemod	35,000	0	0
	GENERAL GOVT CAP AC	City Hall-other	116,400	0	0
		GIS software	927,000	0	0
		Projectdox	306,000	0	0
	LIBRARY	LibraryPublicSpaceRm	100,000	0	0
	OTHER PW CAP ACQ/CI	CBD Maintenance Proj	850,000	0	0
		Taft Speedway Levee	749,640	0	0
		WrmStorageBuilding	178,250	0	0
	PARKS & RECREATION	Intr City Bike Trail	50,000	0	0
		LwrCtyPrk2ndryAccss	270,000	0	0
		NormandyDrRestoratr	409,050	409,051	0
		Parks annual Impr	200,000	0	0
		ScottParkDev&Trail	363,841	0	0
		TerryTruebloodRecAra	2,000,000	0	0
	STREET SYSTEM MAINT	1st Ave /IAIS	225,000	0	0
		AmrcnLgn/SctBlvdIntr	600,000	0	0
		Biennial Curb Ramp	50,000	0	0
		Dubuque St Elevation	80,000	0	0
		Dubuque/I-80PedBridg	460,000	0	0
		ParkRoad 3rd Lane	200,000	0	0
		Sidewalk Infill	100,000	0	0
		US 6 East Rehabilita	375,000	0	0
	TRAFFIC ENGINEERING	TrafficSignal@218Mel	80,000	0	0
		TrafficSignalProject	120,000	0	0
2014 GO CONSTRUCTION	AIRPORT	Airport Perimeter Rd	0	10,000	0
		Runway12-300bstrMit	0	23,750	0
	COMMUNITY & ECON DV	Riverfront Crossings	0	200,000	0
		Towncrest Redevelop	0	200,000	0
	FIRE	SCBA replacement	0	550,000	0
	GENERAL GOVT CAP AC	City Hall-Other Proj	0	50,000	0
	LIBRARY	LibraryPublicSpaceRm	0	100,000	0
	PARKS & RECREATION	Cemetery Resurfacing	0	50,000	0
		Intr City Bike Trail	0	50,000	0
		KiwanisParkRestroom	0	95,000	0
		ParksAnnualImprovemt	0	200,000	0
	STREET SYSTEM MAINT	1st Ave /IAIS	0	900,000	0
		Brick St Reconstuct	0	290,000	0
		Burl/Clinton Intersc	0	1,040,000	0
		Dubuque/I-80PedBridg	0	325,000	0
		DubuqueStElevation	0	2,000,000	0
		ParkRoad 3rd Lane	0	940,000	0
		Sidewalk Infill	0	100,000	0
	TRAFFIC ENGINEERING	Traffic Signal Proj	0	120,000	0
2015 GO CONSTRUCTION	AIRPORT	10 Unit T-Hangar	0	0	50,000
		SoAirportDevelp-FldM	0	0	1,038,950
	FIRE	Fire Apparatus	0	0	734,000
	GENERAL GOVT CAP AC	City Hall-Other Proj	0	0	50,000
	PARKS & RECREATION	Frauenholtz-Miller	0	0	223,000
		Intra-City BikeTrail	0	0	50,000
		Parks Annual Improv	0	0	200,000
		Peninsula Park	0	0	300,000
		Rocky Shr Ped Bridge	0	0	260,000
		Wtrwrks Prk Hospice	0	0	90,000
	STREET SYSTEM MAINT	Curb Ramps-ADA	0	0	50,000

**CITY OF IOWA CITY, IOWA
SUMMARY OF TRANSFERS BETWEEN FUNDS
DISBURSEMENTS - TRANSFERS OUT**

Transfer From:	Transfer To:	Description	2013	2014	2015
		Sidewalk Infill	0	0	100,000
	TRAFFIC ENGINEERING	Traffic Signal Proj	0	0	120,000
COMMUNITY & ECON DVLP	DEBT SERVICE	GO Bond Abatement	40,000	40,000	40,000
EMPLOYEE BENEFITS	NON-OPERATIONAL ADM GF	All Other Emp Ben	8,705,258	9,240,623	9,801,724
	STREET SYSTEM MAINT	Empl Benefits Levy	425,659	504,078	517,229
ROAD USE TAX	MPO OF JOHNSON CO	MPOofJCTransPlanning	217,557	225,169	232,000
	PARKS & RECREATION	Forestry Rt/Way Mnt	70,582	73,078	75,600
	STREET SYSTEM MAINT	Annual Bridge Maint	60,000	60,000	60,000
		Brick Street Repair	20,000	20,000	20,000
		Overwidth Paving	30,000	30,000	30,000
		Pavement Rehab.	400,000	400,000	400,000
		Railroad Crossings	25,000	25,000	25,000
		Street Pavmt Marking	185,000	185,000	185,000
	TRAFFIC ENGINEERING	Traffic Calming	30,000	30,000	30,000
SPECIAL ASSESSMENTS	STREET SYSTEM MAINT	SpecialAssessments	181,000	0	181,000
TOTAL OTHER FUNDS - BUDGETARY			20,412,212	18,485,749	14,863,503
GRAND TOTAL - TRANSFERS BETWEEN FUNDS			54,738,103	38,304,847	29,441,738

City of Iowa City
Taxable Valuation by Class*
FY2009 – FY2013

Description	Residential	Commercial, Industrial , RR & Utilities	Total Valuation All Classes
<u>Fiscal Year 2013</u>			
January 1, 2011 - 100% Assessment	\$ 3,285,609,160	1,330,498,686	\$ 4,616,107,846
Assessment Limitation (state rollback)	50.7518%	-	(1,654,347,114)
Less: Exemptions	-	-	(3,096,542)
Less Gas & Electric	-	-	(47,404,050)
Taxable Assessed Value			
for the Debt Service Levy	1,667,396,105		\$ 2,911,260,140
Less: TIF Increment (available for debt only)	(1,360,024)		(11,712,327)
Taxable Assessed Value - Regular Levies	1,666,036,081		\$ 2,899,547,813
<u>Fiscal Year 2012</u>			
January 1, 2010 - 100% Assessment	\$ 3,183,160,330	1,304,979,022	\$ 4,488,139,352
Assessment Limitation (state rollback)	48.5299%	-	(1,638,375,949)
Less: Exemptions	-	-	(3,163,216)
Less Gas & Electric	-	-	(48,337,968)
Taxable Assessed Value			
for the Debt Service Levy	1,544,784,381		\$ 2,798,262,219
Less: TIF Increment (available for debt only)			(25,408,841)
Taxable Assessed Value - Regular Levies			\$ 2,772,853,378
<u>Fiscal Year 2011</u>			
January 1, 2009 - 100% Assessment	\$ 3,123,398,460	1,294,522,256	\$ 4,417,920,716
Assessment Limitation (state rollback)	46.9094%	-	(1,658,230,825)
Less: Exemptions	-	-	(3,239,146)
Less Gas & Electric	-	-	(46,333,208)
Taxable Assessed Value			
for the Debt Service Levy	1,465,167,635		\$ 2,710,117,537
Less: TIF Increment (available for debt only)			(25,408,841)
Taxable Assessed Value - Regular Levies			\$ 2,684,708,696
<u>Fiscal Year 2010</u>			
January 1, 2008 - 100% Assessment	\$ 3,089,816,108	1,272,250,326	\$ 4,362,066,434
Assessment Limitation (state rollback)	45.5893%	-	(1,681,190,479)
Less: Exemptions	-	-	(3,324,338)
Less Gas & Electric	-	-	(45,156,750)
Taxable Assessed Value			
for the Debt Service Levy	1,408,625,629		\$ 2,632,394,867
Less: TIF Increment (available for debt only)			(117,812,738)
Taxable Assessed Value - Regular Levies			\$ 2,514,582,129
<u>Fiscal Year 2009</u>			
January 1, 2007 - 100% Assessment	\$ 3,011,803,441	1,253,640,943	\$ 4,265,444,384
Assessment Limitation (state rollback)	44.0803%	-	(1,696,688,413)
Less: Exemptions	-	-	(3,395,642)
Less Gas & Electric	-	-	(44,597,261)
Taxable Assessed Value			
for the Debt Service Levy	1,327,611,977		\$ 2,520,763,068
Less: TIF Increment (available for debt only)			(111,540,045)
Taxable Assessed Value - Regular Levies			\$ 2,409,223,023

* Does not include Tax Exempt Properties or Ag Land/Buildings

City of Iowa City

Property Tax History – All Direct and Overlapping Governments

(per \$1,000 assessed valuation)

Collection Year	Iowa City Community School District	Johnson County*	Kirkwood Community College	State of Iowa	City of Iowa City	Total	Iowa City Percentage of Total	Residential Rollback %
2003-04	12.865	6.102	0.679	0.004	17.596	37.247	47.2	51.3874
2004-05	12.875	6.166	0.668	0.004	17.314	37.027	46.8	48.4558
2005-06	13.582	6.391	0.649	0.004	17.729	38.355	46.2	47.9642
2006-07	13.632	6.415	0.872	0.004	17.302	38.226	45.3	45.9960
2007-08	13.852	6.823	0.855	0.004	17.297	38.830	44.5	45.5596
2008-09	14.192	7.803	0.852	0.004	17.717	40.567	43.7	44.0803
2009-10	14.191	7.708	0.840	0.003	17.853	40.596	44.0	45.5893
2010-11	14.690	7.540	0.926	0.003	17.757	40.915	43.4	46.9094
2011-12	14.591	7.320	0.999	0.003	17.842	40.754	43.8	48.5299
2012-13	14.073	7.075	1.079	0.003	17.269	39.499	43.7	50.7518

*Includes Johnson County, the City of Iowa City Assessor, and Agricultural Extension levies.

Source: Johnson County Auditor

FY2012 Tax Rate Comparison

(Levy Rate per \$1,000 in Valuation)

City	Tax Rate	Rank
Waterloo	\$18.21	1
Council Bluffs	\$17.85	2
Iowa City	\$17.27	3
Des Moines	\$16.92	4
Davenport	\$16.78	5
Sioux City	\$16.51	6
Cedar Rapids	\$15.22	7
Coralville	\$13.53	8
Dubuque	\$11.07	9
North Liberty	\$11.03	10
Ames	\$10.72	11

FY2012 General Fund Comparison Revenue & Other Financing Sources

(In millions)

City	Revenues	Transfers-In	Debt/Sale of Assets	Total Revenue	Rank
Des Moines	\$113.53	\$29.47	\$.156	\$143.16	1
Cedar Rapids	\$ 75.76	\$30.34	\$.200	\$106.30	2
Davenport	\$ 49.44	\$16.96	-	\$ 66.40	3
Iowa City	\$ 49.33	\$10.09	\$.046	\$ 59.456	4
Sioux City	\$ 39.83	\$19.45	\$.058	\$ 59.34	5
Dubuque	\$ 48.02	\$ 8.88	\$.041	\$ 56.95	6
Council Bluffs	\$ 39.21	\$11.75	-	\$ 50.96	7
Waterloo	\$ 38.13	\$ 9.27	\$.133	\$ 47.54	8
Ames	\$ 22.24	\$ 7.34	-	\$ 29.58	9
Coralville	\$ 13.17	\$ 2.93	\$.006	\$ 16.10	10
North Liberty	\$ 6.24	\$ 1.41	\$.300	\$ 7.95	11

**FY2012 Revenue Comparison
Other Revenue Sources:**

(General Fund Only)

City	<u>Utility Franchise Tax</u>		<u>Gaming Revenue</u>
	Revenue (\$)	Rate (%)	
Iowa City	\$ 565,000	1.0%	N/A
Waterloo	\$ 819,500	NR	\$1,170,000
Cedar Rapids ¹	\$ 1,600,000	1.0%	N/A
Council Bluffs	\$ 1,850,000	2.0%	\$ 925,000
Dubuque	\$ 2,595,559	3.0%	\$ 633,992
Sioux City	\$ 2,870,000	2.0%	\$ 640,000
Des Moines	\$13,502,000	5.0%	\$1,300,000
Ames	N/A	N/A	N/A
Coralville	est. \$250,000	1.0%	N/A
Davenport	N/A	N/A	\$1,195,000
North Liberty	N/A	N/A	N/A

NR: Information pending: not available online / awaiting response from city officials

¹Cedar Rapids: Tax is on electric utility only

FY2012 Revenue Comparison Other Revenue Sources:

Local Option Sales Tax

City	%Rate	Total Receipts	Sunset Date	Purpose
Iowa City	1.00%	\$ 7,800,000	6/30/2014	remediation, repair and protection of flood-impacted public infrastructure
Ames	1.00%	\$ 6,935,154	N/A	60% property tax relief 40% community betterment
Cedar Rapids	1.00%	\$17,000,000	6/30/2014	90% flood 10% property tax relief
Council Bluffs	1.00%	\$ 7,800,000	N/A	Streets and sewers
Davenport	1.00%	\$14,622,600	N/A	60% property tax relief 40% capital improvements and equipment
Dubuque	1.00%	\$ 8,515,307	N/A	50% property tax relief 20% City facilities maintenance 30% special assessment relief
Sioux City	1.00%	\$11,100,000	N/A	60% property tax relief 20% infrastructure projects 10% city facilities projects 10% economic development
Waterloo	1.00%	NR	12/31/2015	NR
Coralville	0%	N/A		
Des Moines	0%	N/A		
North Liberty	0%	N/A		

NR: Information pending: not available online / awaiting response from city officials

FY2012 Utility Rate Comparison

(average monthly billing per residential unit)

City	Water ¹	Franchise Tax	Sewer ¹	Solid Waste	Storm Sewer	Total	Overall Rank
North Liberty	\$32.77	\$1.97	\$40.46	\$ 9.35 ²	\$2.00	\$86.55	1
Iowa City	\$27.34	\$1.91	\$36.08	\$15.50	\$2.50	\$83.33	2
	(3)	(4)	(2)	(4)	(5)		
Davenport	\$36.20	\$2.53	\$27.23 ³	\$12.90 ²	\$1.85	\$80.71	3
Sioux City	\$25.69	\$1.92	\$34.55	\$13.90	\$0.83	\$76.89	4
Des Moines	\$22.83	\$1.08	\$31.03	\$13.00	\$8.50	\$76.44	5
Cedar Rapids	\$23.50	\$1.65	\$19.92	\$16.72	\$4.56	\$66.35	6
Coralville	\$17.80	\$1.07	\$21.22	\$19.00 ²	\$2.00	\$61.09	7
Dubuque	\$18.48	\$1.29	\$23.76	\$10.72	\$5.60	\$59.85	8
Council Bluffs	\$24.13	\$1.20	\$17.20	\$16.00	\$0.00	\$58.53	9
Ames	\$24.52	\$1.72	\$23.95	\$ 0.00 ⁴	\$3.45	\$53.64	10

¹ Average residential household estimated at 8 ccf per month.

² Volume based. Average residential household estimate for 65 gallon.

³ Pending Council approval in July 2012.

⁴ Privatized service.

Summary of Revenue Bonded Indebtedness

Revenue bonds payable at June 30, 2012 are comprised of the following individual issues:

Amount Issued	Purpose	Date of Issue	Final Maturity	Interest Rates	Principal Outstanding 06/30/12
\$ 9,110,000	Refunded Parking Bonds	Nov. 2009	2024	3.0 - 5.0	\$ 8,190,000
24,280,000	Refunded Wastewater Treatment Bonds	Oct. 2008	2022	3.0 - 5.0	19,560,000
8,660,000	Refunded Wastewater Treatment Bonds	May 2009	2025	3.5 - 5.0	8,110,000
15,080,000	Refunded Wastewater Treatment Bonds	Apr. 2010	2020	3.0 - 4.0	12,400,000
8,500,000	Water Bonds	Oct. 2002	2012	2.0 - 4.65	5,415,000
7,115,000	Refunded Water Bonds	Oct. 2008	2024	3.0 - 4.375	6,070,000
9,750,000	Refunded Water Bonds	May 2009	2025	4.0 - 4.5	8,905,000
4,950,000	Refunded Water Bonds	June 2012	2022	1.5 - 2.1	4,950,000
Total - Principal Outstanding as of June 30, 2012:					\$ 73,600,000

* Water Revenue Bonds, Series 2002 will be called on July 1, 2012, utilizing Water fund balance and proceeds from the Water Revenue Refunding Bonds, Series 2012.

GLOSSARY

Assessed Valuation: The estimated value placed upon real and personal property by the City Assessors as the basis for levying property taxes.

Assigned Fund Balance: The portion of the net position of a governmental fund that represents resources set aside by the government for a particular purpose.

Bonded Debt: A written promise to pay a specified sum of money at a future date along with periodic interest. Proceeds from bonds are typically used for long-term debt to pay for construction of capital projects.

Budget: A financial plan for a specific time period that estimates the expenditures and the means of financing those expenditures which are associated with all services and functions performed by the City.

Business Type Activities: One of two classes of activities reported in the government-wide financial statements. Business-type activities are finance in whole or in part by fees charged to external parties for goods or services. These activities are usually reported as enterprise funds.

Capital Improvements Program (CIP): A management tool used to assist in the scheduling, planning, and execution of a series of capital improvements over a five-year period. The CIP is updated annually. It sets forth the estimated expenditures by year and specifies the resources estimated to be available to finance the project expenditures.

Capital Improvements Projects: The specific projects that make up the Capital Improvements Program. The projects involve construction, purchase, or renovation of city facilities or property. They are generally non-recurring major improvements to the City's physical plant which necessitate long-term financing and are permanent in nature.

Capital Outlay: Expenditures for fixed assets, such as equipment, remodeling, minor building improvements, and vehicles, that are funded from the operating budget. Since long-term financing is not necessary and expenditures of this type are of such recurring character, these items are not part of the Capital Improvements Program.

Cash Basis: A basis of accounting in which transactions are recognized only when cash is increased or decreased. Or, a basis of accounting in which transactions are recorded when cash is expended or received for goods and services which are sold.

Committed Fund Balance: Self-imposed limitation imposed at highest level of decision making that requires formal action at the same level to remove.

Commodities: Items or supplies needed for routine maintenance and operations. They include cleaning, maintenance and office supplies, repair materials, minor equipment, and tools.

Contingency: Funds set aside, but not appropriated or approved for use. These funds could be used for unanticipated expenditure requirements, new programs, or to absorb unexpected revenue losses.

Contractual Service: Services such as utilities, postage, printing, employee travel, repairs and rentals, which are purchased from private contractors.

Debt Service: Payment of principal and interest to holders of the City debt instruments.

Deficit: Excess of an entity's liabilities over its assets (a negative fund balance). The term may also be used to describe a situation where expenditures exceed revenues.

Department: A major organizational unit in the City comprised of related work activities aimed at accomplishing a major service or regulatory program.

Division: An organizational subdivision of a department.

Employee Benefits: Contributions made by the City to designated funds to meet commitments or obligations for employee fringe benefits. Included are the City's share of costs for Social Security, Iowa Retirement System, and the other pension, medical, and life insurance plans.

Enterprise Fund: Separate financial entity used for government operations that are financed mainly from user fees – see Business-Type Activities.

Equity Transfers: Non-recurring or non-routine transfers of equity between funds.

Expenditures: The cost of goods received and services rendered.

Fiscal Year: A 12-month time period to which the annual operating budget applies. In Iowa, the fiscal year begins July 1 and ends the following June 30.

Full-time Equivalent (FTE) Positions: A part-time position converted to the decimal equivalent position based on total hours per year. Full-time positions charged to more than one program are shown as an appropriate fraction in each program.

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts recording cash, which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

Fund Balance: The cash balance that remains in a fund on a given date after all receipts and expenditures have been recorded.

General Fund: The fund supported by taxes, fees, and other revenues that may be used for any lawful purpose.

General Obligation Bonds: When the city pledges its full faith and credit to the repayment of the bonds it issues, then those bonds are general obligation (G.O.) bonds.

Governmental Activities: Activities generally financed through taxes, intergovernmental revenues, and other nonexchange revenues. These activities are usually reported in governmental funds and internal services funds.

Grants: Contributions or gifts of cash or other assets from another governmental entity to be used or expended for a specified purpose, activity or facility.

Intergovernmental Revenue: A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the State and Federal governments. Grants are usually made for specified purposes.

Internal Service Fund: Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, on a cost reimbursement basis.

Interfund Loan: Loans between funds.

IPERS: Iowa Public Employees' Retirement System (IPERS). Established by the Iowa Legislature in 1953 to provide a secure defined benefit retirement plan for Iowa's public employees. IPERS covers all municipal employees, with the exception of sworn police officers and fire fighters.

Levy Rate: The property tax rate stated in terms of dollars and cents for every thousand dollars of assessed property value.

Market Value: The estimated value of real and personal property based upon the current price at which both buyers and sellers are willing to do business.

MFPRSI: The Municipal Fire & Police Retirement System of Iowa (MFPRSI) is a defined benefit public retirement system for public safety staff. The System was created by act of the 1990 Iowa Legislature, with formal operations beginning on January 1, 1992. MFPRSI is administered under the direction of a Board of Trustees, with representatives from the membership, participating cities, citizens of Iowa and the Iowa General Assembly under Iowa Code Chapter 411.

Non-Program: Program costs that do not relate to any one department, but represent costs of a general City-wide nature.

Nonspendable Fund Balance: Portion of net resources that cannot be spent because of their form or because they must be maintained intact.

Operating Transfer: Routine and/or recurring transfers of assets between funds.

Ordinance: A formal legislative enactment by the City Council, which implements or amends local law. Any budgetary change which affects total appropriations, levies, use of reserved appropriations, personnel authorizations, or duties and powers of appointed officials requires the adoption of an ordinance.

Personnel Services: Services rendered by full-time and part-time employees to support the functions of City departments. Costs include salaries, fringes and other related benefits.

Program: A distinct function of city government which provides services to the public or other city departments.

Reserves: An account used to earmark a fund balance or a portion of a fund balance for a specific use. A reserve may be established formally by ordinance or resolution or informally by administrative action.

Restricted Fund Balance: Limitations imposed by creditors, grantors, contributors, laws and regulations of other governments or laws through constitutional provisions or enabling legislation.

Revenue: Income derived from taxes, fees, grants and charges. In the broader sense, "revenue" refers to all government income, regardless of source, to fund services.

Revenue Bonds: A bond that is payable from a specific source of revenue and to which full faith and credit of the city is not pledged.

Services and Charges: A category of expenditures used for the purchase of services provided by individuals, businesses or agencies who are not in the direct employ of the city.

Special Assessment: A tax levied against a property owner to offset all or part of the cost of public capital improvements which are deemed to benefit that particular property. Special assessments are commonly used to finance improvement projects such as street construction, sidewalk construction, or installation of sewer lines. Special assessments are levied in addition to regular property taxes.

Subsidy: Financial aid given to a governmental unit by another governmental unit. For example, in Iowa City, the General Fund subsidizes the Airport with property tax monies.

Tax Incremental Financing District (T.I.F.): A geographical area designated for public and private development. Public improvements are funded by debt which is repaid through segregating the increased property taxes resulting from private development.

Tax Levy: The total amount of property taxes imposed by a government.

Tort Liability: A tort is a wrong against an individual or property that is neither a crime nor a violation of a contract. The City could be found liable or responsible by a court when a tort occurs on City property, as a result of the actions of a City employee, or the function of a City operated activity. The City levies a special tax to purchase tort liability insurance and to cover the cost of tort damages for which the City is found responsible.

Transfers: Financial transactions that occur between City funds.

Trust and Agency: Funds used to account for monies held by the City in a trustee, custodial or agent capacity for the City's pension and retirement funds and for other entities such as other governmental units. The budget includes the Johnson County Council of Governments (JCCOG) which is a joint endeavor among city governments within Johnson County and the county government.

Unassigned Fund Balance: Residual net resources. Total fund balance in the general fund in excess of nonspendable, restricted, committed and assigned fund balance.

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CITY OF IOWA CITY

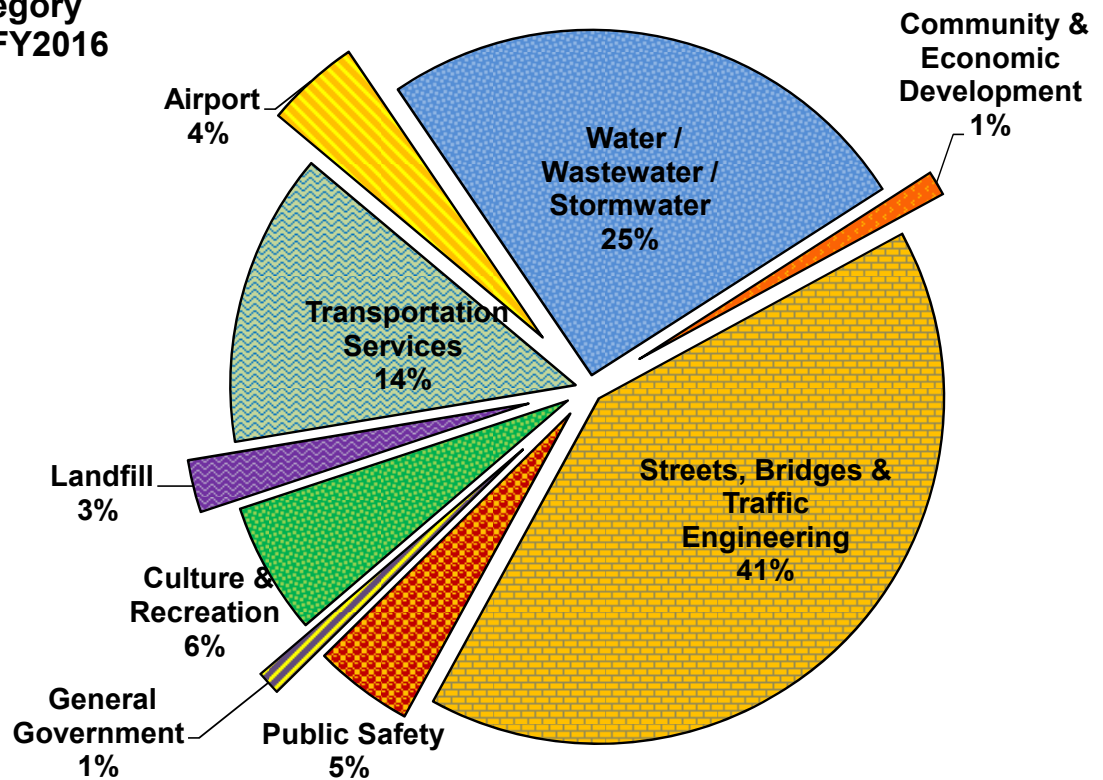
Capital Improvement Program FY2012 – FY2016

June 2012

**City of Iowa City
Capital Improvements Program
Summary by Category
FY2012 - FY2016**

Project Category	FY2012 Amended	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	Total - All Years
Streets, Bridges & Traffic Engineering	\$ 59,652,741	\$18,361,016	\$12,550,553	\$ 1,760,731	\$12,628,000	\$104,953,041
Water / Wastewater / Stormwater	33,519,402	13,063,173	16,251,279	2,421,182	-	65,255,036
Transportation Services	4,269,497	5,500,000	5,500,000	-	20,000,000	35,269,497
Culture & Recreation	7,027,952	4,909,051	1,004,050	2,388,000	550,000	15,879,053
Public Safety	9,925,750	729,000	550,000	734,000	-	11,938,750
Airport	6,349,939	1,659,500	675,000	2,602,900	-	11,287,339
Landfill	6,287,020	-	-	-	-	6,287,020
Community & Economic Development	2,159,407	400,000	400,000	-	-	2,959,407
General Government	1,091,502	1,324,592	258,312	148,428	50,000	2,872,834
Total Projects:	\$130,283,210	\$45,946,332	\$37,189,194	\$10,055,241	\$33,228,000	\$256,701,977

**Capital Improvement Program
by Category
FY2012-FY2016**



**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
3004 - Parking Facility Restoration Repair							
This project includes routine concrete restoration, application of sealant and repair of stairwells.							
393230 From Parking Operations	715,547	220,000					935,547
Receipts Total	715,547	220,000					935,547
510800 Parking Capital Aquisition/CIP	940,233	220,000					1,160,233
Expense Total	940,233	220,000					1,160,233
3009 - Parking Facility and Enforcement Automation							
Replace existing parking access control equipment as current equipment is obsolete. New equipment would allow credit card transactions and improve traffic flow.							
393230 From Parking Operations	674,598	760,000					1,434,598
Receipts Total	674,598	760,000					1,434,598
510400 Capitol Street Garage Operations	281,566						281,566
510500 Dubuque Street Garage Operations	201,802						201,802
510700 Tower Place Garage Operations	191,231						191,231
510800 Parking Capital Aquisition/CIP		760,000					760,000
Expense Total	674,599	760,000					1,434,599
3011 - Elevator Upgrades							
Elevator upgrades to Capitol and Dubuque garages.							
393230 From Parking Operations	62,668	721,526					784,194
Receipts Total	62,668	721,526					784,194
510800 Parking Capital Aquisition/CIP	62,668	721,526					784,194
Expense Total	62,668	721,526					784,194
3012 - Iowa City Multi-Use Parking Facility							
Design and construct a multi-use parking/commercial/residential facility.							
393230 From Parking Operations	3,299,092	1,350,930					4,650,022
393423 From Pkg Rev Bonds			11,000,000				11,000,000
393900 Misc Transfers In	2,500						2,500
Receipts Total	3,301,592	1,350,930	11,000,000				15,652,522
510800 Parking Capital Aquisition/CIP	3,301,592	1,350,930	5,500,000	5,500,000			15,652,522
Expense Total	3,301,592	1,350,930	5,500,000	5,500,000			15,652,522
3013 - Cap St\Dub St Ramps Doors and Windows Replacement Project							
Doors and windows replacements in Capitol and Dubuque parking garages.							
393230 From Parking Operations	162,996	16,200					179,196
Receipts Total	162,996	16,200					179,196
510860 Parking Capital Aquisition/CIP	159,038	16,200					175,238
Expense Total	159,038	16,200					175,238

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
3015 - LED Fixture Retrofit							
Replace lighting in parking garages with energy efficient Light Emitting Diode (LED) fixtures.							
334900 Other State Grants		272,754					272,754
369100 Reimb of Expenses	30,000	106,990					136,990
393230 From Parking Operations	149,159	135,841					285,000
Receipts Total	179,159	515,585					694,744
510800 Parking Capital Aquisition/CIP	149,159	485,841					635,000
Expense Total	149,159	485,841					635,000
3016 - Parking Office Remodel							
Remodel Iowa Avenue Parking entry to provide better customer service.							
393230 From Parking Operations	63,803	5,000					68,803
Receipts Total	63,803	5,000					68,803
510800 Parking Capital Aquisition/CIP	63,803	5,000					68,803
Expense Total	63,803	5,000					68,803
3055 - Transit Facility Relocation							
This project will provide for the construction of a new Transit Facility.							
331100 Federal Grants					16,000,000	16,000,000	
393140 General Fund CIP Funding		70,000					70,000
393426 From FY16 GO bonds					4,000,000	4,000,000	
Receipts Total		70,000			20,000,000	20,070,000	
517600 Transit Capital Acquisitions/CIP		70,000			20,000,000	20,070,000	
Expense Total		70,000			20,000,000	20,070,000	
3057 - Rock Island Railroad Depot Acquisition							
331100 Federal Grants		640,000					640,000
Receipts Total		640,000					640,000
517600 Transit Capital Acquisitions/CIP		640,000					640,000
Expense Total		640,000					640,000
3101 - Annual Sewer Main Projects							
Annual costs to rehabilitate or replace sewer mains.							
363150 Copies/Computer Queries	1,770						1,770
369100 Reimb of Expenses	19,623						19,623
369900 Miscellaneous Other Income	40						40
393220 From Wastewater Operations	886,103	500,000	500,000	500,000	500,000	500,000	3,386,103
Receipts Total	907,536	500,000	500,000	500,000	500,000	500,000	3,407,536
520300 Sewer Systems	907,535	500,000	500,000	500,000	500,000		2,907,535
Expense Total	907,535	500,000	500,000	500,000	500,000		2,907,535

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
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3134 - Inverted Siphon Sewer Pipes

Repair 3 sewer mains that cross the Iowa River that were damaged during the Flood of 2008.

331200 FEMA Reimbursements	879,439	180,000					1,059,439
334810 State Disaster Assistance		20,000					20,000
393220 From Wastewater Operations	234,652	200,000					434,652
Receipts Total	1,114,091	400,000					1,514,091
520300 Sewer Systems	1,114,091	400,000					1,514,091
Expense Total	1,114,091	400,000					1,514,091

3135 - South Wastewater Plant Expansion

This project will relocate the North Wastewater Treatment Plant and consolidate operations into the South Wastewater Treatment Plant by expansion of the SWTP facilities.

331100 Federal Grants	2,563		11,000,000	11,000,000			22,002,563
334900 Other State Grants	143,160						143,160
334910 I-JOBS	1,209,133	9,290,867					10,500,000
393160 Local Option Taxes	1,014,107	12,595,893					13,610,000
393220 From Wastewater Operations		1,890,000					1,890,000
Receipts Total	2,368,963	23,776,760	11,000,000	11,000,000			48,145,723
520400 South Plant Operations	2,368,964	23,873,762	11,303,173	11,311,279	321,182		49,178,360
Expense Total	2,368,964	23,873,762	11,303,173	11,311,279	321,182		49,178,360

3136 - Snyder Creek Trunk Sewer

This project will construct the sanitary sewer trunk line off the Scott Blvd Trunk Sewer from Sioux Ave to Taft Ave. This trunk line will service the industrial park on 420th St and surrounding area. This will be a tap-on fee project.

393220 From Wastewater Operations	1,394,106	226,191					1,620,297
Receipts Total	1,394,106	226,191					1,620,297
520300 Sewer Systems	1,373,809	226,191					1,600,000
Expense Total	1,373,809	226,191					1,600,000

3137 - North River Corridor Trunk Sewer Reconstruction

This project will be constructed in conjunction with the Gateway project and will replace two existing sewers with a single sewer that will be sized to serve the existing drainage area plus 5,700 acres of the Rapid Creek watershed north of I-80. The existing sewers were constructed in 1983 and 1936.

393220 From Wastewater Operations		660,000	3,740,000				4,400,000
Receipts Total		660,000	3,740,000				4,400,000
520300 Sewer Systems		660,000	3,740,000				4,400,000
Expense Total		660,000	3,740,000				4,400,000

3202 - Muscatine (2700-3400) (Arthur to Scott Blvd) Water Main

393210 From Water Operations	532,260						532,260
Receipts Total	532,260						532,260
530300 Water Distribution System		532,260					532,260

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
Expense Total		532,260					532,260
<hr/> 3204 - Annual Water Main Projects <hr/>							
Annual replacement of water mains.							
363150 Copies/Computer Queries	540						540
393210 From Water Operations	377	600,000	600,000	600,000	600,000	600,000	3,000,377
Receipts Total	917	600,000	600,000	600,000	600,000	600,000	3,000,917
530300 Water Distribution System	4,318	600,000	600,000	600,000	600,000		2,404,318
Expense Total	4,318	600,000	600,000	600,000	600,000		2,404,318
<hr/> 3211 - 500 Block Olive Water Main <hr/>							
393210 From Water Operations	24,857	65,000					89,857
Receipts Total	24,857	65,000					89,857
530300 Water Distribution System	24,857	65,000					89,857
Expense Total	24,857	65,000					89,857
<hr/> 3254 - 1600 Morningside/1600 Wilson Dr Water Main <hr/>							
393210 From Water Operations	4,416	156,500					160,916
Receipts Total	4,416	156,500					160,916
530300 Water Distribution System	4,416	156,500					160,916
Expense Total	4,416	156,500					160,916
<hr/> 3277 - Muscatine (2300-2600 Blocks) <hr/>							
Repair water mains.							
363150 Copies/Computer Queries	665						665
393210 From Water Operations	419,515	165,000					584,515
Receipts Total	420,180	165,000					585,180
530300 Water Distribution System	420,180	165,000					585,180
Expense Total	420,180	165,000					585,180
<hr/> 3278 - IRP Dam Flood Repairs <hr/>							
Repairs sections of the Iowa River Power Dam that were damaged in the Flood of 2008.							
331200 FEMA Reimbursements		324,125					324,125
334810 State Disaster Assistance		36,014					36,014
Receipts Total		360,139					360,139
530300 Water Distribution System		360,139					360,139
Expense Total		360,139					360,139
<hr/> 3279 - Water Mains Crossings Flood Repairs <hr/>							
Repairs watermain crossings under the Iowa River that were damaged from the Flood of 2008.							
331200 FEMA Reimbursements		562,940					562,940
393210 From Water Operations	69,252						69,252
Receipts Total	69,252	562,940					632,192

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
530300 Water Distribution System	69,252	562,940					632,192
Expense Total	69,252	562,940					632,192

3281 - Collector Well #3-Hazard Mitigation-PW5946

This project includes replacing and elevating voltage loop switch and transformer, installing a Medium Voltage loop manual transfer switch, hardening well house building, and raising the electrical equipment above the 500 year flood elevation.

331200 FEMA Reimbursements		442,614					442,614
334810 State Disaster Assistance		9,551					9,551
392600 Insurance Recoveries	66,468						66,468
393210 From Water Operations	376,909						376,909
Receipts Total	443,377	452,165					895,542
530300 Water Distribution System	443,378	452,165					895,543
Expense Total	443,378	452,165					895,543

3282 - Collector Well #4-Hazard Mitigation-PW#6072

This project includes replacing and elevating voltage loop switch and transformer, installing a Medium Voltage loop manual transfer switch, hardening wellhouse building, and raising electrical equipment above 500 year flood elevation.

331200 FEMA Reimbursements		379,947					379,947
334810 State Disaster Assistance		10,210					10,210
392600 Insurance Recoveries	47,609						47,609
393210 From Water Operations	337,384						337,384
Receipts Total	384,993	390,157					775,150
530300 Water Distribution System	384,992	390,157					775,149
Expense Total	384,992	390,157					775,149

3283 - Plant Site Well House Source Protection

This project includes replacing and elevating voltage loop switch and transformers, hardening well house building, and raising electrical equipment above the 500 year flood.

331200 FEMA Reimbursements		426,750					426,750
334810 State Disaster Assistance		142,250					142,250
393210 From Water Operations	102,840						102,840
Receipts Total	102,840	569,000					671,840
530200 Water Plant Operations	102,840	569,000					671,840
Expense Total	102,840	569,000					671,840

3284 - Silurian Well #4-Hazard Mitigation-PW#6081-1

This project will remove medium voltage loop switch & transformer and re-feed wellhouse from CW#3, harden wellhouse building, and raise electrical equipment in wellhouse above 500 year flood elevation.

331200 FEMA Reimbursements	52,579	103,562					156,141
334810 State Disaster Assistance		6,557					6,557
392600 Insurance Recoveries	5,715						5,715
393210 From Water Operations	31,363						31,363
Receipts Total	89,657	110,119					199,776

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
530300 Water Distribution System	79,015	110,119					189,134
Expense Total	79,015	110,119					189,134
<hr/> 3285 - Plum St Water Main from Highland Ave to Ridge St (Ph 1 & 2) <hr/>							
Replace water main.							
393210 From Water Operations	165,547	260,000					425,547
Receipts Total	165,547	260,000					425,547
530300 Water Distribution System	165,547	260,000					425,547
Expense Total	165,547	260,000					425,547
<hr/> 3286 - Second Ave Water Main from Court to D St and D to First Ave <hr/>							
Replace water main.							
393210 From Water Operations	90,535	108,000					198,535
Receipts Total	90,535	108,000					198,535
530300 Water Distribution System	90,535	108,000					198,535
Expense Total	90,535	108,000					198,535
<hr/> 3287 - Wales St Water Main from Court St to Friendship St <hr/>							
Replace water main.							
363150 Copies/Computer Queries	245						245
393210 From Water Operations	13,824	120,000					133,824
Receipts Total	14,069	120,000					134,069
530300 Water Distribution System	14,069	120,000					134,069
Expense Total	14,069	120,000					134,069
<hr/> 3295 - Utility Billing Software <hr/>							
Upgrade aging billing and customer service software.							
369100 Reimb of Expenses	5,000						5,000
393210 From Water Operations	142,420	81,580					224,000
393220 From Wastewater Operations		224,000					224,000
393250 From Refuse Operations		56,000					56,000
393290 From Stormwater		56,000					56,000
Receipts Total	147,420	417,580					565,000
530100 Water System Administration & Supp	147,420	482,335					629,755
Expense Total	147,420	482,335					629,755
<hr/> 3297 - Utility Asset Management Software <hr/>							
393210 From Water Operations		83,592					83,592
Receipts Total		83,592					83,592
530300 Water Distribution System		83,592					83,592
Expense Total		83,592					83,592
<hr/> 3315 - Landfill Cell FY09 <hr/>							
Acquire land and construct new landfill cell.							

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
393260 From Landfill Operations	5,034,750	2,812,000					7,846,750
Receipts Total	5,034,750	2,812,000					7,846,750
550900 Landfill Capital Acquisition/CIP	5,034,750	2,812,000					7,846,750
Expense Total	5,034,750	2,812,000					7,846,750

3316 - Eastside Recycling Center

This project will develop the existing site at 2401 Scott Blvd. The project will enhance the appearance of the existing building and construct an addition to house the Furniture Project and Salvage Barn. The project scope also includes the construction of an environmental education building, and a bulk water station. Drop off areas for waste oil and electronics and a concrete washout station will also be constructed.

331200 FEMA Reimbursements	5,143						5,143
393260 From Landfill Operations	3,841,941	855,000					4,696,941
Receipts Total	3,847,084	855,000					4,702,084
550310 Eastside Recycle Operations	12,149						12,149
550900 Landfill Capital Acquisition/CIP	3,834,934	855,000					4,689,934
Expense Total	3,847,083	855,000					4,702,083

3319 - Landfill Gas to Energy Project

This will be a joint project with the University of Iowa to utilize landfill gas for energy production at the Oakdale Campus. Iowa City's contribution to the project will be related to the gas conditioning and compression equipment.

393260 From Landfill Operations		2,000,000					2,000,000
Receipts Total		2,000,000					2,000,000
550900 Landfill Capital Acquisition/CIP		2,000,000					2,000,000
Expense Total		2,000,000					2,000,000

3320 - 2011 Landfill Acquisition (17 acres)

393260 From Landfill Operations	1,849	600,000					601,849
Receipts Total	1,849	600,000					601,849
550900 Landfill Capital Acquisition/CIP	1,849	600,000					601,849
Expense Total	1,849	600,000					601,849

3425 - FAA Runway 7 Grading/Obstr Mitigation #3190047-13-2006

Runway 7 Obstruction Mitigation and Grading contracts.

331100 Federal Grants	1,473,384	169,442					1,642,826
393416 From 07 GO Bonds	114,124						114,124
Receipts Total	1,587,508	169,442					1,756,950
560300 Airport Capital Acquisition/CIP	1,552,894	183,596					1,736,490
Expense Total	1,552,894	183,596					1,736,490

3426 - Runway 7-25 Rehab PCC Full Depth Repl 3-19-0047-15-2008

The existing Runway 7-25 pavement is in excess of 60 years old and is showing signs of pavement distress. This phase will reconstruct the northeasterly section of Runway 7-25.

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
331100 Federal Grants	1,424,335	239,924					1,664,259
393240 From Airport Operations	19						19
393412 From 2015 GO Bonds	67,430						67,430
393418 From 09 GO Bonds	80,146						80,146
Receipts Total	1,571,930	239,924					1,811,854
560300 Airport Capital Acquisition/CIP	1,499,319	319,963					1,819,282
Expense Total	1,499,319	319,963					1,819,282

3427 - Runway 7 Parallel Taxiway Grading FAA #3-19-0047-20-2011

A parallel taxiway for the main runway is needed to allow for safe taxi of aircraft from Runway 7-25 to and from terminal area and to allow for lower instrument approach minimums for Runway 7-25. This is the grading project.

331100 Federal Grants		1,724,250					1,724,250
393420 From 11 GO Bonds	90,750						90,750
Receipts Total	90,750	1,724,250					1,815,000
560300 Airport Capital Acquisition/CIP	118,434	1,696,566					1,815,000
Expense Total	118,434	1,696,566					1,815,000

3428 - Runway 7-25 Parallel Taxiway Paving & Lighting

A parallel taxiway for the main runway is needed to allow for safe taxi of aircraft from Runway 7-25 to and from terminal area. This project is the paving and lighting construction.

331100 Federal Grants		2,088,000					2,088,000
393410 From FY12 GO Bonds		232,000					232,000
Receipts Total		2,320,000					2,320,000
560300 Airport Capital Acquisition/CIP		2,320,000					2,320,000
Expense Total		2,320,000					2,320,000

3429 - Runway 12/30 Rehabilitation Phase 2 ARRA 3-19-0047-19

The existing Runway 12-30 pavement is in excess of 60 years and shows signs of pavement distress. This phase will complete the reconstruction of Runway 12-30 at a width of 75 feet. This project includes the replacement of runway edge lighting system.

331100 Federal Grants	1,815,794	37,093					1,852,887
393240 From Airport Operations	72						72
Receipts Total	1,815,866	37,093					1,852,959
560300 Airport Capital Acquisition/CIP	1,815,866	37,093					1,852,959
Expense Total	1,815,866	37,093					1,852,959

3430 - Apron Reconstruction & Connecting Taxiway

Existing terminal apron is showing signs of pavement failure and needs replacement. In addition, the ever-growing amount of general aviation traffic using the facility requires the expansion of the apron and the necessity to provide additional connector taxiways to the runway system.

331100 Federal Grants		1,576,525					1,576,525
393411 From FY13 GO Bonds		82,975					82,975

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
Receipts Total			1,659,500				1,659,500
560300 Airport Capital Acquisition/CIP			1,659,500				1,659,500
Expense Total			1,659,500				1,659,500
<hr/> 3437 - Hangar L 6 Units 9I110IOW300 <hr/>							
Construct large bay hangar for storage of business jet and large aircraft traffic.							
334900 Other State Grants		200,000					200,000
393240 From Airport Operations		400,000					400,000
393420 From 11 GO Bonds	8,760	291,240					300,000
Receipts Total	8,760	891,240					900,000
560300 Airport Capital Acquisition/CIP	8,760	891,240					900,000
Expense Total	8,760	891,240					900,000
<hr/> 3442 - Runway 12-30 Obstruction Mitigation & Part77 Removals <hr/>							
Removal of obstructions per FAA Airport Layout Plan.							
331100 Federal Grants				451,250			451,250
393413 From FY14 GO Bonds				23,750			23,750
Receipts Total				475,000			475,000
560300 Airport Capital Acquisition/CIP				475,000			475,000
Expense Total				475,000			475,000
<hr/> 3443 - Airport Equipment Shelter <hr/>							
Snow removal equipment was previously stored in United Hangar. Equipment shelter would provide room for snow removal equipment.							
331100 Federal Grants		142,500					142,500
393420 From 11 GO Bonds		7,500					7,500
Receipts Total		150,000					150,000
560300 Airport Capital Acquisition/CIP		150,000					150,000
Expense Total		150,000					150,000
<hr/> 3444 - Rehab Runway 7/25&12/30 FAA #18 Intersection Reconstruction <hr/>							
331100 Federal Grants	1,698,358	270,000					1,968,358
393240 From Airport Operations	18						18
Receipts Total	1,698,376	270,000					1,968,376
560300 Airport Capital Acquisition/CIP	1,914,660	50,000					1,964,660
Expense Total	1,914,660	50,000					1,964,660
<hr/> 3445 - FY10 Rehab Pavement & Hangar A Taxilane Drainage 9I100IOW100 <hr/>							
This CIP includes 4 maintenance projects. Hangar A Taxilane Improvements, Overlay Taxiway to Runway 25 End, Pavement maintenance on South Taxilanes, and Pavement Maintenance on Terminal Apron and Taxiway.							
334900 Other State Grants	66,682	115,473					182,155
393240 From Airport Operations	32,145						32,145
Receipts Total	98,827	115,473					214,300
560300 Airport Capital Acquisition/CIP	82,047	132,253					214,300
Expense Total	82,047	132,253					214,300

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
3446 - 10 Unit T-Hangar							
Project will provide space for 10 aircraft.							
331100 Federal Grants					475,000		475,000
393412 From 2015 GO Bonds					50,000		50,000
Receipts Total					525,000		525,000
560300 Airport Capital Acquisition/CIP					525,000		525,000
Expense Total					525,000		525,000
3448 - Airport Perimeter Rd							
Construct perimeter road for aircraft vehicles to travel to south development area.							
331100 Federal Grants				190,000			190,000
393413 From FY14 GO Bonds				10,000			10,000
Receipts Total				200,000			200,000
560300 Airport Capital Acquisition/CIP				200,000			200,000
Expense Total				200,000			200,000
3449 - South Airport Development-Flood Mitigation							
Flood Plain Mitigation work for development of South Airfield-Improvements to Willow Creek.							
331100 Federal Grants				1,038,950			1,038,950
393412 From 2015 GO Bonds				1,038,950			1,038,950
Receipts Total				2,077,900			2,077,900
560300 Airport Capital Acquisition/CIP				2,077,900			2,077,900
Expense Total				2,077,900			2,077,900
3450 - FY12 Airport Electrical Rehab & Security Improve 9I120IOW100							
Anticipated hangar maintenance with IDOT grant. Hangar building reskinning and resealing.							
331100 Federal Grants		204,000					204,000
334900 Other State Grants		144,500					144,500
393240 From Airport Operations		25,500					25,500
393420 From 11 GO Bonds		36,000					36,000
Receipts Total		410,000					410,000
560300 Airport Capital Acquisition/CIP		410,000					410,000
Expense Total		410,000					410,000
3451 - Rehabilitate Terminal Building 9I120IOW300							
334900 Other State Grants		100,300					100,300
393240 From Airport Operations		17,700					17,700
Receipts Total		118,000					118,000
560300 Airport Capital Acquisition/CIP		118,000					118,000
Expense Total		118,000					118,000

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
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3621 - Sandusky Stormsewer

Construct a larger stormsewer system to reduce the depth of ponding in the road and the stormwater management basin south of Sandusky Dr and east of Pepper Dr.

363150 Copies/Computer Queries	525						525
393290 From Stormwater	597,202	42,402					639,604
Receipts Total	597,727	42,402					640,129
580200 Storm Water Mgmt Capital Acquisiti	597,727	42,402					640,129
Expense Total	597,727	42,402					640,129

3624 - Riverside Dr & Arts Campus Stormsewer Modifications

This will be a joint project with the University of Iowa to upgrade the Riverside Drive / Arts Campus storm sewer and lift station to perform better during future floods.

334610 University of Iowa				500,000			500,000
393290 From Stormwater				500,000			500,000
Receipts Total				1,000,000			1,000,000
580200 Storm Water Mgmt Capital Acquisiti				1,000,000			1,000,000
Expense Total				1,000,000			1,000,000

3626 - First Avenue Storm Sewer Improvements

This project will replace and upgrade the storm sewer system between Mall Drive and First Avenue, north of Lower Muscatine Road.

393410 From FY12 GO Bonds		710,000					710,000
393415 From 06 GO Bonds		363,335					363,335
Receipts Total		1,073,335					1,073,335
580200 Storm Water Mgmt Capital Acquisiti		710,000					710,000
Expense Total		710,000					710,000

3751 - Northside Marketplace Streetscape

This project would install sidewalk, bench, lighting, and similar streetscape improvements in the vicinity of Linn and Market Streets.

334900 Other State Grants	70,000						70,000
363150 Copies/Computer Queries	350						350
393210 From Water Operations	93,262	66,738					160,000
393220 From Wastewater Operations		60,000					60,000
393412 From 2015 GO Bonds	8,005						8,005
393414 From 05 GO Bonds	175,986						175,986
393420 From 11 GO Bonds	500,000						500,000
393910 Misc Transfers In	26,820						26,820
Receipts Total	874,423	126,738					1,001,161
434730 Other PW Capital Acquisition/CIP	656,578	70,000					726,578
520300 Sewer Systems	55,785	28,945					84,730
530300 Water Distribution System	162,059						162,059
Expense Total	874,422	98,945					973,367

3803 - Lower Muscatine-Kirkwood to First Avenue

Reconstruct Lower Muscatine from Kirkwood to First Avenue. Construction includes stormsewer, water mains, sanitary sewer, undergrounding of aerial utilities and sidewalks on both sides of street. This project is utilizing Federal STP funds.

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
313500 Utility Franchise Tax	87,057	175,000					262,057
331100 Federal Grants		1,720,000					1,720,000
336190 Other Local Governments		500,000					500,000
382500 Housing Rents	9,900						9,900
392200 Sale of Buildings		150,000					150,000
393150 Road Use Tax	2,939						2,939
393170 Transfers from TIF Districts	288,440	1,049,994					1,338,434
393210 From Water Operations	150,819	309,181					460,000
393220 From Wastewater Operations	150,000	20,000					170,000
393290 From Stormwater		250,000					250,000
393410 From FY12 GO Bonds		540,000					540,000
393412 From 2015 GO Bonds	397						397
393418 From 09 GO Bonds	125,000						125,000
393420 From 11 GO Bonds		1,091,261					1,091,261
Receipts Total	814,552	5,805,436					6,619,988
434710 Roads	815,451	5,184,585					6,000,036
520300 Sewer Systems		20,000					20,000
530300 Water Distribution System		309,181					309,181
580200 Storm Water Mgmt Capital Acquisiti		250,000					250,000
Expense Total	815,451	5,763,766					6,579,217

3804 - Dodge St Reconstruction-I80/Governor

This project will reconstruct Dodge Street between the Governor/Dodge intersection and Interstate 80. Included with this project will be the replacement of existing 6 and 12 inch water mains, and reconstruction of a sanitary sewer along Dodge Street between Scott Boulevard and ACT Circle. This sanitary sewer will increase the capacity for future growth north of Interstate 80.

334900 Other State Grants	1,298,289						1,298,289
Receipts Total	1,298,289						1,298,289
434710 Roads	1,493,108	1,062,888					2,555,996
Expense Total	1,493,108	1,062,888					2,555,996

3807 - Street Pavement Marking

Annual appropriation for contract painting crosswalks and centerlines on roadways.

363150 Copies/Computer Queries	40						40
369100 Reimb of Expenses	16,932						16,932
393150 Road Use Tax	794,072	185,000	185,000	185,000	185,000	185,000	1,719,072
Receipts Total	811,044	185,000	185,000	185,000	185,000	185,000	1,736,044
434710 Roads	811,044	185,000	185,000	185,000	185,000		1,551,044
Expense Total	811,044	185,000	185,000	185,000	185,000		1,551,044

3808 - Park Road 3rd Lane Improvement

This project will add a center turn lane to Park Road from the entrance of Lowe City Park to Riverside Drive and will be constructed in conjunction with the Gateway Project.

393411 From FY13 GO Bonds		200,000					200,000
393413 From FY14 GO Bonds			940,000				940,000
Receipts Total		200,000	940,000				1,140,000
434710 Roads		200,000	940,000				1,140,000
Expense Total		200,000	940,000				1,140,000

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
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3809 - Iowa City Gateway Project (Dubuque St)

This project will reconstruct and elevate approx. 4,200 feet of Dubuque Street and replace the Park Road Bridge with a structure that is higher and longer than the existing bridge. The project will incorporate multi-modal features and be designed to provide flood protection for the Dubuque Street corridor and reduce flood peaks upstream from the Park Road Bridge.

331100 Federal Grants	299,603	8,200,396					8,499,999
334900 Other State Grants		3,000,000					3,000,000
393160 Local Option Taxes	456,047	9,263,952	8,505,066	2,000,000			20,225,065
393411 From FY13 GO Bonds			80,000				80,000
393413 From FY14 GO Bonds				2,000,000			2,000,000
Receipts Total	755,650	20,464,348	8,585,066	4,000,000			33,805,064
434710 Roads	735,637	20,561,585	3,685,688	4,104,295	109,623		29,196,828
434720 Bridge Construction	18,000		5,000,000				5,018,000
434730 Other PW Capital Acquisition/CIP	2,014						2,014
Expense Total	755,651	20,561,585	8,685,688	4,104,295	109,623		34,216,842

3811 - Sycamore St-Highway 6 to City Limits

This project will reconstruct Sycamore St from Burns Ave to the City Limits as three lane portland cement concrete street with curb and gutter. The project also includes sidewalks and stormsewer. Sycamore St from US 6 to Burns Ave will be converted from a four lane roadway to a three lane section. The project may include improvements at the US 6 intersection. This project may include IDOT U-STEP funds for the US 6 intersection.

334900 Other State Grants		200,000					200,000
341500 Dev Fee-Sdwlk/Paving	26,795						26,795
363150 Copies/Computer Queries	2,775						2,775
369100 Reimb of Expenses	15,502						15,502
393412 From 2015 GO Bonds	116,448						116,448
393418 From 09 GO Bonds	55,829						55,829
393419 From 10 GO Bonds	1,930,000						1,930,000
393420 From 11 GO Bonds	175,439	919,561					1,095,000
Receipts Total	2,322,788	1,119,561					3,442,349
434710 Roads	2,355,145	1,119,561					3,474,706
Expense Total	2,355,145	1,119,561					3,474,706

3812 - American Legion/Scott Blvd Intersection Improvements

This project will construct turn lanes at American Legion and Scott Blvd intersection. Traffic signals will be funded by the annual traffic signal projects appropriation.

393411 From FY13 GO Bonds		600,000					600,000
Receipts Total		600,000					600,000
434710 Roads		600,000					600,000
Expense Total		600,000					600,000

3814 - Traffic Signal Projects

Annual appropriation for the signalization of intersections. This project will signalize the following intersections, in order of priority: Old Hwy 218/Mormon Trek/McCollister, Scott Blvd/American Legion Rd, and Hwy 218/Melrose southbound exit ramp.

**CITY OF IOWA CITY, IOWA
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Activity	Prior Years	2012	2013	2014	2015	2016	Total
334900 Other State Grants		61,000					61,000
393150 Road Use Tax	113,084						113,084
393410 From FY12 GO Bonds		120,000					120,000
393411 From FY13 GO Bonds			200,000				200,000
393412 From 2015 GO Bonds					120,000		120,000
393413 From FY14 GO Bonds				120,000			120,000
393419 From 10 GO Bonds		120,000					120,000
393420 From 11 GO Bonds		120,000					120,000
393426 From FY16 GO bonds						120,000	120,000
Receipts Total	113,084	421,000	200,000	120,000	120,000	120,000	1,094,084
433500 Traffic Eng Lights	113,084	421,000	200,000	120,000	120,000	120,000	1,094,084
Expense Total	113,084	421,000	200,000	120,000	120,000	120,000	1,094,084

3815 - Gilbert Street Streetscape

Streetscape elements including brick, trees, lighting, and bike racks on segments of Gilbert St between Prentiss & Burlington.

363150 Copies/Computer Queries	50						50
393150 Road Use Tax		27,159					27,159
393412 From 2015 GO Bonds	8,276						8,276
393415 From 06 GO Bonds		44,869					44,869
393419 From 10 GO Bonds	40,248	234,267					274,515
Receipts Total	48,574	306,295					354,869
434710 Roads	48,574	261,426					310,000
Expense Total	48,574	261,426					310,000

3816 - Traffic Calming

Annual appropriation for providing traffic calming.

393150 Road Use Tax	81,228	30,000	30,000	30,000	30,000	30,000	231,228
Receipts Total	81,228	30,000	30,000	30,000	30,000	30,000	231,228
433500 Traffic Eng Lights	77,910	30,000	30,000	30,000	30,000		197,910
434710 Roads	3,318						3,318
Expense Total	81,228	30,000	30,000	30,000	30,000		201,228

3821 - Overwidth Paving/Sidewalks

Annual appropriation for providing extra width pavement on roadways.

393150 Road Use Tax	58,640	30,000	30,000	30,000	30,000	30,000	208,640
Receipts Total	58,640	30,000	30,000	30,000	30,000	30,000	208,640
434710 Roads	16,297						16,297
434740 Sidewalks	42,343	30,000	30,000	30,000	30,000		162,343
Expense Total	58,640	30,000	30,000	30,000	30,000		178,640

3822 - Curb Ramps-ADA

Biennial appropriation for the construction of ADA accessible curb ramps.

393150 Road Use Tax	201,302						201,302
393411 From FY13 GO Bonds			50,000				50,000
393412 From 2015 GO Bonds					50,000		50,000
393420 From 11 GO Bonds		50,000					50,000
Receipts Total	201,302	50,000	50,000		50,000		351,302
434740 Sidewalks	201,302	50,000	50,000		50,000		351,302

**CITY OF IOWA CITY, IOWA
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Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
Expense Total	201,302	50,000	50,000		50,000		351,302

3823 - Brick Street Repairs

Annual appropriation for the repair of brick streets.

369200 Reimbursement of Damages	24,505						24,505
393150 Road Use Tax	76,251	20,000	20,000	20,000	20,000	20,000	176,251
Receipts Total	100,756	20,000	20,000	20,000	20,000	20,000	200,756
434710 Roads	100,757	20,000	20,000	20,000	20,000		180,757
Expense Total	100,757	20,000	20,000	20,000	20,000		180,757

3824 - Pavement Rehabilitation

Annual appropriation for resurfacing roadways.

313500 Utility Franchise Tax	152,350	100,000	100,000	100,000	100,000	100,000	652,350
334900 Other State Grants	75,568						75,568
334910 I-JOBS	537,142						537,142
363150 Copies/Computer Queries	1,145						1,145
369100 Reimb of Expenses	30,355						30,355
393150 Road Use Tax	3,722,248	400,000	400,000	400,000	400,000	400,000	5,722,248
393220 From Wastewater Operations		23,970					23,970
393240 From Airport Operations		41,228					41,228
393260 From Landfill Operations		20,020					20,020
393290 From Stormwater		17,940					17,940
393419 From 10 GO Bonds		64,537					64,537
393420 From 11 GO Bonds		400,000					400,000
Receipts Total	4,518,808	1,067,695	500,000	500,000	500,000	500,000	7,586,503
434710 Roads	4,518,809	900,000	500,000	500,000	500,000		6,918,809
441870 Parks Capital Acquisition/CIP		64,537					64,537
520300 Sewer Systems		23,970					23,970
550900 Landfill Capital Acquisition/CIP		20,020					20,020
560300 Airport Capital Acquisition/CIP		41,228					41,228
580200 Storm Water Mgmt Capital Acquisiti		17,940					17,940
Expense Total	4,518,809	1,067,695	500,000	500,000	500,000		7,086,504

3826 - Underground Electrical Facilities

Annual average expense to convert overhead electrical systems to underground.

313500 Utility Franchise Tax			50,000	175,000			225,000
Receipts Total			50,000	175,000			225,000
434710 Roads			50,000	175,000			225,000
Expense Total			50,000	175,000			225,000

3828 - Sidewalk Infill

Annual program to construct sidewalks where gaps exist.

363150 Copies/Computer Queries	340						340
393150 Road Use Tax	3,250						3,250
393410 From FY12 GO Bonds		100,000					100,000
393411 From FY13 GO Bonds			100,000				100,000
393412 From 2015 GO Bonds					100,000		100,000
393413 From FY14 GO Bonds				100,000			100,000
393418 From 09 GO Bonds	99,660						99,660
393419 From 10 GO Bonds	100,000						100,000
393420 From 11 GO Bonds	14,883	85,117					100,000

**CITY OF IOWA CITY, IOWA
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Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
393426 From FY16 GO bonds						100,000	100,000
Receipts Total	218,133	185,117	100,000	100,000	100,000	100,000	803,250
434710 Roads	63						63
434740 Sidewalks	218,071	185,117	100,000	100,000	100,000	100,000	803,188
Expense Total	218,134	185,117	100,000	100,000	100,000	100,000	803,251

3829 - US 6 East Rehabilitation

This will be a joint project with the IDOT that will construct an asphalt overlay on US 6 from Riverside Dr. to Lakeside Dr. and include paved shoulders, improved medians, and drainage.

313500 Utility Franchise Tax			175,000	125,000			300,000
334900 Other State Grants				2,000,000			2,000,000
393411 From FY13 GO Bonds			375,000				375,000
Receipts Total			550,000	2,125,000			2,675,000
434710 Roads			550,000	2,125,000			2,675,000
Expense Total			550,000	2,125,000			2,675,000

3830 - Alley Assessment

This project will include new concrete paving and storm sewer for one block of alley. The cost of this project will be assessed to the adjacent property owners.

393910 Misc Transfers In			181,000		181,000		362,000
Receipts Total			181,000		181,000		362,000
434710 Roads			181,000		181,000		362,000
Expense Total			181,000		181,000		362,000

3834 - Burlington/Madison Intersection and Median

This project will reconstruct the intersection of Burlington and Madison to add turn lanes on Madison, signal improvements, and the replacement of water and sewer mains. The project also includes a landscaped median from the Iowa River to Madison Street. The project is designed to address pedestrian and traffic flows related to the U of I Recreation Center and future growth.

334610 University of Iowa			700,000				700,000
334900 Other State Grants			400,000				400,000
393150 Road Use Tax	53,774						53,774
393210 From Water Operations	84,154	39,595					123,749
393419 From 10 GO Bonds		290,000					290,000
Receipts Total	137,928	329,595	1,100,000				1,567,523
434710 Roads	137,929	290,000	1,100,000				1,527,929
530300 Water Distribution System		39,595					39,595
Expense Total	137,929	329,595	1,100,000				1,567,524

3840 - Burlington/Clinton Intersection Improvements

This project will reconstruct the intersection of Burlington and Clinton to add turn lanes on Clinton, signal improvements, and replace water mains. This project will be designed to reduce the accident rate at this location. This project is proposed for completion during construction of the Voxman Music Building and Clapp Recital Hall.

393210 From Water Operations				100,000			100,000
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**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
393413 From FY14 GO Bonds				1,040,000			1,040,000
Receipts Total				1,140,000			1,140,000
434710 Roads				1,040,000			1,040,000
530300 Water Distribution System				100,000			100,000
Expense Total				1,140,000			1,140,000

3843 - RR Crossings- City Wide

Annual appropriation for the repair of railroad crossings.

369100 Reimb of Expenses	2,625						2,625
393150 Road Use Tax	134,643	25,000	25,000	25,000	25,000	25,000	259,643
Receipts Total	137,268	25,000	25,000	25,000	25,000	25,000	262,268
434710 Roads	137,268	25,000	25,000	25,000	25,000		237,268
Expense Total	137,268	25,000	25,000	25,000	25,000		237,268

3849 - Brick Street Reconstruction

This project will reconstruct one block of brick street and will include complete removal of the existing pavement, salvage of existing bricks, construction of new 7 inch concrete pavement base with asphalt setting bed and brick surface.

393410 From FY12 GO Bonds	290,000						290,000
393413 From FY14 GO Bonds				290,000			290,000
Receipts Total	290,000			290,000			580,000
434710 Roads	290,000			290,000			580,000
Expense Total	290,000			290,000			580,000

3854 - American Legion Road Scott Blvd to Taft Ave

Reconstruct road to urban standards and include an 8' sidewalk.

341500 Dev Fee-Sdwlk/Paving	27,425						27,425
393426 From FY16 GO bonds					3,000,000		3,000,000
Receipts Total	27,425				3,000,000		3,027,425
434710 Roads					3,000,000		3,000,000
Expense Total					3,000,000		3,000,000

3871 - 1st Ave/IAIS RR Crossing Improvements

This project will construct an overpass to replace the at grade crossing of the IAIS Railroad and First Avenue.

331100 Federal Grants		1,211,500	1,211,500				2,423,000
393150 Road Use Tax	89,755						89,755
393410 From FY12 GO Bonds		2,190,000					2,190,000
393411 From FY13 GO Bonds			225,000				225,000
393413 From FY14 GO Bonds				900,000			900,000
393417 From 08 GO Bonds	145,514	84,486					230,000
393418 From 09 GO Bonds		500,000					500,000
Receipts Total	235,269	3,985,986	1,436,500	900,000			6,557,755
434710 Roads	4,445	3,401,500	1,436,500	900,000			5,742,445
434720 Bridge Construction	230,824	584,486					815,310
Expense Total	235,269	3,985,986	1,436,500	900,000			6,557,755

**CITY OF IOWA CITY, IOWA
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Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
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3872 - Hwy 6/Lakeside-420th St

This project will widen Highway 6 to a three lane cross section from Lakeside Drive to 420th Street. Intersection improvements at Heinz Road and at Scott Boulevard will also be made.

393150 Road Use Tax	322,169						322,169
393418 From 09 GO Bonds		1,150,000					1,150,000
Receipts Total	322,169	1,150,000					1,472,169
434710 Roads	322,169	1,150,000					1,472,169
Expense Total	322,169	1,150,000					1,472,169

3883 - McCollister Blvd-Highway 921 to Gilbert Street

McCollister Boulevard will connect the future Mormon Trek Boulevard (at Hwy 921 to Gilbert Street. This section of paving is 4000 feet long, including a 500 foot long bridge over the Iowa River.

334900 Other State Grants	3,822,383						3,822,383
393150 Road Use Tax	251,156	-54,115					197,041
393210 From Water Operations	477,000						477,000
393416 From 07 GO Bonds	1,876,368						1,876,368
393417 From 08 GO Bonds	1,700,000	-353,854					1,346,146
Receipts Total	8,126,907	-407,969					7,718,938
434710 Roads	4,652,078	50,000					4,702,078
434720 Bridge Construction	3,017,190						3,017,190
Expense Total	7,669,268	50,000					7,719,268

3888 - 420th Street Improvements-Hwy 6 to City Limits

This project will reconstruct 420th St from Hwy 6 to the City Limits. The project will include portland cement concrete streets, stormsewer, watermain, and sidewalks. The project will utilize Iowa DOT RISE grant funds.

334900 Other State Grants	1,029,174	214,626					1,243,800
363150 Copies/Computer Queries	2,525						2,525
382100 Land Rental	20,000						20,000
393140 General Fund CIP Funding	658,305						658,305
393412 From 2015 GO Bonds	131,324						131,324
393414 From 05 GO Bonds	348,765						348,765
393415 From 06 GO Bonds		301,625					301,625
393418 From 09 GO Bonds	1,356,199						1,356,199
Receipts Total	3,546,292	516,251					4,062,543
434710 Roads	3,760,919	214,626					3,975,545
Expense Total	3,760,919	214,626					3,975,545

3910 - Bridge Maintenance/Repair

Annual appropriation for the repair and minor maintenance of bridges.

393150 Road Use Tax	96,457	140,000	60,000	60,000	60,000	60,000	476,457
Receipts Total	96,457	140,000	60,000	60,000	60,000	60,000	476,457
434300 Streets Cleaning Programs	4,152						4,152
434720 Bridge Construction	92,305	140,000	60,000	60,000	60,000		412,305
Expense Total	96,457	140,000	60,000	60,000	60,000		416,457

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
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3911 - Iowa River Power Dam Pedestrian Bridge Repair

This project will replace one pedestrian section damaged by a tree. This project will remove the damaged section and replace it with a new section.

334900 Other State Grants	21,600	2,400					24,000
393419 From 10 GO Bonds		27,500					27,500
393420 From 11 GO Bonds		100,000					100,000
Receipts Total	21,600	129,900					151,500
434720 Bridge Construction		100,000					100,000
441880 Trail Construction		51,500					51,500
Expense Total		151,500					151,500

3919 - Rochester Avenue Bridge

This project will replace the Rochester Avenue Bridge over Ralston Creek. The project will include sidewalks on both sides of Rochester Avenue. This project will be funded with 80/20 federal bridge funds.

331100 Federal Grants		720,000					720,000
393420 From 11 GO Bonds	1,665	178,335					180,000
Receipts Total	1,665	898,335					900,000
434720 Bridge Construction	1,665	898,335					900,000
Expense Total	1,665	898,335					900,000

3921 - Interstate 80 Aesthetic Improvements

Landscaping and aesthetic treatments in the Interstate 80 corridor. The objective of this project is to mitigate the visual impact of the addition of a third lane to I-80 and to provide cohesive and pleasing feel to the Iowa City corridor. This project is contingent on outside funding.

334900 Other State Grants			100,000	100,000			200,000
336130 Coralville	19,838						19,838
393150 Road Use Tax	20,102						20,102
Receipts Total	39,940		100,000	100,000			239,940
434720 Bridge Construction	39,940		100,000	100,000			239,940
Expense Total	39,940		100,000	100,000			239,940

3925 - Dodge St/I-80 Pedestrian Bridge

Pedestrian bridge over Interstate 80 at North Dodge Street (Hwy 1). Project includes an oversized circle from ACT Circle to Northgate Drive. The sanitary sewer and water main will be replaced. Funding will be from the American Recovery and Reinvestment Act.

331100 Federal Grants		1,300,000					1,300,000
393150 Road Use Tax	54,000						54,000
393210 From Water Operations	295,420	510,209					805,629
393220 From Wastewater Operations		400,000					400,000
393419 From 10 GO Bonds	5,001	544,999					550,000
Receipts Total	354,421	2,755,208					3,109,629
434720 Bridge Construction	354,421	1,844,999					2,199,420
520300 Sewer Systems		400,000					400,000
530300 Water Distribution System		510,209					510,209
Expense Total	354,421	2,755,208					3,109,629

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CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
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3930 - Dubuque St/I-80 Pedestrian Bridge

This project will construct a pedestrian bridge along Dubuque Street over I-80, and extend the trail north along Dubuque Street to the Butler Bridge. Portions of this project will be constructed with the IDOT's project to reconfigure this interchange.

331100 Federal Grants		500,000	435,000			935,000
393410 From FY12 GO Bonds	380,000					380,000
393411 From FY13 GO Bonds		460,000				460,000
393413 From FY14 GO Bonds			325,000			325,000
Receipts Total	380,000	960,000	760,000			2,100,000
434720 Bridge Construction	380,000	960,000	760,000			2,100,000
Expense Total	380,000	960,000	760,000			2,100,000

3956 - Public Works Facility Site Work

This project will consist of grading, undergrounding utilities, partial paving, and landscaping/screening of the So Gilbert St Public Works Facility site.

393418 From 09 GO Bonds	350	279,650			280,000
Receipts Total	350	279,650			280,000
434730 Other PW Capital Acquisition/CIP	350	279,650			280,000
Expense Total	350	279,650			280,000

3957 - Vehicle Wash System at Public Works Facility-S Gilbert St

Construct an automated vehicle wash system for large vehicles and provide wash racks for the manual cleaning of large vehicles at the So Gilbert St Public Works Facility.

393420 From 11 GO Bonds	440,000			440,000
Receipts Total	440,000			440,000
434730 Other PW Capital Acquisition/CIP	440,000			440,000
Expense Total	440,000			440,000

3958 - Public Works Fuel Facility

Construct new fuel tanks and fueling island at the So Gilbert St Public Works Facility, replacing the existing fuel facilities at Riverside Dr.

393418 From 09 GO Bonds	1,243			1,243
393419 From 10 GO Bonds	5,833	694,167		700,000
Receipts Total	7,076	694,167		701,243
434730 Other PW Capital Acquisition/CIP	7,076	694,167		701,243
Expense Total	7,076	694,167		701,243

3961 - West Side Levee Project

This project will construct a levee along the west side of the Iowa River between McCollister Blvd. and the CRANDIC railroad bridge.

334810 State Disaster Assistance	3,800,000				3,800,000
393410 From FY12 GO Bonds	400,000				400,000
Receipts Total	4,200,000				4,200,000
434730 Other PW Capital Acquisition/CIP	5,392	4,200,000	67,578	71,258	75,108
					4,419,336

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
Expense Total	5,392	4,200,000	67,578	71,258	75,108		4,419,336

3962 - East Side Levee Project

This project will construct a levee along the east side of the Iowa River from Hwy 6 to the railroad tracks to protect Gilbert Street and the surrounding area from flooding.

334810 State Disaster Assistance		3,900,000					3,900,000
393410 From FY12 GO Bonds		100,000					100,000
393415 From 06 GO Bonds		41,520					41,520
Receipts Total		4,041,520					4,041,520
434730 Other PW Capital Acquisition/CIP	195	4,000,000					4,000,195
Expense Total	195	4,000,000					4,000,195

3963 - Taft Speedway Levee Project

This project will provide flood protection for the Idyllwild neighborhood and Parkview Church area. This project will also protect Foster Road from flooding, thereby maintaining access to the Peninsula neighborhood during flooding conditions.

334810 State Disaster Assistance			1,602,360		6,409,440		8,011,800
393411 From FY13 GO Bonds			749,640				749,640
393426 From FY16 GO bonds					2,998,560		2,998,560
393910 Misc Transfers In	12,011						12,011
Receipts Total	12,011		2,352,000		9,408,000		11,772,011
434730 Other PW Capital Acquisition/CIP	11,953		2,352,000		9,408,000		11,771,953
Expense Total	11,953		2,352,000		9,408,000		11,771,953

3964 - Rocky Shore Lift Station/Flood Gates Project

This project will construct a pump station near Rocky Shore Drive and construct flood gates on the CRANDIC railroad bridge at Rocky Shore Drive to minimize future flooding of the Hwy 6 corridor. This project is part of a larger flood control strategy developed by the City of Coralville.

334810 State Disaster Assistance		6,596,300					6,596,300
334900 Other State Grants	1,360						1,360
Receipts Total	1,360	6,596,300					6,597,660
434730 Other PW Capital Acquisition/CIP	108,877	6,487,423					6,596,300
Expense Total	108,877	6,487,423					6,596,300

3967 - Normandy/Manor Intersection Elevation

This project will elevate the intersection to reduce the frequency that it floods and provide more reliable access to the residents in the neighborhood. This project will include stormsewer backflow prevention valves and intake modifications to facilitate pumping of stormwater. This project is contingent on outside funding.

334810 State Disaster Assistance			1,100,000				1,100,000
393410 From FY12 GO Bonds		80,000					80,000
Receipts Total		80,000		1,100,000			1,180,000
434730 Other PW Capital Acquisition/CIP		80,000		1,100,000			1,180,000
Expense Total		80,000		1,100,000			1,180,000

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
3970 - Warm Storage Building, Napoleon Park Public Works							
Site preparation for and construction of a 80'x 80' building to be used for war equipment storage in the winter. This building will replace space lost by development of the Terry Trueblood Recreation Area.							
393411 From FY13 GO Bonds			178,250				178,250
Receipts Total			178,250				178,250
434730 Other PW Capital Acquisition/CIP			178,250				178,250
Expense Total			178,250				178,250
3971 - Central Business District Maintenance Project							
This project will take a comprehensive look at the CBD and make repairs and upgrades. This will include painting light poles and posting pillars, replacing tree grates, maintaining planters, and sidewalk repairs.							
393410 From FY12 GO Bonds		75,500					75,500
393411 From FY13 GO Bonds			850,000				850,000
Receipts Total		75,500	850,000				925,500
434730 Other PW Capital Acquisition/CIP		75,500	850,000				925,500
Expense Total		75,500	850,000				925,500
4130 - Parks Annual Improvements/Maint.							
Annual appropriation for maintenance and improvements in parks. FY08 includes \$700,000 for potential trails allocation by City Council.							
334900 Other State Grants	13,936						13,936
362100 Contrib & Donations	17,627						17,627
369100 Reimb of Expenses	4,635						4,635
393410 From FY12 GO Bonds		200,000					200,000
393411 From FY13 GO Bonds	194,590		200,000				394,590
393412 From 2015 GO Bonds	140,882				200,000		340,882
393413 From FY14 GO Bonds				200,000			200,000
393414 From 05 GO Bonds	400,000						400,000
393416 From 07 GO Bonds	200,000						200,000
393417 From 08 GO Bonds	200,000						200,000
393418 From 09 GO Bonds	30,556	31,398					61,954
393419 From 10 GO Bonds		73,702					73,702
393420 From 11 GO Bonds		103,978					103,978
393426 From FY16 GO bonds						200,000	200,000
Receipts Total	1,202,226	409,078	200,000	200,000	200,000	200,000	2,411,304
441870 Parks Capital Acquisition/CIP	1,201,371	409,078	200,000	200,000	200,000	200,000	2,410,449
Expense Total	1,201,371	409,078	200,000	200,000	200,000	200,000	2,410,449
4136 - Hickory Hill Park Restroom and Bridge							
Construct a restroom and replace oldest pedestrian bridge in Hickory Hill Park, approximately 50'.							
393414 From 05 GO Bonds	10,810						10,810
393420 From 11 GO Bonds	329	149,671					150,000
Receipts Total	11,139	149,671					160,810
441870 Parks Capital Acquisition/CIP	11,139	149,671					160,810
Expense Total	11,139	149,671					160,810

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
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4137 - Frauenholtz-Miller Park Development

Develop newly acquired parkland on Lower West Branch Rd adjacent to St. Patrick's church site.

362100 Contrib & Donations		57,000					57,000
369100 Reimb of Expenses	16,650						16,650
393412 From 2015 GO Bonds					223,000		223,000
Receipts Total	16,650	57,000			223,000		296,650
441870 Parks Capital Acquisition/CIP	16,650	57,000			223,000		296,650
Expense Total	16,650	57,000			223,000		296,650

4145 - Cemetery Resurfacing

Resurface specified roadways within Oakland Cemetery as part of the city-wide biennial asphalt resurfacing program.

393410 From FY12 GO Bonds		50,000					50,000
393413 From FY14 GO Bonds				50,000			50,000
393419 From 10 GO Bonds		50,000					50,000
393426 From FY16 GO bonds						50,000	50,000
Receipts Total		100,000		50,000		50,000	200,000
441870 Parks Capital Acquisition/CIP	50,102	100,000		50,000		50,000	250,102
Expense Total	50,102	100,000		50,000		50,000	250,102

4146 - Soccer Park Shelters

Construct two large park shelters to accommodate park patrons when large tournaments are hosted.

393419 From 10 GO Bonds		38,117					38,117
Receipts Total		38,117					38,117
441870 Parks Capital Acquisition/CIP		38,117					38,117
Expense Total		38,117					38,117

4152 - Terry Trueblood Recreation Area

This project provides for the phased development, in accordance with the concept plan, of the newly acquired Sand Lake Recreation Area (former S & G Materials site). The area will include both recreation and conservation components. An Iowa Community Attraction and Tourism grant application will be submitted.

334900 Other State Grants		1,200,000	1,000,000				2,200,000
362100 Contrib & Donations		550,000					550,000
369100 Reimb of Expenses	2,433						2,433
382100 Land Rental	6,300						6,300
393140 General Fund CIP Funding	591,833						591,833
393150 Road Use Tax	100,000						100,000
393410 From FY12 GO Bonds		500,000					500,000
393411 From FY13 GO Bonds			2,000,000				2,000,000
393415 From 06 GO Bonds	200,000						200,000
393416 From 07 GO Bonds	500,000						500,000
393417 From 08 GO Bonds	499,999						499,999
393419 From 10 GO Bonds	312,110	294,278					606,388
393420 From 11 GO Bonds		250,000					250,000
Receipts Total	2,212,675	2,794,278	3,000,000				8,006,953
441100 Parks & Rec Admin	1,051						1,051
441870 Parks Capital Acquisition/CIP	2,211,625	2,794,278	3,000,000				8,005,903

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
Expense Total	2,212,676	2,794,278	3,000,000				8,006,954

4153 - Soccer Park Improvements

This project provides for the continued development and improvement to the Iowa City Kickers Soccer Park. Planned improvements include a system of trails to enhance accessibility, and to create a more park-like atmosphere in the open space areas of the facility.

393414 From 05 GO Bonds	18,119						18,119
393415 From 06 GO Bonds	46,971						46,971
393416 From 07 GO Bonds	13,914						13,914
393426 From FY16 GO bonds					250,000		250,000
Receipts Total	79,004				250,000		329,004
441870 Parks Capital Acquisition/CIP	84,809				250,000		334,809
Expense Total	84,809				250,000		334,809

4160 - Iowa River Corridor Trail-Peninsula Park to Waterworks Prair

This project is a meandering trail along riparian corridor of the Iowa River extending from Peninsula Park (and Thornberry Dog Park) towards Waterworks Prairie Park. The trail will access to trail users, including persons with disabilities. This project also includes interpretive signage and benches. The 2,950 linear foot trail project will be part one of a two part project in linking these two park systems. A Resource Enhancement and Protection (REAP) grant was applied for and granted for \$200,000.

334900 Other State Grants				200,000			200,000
393412 From 2015 GO Bonds				300,000			300,000
Receipts Total				500,000			500,000
441870 Parks Capital Acquisition/CIP				500,000			500,000
Expense Total				500,000			500,000

4163 - Napoleon Softball Field Renovation

Regrade and relocate fields 3 and 4 to provide better drainage and more spectator space between these fields and fields 1 and 2.

393418 From 09 GO Bonds	180,000						180,000
Receipts Total	180,000						180,000
441870 Parks Capital Acquisition/CIP	180,000						180,000
Expense Total	180,000						180,000

4170 - Court Hill Park Restroom

Construct a restroom in Court Hill Park.

393420 From 11 GO Bonds	1,575	93,425					95,000
Receipts Total	1,575	93,425					95,000
441870 Parks Capital Acquisition/CIP	1,575	93,425					95,000
Expense Total	1,575	93,425					95,000

4171 - Kiwanis Park Restroom

Construct a new restroom in Kiwanis Park.

393413 From FY14 GO Bonds				95,000			95,000
393418 From 09 GO Bonds	2,277						2,277

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
Receipts Total	2,277			95,000			97,277
441870 Parks Capital Acquisition/CIP	2,277			95,000			97,277
Expense Total	2,277			95,000			97,277

4172 - College Green Park Light Replacement

Replace entire light system in College Green Park.

393419 From 10 GO Bonds		16,793					16,793
393420 From 11 GO Bonds	5,971	84,029					90,000
Receipts Total	5,971	100,822					106,793
441870 Parks Capital Acquisition/CIP	5,971	100,822					106,793
Expense Total	5,971	100,822					106,793

4174 - Park Sidewalk Replacements

Remove 3,100 lineal feet of 4 foot sidewalk and replace with 8 foot sidewalk at Mercer Park and Fairmeadows Park.

393419 From 10 GO Bonds		6,968					6,968
393420 From 11 GO Bonds	34,174	55,364					89,538
Receipts Total	34,174	62,332					96,506
441870 Parks Capital Acquisition/CIP	34,174	62,332					96,506
Expense Total	34,174	62,332					96,506

4177 - Lower City Park Secondary Access Road

Extend the Lower City Park Access Road along ball diamonds and into Normandy Drive to create a secondary access road for better traffic flow and emergency access.

393411 From FY13 GO Bonds		270,000					270,000
Receipts Total		270,000					270,000
441870 Parks Capital Acquisition/CIP		270,000					270,000
Expense Total		270,000					270,000

4178 - Normandy Drive Restoration Project

Design and development of parkland in the Normandy Drive areas where housing has been removed.

393411 From FY13 GO Bonds		409,050					409,050
393413 From FY14 GO Bonds			409,051				409,051
Receipts Total		409,050	409,051				818,101
441870 Parks Capital Acquisition/CIP		409,051	409,050				818,101
Expense Total		409,051	409,050				818,101

4203 - Pedestrian Bridge Rocky Shore to Peninsula

Construct pedestrian bridge over the Iowa River to connect the Iowa River Trail to the Peninsula parkland trails, and to provide better access to the dog park and disc golf course. This project is contingent on outside funding.

331100 Federal Grants			1,040,000				1,040,000
393412 From 2015 GO Bonds			260,000				260,000
Receipts Total			1,300,000				1,300,000

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
441880 Trail Construction					1,300,000		1,300,000
Expense Total					1,300,000		1,300,000

4206 - Intra-City Bike Trails

Annual appropriation for the construction or repair of bike trails.

393150 Road Use Tax	68,110						68,110
393410 From FY12 GO Bonds		50,000					50,000
393411 From FY13 GO Bonds			50,000				50,000
393412 From 2015 GO Bonds					50,000		50,000
393413 From FY14 GO Bonds				50,000			50,000
393426 From FY16 GO bonds						50,000	50,000
Receipts Total	68,110	50,000	50,000	50,000	50,000	50,000	318,110
441870 Parks Capital Acquisition/CIP	2,362						2,362
441880 Trail Construction	65,748	50,000	50,000	50,000	50,000	50,000	315,748
Expense Total	68,110	50,000	50,000	50,000	50,000	50,000	318,110

4217 - Butler Bridge Pedestrian Trail

Construction of a separate pedestrian bridge on widened piers on the Butler Bridge, allowing for separated pedestrian and bicycle travel. This project will be utilizing Federal STP grant funds.

334900 Other State Grants		440,000					440,000
336110 Johnson County		70,000					70,000
393419 From 10 GO Bonds	82,500						82,500
393420 From 11 GO Bonds		367,500					367,500
Receipts Total	82,500	877,500					960,000
441880 Trail Construction	88,311	877,500					965,811
Expense Total	88,311	877,500					965,811

4219 - Scott Park Development & Trail (incl Court Hill Trail Ph 3)

Development of Scott Park into a neighborhood/regional park, some excavation to the detention basin, and the construction of a new trail to connect with other trails in east Iowa City. Restroom included.

331100 Federal Grants			416,159				416,159
393290 From Stormwater	38,591	250,000					288,591
393411 From FY13 GO Bonds			363,841				363,841
Receipts Total	38,591	250,000	780,000				1,068,591
441880 Trail Construction	38,591		780,000				818,591
580200 Storm Water Mgmt Capital Acquisiti		250,000					250,000
Expense Total	38,591	250,000	780,000				1,068,591

4221 - Terry Trueblood Rec Area Trail Connection

Construct an extension of the Iowa River Corridor Trail from Napoleon Park to Terry Trueblood Recreation Area.

334900 Other State Grants		281,000					281,000
363150 Copies/Computer Queries	525						525
393420 From 11 GO Bonds	50,724	43,276					94,000
Receipts Total	51,249	324,276					375,525
441880 Trail Construction	51,249	323,751					375,000
Expense Total	51,249	323,751					375,000

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
4222 - Highway 1 Sidewalk/Trail - RiversideDr to Sunset							
Construct a 10 foot wide sidewalk along IA Hwy 1 between Riverside Drive (Old 218) and Sunset.							
393410 From FY12 GO Bonds		1,000,000					1,000,000
Receipts Total		1,000,000					1,000,000
441880 Trail Construction		1,000,000					1,000,000
Expense Total		1,000,000					1,000,000
4316 - Recreation Center Improvements							
Rebuild east entrance to Robert A. Lee Center including accessible ramp, railing, fencing, steps, and lighting. Also, enclose the pool balcony so it can be used and enjoyed by center patrons.							
393420 From 11 GO Bonds	8,000	217,000					225,000
Receipts Total	8,000	217,000					225,000
445100 Culture & Recreation Capital Acqui	8,000	217,000					225,000
Expense Total	8,000	217,000					225,000
4318 - Senior Center Boiler & Chiller Replacement							
Replacement of boiler, air cooled chiller, pumps, air handling units, and upgrading building HVAC control system.							
393140 General Fund CIP Funding	150,988	36,634					187,622
393417 From 08 GO Bonds	627,746						627,746
Receipts Total	778,734	36,634					815,368
444300 Senior Center Capital Acquisition/	778,734	36,634					815,368
Expense Total	778,734	36,634					815,368
4320 - North Market Square Park Redevelopment							
Work with the Northside Neighborhood Association and Horace Mann School to redevelop the park.							
393418 From 09 GO Bonds		18,903					18,903
393420 From 11 GO Bonds	28,020	278,077					306,097
Receipts Total	28,020	296,980					325,000
441870 Parks Capital Acquisition/CIP	28,020	296,980					325,000
Expense Total	28,020	296,980					325,000
4321 - Waterworks Park Hospice Memorial							
Develop a parklike Hospice Memorial area in Waterworks Prairie Park for passive enjoyment/contemplation.							
362100 Contrib & Donations				25,000			25,000
393412 From 2015 GO Bonds				90,000			90,000
Receipts Total				115,000			115,000
441870 Parks Capital Acquisition/CIP				115,000			115,000
Expense Total				115,000			115,000

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
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4323 - Recreation Center Elevator Replacement

Replace the elevator car, hydraulics, and controls on the elevator at the Recreation Center.

393418 From 09 GO Bonds	2,675	42,456					45,131
393419 From 10 GO Bonds	70,000						70,000
393420 From 11 GO Bonds		25,000					25,000
Receipts Total	72,675	67,456					140,131
445100 Culture & Recreation Capital Acqui	72,675	67,456					140,131
Expense Total	72,675	67,456					140,131

4324 - Mercer Pool Filter System Replacement

Replace the 20 year old filtration system at Mercer Pool.

336120 Iowa City Comm Schools	4,424						4,424
393418 From 09 GO Bonds	213,686	7,131					220,817
393420 From 11 GO Bonds		40,387					40,387
Receipts Total	218,110	47,518					265,628
441870 Parks Capital Acquisition/CIP	17,850						17,850
445100 Culture & Recreation Capital Acqui	200,260	47,518					247,778
Expense Total	218,110	47,518					265,628

4325 - Mercer Pool Solarium Renovation

Replace all windows, doors, and ventilation system in the solarium at Mercer Park.

336120 Iowa City Comm Schools	44,841						44,841
393418 From 09 GO Bonds	175,902	10,353					186,255
Receipts Total	220,743	10,353					231,096
441870 Parks Capital Acquisition/CIP	220,744	10,353					231,097
Expense Total	220,744	10,353					231,097

4328 - Library Public Space Remodelling

Implementation of consultants' recommendations to improve public use areas of the library, including improved efficiency of public service desks, additional self-service options, and a new teen space.

362100 Contrib & Donations		100,000	100,000				200,000
393411 From FY13 GO Bonds		100,000					100,000
393413 From FY14 GO Bonds			100,000				100,000
Receipts Total		200,000	200,000				400,000
442700 Library Capital Acquisition/CIP		200,000	200,000				400,000
Expense Total		200,000	200,000				400,000

4404 - Radio System Upgrade and Migration

Replacement of the Radio Communications System that was originally purchased in 1991.

336110 Johnson County	127,625						127,625
336130 Coralville	47,707						47,707
336190 Other Local Governments	35,900						35,900
393414 From 05 GO Bonds	100,000						100,000

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
393415 From 06 GO Bonds	100,000						100,000
393416 From 07 GO Bonds	33,425	66,575					100,000
393417 From 08 GO Bonds		600,000					600,000
393418 From 09 GO Bonds		100,000					100,000
393419 From 10 GO Bonds		300,000					300,000
Receipts Total	444,657	1,066,575					1,511,232
421700 Police Capital Acquisition/CIP	444,658	1,066,575					1,511,233
Expense Total	444,658	1,066,575					1,511,233

4405 - Police Records & CA Dispatch

Replace current disparate software systems with a unified software package.

393417 From 08 GO Bonds	321,516	178,597					500,113
393418 From 09 GO Bonds		500,000					500,000
Receipts Total	321,516	678,597					1,000,113
421700 Police Capital Acquisition/CIP	321,516	678,597					1,000,113
Expense Total	321,516	678,597					1,000,113

4406 - Fire Apparatus

Vehicles scheduled for replacement within this plan are:

FY11 Heavy Rescue Truck	\$700,000		
FY12 Spartan Engine	\$634,000		
FY13 Scotty House	\$ 60,000		
FY13 Pumper	\$634,000	FY15 Pumper	\$734,000

369100 Reimb of Expenses	134,355						134,355
392300 Sale of Equipment	360,000						360,000
393410 From FY12 GO Bonds		634,000					634,000
393411 From FY13 GO Bonds			694,000				694,000
393412 From 2015 GO Bonds					734,000		734,000
393415 From 06 GO Bonds	1,624,000						1,624,000
393416 From 07 GO Bonds	447,156						447,156
393417 From 08 GO Bonds	848,102						848,102
393418 From 09 GO Bonds	509,000						509,000
393420 From 11 GO Bonds	239,590	514,410					754,000
Receipts Total	4,162,203	1,148,410	694,000		734,000		6,738,613
422800 Fire Capital Acquisition/CIP	4,205,628	1,148,410	694,000		734,000		6,782,038
Expense Total	4,205,628	1,148,410	694,000		734,000		6,782,038

4407 - Fire Station #4

This project will construct a new fire station located at the Dodge Street / Scott Blvd intersection and the purchase of a ladder truck and pumper truck.

334910 I-JOBS	1,015,372	1,253,495					2,268,867
393140 General Fund CIP Funding		1,568,867					1,568,867
393412 From 2015 GO Bonds	250,711						250,711
393414 From 05 GO Bonds	200,000						200,000
393419 From 10 GO Bonds	700,000						700,000
393420 From 11 GO Bonds	1,278,000						1,278,000
Receipts Total	3,444,083	2,822,362					6,266,445
422800 Fire Capital Acquisition/CIP	4,401,793	1,937,406					6,339,199
Expense Total	4,401,793	1,937,406					6,339,199

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
4411 - Fire SCBA/Air System Replacement							
Replacing aging Self Contained Breathing Apparatus (SCBA) and air cylinders in FY14.							
393413 From FY14 GO Bonds				550,000			550,000
Receipts Total				550,000			550,000
422800 Fire Capital Acquisition/CIP				550,000			550,000
Expense Total				550,000			550,000
4421 - Evidence Storage Facility							
Construction of a 12,000 sf facility to house evidence for criminal trials.							
393412 From 2015 GO Bonds	251,720						251,720
393414 From 05 GO Bonds	177,449						177,449
393418 From 09 GO Bonds	7,410						7,410
393419 From 10 GO Bonds	2,634	270,366					273,000
Receipts Total	439,213	270,366					709,579
421700 Police Capital Acquisition/CIP	439,213	270,366					709,579
Expense Total	439,213	270,366					709,579
4422 - Animal Shelter Repl PW 3039							
This project will relocate the Animal Shelter to a site outside the floodplain. Federal Emergency Management Agency (FEMA) will fund a building of equivalent size to the existing building. Additional space and features will be funded locally.							
331200 FEMA Reimbursements		1,459,646					1,459,646
334810 State Disaster Assistance		162,183					162,183
362100 Contrib & Donations	109,902	1,500,000					1,609,902
392600 Insurance Recoveries	65,741						65,741
393410 From FY12 GO Bonds		700,000					700,000
393910 Misc Transfers In	295,027						295,027
Receipts Total	470,670	3,821,829					4,292,499
423400 Animal Control Capital Acquisition	64,659	4,227,839					4,292,498
Expense Total	64,659	4,227,839					4,292,498
4423 - PD 09 JAG Firearms Range & Tactical Equipment							
331100 Federal Grants	60,597						60,597
381100 Interest on Investments	741						741
Receipts Total	61,338						61,338
421700 Police Capital Acquisition/CIP		61,338					61,338
Expense Total		61,338					61,338
4424 - PD ARRA JAG Equipment, Software, Vehicle, OT, Supplies							
331100 Federal Grants	299,441						299,441
381100 Interest on Investments	1,982						1,982
Receipts Total	301,423						301,423
421700 Police Capital Acquisition/CIP	263,934	37,489					301,423
Expense Total	263,934	37,489					301,423

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
4427 - Fire Station #1 Kitchen Remodel & Admin Office Upgrade							
393410 From FY12 GO Bonds		129,905					129,905
Receipts Total		129,905					129,905
422800 Fire Capital Acquisition/CIP		129,905					129,905
Expense Total		129,905					129,905
4428 - Police Crime Lab							
331100 Federal Grants		27,525					27,525
393410 From FY12 GO Bonds		82,600					82,600
Receipts Total		110,125					110,125
421700 Police Capital Acquisition/CIP		110,125					110,125
Expense Total		110,125					110,125
4429 - Police Station Master Remodeling							
393410 From FY12 GO Bonds		198,450					198,450
Receipts Total		198,450					198,450
421700 Police Capital Acquisition/CIP		198,450					198,450
Expense Total		198,450					198,450
4430 - Police Breakroom/Restroom Remodel							
393410 From FY12 GO Bonds		59,250					59,250
Receipts Total		59,250					59,250
421700 Police Capital Acquisition/CIP		59,250					59,250
Expense Total		59,250					59,250
4432 - Fire Station #3 Kitchen Remodel							
Replace existing aging kitchen and appliances.							
393411 From FY13 GO Bonds			35,000				35,000
Receipts Total			35,000				35,000
422800 Fire Capital Acquisition/CIP			35,000				35,000
Expense Total			35,000				35,000
4512 - 420th Street Industrial Park							
This project will construct the infrastructure and site grading for the industrial park on 420th Street.							
334900 Other State Grants		1,056,200					1,056,200
382100 Land Rental	4,318						4,318
393140 General Fund CIP Funding	19,792	3,863,980					3,883,772
393220 From Wastewater Operations	21,228	900,000					921,228
Receipts Total	45,338	5,820,180					5,865,518
434710 Roads	32,157	3,945,893					3,978,050
458000 Community & Econ Dvlp CIP	13,181	1,056,200					1,069,381
520300 Sewer Systems		900,000					900,000
Expense Total	45,338	5,902,093					5,947,431

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
4513 - Riverfront Crossings Redevelopment							
Begin public elements for the Riverfront Crossings Redevelopment Plan.							
393410 From FY12 GO Bonds		200,000					200,000
393411 From FY13 GO Bonds			200,000				200,000
393413 From FY14 GO Bonds				200,000			200,000
393420 From 11 GO Bonds	166	199,834					200,000
Receipts Total	166	399,834	200,000	200,000			800,000
458000 Community & Econ Dvlp CIP	166	399,834	200,000	200,000			800,000
Expense Total	166	399,834	200,000	200,000			800,000
4514 - Towncrest Redevelopment							
Begin public elements of the Towncrest Redevelopment Plan.							
393410 From FY12 GO Bonds		400,000					400,000
393411 From FY13 GO Bonds			200,000				200,000
393413 From FY14 GO Bonds				200,000			200,000
393420 From 11 GO Bonds	96,627	303,373					400,000
Receipts Total	96,627	703,373	200,000	200,000			1,200,000
458000 Community & Econ Dvlp CIP	96,627	703,373	200,000	200,000			1,200,000
Expense Total	96,627	703,373	200,000	200,000			1,200,000
4701 - Iowa Network Service Fiber Duct Install Project							
This is a joint project with the University of Iowa and Iowa Network Services to construct a buried fiber optic duct system for telecommunications in the public right of way.							
393140 General Fund CIP Funding		21,931					21,931
393150 Road Use Tax		35,828					35,828
393210 From Water Operations		16,041					16,041
393220 From Wastewater Operations		21,097					21,097
393260 From Landfill Operations		11,722					11,722
Receipts Total		106,619					106,619
461200 Information Services-Capital Acqui		106,619					106,619
Expense Total		106,619					106,619
4704 - City Hall-Other Projects							
Annual appropriation for improvements to City Hall.							
363150 Copies/Computer Queries	345						345
393140 General Fund CIP Funding	111,383						111,383
393410 From FY12 GO Bonds		141,300					141,300
393411 From FY13 GO Bonds			116,400				116,400
393412 From 2015 GO Bonds					50,000		50,000
393413 From FY14 GO Bonds				50,000			50,000
393416 From 07 GO Bonds	121,871	3,130					125,001
393417 From 08 GO Bonds	3,169	46,831					50,000
393418 From 09 GO Bonds	12,363	37,637					50,000
393419 From 10 GO Bonds		50,000					50,000
393420 From 11 GO Bonds		50,000					50,000
393426 From FY16 GO bonds						50,000	50,000
Receipts Total	249,131	328,898	116,400	50,000	50,000	50,000	844,429
419200 General Government Capital Acquisi	249,131	328,898	116,400	50,000	50,000	50,000	844,429
Expense Total	249,131	328,898	116,400	50,000	50,000	50,000	844,429

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
4712 - ERP Software-Finances and HR/Payroll							
Implement new payroll and human resources software.							
369100 Reimb of Expenses	5,000						5,000
393417 From 08 GO Bonds	334,881	181,833					516,714
Receipts Total	339,881	181,833					521,714
419200 General Government Capital Acquisi	339,881	181,833	90,192	93,312	98,428		803,646
Expense Total	339,881	181,833	90,192	93,312	98,428		803,646
4713 - Remodel Lower Level City Hall							
Remodel Accounting, Purchasing, and ITS to accommodate staffing.							
393417 From 08 GO Bonds	12,773	142,226					154,999
Receipts Total	12,773	142,226					154,999
419200 General Government Capital Acquisi	12,773	142,226					154,999
Expense Total	12,773	142,226					154,999
4714 - Remodel City Hall Lobby and Revenue							
Remodel City Hall lobby for cashiering function and remodel Revenue.							
393418 From 09 GO Bonds		210,000					210,000
Receipts Total		210,000					210,000
419200 General Government Capital Acquisi		210,000					210,000
Expense Total		210,000					210,000
4716 - Geographic Informations System Software							
Procure and install a geographical information system that would provide an interactive referenced database for City facilities from infrastructure records to permitting, with crime and accident data also included. Annual operating expenses for this system will be in the range of \$150,000 to \$200,000.							
393411 From FY13 GO Bonds			927,000				927,000
Receipts Total			927,000				927,000
419200 General Government Capital Acquisi			927,000				927,000
Expense Total			927,000				927,000
4717 - Space Needs Study							
This study will identify long term space needs of each of the City's department to facilitate short term decisions and long term planning.							
393419 From 10 GO Bonds	33,074	46,926					80,000
Receipts Total	33,074	46,926					80,000
419200 General Government Capital Acquisi	33,074	46,926					80,000
Expense Total	33,074	46,926					80,000
4718 - City Hall Camera Upgrade							
Project would upgrade the surveillance cameras in and around City Hall and parking lot. Cameras would be Internet Protocol (IP) based to allow for viewing via web portal.							

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Project Summary by Name**

Activity	Prior Years	2012	2013	2014	2015	2016	Total
393410 From FY12 GO Bonds		75,000					75,000
Receipts Total		75,000					75,000
419200 General Government Capital Acquisi		75,000					75,000
Expense Total		75,000					75,000
<hr/>							
4719 - Projectdox Quickstart							
<hr/>							
Phase I web-based plan/document workflow system that allows citizens/architects/developers to initiate and complete plan (building,site,legal docs,etc) submission, reviews, and approval. Phase II includes Public Works, Planning, City Clerk, and Fire Departments.							
393411 From FY13 GO Bonds			306,000				306,000
Receipts Total			306,000				306,000
419200 General Government Capital Acquisi			191,000	115,000			306,000
Expense Total			191,000	115,000			306,000
<hr/>							
Report Receipts Total	70,096,471	129,876,63	50,999,766	30,994,051	9,450,900	35,178,000	326,595,82
Report Expense Total	70,985,875	130,283,21	45,946,332	37,189,194	10,055,241	33,228,000	327,687,85

CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Projects by Funding Source - Receipts Detail

Project	2012	2013	2014	2015	2016
Utility Franchise Tax					
3803 Lower Muscatine-Kirkwood to Fi	175,000				
3824 Pavement Rehabilitation	100,000	100,000	100,000	100,000	100,000
3826 Underground Electrical Facilit			50,000	175,000	
3829 US 6 East Rehabilitation		175,000	125,000		
Total:	275,000	275,000	275,000	275,000	100,000
Federal Grants					
3055 Transit Facility Relocation					16,000,000
3057 Rock Island Railroad Depot Acq	640,000				
3135 South Wastewater Plant Expansi		11,000,000	11,000,000		
3425 FAA Runway 7 Grading/Obstr Mit	169,442				
3426 Runway 7-25 Rehab PCC Full Dep	239,924				
3427 Runway 7 Parallel Taxiway Grad	1,724,250				
3428 Runway 7-25 Parallel Taxiway P	2,088,000				
3429 Runway 12/30 Rehabilitation Ph	37,093				
3430 Apron Reconstruction & Connect		1,576,525			
3442 Runway 12-30 Obstruction Mitig			451,250		
3443 Airport Equipment Shelter	142,500				
3444 Rehab Runway 7/25&12/30 FAA #1	270,000				
3446 10 Unit T-Hangar				475,000	
3448 Airport Perimeter Rd			190,000		
3449 South Airport Development-Floo				1,038,950	
3450 FY12 Airport Electrical Rehab	204,000				
3803 Lower Muscatine-Kirkwood to Fi	1,720,000				
3809 Iowa City Gateway Project (Dub	8,200,396				
3871 1st Ave/IAIS RR Crossing Impro	1,211,500	1,211,500			
3919 Rochester Avenue Bridge	720,000				
3925 Dodge St/I-80 Pedestrian Bridg	1,300,000				
3930 Dubuque St/I-80 Pedestrian Bri		500,000	435,000		
4203 Pedestrian Bridge Rocky Shore				1,040,000	
4219 Scott Park Development & Trail		416,159			
4428 Police Crime Lab	27,525				
Total:	18,694,630	14,704,184	12,076,250	2,553,950	16,000,000
FEMA Reimbursements					
3134 Inverted Siphon Sewer Pipes	180,000				
3278 IRP Dam Flood Repairs	324,125				
3279 Water Mains Crossings Flood Re	562,940				
3281 Collector Well #3-Hazard Mitig	442,614				
3282 Collector Well #4-Hazard Mitig	379,947				
3283 Plant Site Well House Source P	426,750				
3284 Silurian Well #4-Hazard Mitiga	103,562				
4422 Animal Shelter Repl PW 3039	1,459,646				
Total:	3,879,584				
University of Iowa					
3624 Riverside Dr & Arts Campus Sto				500,000	
3834 Burlington/Madison Intersectio		700,000			
Total:		700,000		500,000	
State Disaster Assistance					
3134 Inverted Siphon Sewer Pipes	20,000				
3278 IRP Dam Flood Repairs	36,014				
3281 Collector Well #3-Hazard Mitig	9,551				
3282 Collector Well #4-Hazard Mitig	10,210				
3283 Plant Site Well House Source P	142,250				
3284 Silurian Well #4-Hazard Mitiga	6,557				

CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Projects by Funding Source - Receipts Detail

Project	2012	2013	2014	2015	2016
3961 West Side Levee Project	3,800,000				
3962 East Side Levee Project	3,900,000				
3963 Taft Speedway Levee Project		1,602,360			6,409,440
3964 Rocky Shore Lift Station/Flood	6,596,300				
3967 Normandy/Manor Intersection El			1,100,000		
4422 Animal Shelter Repl PW 3039	162,183				
Total:	14,683,065	1,602,360	1,100,000		6,409,440

Other State Grants

3015 LED Fixture Retrofit	272,754				
3437 Hangar L 6 Units 9I110IOW300	200,000				
3445 FY10 Rehab Pavement & Hangar A	115,473				
3450 FY12 Airport Electrical Rehab	144,500				
3451 Rehabilitate Terminal Building	100,300				
3809 Iowa City Gateway Project (Dub	3,000,000				
3811 Sycamore St-Highway 6 to City	200,000				
3814 Traffic Signal Projects	61,000				
3829 US 6 East Rehabilitation			2,000,000		
3834 Burlington/Madison Intersectio		400,000			
3888 420th Street Improvements-Hwy	214,626				
3911 Iowa River Power Dam Pedestria	2,400				
3921 Interstate 80 Aesthetic Improv			100,000	100,000	
4152 Terry Trueblood Recreation Are	1,200,000	1,000,000			
4160 Iowa River Corridor Trail-Peni				200,000	
4217 Butler Bridge Pedestrian Trail	440,000				
4221 Terry Trueblood Rec Area Trail	281,000				
4512 420th Street Industrial Park	1,056,200				
Total:	7,288,253	1,400,000	2,100,000	300,000	

I-JOBS

3135 South Wastewater Plant Expansi	9,290,867
4407 Fire Station #4	1,253,495
Total:	10,544,362

Johnson County

4217 Butler Bridge Pedestrian Trail	70,000
Total:	70,000

Other Local Governments

3803 Lower Muscatine-Kirkwood to Fi	500,000
Total:	500,000

Contrib & Donations

4137 Frauenholtz-Miller Park Develo	57,000			
4152 Terry Trueblood Recreation Are	550,000			
4321 Waterworks Park Hospice Memori				25,000
4328 Library Public Space Remodelli		100,000	100,000	
4422 Animal Shelter Repl PW 3039	1,500,000			
Total:	2,107,000	100,000	100,000	25,000

Reimb of Expenses

3015 LED Fixture Retrofit	106,990
Total:	106,990

CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Projects by Funding Source - Receipts Detail

Project	2012	2013	2014	2015	2016
Sale of Buildings					
3803 Lower Muscatine-Kirkwood to Fi	150,000				
Total:	150,000				
General Fund CIP Funding					
3055 Transit Facility Relocation	70,000				
4318 Senior Center Boiler & Chiller	36,634				
4407 Fire Station #4	1,568,867				
4512 420th Street Industrial Park	3,863,980				
4701 Iowa Network Service Fiber Duc	21,931				
Total:	5,561,412				
Road Use Tax					
3807 Street Pavement Marking	185,000	185,000	185,000	185,000	185,000
3815 Gilbert Street Streetscape	27,159				
3816 Traffic Calming	30,000	30,000	30,000	30,000	30,000
3821 Overwidth Paving/Sidewalks	30,000	30,000	30,000	30,000	30,000
3823 Brick Street Repairs	20,000	20,000	20,000	20,000	20,000
3824 Pavement Rehabilitation	400,000	400,000	400,000	400,000	400,000
3843 RR Crossings- City Wide	25,000	25,000	25,000	25,000	25,000
3883 McCollister Blvd-Highway 921 t	-54,115				
3910 Bridge Maintenance/Repair	140,000	60,000	60,000	60,000	60,000
4701 Iowa Network Service Fiber Duc	35,828				
Total:	838,872	750,000	750,000	750,000	750,000
Local Option Taxes					
3135 South Wastewater Plant Expansi	12,595,893				
3809 Iowa City Gateway Project (Dub	9,263,952	8,505,066	2,000,000		
Total:	21,859,845	8,505,066	2,000,000		
Transfers from TIF Districts					
3803 Lower Muscatine-Kirkwood to Fi	1,049,994				
Total:	1,049,994				
From Water Operations					
3202 Muscatine (2700-3400) (Arthur	532,260				
3204 Annual Water Main Projects	600,000	600,000	600,000	600,000	600,000
3211 500 Block Olive Water Main	65,000				
3254 1600 Morningside/1600 Wilson D	156,500				
3277 Muscatine (2300-2600 Blocks)	165,000				
3285 Plum St Water Main from Highla	260,000				
3286 Second Ave Water Main from Cou	108,000				
3287 Wales St Water Main from Court	120,000				
3295 Utility Billing Software	81,580				
3297 Utility Asset Management Softw	83,592				
3751 Northside Marketplace Streetsc	66,738				
3803 Lower Muscatine-Kirkwood to Fi	309,181				
3834 Burlington/Madison Intersectio	39,595				
3840 Burlington/Clinton Intersectio			100,000		
3925 Dodge St/I-80 Pedestrian Bridg	510,209				
4701 Iowa Network Service Fiber Duc	16,041				
Total:	3,113,696	600,000	700,000	600,000	600,000

CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Projects by Funding Source - Receipts Detail

Project	2012	2013	2014	2015	2016
From Wastewater Operations					
3101 Annual Sewer Main Projects	500,000	500,000	500,000	500,000	500,000
3134 Inverted Siphon Sewer Pipes	200,000				
3135 South Wastewater Plant Expansi	1,890,000				
3136 Snyder Creek Trunk Sewer	226,191				
3137 North River Corridor Trunk Sew		660,000	3,740,000		
3295 Utility Billing Software	224,000				
3751 Northside Marketplace Streetsc	60,000				
3803 Lower Muscatine-Kirkwood to Fi	20,000				
3824 Pavement Rehabilitation	23,970				
3925 Dodge St/I-80 Pedestrian Bridg	400,000				
4512 420th Street Industrial Park	900,000				
4701 Iowa Network Service Fiber Duc	21,097				
Total:	4,465,258	1,160,000	4,240,000	500,000	500,000
From Parking Operations					
3004 Parking Facility Restoration R	220,000				
3009 Parking Facility and Enforceme	760,000				
3011 Elevator Upgrades	721,526				
3012 Iowa City Multi-Use Parking Fa	1,350,930				
3013 Cap St/Dub St Ramps Doors and	16,200				
3015 LED Fixture Retrofit	135,841				
3016 Parking Office Remodel	5,000				
Total:	3,209,497				
From Airport Operations					
3437 Hangar L 6 Units 9I110IOW300	400,000				
3450 FY12 Airport Electrical Rehab	25,500				
3451 Rehabilitate Terminal Building	17,700				
3824 Pavement Rehabilitation	41,228				
Total:	484,428				
From Refuse Operations					
3295 Utility Billing Software	56,000				
Total:	56,000				
From Landfill Operations					
3315 Landfill Cell FY09	2,812,000				
3316 Eastside Recycling Center	855,000				
3319 Landfill Gas to Energy Project	2,000,000				
3320 2011 Landfill Acquisition (17	600,000				
3824 Pavement Rehabilitation	20,020				
4701 Iowa Network Service Fiber Duc	11,722				
Total:	6,298,742				
From Stormwater					
3295 Utility Billing Software	56,000				
3621 Sandusky Stormsewer	42,402				
3624 Riverside Dr & Arts Campus Sto				500,000	
3803 Lower Muscatine-Kirkwood to Fi	250,000				
3824 Pavement Rehabilitation	17,940				
4219 Scott Park Development & Trail	250,000				
Total:	616,342			500,000	

**CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Projects by Funding Source - Receipts Detail**

Project	2012	2013	2014	2015	2016
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From FY12 GO Bonds

3428 Runway 7-25 Parallel Taxiway P	232,000
3626 First Avenue Storm Sewer Impro	710,000
3803 Lower Muscatine-Kirkwood to Fi	540,000
3814 Traffic Signal Projects	120,000
3828 Sidewalk Infill	100,000
3849 Brick Street Reconstruction	290,000
3871 1st Ave/IAIS RR Crossing Impro	2,190,000
3930 Dubuque St/I-80 Pedestrian Bri	380,000
3961 West Side Levee Project	400,000
3962 East Side Levee Project	100,000
3967 Normandy/Manor Intersection El	80,000
3971 Central Business District Main	75,500
4130 Parks Annual Improvements/Main	200,000
4145 Cemetery Resurfacing	50,000
4152 Terry Trueblood Recreation Are	500,000
4206 Intra-City Bike Trails	50,000
4222 Highway 1 Sidewalk/Trail - Riv	1,000,000
4406 Fire Apparatus	634,000
4422 Animal Shelter Repl PW 3039	700,000
4427 Fire Station #1 Kitchen Remode	129,905
4428 Police Crime Lab	82,600
4429 Police Station Master Remodeli	198,450
4430 Police Breakroom/Restroom Remo	59,250
4513 Riverfront Crossings Redevelop	200,000
4514 Towncrest Redevelopment	400,000
4704 City Hall-Other Projects	141,300
4718 City Hall Camera Upgrade	75,000

Total:	9,638,005
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From FY13 GO Bonds

3430 Apron Reconstruction & Connect	82,975
3808 Park Road 3rd Lane Improvement	200,000
3809 Iowa City Gateway Project (Dub	80,000
3812 American Legion/Scott Blvd Int	600,000
3814 Traffic Signal Projects	200,000
3822 Curb Ramps-ADA	50,000
3828 Sidewalk Infill	100,000
3829 US 6 East Rehabilitation	375,000
3871 1st Ave/IAIS RR Crossing Impro	225,000
3930 Dubuque St/I-80 Pedestrian Bri	460,000
3963 Taft Speedway Levee Project	749,640
3970 Warm Storage Building, Napoleo	178,250
3971 Central Business District Main	850,000
4130 Parks Annual Improvements/Main	200,000
4152 Terry Trueblood Recreation Are	2,000,000
4177 Lower City Park Secondary Acce	270,000
4178 Normandy Drive Restoration Pro	409,050
4206 Intra-City Bike Trails	50,000
4219 Scott Park Development & Trail	363,841
4328 Library Public Space Remodelli	100,000
4406 Fire Apparatus	694,000
4432 Fire Station #3 Kitchen Remode	35,000
4513 Riverfront Crossings Redevelop	200,000
4514 Towncrest Redevelopment	200,000
4704 City Hall-Other Projects	116,400
4716 Geographic Informations System	927,000
4719 Projectdox Quickstart	306,000

Total:	10,022,156
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From 2015 GO Bonds

3446 10 Unit T-Hangar	50,000
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CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Projects by Funding Source - Receipts Detail

Project	2012	2013	2014	2015	2016
3449 South Airport Development-Floo				1,038,950	
3814 Traffic Signal Projects				120,000	
3822 Curb Ramps-ADA				50,000	
3828 Sidewalk Infill				100,000	
4130 Parks Annual Improvements/Main				200,000	
4137 Frauenholtz-Miller Park Develo				223,000	
4160 Iowa River Corridor Trail-Peni				300,000	
4203 Pedestrian Bridge Rocky Shore				260,000	
4206 Intra-City Bike Trails				50,000	
4321 Waterworks Park Hospice Memori				90,000	
4406 Fire Apparatus				734,000	
4704 City Hall-Other Projects				50,000	
Total:				3,265,950	

From FY14 GO Bonds

3442 Runway 12-30 Obstruction Mitig			23,750		
3448 Airport Perimeter Rd			10,000		
3808 Park Road 3rd Lane Improvement			940,000		
3809 Iowa City Gateway Project (Dub			2,000,000		
3814 Traffic Signal Projects			120,000		
3828 Sidewalk Infill			100,000		
3840 Burlington/Clinton Intersectio			1,040,000		
3849 Brick Street Reconstruction			290,000		
3871 1st Ave/IAIS RR Crossing Impro			900,000		
3930 Dubuque St/I-80 Pedestrian Bri			325,000		
4130 Parks Annual Improvements/Main			200,000		
4145 Cemetery Resurfacing			50,000		
4171 Kiwanis Park Restroom			95,000		
4178 Normandy Drive Restoration Pro			409,051		
4206 Intra-City Bike Trails			50,000		
4328 Library Public Space Remodelli			100,000		
4411 Fire SCBA/Air System Replaceme			550,000		
4513 Riverfront Crossings Redevelop			200,000		
4514 Towncrest Redevelopment			200,000		
4704 City Hall-Other Projects			50,000		
Total:			7,652,801		

From 06 GO Bonds

3626 First Avenue Storm Sewer Impro	363,335				
3815 Gilbert Street Streetscape	44,869				
3888 420th Street Improvements-Hwy	301,625				
3962 East Side Levee Project	41,520				
Total:	751,349				

From 07 GO Bonds

4404 Radio System Upgrade and Migra	66,575				
4704 City Hall-Other Projects	3,130				
Total:	69,705				

From 08 GO Bonds

3871 1st Ave/IAIS RR Crossing Impro	84,486				
3883 McCollister Blvd-Highway 921 t	-353,854				
4404 Radio System Upgrade and Migra	600,000				
4405 Police Records & CA Dispatch	178,597				
4704 City Hall-Other Projects	46,831				
4712 ERP Software-Finances and HR/P	181,833				
4713 Remodel Lower Level City Hall	142,226				
Total:	880,119				

CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Projects by Funding Source - Receipts Detail

Project	2012	2013	2014	2015	2016
From 09 GO Bonds					
3871 1st Ave/IAIS RR Crossing Impro	500,000				
3872 Hwy 6/Lakeside-420th St	1,150,000				
3956 Public Works Facility Site Wor	279,650				
4130 Parks Annual Improvements/Main	31,398				
4163 Napoleon Softball Field Renova	180,000				
4320 North Market Square Park Redev	18,903				
4323 Recreation Center Elevator Rep	42,456				
4324 Mercer Pool Filter System Repl	7,131				
4325 Mercer Pool Solarium Renovatio	10,353				
4404 Radio System Upgrade and Migra	100,000				
4405 Police Records & CA Dispatch	500,000				
4704 City Hall-Other Projects	37,637				
4714 Remodel City Hall Lobby and Re	210,000				
Total:	3,067,528				
From 10 GO Bonds					
3814 Traffic Signal Projects	120,000				
3815 Gilbert Street Streetscape	234,267				
3824 Pavement Rehabilitation	64,537				
3834 Burlington/Madison Intersectio	290,000				
3911 Iowa River Power Dam Pedestria	27,500				
3925 Dodge St/I-80 Pedestrian Bridg	544,999				
3958 Public Works Fuel Facility	694,167				
4130 Parks Annual Improvements/Main	73,702				
4145 Cemetery Resurfacing	50,000				
4146 Soccer Park Shelters	38,117				
4152 Terry Trueblood Recreation Are	294,278				
4172 College Green Park Light Repla	16,793				
4174 Park Sidewalk Replacements	6,968				
4404 Radio System Upgrade and Migra	300,000				
4421 Evidence Storage Facility	270,366				
4704 City Hall-Other Projects	50,000				
4717 Space Needs Study	46,926				
Total:	3,122,620				
From 11 GO Bonds					
3437 Hangar L 6 Units 9I110IOW300	291,240				
3443 Airport Equipment Shelter	7,500				
3450 FY12 Airport Electrical Rehab	36,000				
3803 Lower Muscatine-Kirkwood to Fi	1,091,261				
3811 Sycamore St-Highway 6 to City	919,561				
3814 Traffic Signal Projects	120,000				
3822 Curb Ramps-ADA	50,000				
3824 Pavement Rehabilitation	400,000				
3828 Sidewalk Infill	85,117				
3911 Iowa River Power Dam Pedestria	100,000				
3919 Rochester Avenue Bridge	178,335				
3957 Vehicle Wash System at Public	440,000				
4130 Parks Annual Improvements/Main	103,978				
4136 Hickory Hill Park Restroom and	149,671				
4152 Terry Trueblood Recreation Are	250,000				
4170 Court Hill Park Restroom	93,425				
4172 College Green Park Light Repla	84,029				
4174 Park Sidewalk Replacements	55,364				
4217 Butler Bridge Pedestrian Trail	367,500				
4221 Terry Trueblood Rec Area Trail	43,276				
4316 Recreation Center Improvements	217,000				
4320 North Market Square Park Redev	278,077				
4323 Recreation Center Elevator Rep	25,000				
4324 Mercer Pool Filter System Repl	40,387				
4406 Fire Apparatus	514,410				

CITY OF IOWA CITY, IOWA
CAPITAL IMPROVEMENT PROJECTS
Projects by Funding Source - Receipts Detail

Project	2012	2013	2014	2015	2016
4513 Riverfront Crossings Redevelop	199,834				
4514 Towncrest Redevelopment	303,373				
4704 City Hall-Other Projects	50,000				
Total:	6,494,338				
<hr/>					
From Pkg Rev Bonds					
<hr/>					
3012 Iowa City Multi-Use Parking Fa		11,000,000			
Total:		11,000,000			
<hr/>					
From FY16 GO bonds					
<hr/>					
3055 Transit Facility Relocation				4,000,000	
3814 Traffic Signal Projects				120,000	
3828 Sidewalk Infill				100,000	
3854 American Legion Road Scott Blv				3,000,000	
3963 Taft Speedway Levee Project				2,998,560	
4130 Parks Annual Improvements/Main				200,000	
4145 Cemetery Resurfacing				50,000	
4153 Soccer Park Improvements				250,000	
4206 Intra-City Bike Trails				50,000	
4704 City Hall-Other Projects				50,000	
Total:				10,818,560	
<hr/>					
Misc Transfers In					
<hr/>					
3830 Alley Assessment		181,000		181,000	
Total:		181,000		181,000	
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Receipts Total:	129,876,63	50,999,766	30,994,051	9,450,900	35,178,000

City of Iowa City Strategic Plan June 2012 Status Report

Capital Improvement Program (CIP) - Significant Projects Status Report

Project	Description	Strategic Plan*	Current Status
Public Facilities			
South Wastewater Plant Capacity Expansion	This project will expand the South Wastewater Plant to accept the flow from the North Wastewater Plant, allowing the decommissioning and demolition of the flood prone North Plant	ED, DT	The project has been awarded to J.J. Henderson. Construction is underway.
Animal Shelter	This project will reconstruct the Animal Shelter destroyed in the Flood of 2008 at a new location on Napoleon Lane.	OE, SF	Phase one of the design, programming and schematic design, based on the participation of neighboring communities and also the fundraising prospects of the Friends of the Animal Shelter Foundation. Council approved size of the facility.
Riverfront Crossings Parking Facility	The project will construct a 575 space City parking facility, with an adjacent mixed use private tower	DT	Proposals due 2/17
Airport Parallel Taxiway	This project will construct a full-length taxiway parallel to Runway 7/25.	ED	Construction Phase 1 of the project is currently 60% complete. Phase 2 will bid late Spring 2012 and construction will follow pending FAA funding.
Eastside Recycling Center	This project provides a full range of recycling opportunities on the east side of Iowa City and includes an education center as well as space for our non-profit partners assisting with waste diversion.	ED	Grand opening was held on Earth Day. Punch list items still need to be addressed.
Landfill Gas to Energy	Iowa City is partnering with the University of Iowa to use landfill gas to help power the Oakdale Campus.	ED, SF	The University is evaluating proposals from private partners to condition, compress and transport the

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Project	Description	Strategic Plan*	Current Status
			gas.
Public Facility Space Needs Analysis	Developing an inventory of City owned buildings and determining the status of each building based on various metrics. Estimate major maintenance and additional space requirements for City operations.	OE	Reviewing draft 2 which was distributed to staff May 2012. Report will be finalized in June 2012.
North Wastewater Plant	This project will remove most structures and prepare the site to become parkland and open space integrated in the Riverfront Crossings District. Removal of the wastewater plant and transforming the land into a resilient riverfront park will be a catalyst for sustainable redevelopment in this central city neighborhood.	ED, DT	Preliminary demolition estimates have been prepared and Staff is seeking funding.
Flood Recovery			
Flood Buy-Out Program	Purchasing property in the flood hazard zone.		In the process of purchasing property as it becomes available.
West Side Levee	This project includes the construction of an earthen levee, riverbank stabilization, and interior storm water drainage improvements. The levee will extend approximately 3,000 linear feet along the western bank of the Iowa River from the CRANDIC Railroad Bridge to McCollister Boulevard. Storm water improvements will include the construction of new storm sewer and storm water pumping stations and backflow prevention valves.		The Environmental Assessment has been completed and approved by CDBG. The funding has been released and the City can start drawing down on the CDBG grant. Property acquisition is scheduled to begin in late spring of 2012. Construction is scheduled to begin in late summer of 2012.
East Side Levee	This project includes the construction of a levee system and related interior storm water drainage improvements. The proposed levee will extend approximately 4,200 linear feet along the eastern bank of the Iowa River from U.S. Highway 6 to the CRANDIC Railroad Bridge. Storm water improvements will	NS, ED	MMS Consultants, Inc. from Iowa City held the first public meeting for the East Side Levee Project on January 19 th 2012. Survey work is nearing completion. MMS is currently analyzing the existing storm sewer system and starting

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Project	Description	Strategic Plan*	Current Status
	include storm water pumping stations and backflow prevention valves.		the work on the preliminary design. The environmental review process will begin in spring of 2012.
Taft Speedway Levee	This study will identify and evaluate the feasibility of various flood mitigation alternatives for the Taft Speedway / Idyllwild area in Iowa City. The study will determine the impacts each alternative will have on the surrounding area and all those affected. Upon completion of the study, a final report detailing the findings will be drafted and issued to City Council. This report will provide the Council with the necessary information to make a decision on how to proceed.	NS	The consultant has completed the alternative analysis and analyzed the screened alternatives in greater detail. Soils testing and additional hydraulic modeling has been completed. There will be an open house on May 31, 2012 and a formal public meeting on June 6 to present the findings of the study. The final report, which will include the public comments, will be completed in June of 2012.
Gateway Project	This project will elevate Dubuque Street and reconstruct Park Road Bridge to reduce closures due to localized flash floods and Iowa River flood events; minimize backwater flood impacts created by the existing bridge; better serve transit, pedestrians and bicyclists; and rehabilitate existing infrastructure deficiencies within the corridor.	ED, NS	16 months into an 18 month long National Environmental Policy Act (NEPA) Review Process. Final Design & Engineering to begin in September, 2012. Construction planned for Spring 2014-Fall 2015
Rocky Shore Flood Gate/Lift Station	This project will Install a flood gate and permanent stormwater pumps to mitigate future flooding of the Highway 6 corridor.	ED	The design is 60% complete
Iowa River Power Dam Repairs	This project will repair damage to the downstream face of the dam from the Flood of 2008.		The preliminary concept and FEMA project worksheet have been approved. The final design and construction is scheduled for 2012. A preliminary study will be performed to review

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Project	Description	Strategic Plan*	Current Status
			alternative repair options.
Watermain Crossing Repair	This project will install new watermain under the Iowa River at the Old Water Plant site and south of Highway 6.		Project has been awarded to Vieth Construction. Construction will begin in June 2012.
Public Infrastructure			
Central Business District Maintenance	This project will repair or replace various streetscape features in the Central Business District. This will include such items as light pole painting, tree grate replacement, Washington Street Two-way conversion, Pedestrian Mall electrical upgrade, sidewalk and brick repair.	DT	The Washington Street Two-way conversion is complete. The City in conjunction with the SSMID will hire a consultant to review the current streetscape plan and recommend changes
First Avenue Railroad Grade Separation	This project will provide grade separation between the Iowa Interstate Railroad and 1 st Avenue to eliminate traffic delays due to trains and increase pedestrian/ student safety.	ED,NS	Final design is near completion. Property acquisition is currently underway. Construction to begin in 2013.
Dubuque Street Pedestrian Bridge	This project will construct a pedestrian bridge over Interstate 80 at the Dubuque Street interchange. This will include the extension of the multi-use path along Dubuque from Foster Road to Butler Bridge.		Preliminary concept has been developed. Consultant will be hired in 2012. Planned for construction in 2014.
Lower Muscatine Road Reconstruction	This project will reconstruct Lower Muscatine Road from Kirkwood Avenue to 1 st Avenue. This will include a new traffic signal at the Sycamore Street intersection.	ED, NS	The project was bid in April and all bids were rejected due to coming in well above the estimate. The project will be rebid in September.
Highway 1 Trail	This project will construct a 10-foot wide trail along the north side of Highway 1 from Orchard Street to Sunset Street. This will include 4-foot sidewalks along Miller Avenue and Hudson Avenue.	NS	Shive-Hattery is designing the project. Construction is planned for Fall 2012.
Library Remodel	Recommendations of a facilities consultant will be implemented over two years. Project includes internal building improvements including new service desks, increased self-check options, creating a new teen area and upgrading worn furnishings.	OE	Architects have been hired and are developing plans. Plans will be approved by the Board on May 29 th . Work on Phase I is expected to begin in September 2012. Work on Phase 2 is expected

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Project	Description	Strategic Plan*	Current Status
			to begin in September 2013.
Snyder Creek Trunk Sewer	This project will construct a sanitary sewer trunk line to service the Iowa City Industrial Park and areas east of Taft Avenue.	ED	Currently under construction and should be complete in 2012.
Park Road 3rd Lane	This project will reconstruct Park Road from Riverside Drive to approximately the new bridge approach section.	ED, NS	The design is being done as part of the Gateway Project and will be constructed with that project.
Sycamore Street Improvement	This project will reconstruct the left turn lanes on Highway 6 and add a left turn lane on the north leg of the intersection. This will include reconstructing the retaining wall at Sycamore Mall.	ED, NS	This project was delayed to allow for the Lower Muscatine Project to be completed. The project is under review to see if it can be bid and completed in 2012.
American Legion / Scott Blvd Improvement	This project will add turn lanes and a traffic signal system at this intersection.	NS, ED	The project is currently being designed in house. Construction is planned for 2012.
US 6 East Rehabilitation	This project will be an asphalt overlay of Highway 6 from the Riverside Drive to Lakeside Drive. This will include paved shoulders. This is a joint project with the Iowa DOT.	ED, NS	The project is in the concept stage. The project will be designed by the DOT and is planned for construction in 2013.
Burlington/Madison Intersection	This project will install a median in Burlington Street from Madison Street to the Iowa River. This will also include pedestrian crossing improvements. This is a joint project with the University of Iowa and Iowa DOT.	DT	Staff is currently pursuing additional funding opportunities. Plans will be completed in 2012 and construction in 2013.
Burlington/Clinton Intersection	This project will install left turn lanes on Clinton Street. This is a joint project with the University of Iowa. This project will not include medians on Burlington Street.	DT	This project is in concept stage.
Normandy Drive Restoration	This project will develop the properties purchased through the Flood Buyout Program into parkland.		Concept has been developed based on expected buyout properties. Consultant will be hired to finalize the plans after property buyouts are completed. Construction is planned for 2013.

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Project	Description	Strategic Plan*	Current Status
Parkland Development			
Terry Trueblood Recreation Area	Iowa Cities largest Park, developed in three phases. Third phase is currently under construction which includes a park lodge, playground, and park shelters.		The project has been awarded. Construction is underway.
Court Hill Trail - Phase 3	This project will construct a 10-foot wide trail from Scott Boulevard to an existing trail near Arlington Drive through Scott Park. This will include connections to the Dog Park, a trail north of Court Street and an 8-foot neighborhood sidewalk.	NS	The project has been awarded. Construction will begin in July.
Lower City Park Secondary Access	This project will develop an access from Normandy Drive to Lower City Park access road. This is for secondary access for better traffic flow and emergency access. This will also provide additional access during the Gateway Project.		Concept has been developed. Consultant will be hired in 2012 to finalize design. Construction planned for 2012.
Other / General Government			
Utility Billing and ERP Software	This project will update computer software systems to enhance overall services, enhance communications between departments, and provide a new software mainframe for the many of the City computer systems.	CC	Staff is currently reviewing possible vendors.
Projectdox Software		CC	Staff is currently reviewing a vendor contract. Software is expected to go live August/September 2012
GIS Software	This project will update the GIS needs assessment conducted in 2001. This assessment will be used to determine the system architecture need for the GIS system. The project will research opportunities to partner with other governmental organizations.	CC, ED	Develop an RFP for consultant services.

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City of Iowa City
Capital Improvement Program FY2012 - 2016
Recurring Projects

The following allocations have been made for annual improvement and maintenance of municipal infrastructure, including public streets, bridges, traffic control and park facilities.

Project Type	Primary Funding Source	FY12	FY13	FY14	FY15	FY16
Bike / Pedestrian Trails	GO Debt	50,000	50,000	50,000	50,000	50,000
Brick Street Repair	Road Use Tax	20,000	20,000	20,000	20,000	20,000
Bridge Maintenance	Road Use Tax	140,000	60,000	60,000	60,000	60,000
Cemetery Resurfacing	GO Debt	100,000	-	50,000	-	50,000
City Hall - Other Projects	GO Debt	328,898	116,400	50,000	50,000	50,000
Curb Ramps	GO Debt	50,000	50,000	-	50,000	-
Overwidth Paving / Sidewalks	Road Use Tax	30,000	30,000	30,000	30,000	30,000
Parks Maintenance/Improv.	GO Debt	409,078	200,000	200,000	200,000	200,000
Pavement Rehab	RUT&Franchise Tax	1,067,695	500,000	500,000	500,000	500,000
Railroad Crossings	Road Use Tax	25,000	25,000	25,000	25,000	25,000
Sewer Main Replacement	Sewer User Fees	500,000	500,000	500,000	500,000	500,000
Sidewalk Infill	GO Debt	185,117	100,000	100,000	100,000	100,000
Street Pavement Marking	Road Use Tax	185,000	185,000	185,000	185,000	185,000
Traffic Calming	Road Use Tax	30,000	30,000	30,000	30,000	30,000
Traffic Signal	GO Debt	421,000	200,000	120,000	120,000	120,000
Underground Electrical *	Franchise Tax	-	-	50,000	175,000	-
Water Main Replacement	Water User Fees	600,000	600,000	600,000	600,000	600,000
Total - Recurring Projects:		4,141,788	2,666,400	2,570,000	2,695,000	2,520,000

City of Iowa City
Capital Improvements Program
Unfunded Projects

	<u>Project Name</u>	<u>Description</u>	<u>Unfunded Amt</u> <u>As of 12/14/11</u>
1 - Bridges			
1	BURLINGTON ST BRIDGE-SOUTH	The south bridge is having a problem with delaminating concrete on the bottom side of the arches.	\$1,200,000
2	F STREET BRIDGE	This project involves the removal and replacement of the existing corrugated metal arch bridge with a larger bridge.	\$750,000
3	FOURTH AVENUE BRIDGE	This project will replace the bridge over the South Branch of Ralston Creek at Fourth Avenue and will include sidewalks. Possibility of approximately \$75,000 state funding.	\$750,000
4	PRENTISS ST. BRIDGE	This project involves the removal and replacement of the existing triple corrugated metal pipe culvert with a bridge.	\$900,000
5	SECOND AVENUE BRIDGE	This project will replace the bridge over Ralston Creek at Second Avenue and will include sidewalks.	\$750,000
6	SIXTH AVENUE BRIDGE	This project involves the removal and replacement of the existing twin box culvert with a larger bridge.	\$750,000
7	THIRD AVENUE BRIDGE	This project will replace the bridge over the South Branch of Ralston Creek at Third Avenue.	\$750,000
2 - Streets			
8	BENTON STREET - ORCHARD TO OAKNOLL	This is a capacity related improvement identified by the Arterial Street Plan.	\$5,000,000
9	DODGE ST - GOVERNOR TO BOWERY	Street reconstruction and storm sewer improvements.	\$10,400,000
10	DUBUQUE RD PAVING - BRISTOL TO DODGE	Reconstruct and upgrade to urban cross sections.	\$1,300,000
11	EMERALD STREET DIAMOND GRINDING	This project will diamond grind all of Emerald Street to remove the slab warping that interferes with the use of this street by fire trucks.	\$206,000
12	FOSTER RD- DUBUQUE TO PRAIRIE DU CHIEN	This project will pave this portion of Foster Road and extend the sanitary sewer.	\$2,400,000
13	GILBERT / US 6 INTERSECTION LEFT TURN LANES	Reconstruct the intersection of Gilbert & US 6 to include dual left turn lanes on Gilbert St.	\$4,699,000
14	GILBERT ST IAIS UNDERPASS	This project relocates the sidewalks of the Gilbert St. underpass at the IAIS Railroad. The sidewalks are moved further from the street and existing erosion problems are addressed.	\$317,000

City of Iowa City
Capital Improvements Program
Unfunded Projects

15	OLD HWY 218 STREETSCAPE	Streetscape improvements on Old Hwy 218 entrance - Sturgis Ferry Park to US Hwy 6. This project includes landscaping, lighting and sidewalk improvements. The project should be coordinated with Sturgis Ferry Park upgrade and /or Riverside Drive Redevelopment project.	\$788,000
16	HIGHWAY 965 EXTENSION	This project will be initial phase of constructing Hwy 965 extended from the south side of Hwy 218 to Melrose Avenue to arterial standards.	\$8,900,000
17	LAURA DRIVE RECONSTRUCTION	This project would reconstruct Laura Drive between Foster Rd. and Forest View Trailer Court.	\$1,200,000
18	MCCOLLISTER - GILBERT ST TO SCOTT BLVD	Extend proposed McCollister Boulevard from Gilbert Street to Scott Boulevard.	\$12,100,000
19	MORMOM TREK - LEFT TURN LANES	Construct left turn lanes at major intersections or a continuous center lane through the corridor between Melrose and Abbey Lane. Federal STP funds are proposed for this project.	\$3,863,000
20	MELROSE-WEST-218/CITY LIMITS	Reconstruct and improve street to urban design standards.	\$3,800,000
21	MYRTLE/ RIVERSIDE INTERSECTION	Signalization of intersection based on warrants. The project will also include paving improvements.	\$874,000
22	NORTH GILBERT ST PAVING	This project will reconstruct the 900 block of North Gilbert Street to improve the pavement form a chip seal to concrete pavement with curbs, gutters, and sidewalks.	\$721,000
23	OAKDALE BLVD	This project would construct an extension north across I-80 to a new intersection with Iowa Hwy 1.	\$10,600,000
24	OAKDALE BLVD-HWY 1 TO PRAIRIE DU CHIEN RD	This project would construct Oakdale Blvd from Hwy 1, west to Prairie Du Chien Road.	\$8,000,000
25	PENINSULA SECONDARY ACCESS ROAD	This project will establish a more reliable access to the Peninsula neighborhood by either elevating Foster Rd from Laura Dr to No Name road by creating a secondary access to the area. This project will not be necessary if the Taft Speedway Levee Project is constructed.	\$3,090,000
26	RIVERSIDE DRIVE STREETSCAPE	Streetscape improvements on Riverside Drive between Myrtle Avenue and US Hwy 6. Project includes consolidation of driveways, undergrounding of utilities, installing sidewalks and landscaping.	\$2,252,000
27	ROHRET RD IMPROVEMENTS- LAKESHORE TO LIMITS	Project will reconstruct Rohret Rd to urban standards.	\$1,760,000
28	S GILBERT ST IMPROVEMENTS	Reconstruction from Benton Street to Stevens Drive. This project does not include improvements to the Gilbert St. / Highway 6 intersection.	\$4,200,000

City of Iowa City
Capital Improvements Program
Unfunded Projects

29	SOUTH ARTERIAL AND BRIDGE, US218 TO GILBERT STREET	Construction of a south arterial street and bridge over the Iowa River, connecting from Old Hwy 218/US 218 interchange on the west side of the Iowa River to Gilbert Street/Sycamore 'L' intersection .	\$15,521,000
30	SYCAMORE-CITY LIMITS TO 'L'	Reconstruct Sycamore to arterial standards from City limits to the Sycamore L. Storm sewer, sidewalk improvements and bike lanes are included.	\$2,400,000
31	SYCAMORE-HWY 6 TO DEFOREST	This project involves additional lanes to improve capacity.	\$1,200,000
32	TAFT AVENUE	Herbert Hoover Hwy to 420th Street.	\$16,892,000

3 - Transportation Services

33	ROCK ISLAND RAILROAD DEPOT RESTORATION	Preparation of Old Rock Island Railroad Depot for Amtrak service, including platform construction, lighting, utilities, passenger informations display, ticketing kiosks, canopy, warming shelter, signage, parking, and accessibility improvements.	\$5,224,000
34	U SMASH 'EM DEMOLITION	Demolition of the U-Smash'm bulding; securing adjacent foundations; and restoration of the area to grass. This does not include demolition of the Wilson's building. (A water pipe will need to be relocated before demolition can occur.)	\$214,000

4 - Ped & Bike Trails

35	CITY PARK TRAIL IMPROVEMENTS	This project calls for the replacement of the old section of trail in the southeast portion of the park and relocating it closer to the river. Another part of the project is to expand the trail system by constructing a new section of trail near the bottom of the wooded hill south of the Boys' Baseball fields.	\$310,000
36	CITY PARK TRAIL LIGHTING	Install pedestrian lighting on the trail system in City Park.	\$247,000
37	HWY 1 SIDEWALK / TRAIL	Construct a 10 foot wide sidewalk along IA Hwy 1 between Sunset Street and Mormon Trek Boulevard.	\$658,000
38	HWY 6 TRAIL - BROADWAY/SYCAMORE	Extend existing trail along Hwy 6 between Broadway to Sycamore Street.	\$2,513,000
39	HWY 6 TRAIL - SYCAMORE TO LAKESIDE	Extend existing trail along Hwy 6 between Sycamore Street and Lakeside Drive.	\$1,801,000

City of Iowa City
Capital Improvements Program
Unfunded Projects

40	IA RIVER TRAIL - BENTON ST/HWY 6	Relocate a portion of Iowa River Corridor Trail between Benton Street and Clinton Street , approximately 1,500 feet. Project would relocate this portion of the trail from a high truck traffic location in front of City Carton , to along the river in back of City Carton.	\$125,000
41	IA RIVER TRAIL- BENTON/STURGIS	Continue the River Trail project from Benton St., along the west bank, through Sturgis Ferry Park, and construct a pedestrian/bicycle bridge over the Iowa River to connect with the existing trail on the east bank, near Napoleon Park.	\$2,252,000
42	IRC-ELKS PROPERTY	Construction of a trail along the Iowa River Corridor (IRC) on the south side of the Elks property.	\$900,000
43	LINN ST PED IMPROVEMENTS	Installation of pedestrian and streetscape improvements in walkway next to Van Allen Hall between Iowa Avenue and Jefferson Street.	\$381,000
44	N DISTRICT NATURE TRAIL	Construct a trail along Williams pipeline easement from Bristol Drive to Dubuque Street.	\$338,000
45	RIVERSIDE DRIVE PED TUNNEL	Construction of a pedestrian tunnel through the railroad embankment to provide a pedestrian route on the west side of Riverside Drive south of Myrtle Avenue.	\$900,000
46	SAND LAKE TRAIL (Behind Hills Bank)	Develop a walking/biking trail around Sand Lake (behind Hills Bank) to tie in with existing Iowa River Trail and the Highway 6 Trail.	\$450,000
47	SHIMEK SCHOOL / FOSTR RD EXT TRAIL	Construct a trail north of Shimek School to future Foster Road.	\$78,000
48	SIDEWALK-OLD 218	Construct a 10 foot wide sidewalk along S. Riverside Drive (Old 218) between US Hwy 6 and the future extension of Mormon Trek Boulevard.	\$676,000
49	WILLOW CREEK TRAIL - PHASE III	Construct a trail from Willow Creek Drive, under Highway One, around perimeter of airport, to connect with Iowa River Corridor (IRC) Trail.	\$845,000
50	WILLOW CREEK TRAIL- WEST	Connect Willow Creek Trail from its current west terminus via a tunnel under Highway 218, to connect with the trail in Hunters Run Park and further west.	\$2,732,000

5 - Wastewater

51	NORTH BRANCH DAM TRUNK SEWER	This project extends easterly along Ralston Creek from the North Branch Dam to Scott Boulevard.	\$3,748,000
52	NORTHEAST TRUNK SEWER	Reconstruction of an under-sized sewer through the northeast neighborhoods.	\$5,069,000

City of Iowa City

Capital Improvements Program

Unfunded Projects

53	NORTH WASTEWATER PLANT DECOMMISSIONING	Demolish and remove the NWWTP facility and prepare site for parkland or redevelopment. This project will preserve the Admin and Filter buildings and prepare them for repurposing. All other structures will be removed to 2 feet below grade.	\$5,800,000
54	ROHRET SOUTH SEWER	This project would extend the 30" sanitary sewer along Abbey Lane from Burry Drive to the west side of Highway 218. This project will allow development within the watershed of Highway 218.	\$1,126,000
55	SCOTT BLVD TRUNK SEWER - IAIS/WINDSOR RIDGE	This project will extend the Scott Boulevard Trunk Sewer from the north side of the Iowa Interstate Railroad at the Scott Six Industrial Park to the lift station currently serving the Windsor Ridge Subdivision.	\$1,350,000

6 - Water

56	TAFT/COURT GROUND STORAGE RESERVOIR	Construction of a one million gallon buried potable water storage reservoir including pumping facilities. Land acquisition is complete.	\$1,500,000
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7 - Stormwater

57	CARSON LAKE REGIONAL STORMWATR	Construction of a regional storm water management facility on the middle branch of Willow Creek immediately west of Highway 218. This facility will serve development west of Highway 218 and south of Rohret Road. Rohret South Sewer project is a prerequisite.	\$1,126,000
58	IOWA AVENUE CULVERT REPAIRS	This project will repair a box culvert that carries Ralston Creek under Iowa Avenue.	\$338,000
59	N BRANCH BASIN EXCAVATION	Aerial mapping done for the update to the flood plain maps revealed that sedimentation has consumed a portion of the capacity of the facility. This basin is located in Hickory Hill Park.	\$131,000
60	OLYMPIC COURT STORMWATER	Stormsewer retrofit to relieve localized flooding from stormwater runoff.	\$450,000
61	SUNSET ST STORM SEWER	The area just north and south of Kineton Green, east of Sunset, has experienced back yard flooding and drainage problems.	\$427,000

8 - Parks & Recreation

62	OUTDOOR ICE RINK / SKATE PARK	Construct outdoor ice rink suitable for figure skating or hockey. During warm weather rink could be used as skate park.	\$1,545,000
63	PARK SHELTER IMPROVEMENTS	Replace Creekside and Happy Hollow Shelter/Restroom buildings.	\$180,000

City of Iowa City
Capital Improvements Program
Unfunded Projects

64	PENINSULA PARK ENTRY SIDEWALK	Construct a sidewalk adjacent to the entry road in to Peninsula Park to reduce safety concerns with pedestrians utilizing the same narrow road utilized by motor vehicles.	\$106,000
65	REC CENTER EXPANSION	Expand the Robert A. Lee Community Recreation Center; likely expansion would be to the east over the existing parking lot which would allow for an expanded gymnasium as well as additional space for racquetball, arts and crafts, community meetings and other activities.	\$5,628,000
66	RECREATION / AQUATIC CENTER	As recommended in the Parks and Recreation Master Plan, construct a major new Recreation & Aquatic Center, probably in the western part of Iowa City.	\$1,910,000
67	REDEVELOP CREEKSIDE PARK	Renovate Creekside Park as recommended in the Parks & Recreation Master Plan.	\$318,000
68	SAND PRAIRIE ENHANCEMENT & PRESERVATION	Take steps to clear, re-seed and perform low impact development on the 38 acre sand prairie and adjacent McCollister property acquired in 2004/05. The primary objective is to re-introduce sand prairie grasses in this area and construct a nature trail and small parking area.	\$281,000
69	SCANLON ELEVATED RUNNING/WALKING TRACK	Construct an elevated running/walking track in the Scanlon Gym facility.	\$906,000
70	SOCCER PARK POND	Construct a pond at Kickers Soccer Park to accommodate a field irrigation system.	\$348,000
71	WEST SIDE PARK	Acquire and develop land for a major new park in the west part of the city, as recommended in the Parks & Recreation Master Plan.	\$1,751,000

9 - Other Projects

72	BURLINGTON STREET MEDIAN	Construct the Burlington Street median from Gilbert Street to Madison Street. Project includes relocation of water and sewer utilities. This project will require a traffic signal preemption system.	\$1,916,000
73	CEMETERY MAUSOLEUM	Construction of a mausoleum.	\$393,000
74	CHAUNCEY SWAN FOUNTAIN	This project involves the reuse of components of the old City plaza fountain.	\$125,000
75	POLICE EVIDENCE STORAGE FACILITY	Construction of a permanent evidence storage facility.	\$902,000
76	FIBER OPTIC SYSTEM	This project connects outlying City buildings onto the fiber optic backbone, greatly increasing data transmission capacity.	\$393,000
77	FIRE STATION #1 RELOCATION	Relocate and expand / modernize Central Fire Station #1.	\$11,255,000

City of Iowa City
Capital Improvements Program
Unfunded Projects

78	FIRE STATION #5	Construction of Fire Station #5 in the South Planning District.	\$2,814,000
79	FIRE STATION #6	Construction of Fire Station #6 in the Southwest Planning District.	\$2,814,000
80	FIRE TRAINING FACILITY	This project will construct a state of the art fire training facility to address all aspects of emergency service delivery including fire suppression, emergency medical services, hazardous material releases and rescue. The facility will be used for new recruits, continuing education for firefighters, and shared with the Johnson County Mutual Aid Association.	\$1,001,000
81	FLOOD BUYOUTS	This project will provide funds for the purchase of houses in designated flood hazard buyout areas after FEMA and CDBG buyout programs have ended.	\$515,000
82	IOWA RIVER BANK STABILIZATION PROJECT	This project will stabilize the Iowa River banks at a number of locations throughout the city that have experienced significant erosion after the 2008 Flood.	\$2,060,000
83	EQUIPMENT MAINTENANCE FACILITY	Construction of new Equipment Maintenance Facility at the So. Gilbert St. Public Works site, replacing the existing facility at Riverside Dr.	\$9,179,000
84	STREETS AND WATER DISTRIBUTION FACILITY	Construct new building at the So. Gilbert St. Public Works site to accommodate the Streets, Traffic Engineering, Refuse, and Water Distribution Divisions.	\$6,669,000
85	RIVERSIDE DRIVE REDEVELOPMENT	This project includes methane abatement, excavation, and fill at the 7 acre site owned by the City at Riverside Dr. and Hwy 6. This site preparation would allow for marketing of this property for commercial development.	\$2,453,000
86	SUMMIT ST. HISTORIC PLAN	Streetscape and intersection elements through Summit Street Historic District.	\$293,000
87	NEIGHBORHOOD PEDESTRIAN LIGHTING	Provide pedestrian scale lighting in neighborhoods.	\$103,000
88	TRAFFIC SIGNAL PRE-EMPTION SYSTEM	This project will install a city-wide Geographic Information System based traffic signal pre-emption system for emergency vehicles. This system is necessary when the Burlington St Median Project is constructed between Madison St and Gilbert St.	\$1,185,000

GRAND TOTAL - ALL PROJECTS:

\$ 227,085,000

